DRAFT WORKING PAPERS

Iraq Status

This briefing is classified
UNCLASSIFIED
Derived from: Multiple Sources
## Highlights

### CPA Priorities:
- Essential Services
- Security
- Governance
- Economy
- Strategic Communications

### CPA Intermediate Objectives:
- Reconstruct the telecom system
- Reconstitute Oil Infrastructure
- Support Transition to Iraqi Sovereignty
- Build financial market structures
- Prepare for 30 June transition

### Weekly Highlights:
- 1,023,395 telephone subscribers – 23% above pre-war active subscribers; 303,645 cell phone subscribers
- As of March 15, estimated crude oil export revenue reached $3 billion for 2004
- Inspectors General (IG) have been appointed in 15 Ministries; another five have selected nominees (out of 26 total)
- USAID is conducting Democracy Dialogue Activities throughout Iraq as part of the Civic Education Campaign
- Interagency Transition Planning Team led by AMB Ricciardone and LTG(Ret) Kicklighter are developing transition plan
Electricity Overview

• Ambassador Bremer approved a new increase plan on 14 Jan 04 to prevent current project delays from impacting the goal of 6,000 MW peak capacity and 120,000 MWH of production by 01 Jun 04.

• CPA Autumn Maintenance Program began in Oct 03, continued through the Winter, and transitioned into the Spring program in Feb 04. This has resulted in 1377 MW in scheduled maintenance losses over the past week. Unscheduled generator maintenance continues with 566 MW out of service.

Goal June 04: 6,000 MW Peak Production Capacity

Data as of 25 Mar
Power Production

Mega Watt Hour Production

By Region

Data as of 25 Mar
Hours of Power – Week of 19 March

**AVERAGE HOURS OF ELECTRICITY AVAILABLE TO RESIDENTS**

- **= 8 Hrs = Red**
- **9 to 15 Hrs = Amber**
- **= 16 Hrs = Green**

<table>
<thead>
<tr>
<th>Percent Change (7 Day)</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baghdad</td>
<td>5.4%</td>
</tr>
<tr>
<td>Dahok</td>
<td>-2.3%</td>
</tr>
<tr>
<td>Naynawa</td>
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</tr>
<tr>
<td>Tamim</td>
<td>-6.5%</td>
</tr>
<tr>
<td>Salah Ad Din</td>
<td>1.4%</td>
</tr>
<tr>
<td>Anbar</td>
<td>5.3%</td>
</tr>
<tr>
<td>Dyala</td>
<td>-3.3%</td>
</tr>
<tr>
<td>Babil</td>
<td>-5.2%</td>
</tr>
<tr>
<td>Karbala</td>
<td>-6.5%</td>
</tr>
<tr>
<td>An Najaf</td>
<td>6.4%</td>
</tr>
<tr>
<td>Qadisiyah</td>
<td>14.3%</td>
</tr>
<tr>
<td>Wasit</td>
<td>10.2%</td>
</tr>
<tr>
<td>Muthanna</td>
<td>22.8%</td>
</tr>
<tr>
<td>Dhi Qar</td>
<td>18.4%</td>
</tr>
<tr>
<td>Misan</td>
<td>-3.4%</td>
</tr>
<tr>
<td>Basrah</td>
<td>1.3%</td>
</tr>
</tbody>
</table>
Crude Oil Production

WEEKLY AVERAGE OF 2.382 MBPD EXCEEDS TARGET OF 2.0 MBPD

- Long Term Target (Dec 04): 2.8-3.0 MBPD (Pre-War Capacity)
- Pre-War Peak: 2.5 MBPD in Mar 03
- Post-war Peak: 2.541 MBPD on 28 Feb 04
- Weekly average of crude exports: 1.9 MBPD
Diesel Production

