DEFENSE SPENDING BY STATE

FISCAL YEAR 2014

PART 2 OF 2

U.S. Department of Defense
Office of Economic Adjustment
MONTANA

Golden State

$13.5 Million
SPENT IN STATE

State GDP

0.1% OF TOTAL U.S. DEFENSE SPENDING

$502 PER RESIDENT

CONTRACTS

By Type

Research & Development: 2%

Construction: 11%

Supplies & Equipment: 33%

Service: 54%

By Service

Army: 32%

Navy/Marines: 5%

Air Force: 43%

Other defense: 19%

Fiscal Year 2014

Top Contractors

S & K Global Solutions $23.6 M
S & K Aerospace $16.5 M
Connacher Oil and Gas Limited $12.2 M
ASI Constructors $10.4 M
T & L Sales $7.0 M
CDM Smith $6.7 M
National General $5.3 M
Record Steel & Construction $4.7 M
PRI-ER JV $4.4 M
CM Manufacturing $4.2 M

Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>07</th>
<th>08</th>
<th>09</th>
<th>10</th>
<th>11</th>
<th>12</th>
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<td>$0.3</td>
<td>$0.2</td>
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</table>

Allocation, By Type

Reserve/National Guard: 50%
Civilian: 15%
Active duty: 35%

Top Personnel Locations

Cascade County $272.9 M
Lewis and Clark County $57.9 M
Lake County $43.4 M
Valley County $20.9 M
Gallatin County $19.2 M
Lincoln County $17.1 M
Yellowstone County $11.6 M
Missoula County $11.3 M
Flathead County $9.8 M
Roosevelt County $6.5 M

Allocation, By Type

Reserve/National Guard: 50%
Civilian: 15%
Active duty: 35%

Top Personnel Locations

Cascade County $4,818
Lewis and Clark County 1,666
Yellowstone County 675
Gallatin County 439
Missoula County 400
Flathead County 272
Ravalli County 123
Glacier County 75
Fergus County 73
Silver Bow County 67

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
NEBRASKA

#41 $1.4 BILLION SPENT IN STATE
#35 1.2% OF STATE GDP
0.3% OF TOTAL U.S. DEFENSE SPENDING
$742 PER RESIDENT

**CONTRACTS**

By Type
- Research & Development: 5%
- Construction: 16%
- Supplies & Equipment: 14%
- Service: 64%

By Service
- Army: 28%
- Navy/Marines: 3%
- Air Force: 64%
- Other defense: 4%

Fiscal Year 2014

**Top Contractors**

<table>
<thead>
<tr>
<th>Contractor</th>
<th>(M=millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>KiewitPhelps</td>
<td>$82.9 M</td>
</tr>
<tr>
<td>Computer Sciences Corporation</td>
<td>$71.5 M</td>
</tr>
<tr>
<td>Huntington Ingalls</td>
<td>$43.8 M</td>
</tr>
<tr>
<td>Sterling Computers Corporation</td>
<td>$42.1 M</td>
</tr>
<tr>
<td>Northrup Grumman</td>
<td>$26.2 M</td>
</tr>
<tr>
<td>SAIC</td>
<td>$25.5 M</td>
</tr>
<tr>
<td>Spiral Solutions &amp; Technologies</td>
<td>$21.9 M</td>
</tr>
<tr>
<td>Raytheon</td>
<td>$20.0 M</td>
</tr>
<tr>
<td>Macaulay-Brown</td>
<td>$11.6 M</td>
</tr>
<tr>
<td>BAE Systems</td>
<td>$11.2 M</td>
</tr>
</tbody>
</table>

**Value of Contract Awards Performed (Billions)**

- 2007: $0.6
- 2008: $0.7
- 2009: $0.9
- 2010: $0.9
- 2011: $0.7
- 2012: $0.7
- 2013: $0.6
- 2014: $0.6

**Defence Personnel**

- TOTAL PAYROLL: $792.0 Million
- TOTAL PERSONNEL: 16,684

**Allocation, By Type**
- Reserve/National Guard: 39%
- Civilian: 25%
- Active duty: 36%

**Top Personnel Locations**

- Sarpy County: 7,561
- Douglas County: 3,432
- Lancaster County: 3,048
- Buffalo County: 556
- Cass County: 292
- Dodge County: 204
- Saunders County: 122
- Clay County: 117
- Platte County: 113
- Custer County: 111

