April 13, 2004  
Weekly Update #27, Fiscal Year (FY) 2004  

This fact sheet highlights overall accomplishments and some weekly activities from USAID’s reconstruction efforts in Iraq. For more information on USAID’s programs in Iraq please see:  [www.usaid.gov/iraq](http://www.usaid.gov/iraq)

**Program Overview:**

USAID assists Iraqis in reconstructing their country by working within the Coalition Provisional Authority (CPA). USAID programs are implemented in coordination with the United Nations, World Bank, International Monetary Fund (IMF), Coalition country partners, nongovernmental organizations (NGOs), and private sector partners. The USAID Mission in Iraq carries out programs in education, health care, food security, infrastructure reconstruction, airport and seaport management, economic growth, community development, local governance, and transition initiatives.

The USAID Mission in Iraq implements programs in four strategic areas:

1. Restoring Essential Infrastructure  
2. Supporting Essential Health and Education  
3. Expanding Economic Opportunity  
4. Improving Efficiency and Accountability of Government

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Program Descriptions and Accomplishments

1. Restore Essential Infrastructure

**Electricity** — *Objectives include the emergency repair or rehabilitation of power generation facilities and electrical grids. Teams of engineers from the Ministry of Electricity, USAID, the U.S. Army Corps of Engineers, and the CPA have been working since May to restore capacity to Iraq’s power system, which was dilapidated from decades of neglect, mismanagement, and looting.*

**Accomplishments to Date:**
- Generated 4,518 MW on October 6—surpassing the pre-war level of 4,400 MW. Average production over the last seven days was 3,751 MW.
- Generated 98,917 MW hours on February 14—the highest since reconstruction began.
- Installed independent sources of power at Baghdad International Airport and Umm Qasr seaport.
- Collaborating with Bechtel, CPA, and Task Force Restore Iraqi Electricity on projects to repair thermal units, replace and repair turbines, rehabilitate the transmission network, and install and restore generators. This collaboration is expected to produce 2,152 MW of incremental capacity.
  - USAID is adding 827 MW of capacity through maintenance, rehabilitation, and new generation projects.
  - USAID’s portion of the work includes:
    - Rehabilitating units 5 and 6 at Doura thermal power plant.
    - Rehabilitating units 1, 2, 3, 4, and 6 at Bayji thermal power plant.
    - Continuing reconstruction of the country’s 400-kv transmission network by rebuilding 220 kilometers of Khor Az Zubayr-Nasiriyah 400-kv line.
    - Installing new generating capacity at Kirkuk and South Baghdad power plants.

**Highlights this Week:**
- Under its institutional strengthening program, USAID partner Bechtel has trained its Iraqi employees to conduct training sessions on environmental, safety, and health (ES&H) operations for all new Iraqi and foreign employees. The training includes instruction on environmental compliance, safety policies, hazard identification, protective equipment, welding safety procedures, fire protection, proper scaffolding procedures, and emergency procedures.

**Airports** — *Objectives include: providing material and personnel for the timely repair of damaged airport facilities, rehabilitating airport terminals, facilitating humanitarian and commercial flights, and preparing the eventual handover of airport operations to the Iraqi Airport Commission Authority.*

**Accomplishments to Date:**
- Processing an average of 20 non-military arrivals and departures a day at Baghdad International Airport.
  - More than 5,000 military and NGO flights have arrived and departed at Baghdad International Airport since July 2003.
- Completed infrastructure work to prepare Baghdad International Airport for commercial air operations.
  - Repaired Terminal C and administration offices.
  - Installed three X-ray machines.
  - Installed very small aperture terminal (VSAT) communications systems and new diesel powered generators, allowing Iraqi airport control centers to communicate.
  - Rehabilitated Iraqi customs office in the arrival hall.
• Rehabilitated Baghdad International Airport’s East Fire Station; airport fire protection training for a team of more than 80 Iraqis is ongoing.

• Preparing Al Basrah International Airport for commercial operations. Ongoing projects include:
  o Repairing runway, taxiway, and apron striping.
  o Installing two baggage X-ray units.
  o Repairing passenger support facilities.
  o Installing VSAT satellite communications.
  o Installing security fence.
  o Repairing airport water and sewage treatment plants.

• Completed evaluation of reconstruction requirements at Mosul Airport.

**Highlights this Week:**

• Electrical generation capacity at Baghdad International Airport is being increased to 22 MW to meet the requirements of this important transport hub. Workers are replacing three existing generators with three new diesel generators that produce around 3.5 MW each, and they are in the initial stages of refurbishing two existing 3-MW generators. Workers are also preparing for the delivery of a new generator set that will add 5 MW of power generation at the airport.