Current Goal: 18.0 M Liters

- This week’s average production and imports are 99% of goal
Kerosene Production

- This week’s average production and imports are 90% of goal

Current Goal: 18.0 M Liters
Gasoline / Benzene Production

- This week’s average production and imports are 107% of goal

Current Goal: 18.0 M Liters
Liquefied Petroleum Gas Production

This week’s average production and imports are 81% of goal.
Essential Services - Education

• The Council of University Presidents unanimously adopted a policy of academic freedom at their monthly meeting, which
  – Guarantees the rights of academics to teach, research, and publish without fear of repression
  – Affirms the non-political and non-sectarian nature of the public universities in Iraq
  – Protects students and faculty from religious and political intimidation
• Plans have begun to establish a private, independent American University of Iraq in Sulaymaniyah, concentrating on IT and Business/Economics
• USAID has committed $20.7 million to five partnerships linking Iraqi and American universities in an effort to strengthen higher education in Iraq

CPA Education Objective: Improve Quality and Access to Education
• Reorganize and staff the Ministry of Education
• Rehabilitate school buildings and build new schools
• Advance national dialog on curriculum reform
• Continue and expand teacher training
Essential Services – Healthcare

• The Public Health Division of the Ministry of Health (MoH) began a Measles, Mumps, and Rubella (MMR) immunization campaign this week in the Basra area
  – The program targets school-age children (6-12 years of age)
• MoH and University of Baghdad College of Medicine are training public health students to monitor and evaluate health projects
• USAID continues primary health care training of trainers program which will reach 2,500 primary health care providers throughout Iraq
• USAID’s partner, International Relief and Development (IRD), is working with community members to improve Baghdad health services and facilities

CPA Health Care Objective: Improve Quality and Access to Health Care
• Develop health care organizations, management, and infrastructure
• Train health care professionals
• Pharmaceutical logistics support
• Secure system
• Public health
Essential Services – Water

• Valuable information about the operation of Syrian and Turkish reservoirs has been received from the US Embassies in those countries, including:
  – Discharge from Turkey is falling back to normal levels
  – The recent large release from Turkey will allow enough flood control space to handle the remainder of the spring snow melt
  – Technical data on Syrian reservoirs
• Turkish government has agreed to provide weekly updates on their reservoir operations
  – This will prove to be extremely valuable as it will allow the optimal operation of reservoirs within Iraq to meet flood control, power generation, and irrigation objectives

CPA Water Objective: Provide Water Supply, Sewerage & Municipal Services; Improve Water Resource Management

Create viable organization to deliver water/sewerage/municipal services (WSMS) • Expand WSMS to meet national needs • Develop full range of municipal services & inclusive delivery mechanism • Improve Ministry processes in preparation for Iraq’s sovereignty • Infrastructure improvements to water resource system • Facilities improvements & capacity building within Ministry
Essential Services – Water (cont)

- Significant progress at the Sharkh Dijlah water treatment plant in Baghdad
  - The rehabilitated and expanded plant will add 225,000 cubic meters a day to the potable water supply by July 2004 (will benefit 640,000 people)
- Work continues on restoring 19 water treatment plants, including
  - 14 plants that are part of the Sweet Water canal system in the South and 8 sewage plants throughout Iraq program
  - 70 non-functioning waste pumping stations in Baghdad have already been rehabilitated

CPA Water Objective: Provide Water Supply, Sewerage & Municipal Services; Improve Water Resource Management

Create viable organization to deliver water/sewerage/municipal services (WSMS) • Expand WSMS to meet national needs • Develop full range of municipal services & inclusive delivery mechanism • Improve Ministry processes in preparation for Iraq’s sovereignty • Infrastructure improvements to water resource system • Facilities improvements & capacity building within Ministry
Essential Services – Food Security

- Chart shows stocks for goods that Iraqis receive under the Public Distribution System as a % of estimated requirements on hand until end of May
- The % of estimated requirements includes opening stocks & scheduled arrivals of goods
- Having 100% of each commodity ensures stock availability through May
- CPA projects no shortages in Apr / May rations given new procurements and accelerated delivery schedules

