

# **Selected Acquisition Report (SAR)**

RCS: DD-A&T(Q&A)823-148



**PATRIOT PAC-3** 

As of December 31, 2011

Defense Acquisition Management Information Retrieval (DAMIR)

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#### **Program Information**

#### **Designation And Nomenclature (Popular Name)**

Patriot Advanced Capability - 3 (PAC-3)

#### **DoD Component**

Army

#### **Joint Participants**

Missile Defense Agency

#### **Responsible Office**

#### **Responsible Office**

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Date Assigned December 1, 2008

#### References

#### **SAR Baseline (Production Estimate)**

Defense Acquisition Executive (DAE) Approved Acquisition Program Baseline (APB) dated December 2, 2002

#### Approved APB

Defense Acquisition Executive (DAE) Approved Acquisition Program Baseline (APB) dated March 3, 2006

#### **Mission and Description**

PATRIOT, the centerpiece of the Army's air defense forces, is an extremely capable, long range, low-to-high altitude air defense missile system, which provides air defense of ground combat forces and high-value assets. PATRIOT is designed to cope with enemy defense suppression tactics that may include Tactical Ballistic Missiles (TBMs), cruise missiles, anti-radiation missiles, and advanced aircraft employing saturation, maneuver, sophisticated Electronic Countermeasures (ECM), and low radar cross-section. PATRIOT air defenses will be complemented by shortrange, low altitude forward area defense weapons and will be integrated with other ground and air assets in the overall air defense of the theater of operations. The PATRIOT system can conduct multiple simultaneous engagements in all weather conditions and hostile ECM environments against high performance Air Breathing Threats (ABTs) and TBMs with a high probability of target kill. System deployment is by Fire Unit (FU) at the battery level, organized within a Battalion. Each FU consists of an Engagement Control Station (ECS), one Radar Set (RS), an Electric Power Plant (EPP), and up to sixteen Launching Stations (LS). The PATRIOT RS is a multi-function phased array radar, which performs a variety of surveillance, acquisition, and guidance tasks and is controlled by the ECS which provides the human interface for control of automated operations. The M1902 LS (Configuration 3), with Enhanced Launcher Electronics System (ELES), supports the PAC-3 missile as well as providing backwards compatiblity with the PAC-2 missile variant. At the battalion level, command and control is exercised through the Information and Coordination Central (ICC) and associated communications equipment including the Communications Relay Group (CRG). At both the FU and battalion level are dedicated support, communications, and maintenance vehicles.

The PATRIOT system, in concert with the PATRIOT Advanced Capability-3 (PAC-3) missile, has been upgraded through a series of integrated, phased system improvements. The PAC-3 missile is a high velocity hit-to-kill, surface-to-air missile capable of intercepting and destroying TBMs and ABTs. The PAC-3 missile provides the range, accuracy, and lethality to effectively defend against TBMs with conventional high explosive, chemical, and nuclear warheads. The PAC-3 missile's leading edge technology uses kinetic energy to destroy targets through its hit-to-kill capability, in lieu of a proximity-fuzed warhead. The missile uses a solid propellant rocket motor, aerodynamic controls, Attitude Control Motors (ACMs), and inertial guidance to navigate. The missile flies to an intercept point specified prior to launch by its ground based fire solution computer embedded in the ECS. Target trajectory is updated during missile flyout through means of a radio frequency uplink/downlink. Shortly before arrival at the intercept point, the PAC-3 missile's on-board Ka-Band seeker acquires the target and selects optimal aimpoint initiating terminal homing guidance. The missile ACMs, which are short-duration, solid propellant rocket motors located in the missile forebody forward of the missile center of gravity, fire explosively to increase the missile's rate of spin and to enable the high resolution maneuvers characteristic of the PAC-3 missile. The combination of a fast missile airframe response and high impulse side thrusters generates a more rapid missile angle-of-attack than is possible with actuator-driven aerodynamic control surfaces alone.

The PATRIOT system is deployed worldwide in defense of U.S. forces and allied forces. The PAC-3 missile has been approved for Foreign Military Sales (FMS) to The Netherlands, Japan, Germany, the United Arab Emirates (UAE), and Taiwan.

#### **Executive Summary**

The PATRIOT PAC-3 production program was scheduled for completion in FY 2009. The Missile Segment Enhancement (MSE) missile, a subprogram within the PATRIOT/MEADS Combined Aggregate Program (CAP), encountered challenges during development which have delayed initial production until FY 2014. Therefore, PATRIOT PAC-3 production has been extended through FY 2013. The Project Manager, Lower Tier Project Office, submitted a Program Deviation Report in February 2010 to provide notification of the PAC-3 Procurement cost breach to the approved Acquisition Program Baseline (APB).

The PATRIOT Test and Evaluation Master Plan (TEMP) received Office of the Secretary of Defense approval on September 1, 2011. The TEMP documents the overall structure and objectives of the Test and Evaluation program necessary to support fielding of the Post Deployment Build-7 (PDB) software.

A PAC-3 missile flight test using PDB-7 software was successfully conducted at White Sands Missile Range, NM, on November 1, 2011. Test data indicates all mission objectives were achieved, demonstrating the PATRIOT system's capability to search, detect, track, engage, and with PAC-3 missiles, kill an aerodynamic threatening Tactical Ballistic Missile target in a ripple mode-of-fire engagement. This is the first successful PAC-3 missile intercept using PDB-7 software in the PAC-3 battlespace.