**Bridges and Railroads -- Objectives include: rehabilitating and repairing damaged transportation systems, especially the most economically critical networks.**

**Accomplishments to Date:**

**Bridges:**

• Demolished irreparable sections of three key bridges (Khazir, Tikrit, and Al Mat) and started reconstruction.
  o *Al Mat Bridge:* A key link on Highway 10 that carries over 3,000 trucks daily on the main route between Baghdad and Jordan.
    • Work was completed, and the four-lane bridge was reopened to two-way traffic on March 3.
  o *Khazir Bridge:* Critical to the flow of fuel and agricultural products to the north.
    • Repaired the south span of the bridge—two of the bridge’s four lanes—and reopened it for two-way traffic on January 16. Complete repairs are expected by late April 2004.
  o *Tikrit Bridge:* An important link for passengers and commerce over the Tigris River between Tikrit and Tuz Khurmatu.
    • On the upstream side of Pier 7, steel beams have been erected and dowels are installed. Work is expected to finish in May 2004.

• Repaired a floating bridge on the Tigris River in Al Kut, improving traffic for approximately 50,000 travelers a day.

**Railroads:**

• Iraqi Republican Railways (IRR) contributes equipment and labor, while USAID contributes project management, material, and parts. Work on the railways includes:
  o Repairing 16 km of track at the port of Umm Qasr and 56 km of track between the port and Shuiaba Junction near Basrah to facilitate cargo shipments, including foodstocks, from the seaport to main rail line.
  o Completed explosive ordinance disposal at all 53 sites of the rail line project near Shuiaba Junction (Al Basrah Governorate) in preparation for installation of new track.
Accomplishments to Date:

- Reopened to commercial traffic June 17; completed first passenger vessel test on July 16.
- Offloading cargo from more than 40 cargo ships per month.
- Dredged the port to an average depth of 12.5 meters. Previously, the port was 9-10 meters deep, and limited cargo could arrive only during high tide.
  - An Iraqi dredger, which has been rehabilitated by USAID, will assist in maintaining the harbor.
- Renovated grain-receiving facility, which can process up to 600 metric tons of grain an hour.
- Instituted interim port tariffs, which provide a revenue stream for financially sustainable port operations.
- Installed generators, energizing all three 11-kv ring mains which distribute electricity throughout the port.
- Completed security fencing at the old and new ports and grain facility.
- Completed the renovation of the administration building, passenger terminal and customs hall building and continuing the renovation of the electrical substations.
- Employing 500 Iraqi staff, the majority of which are in the Marine Department of the Port Authority.

Highlights this Week:

- Nearly 300 Iraqi Port Authority (IPA) security guards have been trained through a program conducted by USAID partner SSA at Umm Qasr port in Al Basrah Governorate. The initial training of 136 guards took place in December, and a second round of training for 160 guards was completed last week. This training was part of an original plan to train 250 guards to ensure security and smooth operations at Umm Qasr port. A 20 percent reserve (50 additional guards) was added to the original 250 to cover drop-outs, morale, reliability, and disciplinary attrition.

Telecommunications -- Objectives include: installing switches to restore service to 240,000 telephone lines in Baghdad area, and repairing the nation’s fiber optic network from north of Mosul through Baghdad and Nasiriyah to Umm Qasr.

Accomplishments to Date:

- Handed over the Al Mamoun Telecommunications site to the Ministry of Communications on February 26. Twelve new telephone switches and an International Satellite Gateway have been integrated with fourteen Iraqi Telephone and Postal Company (ITPC) switches.
- Purchased tools, equipment, and parts to enable Iraqi engineers to restore the network.
  - Audited over 1,200 km of the fiber optic backbone network.
  - Repairing the national fiber optic network from Mosul to Umm Qasr, connecting 20 cities to Baghdad.
- Reconstituted Baghdad area phone service by installing switches with 240,000 lines of capacity. Installed new switches and main distribution frames at 12 sites.
Baghdad’s largest exchange, Al Mamoun, opened on December 13. More than 140,000 individual subscriber lines are now active; work to allow final activation for all subscribers is underway.

- Completed installation of a satellite gateway system at Al Mamoun and restored international calling service to Iraq on December 30.
- Al Mamoun was handed over to the Ministry of Communications on February 26.
- Training Iraqi Telephone and Postal Company operators and engineers at Al Mamoun on telecommunications site operations, maintenance, and repairs.

### Water and Sanitation

Objectives include: rehabilitating and repairing essential water infrastructure to provide potable water and sanitation to communities and improve irrigation.