CPA Food Security Objective: Provide Food Security for all Iraqis

Enhance capacity of Ministry of Agriculture • Assure supply of inputs • Strengthen research system • Ensure adequate stocks for Public Distribution System (PDS) • Monitor food security • Hand over administration of system in the North • Initiate reform of rations basket • Environmental Initiatives
Essential Services – Food Security (cont)

- Iraqi Ministries and CPA advisors are fully cooperating with the UN Secretary General’s investigation into the Oil for Food (OFF) program
  - Investigation stems from allegations that certain individuals received bribes in connection with administration of the program by the previous regime

CPA Food Security Objective: Provide Food Security for all Iraqis

- Enhance capacity of Ministry of Agriculture
- Assure supply of inputs
- Strengthen research system
- Ensure adequate stocks for Public Distribution System (PDS)
- Monitor food security
- Hand over administration of system in the North
- Initiate reform of rations basket
- Environmental Initiatives
Essential Services – Telecommunications

- Total number of telephone subscribers: 1,023,395
  - 23% above active subscribers pre-war
  - Includes 303,645 cell phone subscribers (25,000 since last week)
- CPA has reinstated service for 122,980 subscribers since May 03
- Chart shows percentage of operational telephone subscribers compared to number of active subscribers in Apr 03

### Percentage of Operational Telephone Subscribers (Baseline April 03)

- **96%** in North
- **73%** in Baghdad
- **100%** in South Central
- **98%** in South

Source: CPA Senior Advisor to Minister of Comm. & Iraqi Telephone & Postal Company (ITPC)

**CPA Objectives: Reconstruct Communications & Postal Systems**

- Build Iraq’s first responder network
- Establish independent regulatory agency
- Upgrade Iraqi Telephone and Postal Company (ITPC) network for interoperability
- Build transmission component data network for Iraq, including international gateways
- Restructure ITPC and its business operations
- Upgrade and modernize postal systems
- Upgrade ITPC outside plant for increased subscriber capacity and use
Essential Services – Transportation

- Since May 03, Ministry of Transport has spent $224M rebuilding & enhancing Mosul, Basra, & Baghdad airports; $125M to increase port capacity; and $273M to improve Iraqi Railroad Railways

- Average number of aircraft departures per day (civil and military) at all airports for Mar are (military numbers include fixed wing and rotary):
  - Mosul: 110 military, 0 civil
  - BIAP: 180 military, 14 civil
  - Basra: 25 military, 3 civil

- Chart shows total # of ships received at Umm Qasr Port, Sep 03 – Mar 04

CPA Objectives: Restore Economically Strategic Transportation Infrastructure

Enable Iraqi civil aviation to prepare for international commercial aviation and cargo service • Enable Iraqi Port Authority to administer a port of call with intermodal capabilities and inland container distribution • Enable Iraqi Republic Railways to provide domestic and international passenger and freight capabilities • Reform civil service at Ministry of Transportation
# Iraqi Security Forces Personnel & Training Summary

<table>
<thead>
<tr>
<th>Force</th>
<th>Required</th>
<th>On Payroll (Untrained)</th>
<th>On Duty (Partially Qualified)</th>
<th>On Duty (Fully Qualified)</th>
<th>In-Training</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Iraqi Border Police</td>
<td>8,835</td>
<td>0</td>
<td>8,601</td>
<td>0</td>
<td>179</td>
<td>8,780</td>
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<tr>
<td>Dept of Border Enforcement</td>
<td>16,892</td>
<td>0</td>
<td>9,873</td>
<td>0</td>
<td>0</td>
<td>9,873</td>
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<tr>
<td>Iraqi Police Service</td>
<td>75,000</td>
<td>56,448</td>
<td>13,286</td>
<td>2,865</td>
<td>3,245</td>
<td>75,844</td>
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<tr>
<td>Iraqi Civil Defense Corps</td>
<td>40,000</td>
<td>0</td>
<td>0</td>
<td>34,683 (OJT Continuous)</td>
<td>0</td>
<td>34,683</td>
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<tr>
<td>Iraqi Armed Forces (IAF)</td>
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<td>0</td>
<td>3,249</td>
<td>2,400</td>
<td>5,649</td>
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<td>Facilities Protection Service</td>
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<td>0</td>
<td>73,992</td>
<td>0</td>
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<td><strong>Total</strong></td>
<td><strong>235,727</strong></td>
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<td></td>
<td></td>
<td><strong>208,821</strong></td>
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Data as of 26 Mar