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
NEVADA

$2.1 BILLION
SPENT IN STATE

$754
PER RESIDENT

#37

1.6% OF
STATE GDP

0.5% OF TOTAL U.S.
DEFENSE SPENDING

DEFENSE PERSONNEL

$930.6 Million
TOTAL PAYROLL

21,020
TOTAL PERSONNEL

By Type

Research & Development: 6%
Construction: 3%
Supplies & Equipment: 31%
Service: 60%

Top Contractors

Sierra Nevada Corporation $1.0 B
National Security Technologies $36.4 M
L-3 Communications $34.4 M
Day & Zimmermann Group $28.1 M
URS $26.3 M
Battlespace Flight Services $26.0 M
Computer Sciences Corporation $23.7 M
United Excel $23.6 M
Blaine Warren Advertising $21.0 M
Unmanned Systems Incorporated $18.7 M

Value of Contract Awards Performed (Billions)

2007 2008 2009 2010 2011 2012 2013 2014

Allocation, By Type

Reserve/National Guard: 36%
Civilian: 12%
Active duty: 52%

Top Personnel Locations

Clark County 16,634
Washoe County 2,266
Churchill County 676
Carson City 491
Douglas County 273
Lyon County 100
Elko County 23
Humboldt County 22
Nye County 8
Pershing County 7

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
NEW HAMPSHIRE

| #39 | $1.5 BILLION SPENT IN STATE |
| #27 | 2.1% OF STATE GDP |
| 0.3% | OF TOTAL U.S. DEFENSE SPENDING |
| $1,094 | PER RESIDENT |

### CONTRACTS

#### By Type
- Research & Development: 13%
- Supplies & Equipment: 74%
- Construction: 2%
- Service: 11%

#### By Service
- Army: 26%
- Navy/Marines: 23%
- Air Force: 24%
- Other defense: 27%

Fiscal Year 2014

### Top Contractors (M=millions)
- BAE Systems: $717.7 M
- Red River Computer Company: $178.4 M
- L-3 Communications: $105.5 M
- Elbit Systems: $45.0 M
- Environmental Chemical Corporation: $32.6 M
- Galloway Aviation Limited: $20.2 M
- Creare: $17.0 M
- Dell: $11.2 M
- Timken: $10.8 M
- Teledyne Technologies: $7.8 M

### Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>07</td>
<td>$1.2</td>
</tr>
<tr>
<td>08</td>
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<td>$1.3</td>
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<tr>
<td>13</td>
<td>$1.3</td>
</tr>
<tr>
<td>14</td>
<td>$1.2</td>
</tr>
</tbody>
</table>

### TOP DEFENSE SPENDING LOCATIONS (M=millions)

- Hillsborough County: $783.1 M
- Rockingham County: $295.2 M
- Sullivan County: $188.1 M
- Grafton County: $56.8 M
- Merrimack County: $42.8 M
- Strafford County: $28.3 M
- Belknap County: $11.8 M
- Cheshire County: $5.2 M
- Carroll County: $3.8 M
- Coos County: $1.2 M

### Defense Personnel

- $221.5 Million TOTAL PAYROLL
- 6,373 TOTAL PERSONNEL

#### Allocation, By Type
- Reserve/National Guard: 65%
- Civilian: 16%
- Active duty: 19%

### Top Personnel Locations

- Rockingham County: 1,844
- Hillsborough County: 1,662
- Merrimack County: 760
- Strafford County: 620
- Sullivan County: 276
- Cheshire County: 219
- Carroll County: 95
- Belknap County: 85
- Coos County: 78

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
NEW MEXICO

#33 $3.2 BILLION SPENT IN STATE
#14 3.5% OF STATE GDP
0.8% OF TOTAL U.S. DEFENSE SPENDING
$1,555 PER RESIDENT

CONTRACTS

By Type
Research & Development: 15%
Construction: 8%
Supplies & Equipment: 8%
Service: 69%

By Service
Army: 28%
Navy/Marines: 3%
Air Force: 26%
Other defense: 43%
Fiscal Year 2014

Top Contractors
(M=millions)
Lockheed Martin $732.1 M
New Mexico Technology Group $109.6 M
Applied Research Associates $63.1 M
URS $56.2 M
Boeing $55.0 M
Honeywell International $49.1 M
Los Alamos National Security $32.3 M
SAIC $31.1 M
Allen Division CAE-Link Corporation $21.1 M
K.L. House Construction $18.5 M

Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>07</td>
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<td>13</td>
<td>$2.1</td>
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<td>14</td>
<td>$2.0</td>
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DEFENSE PERSONNEL

$1.3 Billion TOTAL PAYROLL
23,563 TOTAL PERSONNEL

Allocation, By Type
Reserve/National Guard: 22%
Civilian: 27%
Active duty: 51%

Top Personnel Locations

<table>
<thead>
<tr>
<th>Location</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Bernalillo County</td>
<td>7,846</td>
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<tr>
<td>Curry County</td>
<td>4,789</td>
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<tr>
<td>Otero County</td>
<td>4,121</td>
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<tr>
<td>Dona Ana County</td>
<td>2,820</td>
</tr>
<tr>
<td>Sandoval County</td>
<td>1,043</td>
</tr>
<tr>
<td>Santa Fe County</td>
<td>606</td>
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<tr>
<td>Roosevelt County</td>
<td>385</td>
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<tr>
<td>San Juan County</td>
<td>255</td>
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<tr>
<td>Lincoln County</td>
<td>238</td>
</tr>
<tr>
<td>Taos County</td>
<td>233</td>
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Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
NORTH DAKOTA

#44 $764.8 MILLION SPENT IN STATE
#34 1.2% OF STATE GDP
0.2% OF TOTAL U.S. DEFENSE SPENDING
$1,034 PER RESIDENT

**CONTRACTS**

By Type
- Research & Development: 1%
- Construction: 36%
- Supplies & Equipment: 22%
- Service: 40%

By Service
- Army: 51%
- Navy/Marines: 3%
- Air Force: 29%
- Other defense: 17%

**Top Contractors**

<table>
<thead>
<tr>
<th>Company</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Sundt</td>
<td>$30.2 M</td>
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<tr>
<td>PCL Employees Holdings</td>
<td>$13.4 M</td>
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<tr>
<td>Tesoro</td>
<td>$13.2 M</td>
</tr>
<tr>
<td>Dakco Distributors</td>
<td>$10.9 M</td>
</tr>
<tr>
<td>Pro-Mark Services</td>
<td>$9.5 M</td>
</tr>
<tr>
<td>Koontz Electric Company</td>
<td>$9.2 M</td>
</tr>
<tr>
<td>Construction Engineers</td>
<td>$7.2 M</td>
</tr>
<tr>
<td>Rolac Contracting, Inc.</td>
<td>$4.8 M</td>
</tr>
<tr>
<td>S &amp; S Coatings Inc.</td>
<td>$4.8 M</td>
</tr>
<tr>
<td>Fiore Industries</td>
<td>$3.8 M</td>
</tr>
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**Value of Contract Awards Performed**

(Figures in Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
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<tbody>
<tr>
<td>2007</td>
<td>$0.3</td>
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<tr>
<td>2008</td>
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<td>2009</td>
<td>$0.4</td>
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<td>2010</td>
<td>$0.4</td>
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<tr>
<td>2012</td>
<td>$0.3</td>
</tr>
<tr>
<td>2013</td>
<td>$0.2</td>
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</tbody>
</table>

**DEFEENSE PERSONNEL**

$552.1 Million
TOTAL PAYROLL
13,242
TOTAL PERSONNEL

**Allocation, By Type**

- Reserve/National Guard: 36%
- Civilian: 12%
- Active duty: 52%

**Top Personnel Locations**

- Ward County: 5,827
- Cass County: 2,171
- Grand Forks County: 2,116
- Burleigh County: 1,237
- Ramsey County: 375
- McIntosh County: 219
- Stark County: 184
- Bottineau County: 142
- Pembina County: 135
- Morton County: 125

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
OREGON

#43
$1.2 BILLION
SPENT IN STATE

51
0.5% OF
STATE GDP

0.3%
OF TOTAL U.S.
DEFENSE SPENDING

$290
PER RESIDENT

CONTRACTS

By Type
Research & Development: 2%
Construction: 9%
Supplies & Equipment: 46%
Service: 43%

By Service
Army: 56%
Navy/Marines: 18%
Air Force: 6%
Other defense: 20%

Top Contractors
(M=millions)