#### Accomplishments to Date:

- **Nationwide:** Rehabilitating sewage and water treatment plants that are currently by-passing untreated sewage generated by millions of people into the Tigris and Euphrates Rivers.
  - Repairing and rehabilitating water systems throughout Iraq.
  - Repaired hundreds of breaks in Iraq’s critical and long neglected water network, significantly increasing water flow.
- **Baghdad:** Expanding one water plant and rehabilitating three sewage plants.
  - Rehabilitating and adding 45 percent capacity to Baghdad’s Sharkh Dijlah water plant (previously named Saba Nissan water plant), adding an additional 225,000 cubic meters a day to the water supply by July 2004, mostly in the overpopulated eastern sections.
  - Installing back-up electrical generators at 41 Baghdad water facilities and pumping stations to ensure continuous water supply.
  - Rehabilitating Baghdad’s sewage treatment plants—Rustimiyah North, Rustimiyah South, and Kerkh to benefit 3.8 million people by October 2004.
  - Rehabilitated 70 of Baghdad’s non-functioning waste lift and pumping stations.
- **South Central:** Rehabilitating two water plants and four sewage plants.
  - Rehabilitating An Najaf and Karbala’ water treatment plants. The projects will be complete in August and November 2004, respectively.
  - Rehabilitating Ad Diwaniyah and Karbala’ sewage treatment plants, which serve 200,000 residents and currently discharge untreated waste into the Euphrates River. These projects are expected to be complete by August 2004 and October 2004, respectively.
  - Rehabilitating An Najaf and Al Hillah sewage treatment plants to serve 194,000 residents. These projects are expected to be completed by December 2004 and August 2004, respectively.
- **South:** Rehabilitating the entire Sweet Water Canal system, including the canal and its reservoir, 14 water treatment plants and pumping stations, and the Safwan water system
  - The system provides drinking water to 1.75 million residents of Basrah City. It had been operating at less than half capacity.
  - Rehabilitated and removed 34,000 cubic meters of sand and silt from the west lobe of the settling-reservoir of the Canal, allowing it to be refilled with clean water.
  - Began work on Basrah’s 14 water treatment plants in January. By summer 2004, water quality and volume will surpass prewar levels.
  - Completed the restoration of the Safwan water system. All 40,000 residents now have access to potable drinking water.
- **North:** Rehabilitating two water plants and one sewage plant.
  - Rehabilitating Kirkuk and Al Dujayl water treatment facilities and Al Dujayl sewage plant.
  - Procuring reconstruction materials for the Ninawa’ Sewer and Water Directorate. This Directorate will repair projects in Mosul and the surrounding areas.
  - Constructing potable water sources for towns and villages of less than 1,000 residents.
By the end of April, 50,000 residents in An Najaf City will have access to a newly rehabilitated primary healthcare clinic that includes an emergency ward and delivery room.

2. Support Essential Health and Education

Health -- Objectives include: supporting a reformed Iraqi Ministry of Health, delivering essential health services, funding vaccines and high protein biscuits for pregnant and lactating women and malnourished children, establishing a rapid referral and response system for the most serious cases, providing basic primary health care equipment and supplies, training and upgrading health staff, providing health education and information, and identify the specific needs of the health sector and of vulnerable populations such as women and children.

Accomplishments to Date:

- Procured more than 30 million doses of vaccines since July with support from the Ministry of Health and UNICEF.
- Vaccinated three million children under the age of five through the Expanded Immunization Program since June 2003. USAID will provide vaccines for a total of 4.2 million children under five and 700,000 pregnant women.
- Continuing a monthly catch-up immunization campaign with UNICEF and the Ministry of Health with 4,000 health workers and 124 supervisors.
- Awarding $1.8 million in small grants to support Iraqi NGO healthcare efforts throughout Iraq.
- Developing a hospital and clinic facility database for the Ministry of Health on facility type, location, service distribution, cost information, and building condition.
- Renovated 52 primary health care clinics and re-equipping over 600 to provide essential primary healthcare services.
- Trained 340 master trainers in 18 governorates who are training more than 2,000 primary healthcare providers to treat and prevent acute respiratory infections and diarrheal diseases.
- Distributed high-protein supplementary food rations to more than 240,000 pregnant and nursing mothers and malnourished children.
- Evaluated 18 national and regional public health laboratories for equipment needs.
- Rehabilitated the National Polio Laboratory.
- Training more than 1,000 health workers and volunteers to identify, treat and monitor the growth of acutely malnourished children.
- Working with the Iraqi Ministry of Health to develop a strategic plan to reduce child mortality and increase the level of preventative care available to the Iraqi people through assistance to their nine working groups which address: public health, health care delivery, health information systems, pharmaceuticals, medical supplies and equipment, health care finance, education and training, human resources, legislation and regulation, and licensing and accreditation.
• Distributing 1.4 million liters of clean water each day to people in the cities of Al Basrah, Al Muthanna’, Kirkuk, and Mosul.

**Highlights this Week:**

• The rehabilitation and expansion of Al Nasir Primary Healthcare Center in the city of Najaf has begun under USAID’s Community Action Program. Residents and the community action group identified the rehabilitation and re-equipping of the healthcare center as their immediate priority. The project includes the addition of a medical emergency ward and delivery room, as well as the purchase and installation of medical equipment. This initiative is scheduled to be complete by the end of April 2004 and will directly benefit the 50,000 residents in An Najaf city.