UNCLASSIFIED
## AMMO / Explosives / Weapons Captured (Weekly)

<table>
<thead>
<tr>
<th>Captured AMMO &amp; Explosives</th>
<th>01 - 07 Mar</th>
<th>08 - 14 Mar</th>
<th>15 - 21 Mar</th>
<th>22 - 28 Mar</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assembled IED</td>
<td>63</td>
<td>36</td>
<td>56</td>
<td>56</td>
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<tr>
<td>RPG rounds, Grenades</td>
<td>1,839</td>
<td>1,984</td>
<td>881</td>
<td>1,204</td>
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<tr>
<td>MANPAD rounds</td>
<td>4</td>
<td>5</td>
<td>4</td>
<td>412</td>
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<tr>
<td>Mortar, Artillery, Rocket Rounds</td>
<td>5,574</td>
<td>1,800</td>
<td>9,092</td>
<td>2,909</td>
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<tr>
<td>Mines</td>
<td>12</td>
<td>849</td>
<td>47</td>
<td>35</td>
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<tr>
<td>Pounds of Explosives</td>
<td>66</td>
<td>2,204</td>
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<tr>
<td>Anti-Aircraft rounds</td>
<td>96</td>
<td>0</td>
<td>305</td>
<td>410</td>
</tr>
</tbody>
</table>

### Captured Weapons

<table>
<thead>
<tr>
<th>Weapon Type</th>
<th>01 - 07 Mar</th>
<th>08 - 14 Mar</th>
<th>15 - 21 Mar</th>
<th>22 - 28 Mar</th>
</tr>
</thead>
<tbody>
<tr>
<td>RPG Launchers</td>
<td>45</td>
<td>64</td>
<td>57</td>
<td>92</td>
</tr>
<tr>
<td>MANPAD Launchers</td>
<td>8</td>
<td>1</td>
<td>1</td>
<td>8</td>
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<tr>
<td>Small Arms</td>
<td>306</td>
<td>228</td>
<td>313</td>
<td>228</td>
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<tr>
<td>Crew Served Weapons</td>
<td>18</td>
<td>13</td>
<td>7</td>
<td>8</td>
</tr>
</tbody>
</table>

Data from CJTF-7 as of 28 Mar
Stability Contributors

Countries with forces in Iraq

33

- Albania
- Australia
- Azerbaijan
- Bulgaria
- Czech Rep
- Denmark
- Dom Rep
- El Salvador
- Estonia
- Honduras
- Hungary
- Italy
- Japan
- Kazakhstan
- Korea
- Latvia

TOTAL ~24K

Countries considering decision to provide forces for Iraq

6

- Albania
- Lithuania
- Macedonia
- Moldova
- Mongolia
- Netherlands
- New Zealand
- Norway
- Philippines
- Poland
- Portugal
- Romania
- Singapore
- Slovakia
- Spain
- Thailand
- Ukraine
- UK