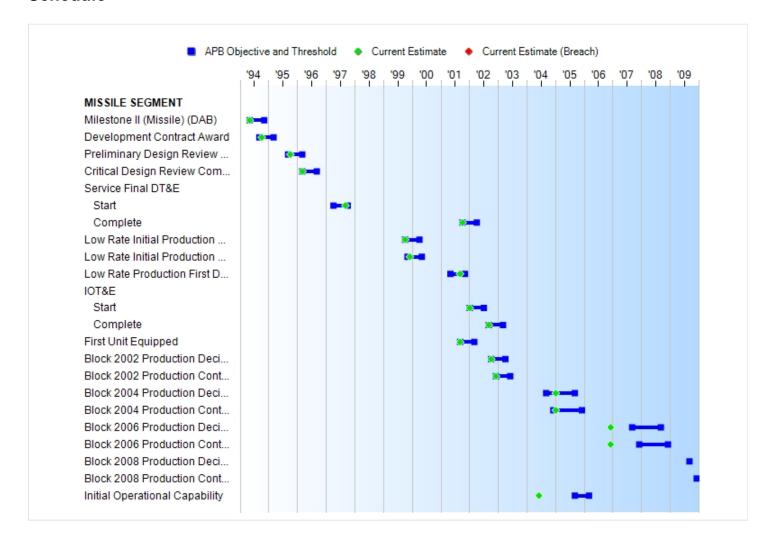
The FY 2012 PAC-3 Missile Production contract was awarded on December 15, 2011, to Lockheed Martin Missiles and Fire Control, Dallas, TX, for Foreign Military Sales (FMS) requirements and was modified on December 19, 2011, December 23, 2011, and January 13, 2012 to award the U.S. requirements based on FY 2012 funding availability. The total contract award value is \$921.3M for the production of 242 PAC-3 missiles for both U.S. and Taiwan FMS requirements, and includes test missiles, launcher modification kits, tooling, and parts library.

There are no significant software-related issues with this program at this time.

#### **Threshold Breaches**

APB	Breaches		Explanation of Breach
Schedule			The Procurement cost breach was previously reported in the December
Performance			2009 SAR.
Cost	RDT&E		
	Procurement	V	
	MILCON		
	Acq O&M		
<b>Unit Cost</b>	PAUC		
	APUC		
Nunn-McC	urdy Breache	s	
Current UCR B	Baseline		
	PAUC	None	
	APUC	None	
Original UCR E	Baseline		
	PAUC	None	
	APUC	None	

#### **Schedule**



Milestones	SAR Baseline Prod Est	Prod	nt APB uction /Threshold	Current Estimate
Milestone II (Missile) (DAB)	MAY 1994	MAY 1994	NOV 1994	MAY 1994
Development Contract Award	SEP 1994	SEP 1994	MAR 1995	OCT 1994
Preliminary Design Review Complete	SEP 1995	SEP 1995	MAR 1996	OCT 1995
Critical Design Review Complete	MAR 1996	MAR 1996	SEP 1996	MAR 1996
Service Final DT&E				
Start	APR 1997	APR 1997	OCT 1997	SEP 1997
Complete	OCT 2001	OCT 2001	APR 2002	OCT 2001
Low Rate Initial Production Decision	OCT 1999	OCT 1999	APR 2000	OCT 1999
Low Rate Initial Production Contract Award	NOV 1999	NOV 1999	MAY 2000	DEC 1999
Low Rate Production First Delivery	MAY 2001	MAY 2001	NOV 2001	SEP 2001
IOT&E				
Start	JAN 2002	JAN 2002	JUL 2002	JAN 2002
Complete	SEP 2002	SEP 2002	MAR 2003	SEP 2002
First Unit Equipped	SEP 2001	SEP 2001	MAR 2002	SEP 2001
Block 2002 Production Decision	OCT 2002	OCT 2002	APR 2003	OCT 2002
Block 2002 Production Contract Award	DEC 2002	DEC 2002	JUN 2003	DEC 2002
Block 2004 Production Decision	SEP 2004	SEP 2004	SEP 2005	JAN 2005
Block 2004 Production Contract Award	DEC 2004	DEC 2004	DEC 2005	JAN 2005
Block 2006 Production Decision	SEP 2007	SEP 2007	SEP 2008	DEC 2006
Block 2006 Production Contract Award	DEC 2007	DEC 2007	DEC 2008	DEC 2006
Block 2008 Production Decision	SEP 2009	N/A	N/A	N/A
Block 2008 Production Contract Award	DEC 2009	N/A	N/A	N/A
Initial Operational Capability	SEP 2005	SEP 2005	MAR 2006	JUN 2004

#### **Acronyms And Abbreviations**

DAB - Defense Acquisition Board

DT&E - Development Test and Evaluation

IOT&E - Initial Operational Test and Evaluation

#### **Change Explanations**

None

#### Memo

Initial Operational Capability for the PAC-3 missile was considered achieved when a PATRIOT battalion, consisting of five Fire Units (FU), was equipped with 32 PAC-3 missiles per FU.