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**Education -- Objectives include:** increasing enrollment and improving the quality of primary and secondary education, ensuring that classrooms have sufficient materials, facilitating community involvement, training teachers, implementing accelerated learning programs, and establishing partnerships between U.S. and Iraqi colleges and universities.

**Accomplishments to Date:**

• **Immediately After the Conflict**
  o Provided technical assistance for the resumption of Ministry of Education functions and salaries.
  o Funded 5.5 million examinations for transitional grades, which ensured the smooth continuation of education.
  o Surveyed secondary schools in all permissive areas of the country (4,541 participants total).

• **Facilities and Supplies**
  o Awarded 627 grants worth more than $6 million to rehabilitate schools and equip Directorates General.
  o Rehabilitated 2,358 schools countrywide for the first term of the 2003/04 school year.
  o Provided materials, equipment and supplies:
    o Distributed nearly 1.5 million secondary school kits that include pens, pencils, paper, math equipment, and other supplies.
    o Distributed 159,005 student desks, 26,437 teacher desks, 59,940 teacher chairs, 26,050 metal cabinets, 61,500 chalkboards, and 58,100 teacher kits.
    o Delivered 808,000 primary student kits.
    o Delivered 81,735 primary teacher kits.
  o In consultation with the Iraqi Ministry of Education, reviewed 48 math and science textbooks for grades 1 through 12.
  o Printed and distributed 8,759,260 textbooks throughout Iraq.

• **Institutional Strengthening**
  o Trained 32,632 secondary school teachers and administration staff.
  o Conducting an accelerated learning program in Baghdad, Nasiriayah, Ad Diwaniyah, Karbala’, and Arbil. More than 600 students are participating in the program. In February 2004, the students completed mid-term exams.

• **Higher Education**
  o USAID participated in the bi-national Fulbright scholarship review committee set up by the CPA. The Fulbright Scholarship Program returned to Iraq after a 14-year absence. The program awarded at least 25 scholarships for Iraqis to study in the United States in 2004.
  o Launched the Higher Education and Development Program. Awarded five grants worth an estimated $20.7 million for U.S.-Iraqi university partnerships:
- A consortium led by Research Foundation of the State University of New York at Stony Brook partnering with Baghdad University, Al Mustansiriya University/Baghdad, Basrah University, and Mosul University in archaeology and environmental health.
- The University of Hawaii College of Agriculture and Human Resources partnering with the University of Mosul Hamam Al-Alil and University of Dahuk for strengthening academic, research, and extension programs.
- The Human Rights Institute at DePaul University College of Law and the International Institute of Higher Studies in Criminal Sciences (Italy) partnering with Universities of Baghdad, Basrah, and Sulaimanyah on legal education reform.
- Jackson State University/MCID has partnered with University of Mosul, University of Dahuk, and the Nursing Institute (Dahuk) for public health and sanitation.
- The University of Oklahoma and consortia has partnered with the Technology University/Baghdad, Al Anbar University, Basrah University, University of Babil, and the University of Salah ad Din in higher education initiatives.

**Highlights this week:**

- USAID announced a $12.6 million, one-year grant to the United Nations Children’s Fund (UNICEF) to continue providing support to the Ministry of Education in Iraq. USAID’s assistance to the education sector will continue many of the established emergency programs, but will increasingly focus on transforming Iraq’s educational system in coordination with the Ministry of Education. This grant to UNICEF will assist in achieving such goals as:
  - Providing 1,150 schools with access to potable water and sanitation facilities;
  - Ensuring that toilet facilities in the 1,150 schools are fully operational;
  - Developing and distributing materials and software for the promotion of school health, sanitation, and personal hygiene;
  - Establishing and strengthening school-community-student partnerships for the promotion of school health, sanitation, and personal hygiene;
  - Developing, printing and distributing relevant training and teaching materials and providing additional training for teachers, principals and supervisors of the 1,150 schools; and
  - Enrolling 50,000 out-of-school children in accelerated learning programs.

**Accomplishments to Date:**

- With the Ministry of Finance, introduced the new national currency, the Iraqi dinar.
  - The currency exchange began on October 15, 2003, and was completed on January 15, 2004.
  - An estimated 6.36 trillion new Iraqi dinars are now in Iraq, and 4.62 trillion Iraqi dinars are circulating—106 percent of the original demand estimate of 4.36 trillion.
- Conducting regular currency auctions for banks to exchange dinars and dollars.

