DRAFT WORKING PAPERS

Iraq Status

This briefing is classified UNCLASSIFIED
Derived from: Multiple Sources
### CPA Priorities:
- Essential Services
- Security
- Governance
- Economy
- Strategic Communications

### CPA Intermediate Objectives:
- Reconstitute electric power infrastructure
- Reconstruct the telecoms system
- Assist drafting of “Fundamental Law”
- Build financial market structures
- Revamp Iraqi Media Network

### Weekly Highlights:
- Refined petroleum product production and imports are well below supply targets. Current import and production rates insufficient to build supplies for getting through the winter
  - TF-RIO, Ministry of Oil & CPA formed special team to resolve issue
- Security at 20 electrical facilities transitioning to Iraqi security forces
- Attacks against Americans are falling while attacks against Iraqis have increased
- Irrigation canal program concluded with 16,500+ km cleared
- Commenced production of new Iraqi postal stamps
TF Restore Iraqi Electricity (RIE) Overview

Goal 01 Oct: 4,400 MW Production and Transmission

Goal 01 Jun 04: 6,000 MW Production and Transmission

- Autumn / Spring Overhaul and Maintenance Program began 13 Oct and ends Mar 04. The planned power production is based on CPA overhaul / maintenance plan.

- Coalition Forces transitioning security duties for 20 electrical facilities to the Ministry of Electricity (MOE) security forces. Transition of authority will be complete by the end of Nov.

- The Iraqi MOE continues joint project with Jordan to construct an electrical distribution grid shared by the two countries. This is a long term project.
Crude Oil Production

WEEKLY AVERAGE OF 2.13 MBPD EXCEEDS MID-TERM TARGET OF 2.0 MBPD
• Long Term Target (Dec 04): 3.0 MBPD (Pre-War Capacity)
• Pre-War Peak: 2.5 MBPD in Feb
• Post-war Peak: 2.255 MBPD on 02 Nov
• Weekly average of crude exports: 1.5 MBPD
Diesel Supply

Current Goal: 18 M Liters

- Supply currently 53% of goal
Kerosene Supply

- Current supply 56% of goal
Gasoline / Benzene Supply

Current Goal: 17.6 M Liters

- Current supply 52% of goal
• Southern LPG plant ready to start up, will begin processing once natural gas liquids delivery starts
• Current supply 34% of goal
Essential Services - Education

Milestones:
- 72 million new textbooks will be distributed before end of school year
- 64,000 or more secondary teachers and 5,000 school principals and administrators will be trained in modern teaching methods

| Number of Students registered in Accelerated Learning Pilot Program (bringing dropouts back to school) | 536 | In 5 different Governates |
| Schools Rehabilitated as of 24 Nov | 1,774 |
| Schools in Need of Demolition or Rebuilding | 1,343 | 9% of all schools |
| Schools in Need of Major Rehabilitation | 5,970 | 40% of all schools |
| Schools Damaged in Some Way | 11,939 | 80% of all schools |
| Master Trainers who completed training course in Baghdad | 258 / 735 |
| Secondary School Student Kits Delivered | 99.7% | Of 1.5M |
| Revised Textbooks (Math & Science) Distributed | 78.8% | Of 5.6M |
| Schools Receiving Revised Textbooks | 87.7% | Of 13,000 |

Compared to life under Saddam’s rule:
- Fulbright Scholarships (flagship international education exchange program) restarts in Jan 04 (first for 14 years) with minimum 20 scholarships
- Teachers are now earning 12 to 25 times their former salaries
Essential Services - Healthcare

Milestones:
EOY 03: New Ministry of Health (MOH) organization in place
EOY 03: MOH assumes all pharmaceutical procurement activities
EOY 03: Rehabilitation plan developed to capitalize on Supplemental and Donors to fix infrastructure and fix/replace equipment

Current Activities:
• Public health system operational. Focusing on immunizations, disease surveillance and treatment of diarrhea and acute respiratory illnesses (providing oral rehydration salts, promoting breast feeding, providing antibiotics, and providing clean water)
• 3M of 4.3M children under age 5 have been vaccinated, with 20,000 more receiving required vaccinations each month
• 42 schools serving 18,660 students have been visited by health professionals as part of a health and hygiene education campaign

Compared to life under Saddam’s rule:
• Public health spending has increased 26 times
• Doctor’s salaries are eight times higher
• Pharmaceutical distribution and child vaccination programs dramatically increased in size and effectiveness
Essential Services - Water