All PAC-3 milestones are complete.

#### **Performance**

Characteristics	SAR Baseline Prod Est	Produ	Current APB Production Objective/Threshold		Current Estimate
Fire Unit Mean Time Between Failure (hrs)	N/A	60	40	60	60
Joint Interoperability	N/A	Battery and Bn should be capable of integrating into a joint composite tracking network	Tactical Data Link TADIL-J shall be primary protocol for receiving, processing, and transmitting jointly approved tactical AMD specific messages	Demon- strated via HWIL, ASCIET/ JCIET and Roving Sands	Battery and Bn should be capable of integrating into a joint composite tracking network

**Requirements Source:** Operational Capabilities Document (OCD), Joint Requirements Oversight Council (JROC) approved August 22, 2003

#### **Acronyms And Abbreviations**

AMD - Air Missile Defense

ASCIET - All Services Combat Identification and Evaluation Team

Bn - Battalion

hrs - Hours

HWIL - Hardware In The Loop

JCIET - Joint Combat Identification and Evaluation Team

TADIL-J - Tactical Data Llnk-Joint

#### **Change Explanations**

None

Classified Performance information is provided in the classified annex to this submission.

# **Track To Budget**

RDT&E				
APPN 2040	BA 07	PE 0203801A	(Arm))	
APPN 2040	DA U/	PE 0203001A	(Army)	
	Project 036	Missile/Air Defense Product Improvement Program/PATRIOT Product Improvement Program	(Shared)	(Sunk)
APPN 2040	BA 05	PE 0604865A	(Army)	
	Project 01C	PATRIOT PAC-3 Theater Missile Defense Acq-EMD/PATRIOT Advanced Capability (PAC) - 3		(Sunk)
APPN 2040	BA 07	PE 0607865A	(Army)	
	Project DV8	Patriot Product Improvement		
APPN 0400	BA 03	PE 0603216C	(DoD)	
	Project 2207	Theater and ATBM Defenses (Sunk)/Mulitmode Missile Program		(Sunk)
	Project 2208	Theater and ATBM Defenses (Sunk)/ERINT-1		(Sunk)
APPN 0400	BA 05	PE 0604225C	(DoD)	
	Project 2207	TMD EMD/PAC-3 Missile (EMD)		(Sunk)
APPN 0400	BA 05	PE 0604865C	(DoD)	
	Project 2014	PAC-3 EMD/PATRIOT		(Sunk)
	Project 2207	PAC-3 EMD/PATRIOT		(Sunk)
	Project 2257	PAC-3 EMD/PATRIOT		(Sunk)
APPN 0400	BA 05	PE 0604866C	(DoD)	
	Project 2257	PAC-3 Risk Mitigation (Sunk)/Risk Reduction and Mitigation		(Sunk)
Procurement				

APPN 2032	BA 02		(Army)	
	ICN C49200	PATRIOT PAC-3	(Shared)	
APPN 2032	BA 03		(Army)	
	ICN C50700	PATRIOT Mods	(Shared)	(Sunk)
APPN 2032	BA 04		(Army)	
	ICN CA0267	PATRIOT Modification Initial Spares	(Shared)	(Sunk)
APPN 0300	BA 02		(DoD)	
	ICN 0208060C	PAC-3 Procurement		(Sunk)
APPN 0300	BA 01		(DoD)	
	ICN 0208865C	PAC-3 Missile Procurement		(Sunk)

Item Control Number (ICN) C49100 is the parent line for ICN C49200.

# **Cost and Funding**

# **Cost Summary**

#### **Total Acquisition Cost and Quantity**

	В	Y2002 \$M		BY2002 \$M	TY \$M			
Appropriation	SAR Baseline Prod Est	Current Produc Objective/T	ction	Current Estimate	SAR Baseline Prod Est	Current APB Production Objective	Current Estimate	
RDT&E	3578.2	3481.8	3830.0	3430.2	3302.1	3224.6	3176.2	
Procurement	5505.8	5007.2	5507.9	6775.4	5903.7	5267.4	7620.7	
Flyaway	5505.8			6775.4	5903.7		7620.7	
Recurring	4928.2			6322.9	5299.5		7168.0	
Non Recurring_	577.6			452.5	604.2		452.7	
Support	0.0			0.0	0.0		0.0	
Other Support	0.0			0.0	0.0		0.0	
Initial Spares	0.0			0.0	0.0		0.0	
MILCON	0.0	0.0		0.0	0.0	0.0	0.0	
Acq O&M	0.0	0.0		0.0	0.0	0.0	0.0	
Total	9084.0	8489.0	N/A	10205.6	9205.8	8492.0	10796.9	

<sup>1</sup> APB Breach

Quantity	SAR Baseline Prod Est	Current APB Production	Current Estimate
RDT&E	0	0	0
Procurement	1159	961	1294
Total	1159	961	1294

#### **Cost and Funding**

# **Funding Summary**

# Appropriation and Quantity Summary FY2013 President's Budget / December 2011 SAR (TY\$ M)

Appropriation	Prior	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	To Complete	Total
RDT&E	3176.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	3176.2
Procurement	6311.9	662.2	646.6	0.0	0.0	0.0	0.0	0.0	7620.7
MILCON	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Acq O&M	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
PB 2013 Total	9488.1	662.2	646.6	0.0	0.0	0.0	0.0	0.0	10796.9
PB 2012 Total	9339.9	662.2	0.0	0.0	0.0	0.0	0.0	0.0	10002.1
Delta	148.2	0.0	646.6	0.0	0.0	0.0	0.0	0.0	794.8

Funding for additional PAC-3 missile quantities in FY 2010 - FY 2013 was transferred from the PATRIOT/MEADS Combined Aggregate Program (CAP) Missile Subprogram procurement funding line in the respective years.