**3. Expand Economic Opportunity**

**Economic Growth** – Substantive areas include: currency conversion, development of economic statistics, rationalizing small business credit, drafting commercial legislation, supporting a national employment program, strengthening micro-finance programs, creating a bank-to-bank payment system, implementing a computerized financial management information system, developing a tax policy and administration, budget planning, insurance reform, telecommunications reform, and electricity reform.
• Created more than 77,000 public works jobs through the National Employment Program.
• Provided technical assistance on the implementation of a bank-to-bank payment system that allows 80 banks to send and receive payment instructions.
• In support of the Iraqi Treasury’s goal to improve Iraq’s commercial banking system, USAID is working with the CPA to reconcile and close the year-end 2003 financial statements of Iraq’s two largest banks—the state-owned Rasheed and Rafidain—to ensure that the statements are consistent with international accounting standards.
• Assisting in developing, installing, and training staff to use the Financial Management Information System, a new accounting and reporting system that will eventually be used by all Iraqi treasury offices and ministries.
• Assisting CPA in managing a $21-million micro-credit program.
• Supporting CPA’s Oil for Food (OFF) Program in planning, program management, logistics, database applications, and communications to support the CPA OFF Coordination Centers in the north and south.
• Evaluating and updating commercial laws pertaining to private sector and foreign investment; assisted in the development of the new company law.
• Assisted in developing the reconstruction levy in collaboration with the CPA and the UK Customs Service; this levy imposes a five percent tariff on imports to Iraq.

**Highlights this Week:**

• To date, more than 1,800 loans totaling $3.5 million have been disbursed to micro and small enterprises throughout Iraq. The loans range from $100 to $5,000 for micro-enterprises and $5,001 to $25,000 for small businesses. The average loan size is about $1,944 with a repayment rate of 100 percent. Approximately 15 percent of the program’s clients are female.
• In an effort to increase the diversity of its clients, ACDI/VOCA recently designated several loan officers to specialize in group lending techniques for women and another group of loan officers to investigate an agricultural lending program.
• USAID is working with the CPA to strengthen Iraq’s insurance sector by revising the legal and regulatory framework for the state-owned insurance companies to function effectively. USAID partner BearingPoint is providing assistance in reviewing existing insurance legislation and, where necessary, drafting legislation for the creation of an Insurance Regulatory Division within the Ministry of Finance.
• Under the Economic Recovery, Reform, and Sustained Growth project, the CPA, with support from USAID partner BearingPoint, has completed the final phase of transferring responsibility for Oil for Food (OFF) South-Central contract coordination to the Iraqi Ministries. The OFF South-Central program focuses on the logistical operations of more than 3,700 contracts for goods across 13 areas, including agricultural inputs, equipment, food, medicine, and vehicles.
• Loan operations officers at Iraq’s Rafidain and Rasheed banks are receiving training in loan operation best practices under USAID’s Iraq Economic Recovery, Reform, and Sustained Growth Project.
**Food Security** -- *Objectives include: providing oversight support for the countrywide Public Distribution System, which provides basic food and non-food commodities to an estimated 25 million Iraqis, participating in the design of a monetary assistance program to replace the commodity-based distribution system to support local production and free-market infrastructure, and promoting comprehensive agriculture reform to optimize private participation in production and wholesale markets.*

**Accomplishments to Date:**
- Worked with the UN World Food Program (WFP) and Coalition Forces to re-establish Iraq’s Public Distribution System (PDS) in less than 30 days, avoiding a humanitarian food crisis and maintaining food security.
- Contributed cash and food aid totaling $425 million to WFP’s emergency operations immediately following the conflict, making the United States the foremost contributor to WFP emergency operations in Iraq.
- Placed food specialists in Baghdad, Al Basrah, Al Hillah, and Arbil to support food operations immediately after the conflict.
- Provided ongoing support and technical assistance to WFP and local Iraqi authorities in the Ministry of Trade and the Kurdish Food Departments to ensure the smooth transition of PDS management tasks to the Iraqi government. Special attention was given to the transition phase in the northern governorates of Dahuk, As Sulaymaniyah, and Arbil. The initial handover of responsibilities occurred on November 21 without significant problems.
- Played a role in negotiating a memorandum of understanding between the CPA, the Ministry of Trade, and the WFP that details areas of responsibility including: capacity building and training, procurement of food commodities, renegotiation of certain food contracts, shipment and overland transport of food commodities, and pipeline management. The WFP will continue to assist with supporting the public distribution system through June 2004 and will begin work immediately to assure continuation of food deliveries.
- Currently providing food aid expertise to CPA and Ministry of Trade in Baghdad and assisting with the CPA OFF Coordination Center as WFP and CPA and the Ministry continue to distribute food to all Iraqis.

**Highlights this Week:**
- Assisted World Food Program and the Iraqi Ministry of Trade (MOT) in developing the $800 million Public Distribution System (PDS) food procurement package that identified priority commodity purchases and arranged the scheduling of food ration deliveries to help resolve potential pipeline gaps and build buffer stocks.
- Developed a procurement schedule for $500 million of PDS commodities for MOT and assisting MOT with its procurement role in preparation for the June 30 handover.
- Developed model tender documents for MOT PDS procurements and provided guidance and support for the first two pilot tenders of rice and milk issued in March.