Water Supply and Sewage Treatment Milestones (Liters)

<table>
<thead>
<tr>
<th></th>
<th>Pre-War</th>
<th>Post-war</th>
<th>Jun 04</th>
<th>Nov 04</th>
</tr>
</thead>
<tbody>
<tr>
<td>Potable Water Availability</td>
<td>12.9 Million</td>
<td>4.0 Mil</td>
<td>13.4 Mil</td>
<td>21.3 Mil</td>
</tr>
<tr>
<td>Sewage System Coverage</td>
<td>6.2 Million</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

- Sector Goals: 90% of Iraqis with access to potable water by Apr 05; 11% of Iraqis with sewerage service by Mar 05; reduction in water loss from 60% of water supply to 40% by Mar 04
- Rehabilitation of the Safwan (Al Basrah Governate) water pumping station is complete, bringing potable water to 40,000 residents
- Preliminary work begun on Rustimiyah 3, Iraq’s largest sewage treatment plant. Bechtel working to restore plant to full capacity by Sep 04
- Rehabilitation of Al Hillah and Ad Diwaniyah municipal sewage treatment plants underway
- 50% of Iraqis have access to potable water

Irrigation Canals

<table>
<thead>
<tr>
<th>Irrigation Canals</th>
<th>Km (est)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Irrigation Canals in Iraq</td>
<td>27,000</td>
</tr>
<tr>
<td>Canals needing clearance (May)</td>
<td>20,000</td>
</tr>
<tr>
<td>Canals cleared as of 31 Oct</td>
<td>16,500</td>
</tr>
</tbody>
</table>

- Canal-clearing employment program closed after clearing over 16,500 Km. Generated 7 million man-days and added over $18M into rural economy
**Milestones**

- **23 Oct**: First successful international calls using new satellite gateway
- **Dec 03**: Begin cell phone service

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### Essential Services - Telecommunications

<table>
<thead>
<tr>
<th>Type</th>
<th>Pre-War</th>
<th>Sept 2003</th>
<th>Jan 2004 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Landline***</td>
<td>1,100,000</td>
<td>850,000</td>
<td>1,100,000</td>
</tr>
<tr>
<td>Wireless</td>
<td>0</td>
<td>0</td>
<td>50,000</td>
</tr>
<tr>
<td>Internet</td>
<td>4,500</td>
<td>4,900</td>
<td>50,000</td>
</tr>
</tbody>
</table>

***Note: Due to insufficient pre-war data and pending the results of an ITPC assessment, # of working lines may be substantially less than total # of lines available

- Reconstruction of Baghdad’s telephone infrastructure fell behind schedule; restoration now scheduled for completion on 17 Feb 04 vice 15 Jan 04. Iraqi Min of Communications will review program and make recommendations
  - Completion dates impacted by inability of Iraq Telecommunications and Posts Company (ITPC) to provide personnel to complete cabling efforts between new switches, main distribution frame, and subscriber lines
- Production of new Iraqi postal stamps commenced week of 23 Nov
- By Dec 03, there will be 423 guards providing security for Telecom sector
- Due to security situation, currently negotiating with Jordanian government establishment of temporary international mail exchange in Jordan
Essential Services - Transportation

• Sector Goals: Open Baghdad International Airport (BIAP) and Basrah for commercial use by 31 Dec 03; 2,100 Km of rail track repaired by Nov 05; roads and bridges repaired to pre-war standards by Jul 04

• Iraqi Republic Railway (IRR) runs an average of 20 trains per day, including 6 passenger trains, 2 fuel trains, and 12 military trains
  – 14 acts of sabotage committed against railway in Oct, and 25 acts of sabotage reported in first half of Nov. CPA and CJTF-7 have formed a “tiger team” and are developing a strategy to address the situation
  – Inaugural international passenger train (Mosul-to-Aleppo, Syria) began on 22 Nov

• CPA planning for increased commercial aviation cargo service to BIAP when security situation permits

• CPA and Iraqi Ministries assessing viability of Hajj-to-Mecca airline service

• Degradation of concrete in piers at Al Mat Bridge (main route between Baghdad and Jordan) has prompted engineers to develop a design change. Work on bridge now expected to be completed by early Feb 04

• Grain-ship Fuente arrived at Umm Qasr with 52,185 tons of bulk wheat
  – Wheat moved by truck and rail from port to flour mills near Basrah. The Public Distribution System (PDS) provides 300 grams per day of flour to each Iraqi. 10,000 MT of wheat is consumed daily
### Total Security Forces in Iraq