39 Countries Potentially Supporting Iraqi Stability and Humanitarian Relief

Data as of 25 Mar
Governance – National Transition

2004

08 Mar
Transitional Administrative Law signed

01 Apr
Establishment of Election Commission (approximate date)

15 Apr
Annex to TAL released describing selection process and powers of Interim Government (approximate date)

30 May
Selection of Interim Government (approximate date)

2005

30 Jun
Iraqi Interim Government takes power

31 Jan
Elections for the National Assembly complete: NLT 31 Jan 05 (31 Dec 04 if possible)

Early '05
Iraqi Transitional Government takes power

15 Aug
National Assembly completes draft of permanent constitution

15 Oct
Referendum for constitution

15 Dec
Elections for permanent government completed

31 Dec
Permanent government assumes office

Phase I (Interim Government)

Phase II (Elected Government)
Governance (cont)

• Permanent UN Human Rights mission in Iraq was announced on March 15 in Geneva
  – Iraqi Minister for Human Rights, Abdul Basit Turki, and a delegation of independent human rights NGOs attended

• CPA sponsored a senior delegation of Iraqi women to the UN Commission on the Status of Women in New York March 1-12
  – Included women from the Iraqi Governing Council (IGC), the Iraqi Higher Women’s Council, and prominent Iraqi civil society organizations

• A recent Oxford Research International (ORI) poll found that Iraqis overwhelmingly (79 percent) want their nation to remain united and centralized
Economics – Financial Market Structures

- As of March 17, the Trade Bank of Iraq has issued 112 letters of credit totaling $496 million, covering imports from 24 countries.
- CPA has issued over 1,400 micro and small business loans worth approximately $3 million.
- Visa International has agreed to provide computers and satellite connections for the Iraqi private banks joining the Visa Payment System.
- Assessment of Central Bank IT and payment system technology was completed:
  - Recommendations will facilitate the provision of an electronic payments system in the coming months and foster automation in the Iraqi banking system payments.

CPA Economic Objective: Build Financial Market Structures

- Modernize the Central Bank
- Commercial Banking System
- Re-establish Baghdad Stock Exchange
- Restructure National Debt
Economics – Financial Market Structures (cont)

- CPA is finalizing the laws on issuing government securities and anti-money laundering
- Iraq Stock Exchange is expected to open in early April
- As of March 18, the balance in the Development Fund for Iraq (DFI) was $7.1 billion
  - Total payments out of the DFI amounted to $6.8 billion
  - DFI investment program has earned $15 million in interest

CPA Economic Objective: Build Financial Market Structures

- Modernize the Central Bank
- Commercial Banking System
- Re-establish Baghdad Stock Exchange
- Restructure National Debt
At the New Iraqi Dinar (NID) auction on 18 Mar, the settlement price was 1,410 dinars per dollar and the value of dollars sold at the auction was $22 million.

The NID has been stable the past four weeks.

From 13 – 18 Mar, the NID appreciated 0.5 percent against the US dollar.
Economics – Other Developments

- Inspectors General (IG) have been appointed in 15 Ministries, and another five had selected nominees (out of 26 total). All 26 are expected appointed by the end of March.

- As of Mar 15, estimated oil export revenue reached $3 billion for 2004.

- According to recent polls in Iraq:
  - Purchases of electrical appliances have increased dramatically since Apr 2003, indicating improvements in individual and disposal income.
  - Every city, except Mosul, showed an increase in number of people saying their financial situation has improved (compared to pre-war).

- Preliminary discussions for establishing an International Monetary Fund (IMF) program in Iraq have begun.

- CJTF-7 C-9 estimates that CPA has created 381,611 jobs for Iraqis (45 percent of the CJTF-7 target of 850,000):
  - Security / National Defense: 222,713
  - CJTF-7: 51,673
  - Civilian contractors working under CPA contracts: 68,154
  - Governorate Teams: 1,550
**Program Management Office (PMO)**

- **RFPs Released**
- **Bidder's Conference**
- **First Supplemental Contract Awarded (AFCEE - NIA)**
- **Visit Governorates (Late Jan through Apr)**
- **Contracts Awarded**
- **Start Work**

**Construction Tasks Committed by 01 Jul**

- **Electric**
- **Oil**
- **Security/Justice**
- **Water**
- **Ed/Human**
- **Trans/Comm**