**Agriculture** -- *Objectives include: expanding agricultural productivity, restoring the capacity of agroenterprises to produce, process, and market agricultural goods and services, nurturing access to rural financial services, and improving land and water resource management.*

**Accomplishments to Date:**
Since October 2003, USAID partner DAI has been implementing the Agricultural Reconstruction and Development Program for Iraq (ARDI) to formulate a long-term vision for the sector, while designing activities for quick impact including:
• **Winter Crop Technology Demonstrations:** On 334 hectares in 15 governorates, 128 farm families are establishing plots with new crop varieties for extension field days.

• **Kirkuk Veterinary Hospital Renovation:** Fifty communities will benefit from a $96,000 grant to renovate a hospital that serves more than 100,000 livestock in the area.

• **Taza and Rashad Veterinary Clinic Rehabilitation:** A $50,000 grant will be matched by supplies and equipment from the Ministry of Agriculture. These rural clinics are the two principal sources of vaccines and medicines for animals in 125 local communities.

• **Internet Connectivity and Repairs to a Student Union Building:** The Baghdad University School of Agriculture will receive a $75,000 grant that will benefit 4,509 students.

• Seven grants, totaling $394,000, were approved in February 2004 to build the capacity of Iraq’s agriculture sector. The grants’ emphasis on veterinary programs allows an immediate, highly visible response to the challenges that face herders and farmers in the North and Central regions.

• The Ministry of Agriculture is establishing 18 date palm nurseries throughout Iraq in support of its goal to reestablish Iraq's dominant position in the international date market, a position it lost under the former regime. Dates are a national treasure for Iraq with both symbolic and economic significance. This project, which receives support and technical assistance from USAID, will ensure the preservation of Iraq’s 621 varieties of date palm.

**Highlights this Week:**

• A survey assessing the demand for rural financing in Al Basrah Governorate in southern Iraq has been completed by USAID’s Agriculture Reconstruction and Development Program in Iraq (ARDI). This study is part of ARDI’s collaboration with the Ministry of Agriculture on a national strategy that will include plans for providing rural finance support to both farmers and agro-enterprises.

**Marshlands -- Objectives include:** construct environmental, social and economic baselines for the remaining and former marshlands, assist marsh dwellers by creating economic opportunities and viable social institutions, improve the management of marshlands, and expand restoration activities.

**Program Goals:**

• The $4–million Marshland Restoration and Management Program will support wetlands restoration and provide social and economic assistance to marsh dwellers. Initiatives include:
  o Creating a hydraulic model of the marshes to improve water management.
  o Equipping a soil and water quality lab at the new Center for Iraq Marshlands Restoration.
  o Implementing pilot projects to improve treatment of waste and drinking water.
  o Providing social-economic assistance through job- and income-generating activities in fisheries, aquaculture, livestock production, and date-palm reproduction.
  o Monitoring water quality in reflooded sites.
  o Extending healthcare services to marsh dwellers.
  o Building local capacity by partnering with Iraqi institutions such as the Ministry of Water Resources, the Ministry of the Environment, the University of Basrah College of Agriculture, the AMAR Charitable Trust, and the Iraq Foundation, and the governments of Canada, Italy, the United Kingdom, and Australia.
Accomplishments to Date:

- Implementing local governance activities in 18 governorates. More than 20 million Iraqis engage in policy discourse through local government entities and civil society organizations to:
  - Enhance transparency and participation in local decision-making processes.
  - Restore basic services.
  - Improve the effectiveness of local service delivery.
  - Establish, develop, and expand the number of civil society organizations that can interact with local government entities.
- Established 16 governorate councils, 78 district councils, 192 city or sub-district councils, and 392 neighborhood councils.
- Awarded $13.4 million to government agencies and civil society organizations to strengthen the capacity of municipal authorities to deliver core municipal services.
- Committed $2.4 million to support the CPA’s nationwide Civic Education Campaign.
- Supporting preparation of 2004 city council budgets in Mosul, Al Hillah, Babil, and An Najaf.
- Recruited more than 400 democracy facilitators to help Iraqis prepare for the transition.

Highlights this Week:

- On March 28, the South Region Conference on Fiscal and Administrative Decentralization brought together 150 political and economic leaders to examine decentralized government. Local government officials have more responsibilities under the Transitional Administrative Law (TAL) decentralization provisions. Among the participants were the governors of Al Basrah, Dhi Qar, Maysan, and Al Muthanna Governorates; provincial and local council members; religious and political party members; trade association representatives; academics; local department heads; and local citizens.
- On April 4, village leaders attended a workshop in At’ Tamim Governorate on the delivery of drinking water to six villages. Participants included 14 members of village local councils, 12 operators of the compact water purification units and more than 50 village beneficiaries. The workshop was sponsored by USAID’s Local Governance Program (LGP), and the provision of the purification units were funded by a $52,000 LGP rapid response grant.
- On March 31 and April 1, more than 185 people attended the National Conference for the Disabled in As Sulaymaniyah Governorate, the third of ten national Civic Dialogue Program conferences to be held throughout Iraq with support from USAID’s Local Governance Program (LGP). The conference was organized by The Rozh Society, an Iraqi non-profit organization which received support from LGP.
- From March 31 to April 5, 17 local government officials, including four Governorate Council members, participated in training in Kirkuk (At’ Tamim Governorate) on the tools and strategies of how to increase transparency with regard to the media, civil society organizations, and citizens.
- Iraqis are developing methods to expand the economy in Arbil Governorate. On April 3, 51 Iraqis, including nine women, participated in the final of a series of seven conferences on Arbil Governorate’s economic development at Salah ad Din University in Arbil city.
- One hundred councils have been formed in rural communities throughout Maysan Governorate as part of the Maysan Rural Councils Program. The councils serve as advisory and organizational bodies to discuss,
The Kurdish Institute for Elections will conduct 16 workshops in three rural areas of As Sulaymaniyah that will focus on women's rights, discrimination, and violence. The workshops will help educate As Sulaymaniyah men and women on the issues of women’s rights and domestic violence.