<table>
<thead>
<tr>
<th></th>
<th></th>
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<th></th>
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<th></th>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Additional Iraqi Recruits *</td>
<td>11.7</td>
<td>11.5</td>
<td>11.3</td>
<td>6.4</td>
<td>6.9</td>
<td>6.5</td>
<td>5.4</td>
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<tr>
<td>Other Coalition</td>
<td>24</td>
<td>24</td>
<td>24</td>
<td>25</td>
<td>25</td>
<td>25</td>
<td>25.2</td>
<td>23.9</td>
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<tr>
<td>Iraqi Coalition Forces</td>
<td>89</td>
<td>86</td>
<td>93</td>
<td>116</td>
<td>131</td>
<td>134</td>
<td>145.5</td>
<td>147.2</td>
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<tr>
<td>US</td>
<td>134</td>
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<td>132</td>
<td>131</td>
<td>128</td>
<td>127</td>
<td>126</td>
<td>123</td>
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<tr>
<td>Total</td>
<td>247</td>
<td>243</td>
<td>249</td>
<td>272</td>
<td>284</td>
<td>286</td>
<td>297</td>
<td>294</td>
</tr>
</tbody>
</table>

• Iraqi Recruits not included in total due to their training status

Data as of 27 Nov
Iraqi Security Forces

Currently Operating: 147.2K
Currently in Training: 2.8K
Current Total: 150.0K
Goal: 221.7K

Data as of 27 Nov
## Iraqi Casualties from Attacks Against Friendly Forces (Wk)

<table>
<thead>
<tr>
<th></th>
<th>31 Oct – 06 Nov</th>
<th>07 – 13 Nov</th>
<th>14 - 20 Nov</th>
<th>21 - 27 Nov</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Iraqi Civilians</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Killed</td>
<td>4</td>
<td>5</td>
<td>23</td>
<td>8</td>
</tr>
<tr>
<td>Wounded</td>
<td>5</td>
<td>20</td>
<td>36</td>
<td>42</td>
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<tr>
<td><strong>Iraqi Security Forces</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Killed</td>
<td>0</td>
<td>4</td>
<td>1</td>
<td>16</td>
</tr>
<tr>
<td>Wounded</td>
<td>8</td>
<td>15</td>
<td>6</td>
<td>33</td>
</tr>
<tr>
<td><strong>Assassination of Public Officials</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Attempts</td>
<td>2</td>
<td>2</td>
<td>8</td>
<td>2</td>
</tr>
<tr>
<td>Killed</td>
<td>1</td>
<td>1</td>
<td>4</td>
<td>2</td>
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</table>

Data as of 27 Nov
Iraqi Casualties from Attacks Against Friendly Forces (Mo)

<table>
<thead>
<tr>
<th></th>
<th>Jul</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>01-27 Nov</th>
</tr>
</thead>
<tbody>
<tr>
<td>Iraqi Civilians</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Killed</td>
<td>16</td>
<td>47</td>
<td>25</td>
<td>41</td>
<td>40</td>
</tr>
<tr>
<td>Wounded</td>
<td>44</td>
<td>310</td>
<td>94</td>
<td>213</td>
<td>103</td>
</tr>
<tr>
<td>Iraqi Security Forces</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Killed</td>
<td>*</td>
<td>*</td>
<td>57</td>
<td>29</td>
<td>21</td>
</tr>
<tr>
<td>Wounded</td>
<td>*</td>
<td>*</td>
<td>94</td>
<td>59</td>
<td>59</td>
</tr>
<tr>
<td>Assassination of Public Officials</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Attempts</td>
<td>**</td>
<td>**</td>
<td>**</td>
<td>**</td>
<td>12</td>
</tr>
<tr>
<td>Killed</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>3</td>
<td>7</td>
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</tbody>
</table>

* Iraqi Security Forces: tracking started 07 Sep
** Assassination attempts: tracking started Nov 03