Quantity	Undistributed	Prior	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	To Complete	Total
Development	0	0	0	0	0	0	0	0	0	0
Production	0	1122	88	84	0	0	0	0	0	1294
PB 2013 Total	0	1122	88	84	0	0	0	0	0	1294
PB 2012 Total	0	1122	88	0	0	0	0	0	0	1210
Delta	0	0	0	84	0	0	0	0	0	84

### **Cost and Funding**

# **Annual Funding By Appropriation**

**Annual Funding TY\$** 

2040 | RDT&E | Research, Development, Test, and Evaluation, Army

Fiscal Year	Quantity	End Item Recurring Flyaway TY \$M	Non End Item Recurring Flyaway TY \$M	Non Recurring Flyaway TY \$M	Total Flyaway TY \$M	Total Support TY \$M	Total Program TY \$M
2004							151.3
2005							60.4
Subtotal						-	211.7

Annual Funding BY\$
2040 | RDT&E | Research, Development, Test, and Evaluation, Army

Fiscal Year	Quantity	Fivawav	Non End Item Recurring Flyaway BY 2002 \$M	Non Recurring Flyaway BY 2002 \$M	Total Flyaway BY 2002 \$M	Total Support BY 2002 \$M	Total Program BY 2002 \$M
2004							143.5
2005							55.7
Subtotal	-	-	-	-	-	-	199.2

Annual Funding TY\$
0400 | RDT&E | Research, Development, Test, and Evaluation, Defense-Wide

Fiscal Year	Quantity	End Item Recurring Flyaway TY \$M	Non End Item Recurring Flyaway TY \$M	Non Recurring Flyaway TY \$M	Total Flyaway TY \$M	Total Support TY \$M	Total Program TY \$M
1983							33.3
1984							24.1
1985							20.4
1986							15.1
1987							30.2
1988							18.0
1989							65.2
1990							38.3
1991							127.5
1992							239.0
1993							200.2
1994							194.1
1995							276.1
1996							311.6
1997							328.1
1998							234.1
1999							237.3
2000							220.7
2001							81.9
2002							130.4
2003							138.9
Subtotal							2964.5

Annual Funding BY\$
0400 | RDT&E | Research, Development, Test, and Evaluation, Defense-Wide

Fiscal Year	Quantity	End Item Recurring Flyaway BY 2002 \$M	Non End Item Recurring Flyaway BY 2002 \$M	Non Recurring Flyaway BY 2002 \$M	Total Flyaway BY 2002 \$M	Total Support BY 2002 \$M	Total Program BY 2002 \$M
1983							51.6
1984							36.0
1985							29.5
1986							21.2
1987							41.3
1988							23.9
1989							83.1
1990							46.9
1991							149.8
1992							273.2
1993							225.3
1994							214.3
1995							299.1
1996							331.6
1997							344.7
1998							244.0
1999							244.6
2000							224.0
2001							82.0
2002							129.3
2003							135.6
Subtotal							3231.0

Annual Funding TY\$
2032 | Procurement | Missile Procurement, Army

Fiscal Year	Quantity	End Item Recurring Flyaway TY \$M	Non End Item Recurring Flyaway TY \$M	Non Recurring Flyaway TY \$M	Total Flyaway TY \$M	Total Support TY \$M	Total Program TY \$M
2004	135	578.9		38.1	617.0		617.0
2005	108	497.0			497.0		497.0
2006	112	475.9			475.9		475.9
2007	112	470.4	24.2		494.6		494.6
2008	108	469.7			469.7		469.7
2009	124	510.6			510.6		510.6
2010	59	341.3			341.3		341.3
2011	78	628.4			628.4		628.4
2012	88	662.2			662.2		662.2
2013	84	646.6			646.6		646.6
Subtotal	1008	5281.0	24.2	38.1	5343.3		5343.3

Annual Funding BY\$
2032 | Procurement | Missile Procurement, Army

Fiscal Year	Quantity	End Item Recurring Flyaway BY 2002 \$M	Non End Item Recurring Flyaway BY 2002 \$M	Non Recurring Flyaway BY 2002 \$M	Total Flyaway BY 2002 \$M	Total Support BY 2002 \$M	Total Program BY 2002 \$M
2004	135	536.1		35.3	571.4		571.4
2005	108	447.7			447.7		447.7
2006	112	419.5			419.5		419.5
2007	112	406.8	20.9		427.7		427.7
2008	108	399.9			399.9		399.9
2009	124	429.3			429.3		429.3
2010	59	281.9			281.9		281.9
2011	78	509.3			509.3		509.3
2012	88	527.7			527.7		527.7
2013	84	504.0			504.0		504.0
Subtotal	1008	4462.2	20.9	35.3	4518.4		4518.4