Data as of 21 Mar

PMO Web-site Portal: [www.rebuilding-iraq.net](http://www.rebuilding-iraq.net)
Program Management Office (PMO) (cont)

- RFPs Released
- Bidder's Conference
- First Supplemental Contract Awarded (AFCEE - NIA)
- Visit Governorates (Late Jan through Apr)
- Contracts Awarded
- Start Work

<table>
<thead>
<tr>
<th>Roads/Bridges</th>
<th>Electric</th>
<th>Priv Sector</th>
<th>Water</th>
<th>Trans/Com</th>
<th>Ed/Human</th>
<th>Health</th>
<th>Democracy</th>
<th>Justice</th>
<th>Oil</th>
<th>Security</th>
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<tr>
<td></td>
<td>4</td>
<td>38.2</td>
<td>0.2</td>
<td>77.8</td>
<td>10</td>
<td>0</td>
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<td>131</td>
<td>234</td>
<td>247</td>
<td>325</td>
<td>458</td>
<td>200</td>
<td>836</td>
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Non-Construction Procurement by 01 Jul

Data as of 21 Mar
### Program Management Office (PMO) (cont)

<table>
<thead>
<tr>
<th>Sector</th>
<th>2007 Report</th>
<th>Apportioned</th>
<th>Committed</th>
<th>Obligated</th>
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</thead>
<tbody>
<tr>
<td>Security and Law Enforcement</td>
<td>3,243</td>
<td>2,483</td>
<td>1,123.5</td>
<td>351.6</td>
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<tr>
<td>Electricity Sector</td>
<td>5,560</td>
<td>1,708</td>
<td>1,415.9</td>
<td>1,038.2</td>
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<td>Oil Infrastructure</td>
<td>1,701</td>
<td>1,600</td>
<td>903.6</td>
<td>451.6</td>
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<tr>
<td>Justice, Public Safety, and Civil Society (less Democracy)</td>
<td>1,018</td>
<td>526</td>
<td>146.3</td>
<td>32.1</td>
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<tr>
<td>Democracy</td>
<td>458</td>
<td>458</td>
<td>204.8</td>
<td>160.3</td>
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<td>Education, Refugees, Human Rights, Governance</td>
<td>280</td>
<td>203</td>
<td>22.6</td>
<td>9.5</td>
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<tr>
<td>Roads, Bridges, and Construction</td>
<td>370</td>
<td>119</td>
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<td>Health Care</td>
<td>793</td>
<td>330</td>
<td>0</td>
<td>0</td>
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<td>Transportation and Telecommunications</td>
<td>500</td>
<td>165</td>
<td>126.2</td>
<td>6.3</td>
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<td>Water Resources and Sanitation</td>
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<td>Private Sector Development</td>
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<td>70</td>
<td>0.2</td>
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<td><strong>TOTAL</strong></td>
<td>18,439</td>
<td>8,158</td>
<td>3,982.6</td>
<td>2,085.1</td>
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<tr>
<td>CONSTRUCTION</td>
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<td>3,950</td>
<td>2,094.7</td>
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<td>NON-CONSTRUCTION</td>
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<td>4,280</td>
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<td>581.2</td>
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<tr>
<td>DEMOCRACY</td>
<td>458</td>
<td>458</td>
<td>204.8</td>
<td>160.3</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>18,439</td>
<td>8,158</td>
<td>3,982.6</td>
<td>2,085.1</td>
</tr>
</tbody>
</table>

Data as of 21 Mar
Strategic Communication

- USAID is conducting Democracy Dialogue Activities throughout Iraq as part of the Civic Education Campaign.
- Iraqi NGOs are organizing conferences for Iraq’s youth to allow them to discuss their role in society and engage in public debate.
- Iraq Property Claims Commission is opening an office in Qadisiyah Governorate to help current and returning residents to solve property disputes.