Data as of 27 Nov
### Captured Ammo & Explosives

<table>
<thead>
<tr>
<th>Category</th>
<th>24-30 Oct</th>
<th>31 Oct-06 Nov</th>
<th>07-13 Nov</th>
<th>14-20 Nov</th>
<th>21-27 Nov</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assembled IEDs</td>
<td>57</td>
<td>62</td>
<td>61</td>
<td>107</td>
<td>75</td>
</tr>
<tr>
<td>RPG rounds, Grenades</td>
<td>226</td>
<td>215</td>
<td>170</td>
<td>541</td>
<td>1,267</td>
</tr>
<tr>
<td>MANPAD rounds</td>
<td>11</td>
<td>4</td>
<td>24</td>
<td>19</td>
<td>0</td>
</tr>
<tr>
<td>Mortar, Artillery, Rocket Rounds</td>
<td>411</td>
<td>1,121</td>
<td>11,562</td>
<td>1,685</td>
<td>1,319</td>
</tr>
<tr>
<td>Mines</td>
<td>13</td>
<td>4</td>
<td>104</td>
<td>10</td>
<td>5</td>
</tr>
<tr>
<td>Pounds of Explosives</td>
<td>48</td>
<td>782</td>
<td>233</td>
<td>1,991</td>
<td>699</td>
</tr>
<tr>
<td>Rounds &lt; 30 mm</td>
<td>3,865</td>
<td>26,630</td>
<td>19,030</td>
<td>210,201</td>
<td>85,574</td>
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</table>

### Captured Weapons

<table>
<thead>
<tr>
<th>Category</th>
<th>24-30 Oct</th>
<th>31 Oct-06 Nov</th>
<th>07-13 Nov</th>
<th>14-20 Nov</th>
<th>21-27 Nov</th>
</tr>
</thead>
<tbody>
<tr>
<td>RPG Launchers</td>
<td>43</td>
<td>24</td>
<td>150</td>
<td>114</td>
<td>337</td>
</tr>
<tr>
<td>MANPAD Launchers</td>
<td>11</td>
<td>2</td>
<td>0</td>
<td>17</td>
<td>1</td>
</tr>
<tr>
<td>Small Arms</td>
<td>92</td>
<td>106</td>
<td>226</td>
<td>355</td>
<td>216</td>
</tr>
<tr>
<td>Crew Served Weapons</td>
<td>9</td>
<td>226</td>
<td>12</td>
<td>39</td>
<td>27</td>
</tr>
</tbody>
</table>

Data as of 27 Nov
### Captured Ammo & Explosives

<table>
<thead>
<tr>
<th></th>
<th>Jun</th>
<th>Jul</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>01-27 Nov</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assembled IEDs</td>
<td>21</td>
<td>18</td>
<td>62</td>
<td>87</td>
<td>180</td>
<td>315</td>
</tr>
<tr>
<td>RPG rounds, Grenades</td>
<td>490</td>
<td>1,050</td>
<td>1,049</td>
<td>776</td>
<td>1,204</td>
<td>2,226</td>
</tr>
<tr>
<td>MANPAD rounds</td>
<td>14</td>
<td>2</td>
<td>130</td>
<td>25</td>
<td>11</td>
<td>47</td>
</tr>
<tr>
<td>Mortar, Artillery, Rocket Rounds</td>
<td>100</td>
<td>824</td>
<td>2,556</td>
<td>4,338</td>
<td>7,254</td>
<td>17,428</td>
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<tr>
<td>Mines</td>
<td>419</td>
<td>3</td>
<td>127</td>
<td>1,001</td>
<td>4,792</td>
<td>123</td>
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<tr>
<td>Pounds of Explosives</td>
<td>300</td>
<td>20</td>
<td>0</td>
<td>0</td>
<td>7,093</td>
<td>3,200</td>
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<tr>
<td>Rounds &lt; 30 mm</td>
<td>10,840</td>
<td>2,240</td>
<td>25,685</td>
<td>25,885</td>
<td>9,931</td>
<td>347,050</td>
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### Captured Weapons

<table>
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<tr>
<th></th>
<th>Jun</th>
<th>Jul</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>01-27 Nov</th>
</tr>
</thead>
<tbody>
<tr>
<td>RPG Launchers</td>
<td>125</td>
<td>15</td>
<td>39</td>
<td>39</td>
<td>92</td>
<td>626</td>
</tr>
<tr>
<td>MANPAD Launchers</td>
<td>14</td>
<td>2</td>
<td>6</td>
<td>25</td>
<td>12</td>
<td>20</td>
</tr>
<tr>
<td>Small Arms</td>
<td>192</td>
<td>168</td>
<td>275</td>
<td>184</td>
<td>333</td>
<td>923</td>
</tr>
<tr>
<td>Crew Served Weapons</td>
<td>15</td>
<td>12</td>
<td>87</td>
<td>0</td>
<td>39</td>
<td>83</td>
</tr>
</tbody>
</table>
Stability Contributors