Annual Funding TY\$
0300 | Procurement | Procurement, Defense-Wide

Fiscal Year	Quantity	End Item Recurring Flyaway TY \$M	Non End Item Recurring Flyaway TY \$M	Non Recurring Flyaway TY \$M	Total Flyaway TY \$M	Total Support TY \$M	Total Program TY \$M
1997				105.1	105.1		105.1
1998	20	183.3			183.3		183.3
1999				87.8	87.8		87.8
2000	32	306.7			306.7		306.7
2001	40	291.5			291.5		291.5
2002	72	487.5		210.1	697.6		697.6
2003	122	593.8		11.6	605.4		605.4
Subtotal	286	1862.8		414.6	2277.4		2277.4

#### Annual Funding BY\$

### 0300 | Procurement | Procurement, Defense-Wide

Fiscal Year	Quantity	End Item Recurring Flyaway BY 2002 \$M	Non End Item Recurring Flyaway BY 2002 \$M	Non Recurring Flyaway BY 2002 \$M	Total Flyaway BY 2002 \$M	Total Support BY 2002 \$M	Total Program BY 2002 \$M
1997				109.9	109.9		109.9
1998	20	189.8			189.8		189.8
1999				89.8	89.8		89.8
2000	32	309.2			309.2		309.2
2001	40	290.3			290.3		290.3
2002	72	478.8		206.4	685.2		685.2
2003	122	571.7		11.1	582.8		582.8
Subtotal	286	1839.8		417.2	2257.0		2257.0

#### **Low Rate Initial Production**

	Initial LRIP Decision	Current Total LRIP
Approval Date	5/19/1994	10/20/2001
<b>Approved Quantity</b>	90	164
Reference	Milestone II/IV	USD(AT&L) approved Acquisition Strategy
Start Year	1998	1998
End Year	1999	2002

The Low Rate Initial Production (LRIP) quantity is 164 PAC-3 missiles as approved by the Under Secretary of Defense (Acquisition, Technology and Logistics) on October 20, 2001. The LRIP missile quantity exceeded 10% of the total planned production quantity because this was the minimum LRIP quantity needed to avoid a production break.

#### **Foreign Military Sales**

Country	Date of Sale	Quantity	Total Cost \$M	Memo
Taiwan	10/12/2011	388	1664.5	FMS Case TW-B-YYV, Amendment 4, Ninety-Six PAC-3 missile 4-packs, two PAC-3 missile test 2 packs, ground support equipment, and spares.
United Arab Emirates	11/20/2008	292	1480.2	FMS Case AE-B-ZUG, Seventy-Two PAC-3 missile 4-packs, two PAC-3 missile test 2 packs, ground support equipment, and spares.
Germany	11/21/2007	25	87.1	FMS Case GY-B-WZC, Six PAC-3 missile 4-packs, and one test missile.
Japan	12/9/2004	16	56.8	FMS Case JA-B-WYN, Eight PAC-3 missile 2-packs.
Netherlands	4/21/2004	32	99.1	FMS Case NE-B-WBV, Eight PAC-3 missile 4-packs.

The FY 2005 PAC-3 Missile Production contract was awarded on January 27, 2005 and included requirements for 16 missiles for The Netherlands and 16 missiles for Japan. Production deliveries were completed in 4Q FY 2007.

The FY 2007 PAC-3 Missile Production contract was modified on April 6, 2007 to include a requirement for 1 test missile for Germany.

The FY 2008 PAC-3 Missile Production contract was awarded on December 13, 2007 and included requirements for 16 missiles for The Netherlands and 24 missiles for Germany. Production deliveries began in 1Q FY 2010.

The FY 2009 PAC-3 Missile Production contract was awarded on December 23, 2008 and included requirements for 64 missiles for the United Arab Emirates (UAE). Production deliveries began in 2Q FY 2011.

The FY 2010 PAC-3 Missile Production contract was awarded on December 30, 2009 and included requirements for 96 missiles for Taiwan and 98 missiles for UAE. Production deliveries began in 1Q FY 2012 for Taiwan and in 2Q FY 2012 for UAE.

The FY 2011 PAC-3 Missile Production contract was awarded on December 20, 2010 and included requirements for 130 missiles for UAE and 96 missiles for Taiwan. Production deliveries are scheduled to begin in 2Q FY 2013 for UAE and in 4Q FY 2012 for Taiwan.

The FY 2012 PAC-3 Missile Production contract was awarded on December 15, 2011 and included requirements for 154 missiles for Taiwan. Production deliveries are scheduled to begin in 1Q FY 2014.

The balance of Taiwan requirements on Case TW-B-YYV (42 missiles) are planned for the FY 2013 contract award.

Total cost represents PAC-3 missile costs for respective cases.