**Transition Initiatives** -- Objectives include: building and sustaining Iraqi confidence in the transition to a participatory, stable, and democratic Iraq and working closely with the CPA, USAID’s Iraq Transition Initiative assists Iraqi NGOs, national government institutions, and local governments to increase Iraqi support for the transition to sovereignty through quick-dispersing, high impact small grants.

**Accomplishments to Date:**
- Awarded 645 small grants totaling more than $43 million for quick impact activities that support good governance, civil society, conflict management and mitigation, and human rights and transitional justice.
- Supporting initiatives crucial to the democratic transition, including civic education, civil society and media development, increased women’s participation, conflict mitigation, and transitional justice. Groups targeted for assistance include women’s and youth groups, professional associations, and human rights organizations.
- Met critical needs during and immediately after the conflict by providing short-term employment, restoring basic government and community services, increasing Iraqi access to information and communication, and encouraging protection of human rights.
- Awarded two grants worth $475,000 to the Ministry of Human Rights for the rehabilitation of buildings to house the National Evidence Storage Facility (NESF). The NESF will serve as a venue to analyze recovered documents and store forensic evidence of mass graves and human rights abuses of the Ba'ath government. The facility is part of a larger effort to help build Iraq’s capacity to investigate complex crimes and implement international law enforcement best practices.

**Highlights this Week:**
- USAID’s Iraq Transition Initiative Program has approved a grant to furnish and equip the offices of the Basrah Directorate of Education, which were initially renovated by the CPA. The renovated and fully equipped offices create a more productive working environment for its employees to better administer the largest school system in the southern region.
- Grants from USAID’s Iraq Transition Initiative are supporting the special tribunal established by the Iraqi Governing Council to bring former Ba'athist regime officials to justice for war crimes and crimes against humanity. The grants will help develop the capacity of the tribunal to conduct these trials in a fair and efficient manner, consistent with international human rights standards. The first grant, for $53,900, will provide equipment to convert evidence to electronic form, allowing it to be more easily searched, analyzed, and protected. The second award, valued at $197,731, will furnish and equip offices for the investigative and prosecutorial staff of the tribunal.
- The Naltaki Group for Art in Basrah has received a $10,100 grant from USAID’s Iraq Transition Initiative to support the printing and distribution of 3,000 copies each of 12 posters around Basrah. The posters will communicate a message promoting a peaceful, prosperous future for Iraq.
- The Akre Cultural Center in Ninawa’ Governorate, which presents seminars, debates and other cultural activities for the community, will receive computers and other assistance through a $40,000 grant from USAID’s Iraq Transition Initiative program.
- The Najaf Teacher’s Association received an $118,215 grant from the Iraq Transition Initiative program to rehabilitate a meeting center. The organization, which primarily works to raise standards in Iraq’s
educational system, is also participating in USAID’s Civic Dialogue Program. Part of the rehabilitation plan is to establish a conference room in which to host civic dialogue meetings. The Najaf Teacher’s Association was established when over 15,000 teachers in the region came together to advocate for teacher’s rights without regard to political, religious, or ethnic backgrounds.

- The General Administration for Taxes in Mosul (Ninawa’) is repairing the heating, air conditioning and plumbing systems in its two buildings with assistance from USAID’s Iraq Transition Initiative. With these grants, this governorate will be better able to collect taxes once the reformed tax laws are in place to fund local government operations.