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Amount</th>
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<tbody>
<tr>
<td>URS</td>
<td>$127.5 M</td>
</tr>
<tr>
<td>FLIR Systems</td>
<td>$91.1 M</td>
</tr>
<tr>
<td>Vigor Industrial</td>
<td>$82.2 M</td>
</tr>
<tr>
<td>Rockwell Collins</td>
<td>$76.1 M</td>
</tr>
<tr>
<td>Manson Construction</td>
<td>$79.7 M</td>
</tr>
<tr>
<td>Andritz AG</td>
<td>$17.1 M</td>
</tr>
<tr>
<td>Oregon Iron Works</td>
<td>$16.7 M</td>
</tr>
<tr>
<td>Port of Portland</td>
<td>$13.0 M</td>
</tr>
<tr>
<td>Interocian American Shipping Corp.</td>
<td>$12.1 M</td>
</tr>
<tr>
<td>Epic Aviation</td>
<td>$9.9 M</td>
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</table>

Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
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<tbody>
<tr>
<td>07</td>
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<td>$0.7</td>
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DEFENSE PERSONNEL

$441.4 Million
TOTAL PAYROLL

13,382
TOTAL PERSONNEL

Allocation, By Type
- Reserve/National Guard: 75%
- Civilian: 22%
- Active duty: 3%

Top Personnel Locations

<table>
<thead>
<tr>
<th>Location</th>
<th>Amount</th>
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<tbody>
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<td>Multnomah County</td>
<td>$3,264 M</td>
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</tr>
<tr>
<td>Klamath County</td>
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<tr>
<td>Marion County</td>
<td>915 M</td>
</tr>
<tr>
<td>Clackamas County</td>
<td>829 M</td>
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<tr>
<td>Coos County</td>
<td>608 M</td>
</tr>
<tr>
<td>Clatsop County</td>
<td>561 M</td>
</tr>
<tr>
<td>Union County</td>
<td>496 M</td>
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<tr>
<td>Linn County</td>
<td>443 M</td>
</tr>
<tr>
<td>Jackson County</td>
<td>390 M</td>
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</tbody>
</table>

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
PENNSYLVANIA

$14.2 BILLION SPENT IN STATE
2.2% OF STATE GDP
3.4% OF TOTAL U.S. DEFENSE SPENDING
$1,112 PER RESIDENT

CONTRACTS

By Type
Research & Development: 7%
Construction: 2%
Supplies & Equipment: 79%
Service: 13%

By Service
Army: 25%
Navy/Marines: 42%
Air Force: 8%
Other defense: 25%
Fiscal Year 2014

Top Contractors

Bechtel $3.5B
Boeing $1.5B
AmerisourceBergen $1.5B
Lockheed Martin $756.3M
BAE Systems $566.6M
Highmark Inc. $239.9M
Navmar Applied Sciences $200.8M
Carnegie Mellon University $189.1M
Pennsylvania State University $141.0M
United States Department of Energy $114.7M

Value of Contract Awards Performed (Billions)

2007: $10.3B
2008: $12.7B
2009: $11.5B
2010: $12.2B
2011: $11.0B
2012: $11.2B
2013: $10.1B
2014: $11.8B

DEFEENSE PERSONNEL

$2.5 Billion TOTAL PAYROLL
57,513 TOTAL PERSONNEL

Allocation, By Type
Reserve/National Guard: 55%
Civilian: 41%
Active duty: 4%

TOP DEFENSE SPENDING LOCATIONS

Allegeny County $4.2B
Delaware County $1.9B
Chester County $1.6B
Bucks County $1.0B
York County $662.8M
Montgomery County $653.7M
Cumberland County $570.4M
Philadelphia County $521.9M
Dauphin County $425.3M
Franklin County $355.4M

Top Personnel Locations

Cumberland County 6,983
Allegheny County 6,135
Delaware County 4,068
Montgomery County 3,917
Dauphin County 3,644
Lebanon County 3,273
Bucks County 2,883
Lackawanna County 2,246
Philadelphia County 2,061
Cambria County 1,405

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
RHODE ISLAND

#38 $2.1 BILLION
SPENT IN STATE

#13 3.8% OF
STATE GDP

0.5% OF TOTAL U.S.
DEFENSE SPENDING

$1,948 PER RESIDENT

CONTRACTS

By Type

- Research & Development: 4%
- Supplies & Equipment: 68%
- Construction: 2%
- Service: 26%