#### **Nuclear Cost**

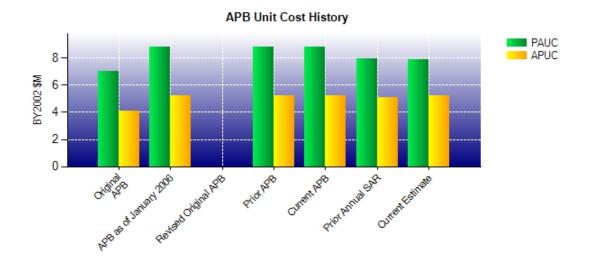
None

#### **Unit Cost**

# **Unit Cost Report**

	BY2002 \$M	BY2002 \$M	
Unit Cost	Current UCR Baseline (MAR 2006 APB)	Current Estimate (DEC 2011 SAR)	BY % Change
Program Acquisition Unit Cost (PAUC	)		
Cost	8489.0	10205.6	
Quantity	961	1294	
Unit Cost	8.834	7.887	-10.72
Average Procurement Unit Cost (APU			_
Cost	5007.2	6775.4	
Quantity	961	1294	
Unit Cost	5.210	5.236	+0.50
	BY2002 \$M	BY2002 \$M	
Unit Cost	BY2002 \$M Original UCR Baseline (MAR 2000 APB)	BY2002 \$M  Current Estimate (DEC 2011 SAR)	BY % Change
Unit Cost  Program Acquisition Unit Cost (PAUC	Original UCR Baseline (MAR 2000 APB)	Current Estimate	
	Original UCR Baseline (MAR 2000 APB)	Current Estimate	
Program Acquisition Unit Cost (PAUC	Original UCR Baseline (MAR 2000 APB)	Current Estimate (DEC 2011 SAR)	
Program Acquisition Unit Cost (PAUC Cost	Original UCR Baseline (MAR 2000 APB)  7084.0	Current Estimate (DEC 2011 SAR)	
Program Acquisition Unit Cost (PAUC Cost Quantity	Original UCR Baseline (MAR 2000 APB)  7084.0 1012 7.000	Current Estimate (DEC 2011 SAR) 10205.6 1294	% Change
Program Acquisition Unit Cost (PAUC Cost Quantity Unit Cost	Original UCR Baseline (MAR 2000 APB)  7084.0 1012 7.000 C) 4156.4	Current Estimate (DEC 2011 SAR) 10205.6 1294 7.887	% Change
Program Acquisition Unit Cost (PAUC Cost Quantity Unit Cost Average Procurement Unit Cost (APU	Original UCR Baseline (MAR 2000 APB)  7084.0 1012 7.000 C)	Current Estimate (DEC 2011 SAR) 10205.6 1294 7.887	% Change

#### **Unit Cost History**



		BY2002 \$M		TY \$M	
	Date	PAUC	APUC	PAUC	APUC
Original APB	MAR 2000	7.002	4.107	7.086	4.465
APB as of January 2006	NOV 2004	8.834	5.210	8.837	5.481
Revised Original APB	N/A	N/A	N/A	N/A	N/A
Prior APB	NOV 2004	8.834	5.210	8.837	5.481
Current APB	MAR 2006	8.834	5.210	8.837	5.481
Prior Annual SAR	DEC 2010	7.932	5.097	8.266	5.641
Current Estimate	DEC 2011	7.887	5.236	8.344	5.889

#### **SAR Unit Cost History**

#### Initial SAR Baseline to Current SAR Baseline (TY \$M)

Initial PAUC	Changes							PAUC	
Dev Est	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	Prod Est
3.530	-0.166	0.867	0.480	0.421	2.811	0.000	0.000	4.413	7.943

#### **Current SAR Baseline to Current Estimate (TY \$M)**

PAUC		Changes							
Prod Est	d Est Econ Qty Sch Eng Est Oth Spt Total				Current Est				
7.943	0.143	-0.263	0.084	0.000	0.437	0.000	0.000	0.401	8.344

#### Initial SAR Baseline to Current SAR Baseline (TY \$M)

Initial APUC	Changes								APUC
Dev Est	Econ Qty Sch Eng Est Oth Spt Total							Prod Est	
1.880	-0.184	0.943	0.244	0.166	2.045	0.000	0.000	3.214	5.094

#### **Current SAR Baseline to Current Estimate (TY \$M)**

APUC	Changes								APUC
Prod Est	od Est Econ Qty Sch Eng Est Oth Spt Total						Current Est		
5.094	0.136	0.034	0.084	0.000	0.541	0.000	0.000	0.795	5.889

#### **SAR Baseline History**

Item/Event	SAR Planning Estimate (PE)	SAR Development Estimate (DE)	SAR Production Estimate (PdE)	Current Estimate
Milestone I	N/A	N/A	N/A	N/A
Milestone II	N/A	MAY 1994	MAY 1994	MAY 1994
Milestone III	N/A	AUG 1998	OCT 2002	OCT 2002
IOC	N/A	NOV 1999	SEP 2005	JUN 2004
Total Cost (TY \$M)	N/A	4236.2	9205.8	10796.9
Total Quantity	N/A	1200	1159	1294
Prog. Acq. Unit Cost (PAUC)	N/A	3.530	7.943	8.344

The PAC-3 Milestone III was redefined as the Block 2002 Production Decision to reflect the evolutionary development acquisition approach approved at the October 31, 2002, Defense Acquisition Board.