Countries with forces in Iraq

32

Albania
Azerbaijan
Bulgaria
Czech Rep
Denmark
Dom Rep
El Salvador
Estonia
Georgia
Honduras
Hungary
Italy
Kazakhstan
Korea
Latvia
Lithuania

TOTAL ~24,000

Countries considering decision to provide forces for Iraq

12

Macedonia
Moldova
Mongolia
Netherlands
New Zealand
Nicaragua
Norway
Philippines
Poland
Portugal
Romania
Slovakia
Spain
Thailand
Ukraine
UK

44 Countries
Potentially Supporting Iraqi Stability and Humanitarian Relief

Data as of 28 Nov
Governance - National

MILESTONES

• 14 Jul: GC established
• 01 Sep: Highly qualified interim cabinet ministers appointed
• 10 Sep: Governor of Central Bank named
• 19 Sep: Council of Judges established to supervise judicial and prosecutorial systems - provides independent judiciary
• 15 Nov: New agreement between CPA and GC on transition process
  – 28 Feb 04: Transitional Administrative Law approved
  – 31 Mar 04: Bilateral security agreements complete
  – 31 May 04: Selections to Transitional National Assembly complete
• 01 Jul 04: Transitional Assembly selects executive and assumes full sovereign powers for governing Iraq; CPA and GC dissolve
• 15 Mar 05: Elections to the constitutional convention complete
• 31 Dec 05: Constitutional ratification and national elections complete; new government assumes power
Governance - International Recognition

MILESTONES

- 08 Sep: Arab League grants seat to GC
- 12 Sep: GC members seated at UN session
- 20 - 21 Sep: GC-Ministerial delegation attends WB / IMF meetings in Dubai
- 24 Sep: Iraqi delegation attends OPEC meeting
- 22 Sep - 03 Oct: 13 GC members attend UN sessions
- 02 Oct: GC President Chalabi addresses UN General Assembly
- 08 Oct: GC reps attend OIC Kuala Lumpur meeting
- 16 Oct: UNSC approves resolution inviting GC to submit by 15 Dec 03 a timetable for drafting new constitution and holding democratic elections
- 21 - 23 Oct: Iraqi delegates attend Madrid Donors’ Conference
- Late Oct: Transportation Minister participates in high-level talks with Jordanian and Syrian governmental leaders
- 24 Nov: GC President Talabani announces Turkey’s liaison office in Baghdad is now an embassy
- 30 Jun 04: New agreement restores full sovereignty to Iraq
Progress Indicators:

• 58 Community Development groups and 9 Women’s Committees are addressing cultural practices that restrain inter-gender mixing in the Shia heartland

• To date, Iraqis have committed $3.6 million (18% of total funding) to projects in their communities

• More than half of Iraq’s population is now represented through 200 neighborhood councils

• Assessment of political parties throughout Iraq is scheduled in late December
Central Criminal Court of Iraq (CCCI)

- Status update of cases involving Al Jazeera employees
  - Salah Hassan alleged to have known of, but failed to report an attack against the Iraqi Civil Defense Corps facility in Baqubah, northeast of Baghdad, in which two Iraqis died
    - Referred to CCCI for investigation 10 Nov
    - 3 CCCI Investigating Judges appointed for case; actively reviewing and collecting evidence, including detention case file prepared by Military Intelligence
  - Satar Karain Kareem alleged to have aided Syrian Fedayeen by, *inter alia*, permitting his Al Jazeera office to be used as a meeting place for planning terrorists attacks; failed to report planned attacks
    - Referred to CCCI for investigation 14 Nov
    - Investigating Judge has reviewed English version of the investigative file and will receive Arabic version and original documentary evidence tomorrow
Decision to prosecute these two cases in CCCI Trial chamber is expected within 10 days (delayed by Eid holiday); if decision is to prosecute the cases, trials will begin in approximately 10 days after that decision.

Sensitive Prosecution Task Force (made up of CPA personnel to assist the CCCI) has placed the Al Jazeera cases at the top of their list for investigation and is assisting the CCCI Investigating Judges.