By Service

- Army: 2%
- Navy/Marines: 92%
- Air Force: 0%
- Other defense: 5%

Fiscal Year 2014

Top Contractors (M=millions)

- Raytheon: $257.1 M
- Systems Engineering & Associates: $49.9 M
- L-3 Communications: $41.4 M
- McLaughlin Research Corporation: $23.6 M
- SAIC: $22.9 M
- BAE Systems: $20.2 M
- Allon Science and Technology: $13.4 M
- Lockheed Martin: $13.0 M
- Rite-Solutions: $9.2 M
- Doyon: $8.8 M

Value of Contract Awards Performed (Billions)

- 2007: $0.4
- 2008: $0.7
- 2009: $0.8
- 2010: $0.8
- 2011: $0.7
- 2012: $0.7
- 2013: $1.2
- 2014: $1.3

DEFENSE PERSONNEL

$754.3 Million
TOTAL PAYROLL

12,328
TOTAL PERSONNEL

Allocation, By Type

- Reserve/National Guard: 37%
- Civilian: 36%
- Active duty: 27%

Top Personnel Locations

- Newport County: 5,105
- Providence County: 2,879
- Washington County: 1,792
- Kent County: 1,586
- Bristol County: 505

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
SOUTH CAROLINA

By Type
Research & Development: 2%
- Construction: 6%
- Supplies & Equipment: 31%
- Service: 62%

By Service
- Army: 16%
- Navy/Marines: 58%
- Air Force: 5%
- Other defense: 20%

Top Contractors (M=millions)
- SAIC: $254.7 M
- General Dynamics: $147.7 M
- L-3 Communications: $126.7 M
- Lockheed Martin: $109.9 M
- Cerberus Cpt Mgmt (Readiness Mgmt Sprt): $93.5 M
- Force Protection, Inc.: $88.5 M
- Honeywell International: $88.1 M
- Mercom: $83.3 M
- CACI: $79.5 M
- UNAKA: $68.5 M

Value of Contract Awards Performed (Billions)
- 2007: $3.4
- 2008: $4.9
- 2009: $4.2
- 2010: $4.9
- 2011: $4.4
- 2012: $4.8
- 2013: $3.3
- 2014: $3.4

Top Personnel Locations
- Richland County: 16,074
- Beaufort County: 11,077
- Berkeley County: 9,067
- Sumter County: 7,126
- Charleston County: 5,947
- Dorchester County: 3,698
- Lexington County: 1,796
- Greenville County: 1,380
- Kershaw County: 1,219
- Aiken County: 658

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
SOUTH DAKOTA

#46 $686.7 MILLION SPENT IN STATE
#31 1.4% OF STATE GDP
0.2% OF TOTAL U.S. DEFENSE SPENDING
$805 PER RESIDENT

CONTRACTS

By Type

- Research & Development: 0%
- Construction: 1%
- Supplies & Equipment: 83%
- Service: 16%

By Service

- Army: 11%
- Navy/Marines: 14%
- Air Force: 8%
- Other defense: 67%

Fiscal Year 2014

Top Contractors (M=millions)

- Tyson Foods: $223.8 M
- BAE Systems: $35.5 M
- Forest Products Distributors: $6.1 M
- Royal Bridge: $5.8 M
- M1 Support Services: $5.2 M
- Chenega Corporation: $4.2 M
- Black Hills Ammunition Inc.: $4.1 M
- Astec Industries, Inc.: $3.6 M
- GBK Joint Venture: $3.5 M
- NIITEK: $3.0 M

Value of Contract Awards Performed (Billions)

- 2007: $0.4
- 2008: $0.4
- 2009: $0.4
- 2010: $0.5
- 2011: $0.5
- 2012: $0.4
- 2013: $0.4

DEFENSE PERSONNEL

$334.5 Million TOTAL PAYROLL
9,430 TOTAL PERSONNEL

Allocation, By Type

- Reserve/National Guard: 51%
- Civilian: 15%
- Active duty: 34%

Top Personnel Locations

- Pennington County: 2,627
- Minnehaha County: 2,195
- Meade County: 2,113
- Day County: 301
- Brown County: 276
- Charles Mix County: 176
- Hughes County: 154
- Lincoln County: 122
- Sanborn County: 120
- Lawrence County: 117