#### **Cost Variance**

# **Cost Variance Summary**

Summary Then Year \$M									
	RDT&E	Proc	MILCON	Total					
SAR Baseline (Prod Est)	3302.1	5903.7		9205.8					
Previous Changes									
Economic	+8.8	+156.6		+165.4					
Quantity		+405.3		+405.3					
Schedule		+86.2		+86.2					
Engineering									
Estimating	-134.7	+274.1		+139.4					
Other									
Support									
Subtotal	-125.9	+922.2		+796.3					
Current Changes									
Economic		+19.6		+19.6					
Quantity		+326.4		+326.4					
Schedule		+22.6		+22.6					
Engineering									
Estimating		+426.2		+426.2					
Other									
Support									
Subtotal		+794.8		+794.8					
Total Changes	-125.9	+1717.0		+1591.1					
CE - Cost Variance	3176.2	7620.7		10796.9					
CE - Cost & Funding	3176.2	7620.7		10796.9					

	Summary	/ Base Year 2002 \$N	И	
	RDT&E	Proc	MILCON	Total
SAR Baseline (Prod Est)	3578.2	5505.8		9084.0
Previous Changes				
Economic				
Quantity		+325.5		+325.5
Schedule		+83.2		+83.2
Engineering				
Estimating	-148.0	+252.7		+104.7
Other				
Support				
Subtotal	-148.0	+661.4		+513.4
Current Changes				
Economic				
Quantity		+254.4		+254.4
Schedule		+17.6		+17.6
Engineering				
Estimating		+336.2		+336.2
Other				
Support				
Subtotal		+608.2		+608.2
Total Changes	-148.0	+1269.6		+1121.6
CE - Cost Variance	3430.2	6775.4		10205.6
CE - Cost & Funding	3430.2	6775.4		10205.6

Previous Estimate: December 2010

Procurement	\$N	1
Current Change Explanations	Base Year	Then Year
Revised escalation indices. (Economic)	N/A	+19.6
Total Quantity variance resulting from an increase of 84 missiles in FY 2013 from 924 to 1008 (Army). (Subtotal)	+327.9	+420.7
Quantity variance resulting from an increase of 84 missiles in FY 2013 from 924 to 1008. (Quantity)	(+254.4)	(+326.4)
Allocation to Schedule resulting from Quantity change. (Schedule) (QR)	(+17.6)	(+22.6)
Allocation to Estimating resulting from Quantity change. (Estimating) (QR)	(+55.9)	(+71.7)
Adjustment for current and prior escalation. (Estimating)	-15.9	-19.6
Increase in FY 2011 due to procurement of 28 additional Enhanced Launcher Electronics Systems (ELES) to provide additional PAC-3 launching capability and to support PATRIOT PAC-3 Missile Support Center requirements. (Estimating)	+120.1	+148.2
Increase in FY 2013 due to procurement of an additional 36 ELESs to provide additional PAC-3 launching capability. (Estimating)	+92.5	+118.6
Revised estimate for Systems Engineering and Integrated Logistics Support associated with realignment of PATRIOT/MEADS Combined Aggregrate Program missiles to the PATRIOT PAC-3 program. (Estimating)	+83.6	+107.3
Procurement Subtotal	+608.2	+794.8

(QR) Quantity Related

#### **Contracts**

#### **Appropriation: Procurement**

Contract Name FY 2009 PAC-3 Production

ContractorLockheed MartinContractor LocationDallas, TX 75265

Contract Number, Type W31P4Q-09-C-0002, FFP

Award Date December 23, 2008
Definitization Date December 23, 2008

Initial Cor	Initial Contract Price (\$M)			ontract Price	(\$M)	Estimated Price At Completion (\$M)		
Target	Ceiling	Qty	Target	Ceiling Qty Contractor Program Mar		Program Manager		
774.8	N/A	172	774.8	N/A	172	774.8	774.8	

#### **Cost And Schedule Variance Explanations**

Cost and Schedule variance reporting is not required on this FFP contract.

#### **Contract Comments**

The FY 2009 PAC-3 Missile Production contract was awarded on December 23, 2008, to Lockheed Martin Missiles and Fire Control, Dallas, TX, for \$774.8M. The U.S. portion of this contract was awarded for \$476.6M. This contract includes procurement of 108 missiles for the U.S. and 64 missiles for the United Arab Emirates. Also included in this contract are launcher modification kits, spares, and other equipment.

Deliveries were completed in 3Q FY 2011.

This contract is more than 90% complete; therefore, this is the final report for this contract.

#### **Appropriation: Procurement**

Contract Name FY 2010 PAC-3 Production

ContractorLockheed MartinContractor LocationDallas, TX 75265

Contract Number, Type W31P4Q-10-C-0002, FFP

Award Date December 30, 2009
Definitization Date December 30, 2009

Initial Contract Price (\$M)			Current C	ontract Price	(\$M)	Estimated Price At Completion (\$M)		
Target	Ceiling	Qty	Target	Ceiling	Qty	Contractor Program Manager		
968.7	N/A	253	968.7	N/A	253	968.7	968.7	

#### **Cost And Schedule Variance Explanations**

Cost and Schedule variance reporting is not required on this FFP contract.

#### **Contract Comments**

The FY 2010 PAC-3 Missile Production contract was awarded on December 30, 2009, to Lockheed Martin Missiles and Fire Control, Dallas, TX, for \$968.7M. This contract includes U.S. requirements and Foreign Military Sales for the United Arab Emirates (UAE), Taiwan, and Germany. The contract was awarded for production of 253 missiles, 20 launcher modification kits, concurrent spares, and other equipment. This contract award includes the second sale of the PAC-3 missile to the UAE and the first sale of the PAC-3 missile to Taiwan. The U.S. portion includes 59 missiles and was awarded for \$206.3M.