**Community Action Program -- Objectives include: promoting diverse, representative citizen participation in and among communities to identify, prioritize, and satisfy critical community needs, while utilizing local resources. CAP is implemented by five U.S. NGOs with offices in nine major Iraqi cities. Each concentrates on one region in Iraq: ACDI/VOCA (North), International Relief and Development--IRD (Baghdad), Cooperative Housing Foundation International--CHF (Southwest Central), Mercy Corps (Southeast Central), and Save the Children (South).**

**Accomplishments to Date:**
- Established more than 650 Community Action Groups in 16 governorates. The projects undertaken by these groups are part of a campaign targeting grassroots democratic development.
- CAP has committed $48.4 million for 1,364 community projects across Iraq; 845 projects have already been completed.
- Iraqi communities have contributed $15.3 million to community projects. Contributions have included labor, land, buildings, and other in-kind assistance.
- ACDI/VOCA focuses on the conflict prone areas of Mosul, Kirkuk, the area northwest of Baghdad, and the Iran-Iraq border. Their work bringing communities together has resulted in 146 completed projects and another 135 are in development. These include establishing a youth center in Halabja and establishing a new local water supply in Tikrit.
- CHF has established a strong presence in the communities of the Shi’a holy cities of Najaf and Karbala, as well as Hillah by establishing very active community associations. An emphasis on critical infrastructure has provided these communities with access roads, sewage and water rehabilitation, school repairs, and swamp clean-up in addition to vital social infrastructure such as community centers and sports clubs. They have completed 105 projects.
- IRD has completed 234 projects with another 72 projects in development. IRD’s projects are increasingly focused on income and employment generation to address these critical needs around Baghdad.
- Mercy Corps has completed 89 projects and has 93 more in development. These projects focus on water, sewage, community clean-up, and school rehabilitation.
- Save the Children has completed 271 projects in the south, which include about 40 percent female membership. Projects have focused primarily on immediate community needs such as sewage clean up, water treatment and distribution, public health, and girls’ access to education.

**Highlights this Week:**
- On April 4, residents of Al Khadra neighborhood of Baghdad’s Mansour district celebrated the opening of Al Khadra Society for Productive Families. This project was implemented by residents of Al Khadra with support from USAID Community Action Program partner International Relief and Development (IRD). Work included rehabilitation of the center’s building as well as the provision of sewing machines and other necessary equipment.
- USAID’s Community Action Program has recently initiated its first project in Al Anbar Governorate with the assistance of partner ACDI/VOCA. The project will rehabilitate an apartment complex in Ramadi city that houses 200 residents.
<table>
<thead>
<tr>
<th>Agency</th>
<th>Implementing Partner</th>
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<th>Amount</th>
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New York (SUNY) at Stony Brook which includes Columbia University, Boston University and Oxford University (England), University of Hawaii, DePaul University College of Law and the International Institute of Higher Studies in Criminal Sciences in Siracusa, Italy; and Jackson State University and the Mississippi Consortium for International Development; and Oklahoma State University.

<table>
<thead>
<tr>
<th>Organization</th>
<th>Activity</th>
<th>Region</th>
<th>Amount</th>
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<td>Yankee Group</td>
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<td>UNDP</td>
<td>Trust Fund Contribution</td>
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<td>World Bank</td>
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### EMERGENCY RELIEF

**USAID/DCHA/OFDA**

- **Administrative** Administrative Costs, Countrywide: $7,294,561
- **AirServ** Logistics, Countrywide: $5,309,876
- **ARC** Capacity building, Disaster support, Al Basrah: $537,746
- **The Cuny Center** Research studies, Countrywide: $40,260
- **GOAL** Coordination, Nutrition, Al Muthanna’: $1,507,900
- **International Dispensary Association** Health, Countrywide: $1,284,972
- **InterAction** Coordination, Kuwait City: $92,860
- **IOM** IDP programs, Countrywide: $5,000,000
- **Logistics** Commodities and DART support, Countrywide: $20,902,534
- **UNICEF** Health, nutrition, water/sanitation, Countrywide: $4,000,000
- **UN OCHA** Coordination and Information, Countrywide: $1,450,000
- **USAID Amman** Support for emergency water activities, Countrywide: $500,000
- **WFP** Logistics and pre-positioning of food, Countrywide: $5,000,000
- **IMC** Food Security, Health, Nutrition, Water/Sanitation, Capacity building, Countrywide: $13,702,900
- **IRC** Health, Water/Sanitation, Countrywide: $6,198,685
- **Mercy Corps** Health, Non-Food Items, Shelter, Water/Sanitation, Countrywide: $7,000,000
- **World Vision** Health, Logistics, Non-Food Items, Water/Sanitation, Countrywide: $4,993,959
- **CARE** Quick-impact projects, Water/Sanitation, Health, Blankets, Countrywide: $9,000,000

**USAID/DCHA/FFP**

- **WFP** Operations, Countrywide: $45,000,000
- **WFP** Emerson Trust – 81,500 MT, Countrywide: $40,337,000
- **WFP** P.L. 480 Title II emergency food commodities – 163,820 MT, Countrywide: $140,234,000

**Total**: $100,699,384

**Total**: $425,571,000
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<th>Agency</th>
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<th>Scale</th>
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<td><strong>Total USG Assistance to Iraq in FY 2003/2004</strong></td>
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*Figures in funding sheet are subject to change and do not represent a final official accounting of USG obligations.

**For accounting purposes, funding for this activity has been obligated by OFDA under an existing interagency agreement.