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Office of Economic Adjustment – Defense Spending by State, FY2014
TENNESSEE

#36 $2.4 BILLION SPENT IN STATE
#47 0.8% OF STATE GDP
0.6% OF TOTAL U.S. DEFENSE SPENDING
$361 PER RESIDENT

CONTRACTS

By Type
Research & Development: 21%
Construction: 14%
Supplies & Equipment: 29%
Service: 37%

By Service
Army: 37%
Navy/Marines: 9%
Air Force: 25%
Other defense: 29%
Fiscal Year 2014

Top Contractors
(M=millions)
Aerospace Testing Alliance $260.2 M
BAE Systems $196.6 M
UT-Battelle $96.1 M
FedEx $69.5 M
Bauer AG $44.3 M
NIITEK $36.4 M
Sword & Shield Enterprise Security $34.0 M
ECI Defense Group $30.9 M
ForceX $20.9 M
Jacobs Engineering Group $19.1 M

Value of Contract Awards Performed (Billions)

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<th>Value</th>
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<td>2014</td>
<td>$1.4</td>
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DEFENSE PERSONNEL

$967.6 Million TOTAL PAYROLL
71,442 TOTAL PERSONNEL

Allocation, By Type
Reserve/National Guard: 87%
Civilian: 10%
Active duty: 3%

Top Personnel Locations

- Shelby County $27,953
- Tipton County $18,883
- Davidson County $4,751
- Knox County $1,695
- Hamilton County $1,606
- Montgomery County $1,589
- Dyer County $1,549
- Rutherford County $1,266
- Blount County $1,121
- Sumner County $633

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
#48 $339.8 Million spent in state

CONTRACTS

By Type
- Construction: 27%
- Supplies & Equipment: 44%
- Service: 23%
- Research & Development: 6%

By Service
- Army: 69%
- Navy/Marines: 10%
- Air Force: 13%
- Other defense: 8%

Top Contractors (M=millions)
- Alliant Techsystems Inc: $69.5 M
- McTech: $18.4 M
- Heeter Construction: $18.3 M
- Shaka, Inc.: $16.0 M
- Allied Defense Industries Inc: $6.9 M
- Port Amherst: $5.8 M
- Electronic Warfare Associates: $5.5 M
- Wycliffe Enterprises: $5.1 M
- River Trading Company: $3.5 M
- B/E Aerospace: $3.4 M

Value of Contract Awards Performed (Billions)

Allocation, By Type
- Reserve/National Guard: 79%
- Civilian: 18%
- Active duty: 3%

Top Personnel Locations

- Kanawha County: 2,774
- Cabell County: 668
- Ohio County: 514
- Preston County: 440
- Berkeley County: 411
- Wood County: 410
- Monongalia County: 351
- Putnam County: 351
- Jefferson County: 341
- Harrison County: 336

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Office of Economic Adjustment – Defense Spending by State, FY2014
WISCONSIN

#34 $3.1 BILLION SPENT IN STATE
#41 1.0% OF STATE GDP
0.7% OF TOTAL U.S. DEFENSE SPENDING
$532 PER RESIDENT

CONTRACTS

By Type

- Research & Development: 2%
- Construction: 2%
- Supplies & Equipment: 84%
- Service: 12%

By Service

- Army: 74%
- Navy/Marines: 10%
- Air Force: 1%
- Other defense: 15%

Fiscal Year 2014

Top Contractors

- Oshkosh Corporation $1.7 B
- Wisconsin Physicians Service Insurance Corp. $123.6 M
- National Presto Industries $91.4 M
- General Electric $54.7 M
- Snap-on Incorporated $40.1 M
- Ocenco $21.4 M
- Tower Industries, Inc. $20.5 M
- Industries for the Blind $16.0 M
- ORC Industries $14.9 M
- Kepa-TCI JV $14.0 M

(M=millions B= billions)

Value of Contract Awards Performed (Billions)