Deliveries are more than 90% complete; therefore, this is the final report for this contract.

#### **Appropriation: Procurement**

Contract Name FY 2011 PAC-3 Production

Contractor Lockheed Martin
Contractor Location Dallas, TX 75265

Contract Number, Type W31P4Q-11-C-0001, FFP

Award Date December 20, 2010
Definitization Date December 20, 2010

Initial Co	Initial Contract Price (\$M)			ontract Price	(\$M)	Estimated Price At Completion (\$M)		
Target	Ceiling	Qty	Target	Ceiling	Qty Contractor Program Manager		Program Manager	
916.1	N/A	226	1062.3	N/A	284	1062.3	1062.3	

#### **Cost And Schedule Variance Explanations**

Cost and Schedule variance reporting is not required on this FFP contract.

#### **Contract Comments**

The difference between the initial contract price target and the current contract price target is due to contract modification for U.S. production.

The FY 2011 PAC-3 Missile Production contract was awarded on December 20, 2010, to Lockheed Martin Missiles and Fire Control, Dallas, TX, at a value of \$916.1M for Foreign Military Sales (FMS) to the United Arab Emirates (UAE) and Taiwan. On December 23, 2010, the contract was modified to award the U.S. portion at a value of \$146.2M, increasing the total contract award value to \$1,062.3M. The contract includes total production of 284 missiles for both U.S. and FMS requirements, test missiles, launcher modification kits, concurrent spares, and other equipment. This contract award includes the third sale of PAC-3 missiles to the UAE and the second sale of PAC-3 missiles to Taiwan.

Deliveries are scheduled to begin in 3Q FY 2012.

#### Appropriation: Procurement

Contract Name FY 2012 PAC-3 Production

ContractorLockheed MartinContractor LocationDallas, TX 75265

Contract Number, Type W31P4Q-12-C-0002, FFP

Award Date December 15, 2011
Definitization Date December 15, 2011

Initial Cor	Initial Contract Price (\$M)			ontract Price	(\$M)	Estimated Price At Completion (\$M)		
Target	Ceiling	Qty	Target	Ceiling Qty Contractor Program Mana		Program Manager		
921.3	N/A	242	921.3	N/A	A 242 921.3		921.3	

#### **Cost And Schedule Variance Explanations**

Cost and Schedule variance reporting is not required on this FFP contract.

#### **Contract Comments**

The FY 2012 PAC-3 Missile Production contract was awarded on December 15, 2011, to Lockheed Martin Missiles and Fire Control, Dallas, TX, for Foreign Military Sales (FMS) requirements and was modified on December 19, 2011, December 23, 2011, and January 13, 2012 to award the U.S. requirements based on FY 2012 funding availability. The total contract award value is \$921.3M for the production of 242 PAC-3 missiles for both U.S. and Taiwan FMS requirements, and includes test missiles, launcher modification kits, tooling, and parts library.

Deliveries are expected to begin in 4Q FY 2013.

This is the first time this contract is being reported.

# **Deliveries and Expenditures**

Deliveries To Date	Plan To Date	Actual To Date	Total Quantity	Percent Delivered
Development	0	0	0	
Production	1044	1041	1294	80.45%
Total Program Quantities Delivered	1044	1041	1294	80.45%

	Expenditures and Appropriations (TY \$M)									
Total Acquisition Cost	10796.9	Years Appropriated	30							
Expenditures To Date	8714.3	Percent Years Appropriated	96.77%							
Percent Expended	80.71%	Appropriated to Date	10150.3							
Total Funding Years	31	Percent Appropriated	94.01%							

Deliveries and expenditures are current as of December 31, 2011.

#### **Operating and Support Cost**

#### **Assumptions And Ground Rules**

The PAC-3 Operating and Support (O&S) cost estimate was updated for the October 2002 Full Rate Production decision. The O&S estimate is based on a total missile quantity of 1159 missiles, and a lifecycle estimate of 50 years. The O&S estimate covers FY 1980 through FY 2033 (PAC-1 and PAC-2 variants); therefore, an antecedent system is not applicable for the PAC-3 missile O&S cost projection. The majority of the Depot Maintenance cost is attributed to the missile recertification requirement every ten years.

The O&S estimate will be updated in 2012 to incorporate the total current program quantity of 1294.

O&S Estimate = 50 years (lifecycle) x \$70.7 (average annual cost of all missiles) = \$3535 (BY 2002).

Costs BY2002 \$M		
Cost Element	MISSILE SEGMENT Average Annual Cost of All Missiles	No Antecedent System
Unit-Level Manpower	0.0	
Unit Operations	12.1	
Maintenance	35.1	
Sustaining Support	6.6	
Continuing System Improvements	0.0	
Indirect Support	16.9	
Other		<u></u>
Total Unitized Cost (Base Year 2002 \$)	70.7	

Total O&S Costs \$M	MISSILE SEGMENT	No Antecedent System
Base Year	3534.5	
Then Year	4687.6	

The O&S estimate does not include disposal costs.