In addition to the two cases already referred to CCCI, an additional case against an Al Jazeera employee is being prepared; upon completion of Military Intelligence processing, case will be reviewed immediately for possible referral to CCCI.
Economics - Financial Market Structures

• CPA will program $15 million in micro-lending to small firms in northern and central regions of Iraq

• International Finance Corporation (IFC) and CPA will provide up to $170 million to fund micro and small businesses in Iraq on a commercial basis through financial intermediaries

• Banking: 83% of Bank Branches operating pre-war are now open for business

• Currency exchange is proceeding well
  – 2.88 trillion (66%) of 4.36 trillion new Iraqi Dinars (ID) that are expected to be exchanged are in circulation
  – The auction exchange rate on 20 Nov was 1955 ID/$1US
  – On 20 Nov the average “street” price of $1US was 1990 ID
The 100,000 jobs program was launched in Mosul this past week

- Nearly 20,000 Iraqis are now employed through the National Employment Program job generation
- 3,600 jobs have been coordinated through the National Economic Program municipality projects

The current balance in Development Fund for Iraq (DFI) is $3.8 Billion ($3.7B in Treasury Bills and $573M in cash)

- DFI has earned $3.44 million since the Treasury Iraq Financial Task Force established the DFI investment program at Federal Reserve Bank of New York
• CPA assumed full control of the Oil For Food Program on 21 Nov, and the transition went smoothly

• As of 18 Nov, 85% of the contracts in the Oil for Food Program’s humanitarian pipeline were prioritized for delivery
  – 868 approved and funded contracts, valued at $1.36 billion, remain for consideration

• CPA will continue the prioritization process for approved and funded contracts beyond 21 Nov
  – CPA will determine basis of needs with Iraqi authorities
Iraq Funds Status ($ Millions)

- **Total Available:** $51,999
- **Total Committed:** $17,105

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**Graph:**

- **US Appropriated Funds**
- **Development Fund for Iraq**
- **Vested Assets**
- **Seized Assets**
- **Donor Pledges**
- **IRRF FY04**
- **Oil for Food**

- Red: Total
- Blue: Committed

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**Note:**

- Total Available: $51,999
- Total Committed: $17,105
CPA – Program Management Office

• Program Management Office Established
  – Headed by RADM (ret) David J. Nash
  – Assigned management of the FY04 Emergency Supplemental for the Rebuilding of Iraq ($18.6 billion)
    • Approximately $14.3 billion for construction and $4.3 billion for non-construction
  – Basic Tenants:
    • Proper contracting and administration of funds
      – Contracting strategies
        • Employ full and open competition, limited to Iraqi firms, Coalition Partner firms and US firms
        • Comply with Federal Acquisition Regulation and the Supplemental Bill HR 3289
      – Maximum transparency
      – Clear accountability in CPA
    • Strengthening of the Iraqi capacity to manage large programs like this; and
    • Build the capacity of the Iraqi construction industry to do large infrastructure projects
• Two Industry Days held:
  – Washington, DC (19 Nov 03)
    • 1,200+ attendees, 650 companies, 17 countries
      – Every infrastructure category represented
    • Congressmen Tom Davis keynote speaker
  – London (21 Nov 03)
    • 250+ attendees, 125+ companies, 11 countries
      – Every infrastructure category represented
    • Minister of Trade & Industry Mike O’Brien keynote speaker
• Acquisition Timeline - Construction Contracts
  – 21 Nov 03  Synopsis Posted (www.Fedbizopps.gov)
  – 26 Nov 03  Draft RFP Release
  – 5 Dec 03  RFP Release
  – 5 Jan 04  Final Proposals Due
  – O/A 1 Feb 04  Award Construction Contracts
Oct 03

- Al Iraqia TV station broadcasting 20-hours / day
- Media training began in Dubai Media City, continues through mid-Dec

Nov 03

- Complete revamp of Al Iraqia programming debuted 28 Nov, end of Ramadan (accelerated from Jan 04)
- Al-Iraqiyah (formerly Iraqi Media Network) staff integrated and active in 15 largest Iraqi cities
- US survey indicates Al-Iraqiyah the “preferred channel” in 59% of homes with exclusively terrestrial TV access and 12% of homes with satellite access (trailing Al-Arabiyyah and Al-Jazeera)
- Programming includes: news, interviews with coalition and Iraqi officials, Egyptian soap operas, Arabic music videos, soccer, late night films, and old programming from pan-Arab TV channel MBC

Dec 03

- Conduct second Iraqi media survey

Mar 04

- Al Iraqia staff integrated and active in 15 largest Iraqi cities