- 2007: $2.6 B
- 2008: $3.9 B
- 2009: $4.6 B
- 2010: $9.0 B
- 2011: $5.3 B
- 2012: $4.4 B
- 2013: $3.3 B
- 2014: $2.6 B

DEFENSE PERSONNEL

$462.9 Million TOTAL PAYROLL
18,260 TOTAL PERSONNEL

Allocation, By Type

- Reserve/National Guard: 82%
- Civilian: 15%
- Active duty: 3%

Top Personnel Locations

- Dane County 3,473
- Milwaukee County 3,129
- Monroe County 2,070
- La Crosse County 1,038
- Brown County 781
- Marathon County 742
- Winnebago County 708
- Eau Claire County 512
- Waukesha County 396
- Juneau County 356

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
Wyoming

- #50: $398.3 million spent in state
- #4: 0.9% of state GDP
- 0.1% of total U.S. defense spending
- $682 per resident

**Contracts**

- **By Type**
  - Research & Development: 4%
  - Construction: 22%
  - Supplies & Equipment: 15%
  - Service: 59%

- **By Service**
  - Army: 40%
  - Navy/Marines: 1%
  - Air Force: 43%
  - Other defense: 16%

*Fiscal Year 2014*

**Top Contractors**

- Navarro Research and Engineering: $13.4 M
- Recco: $9.9 M
- M1 Support Services: $9.8 M
- Grand Enterprises: $7.3 M
- Lakeshore Engineering Services: $6.4 M
- Federal Contracting: $5.2 M
- The Shaw Group (CB&I): $3.8 M
- SKILS’KIN: $3.2 M
- BAE Systems: $2.7 M
- Faith Enterprises Incorporated: $2.4 M

**Value of Contract Awards Performed (Billions)**

- 2007: $0.2
- 2008: $0.2
- 2009: $0.2
- 2010: $0.1
- 2011: $0.2
- 2012: $0.2
- 2013: $0.1
- 2014: $0.1

**Defense Personnel**

- $275.8 million total payroll
- 6,972 total personnel

**Allocation, By Type**

- Reserve/National Guard: 43%
- Civilian: 15%
- Active duty: 42%

**Top Personnel Locations**

- Laramie County: 5,494
- Albany County: 338
- Natrona County: 238
- Platte County: 185
- Big Horn County: 122
- Sweetwater County: 120
- Sheridan County: 106
- Goshen County: 86
- Fremont County: 76
- Niobrara County: 73

*Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.*
How to Read and Use the Information in This Table

This table is designed to provide a summary of DoD contract and payroll spending in the 50 states and the District of Columbia. The data in this table inform the following question categories:

- What is the role of defense spending in a state’s economy? (Columns 1, 4, and 12)

- How does the amount of defense spending received by a state compare with other states and the national average? (Columns 2, 5, and 11)

- Has a state’s share of defense contract and payroll spending increased or decreased from a year earlier? (Column 3)

- What does the breakdown of contract spending versus payrolls say about the state’s dependencies on defense-industry employment or military installations? (Columns 5 - 10)

The table shows the states (listed alphabetically) followed by the average or total for the United States which makes it easy to compare any individual state to the national average or the total for the nation. More information on the displayed data or data definitions can be found on page 7. The columns show the following variables:

- **Column 1: Defense Spending as a Share of GDP (%)** shows defense spending (i.e., contract spending + payrolls) as a share of state gross domestic product. This provides an understanding of the degree to which each state’s economic health depends on defense contract spending and payrolls and therefore how vulnerable each state is to shifts in DoD spending.

- **Column 2: State Share of Total U.S. Defense Spending (%)** shows each state’s share of total defense spending (i.e., contract spending + payrolls in the 50 states plus the District of Columbia) which helps to identify the largest and smallest recipients of DoD spending.

- **Column 3: Change in Share of Total Spending from Prior Year (Percentage Points)** shows how much the state’s share of total U.S. defense spending (i.e., contract spending + payrolls in the 50 states plus the District of Columbia) increased or decreased from FY 2013 (in percentage points), indicating which states are gaining or losing share of U.S. defense spending.

- **Column 4: Defense Spending per Resident ($)** is the amount the DoD spent in the state per resident on contracts and payrolls which, like Defense Spending as a Share of GDP, also shows a state’s relative dependence on defense spending (e.g., a state with higher defense spending per resident than the U.S. average could be described as having an above-average dependency on defense spending).

- **Column 5: Total Payroll and Contracts ($ Billions)** shows all DoD payroll and contract spending in a state.

- **Column 6: Total Contracts ($ Billions)** shows all DoD contract spending performed in a state.

- **Column 7: Total Payroll Outlays ($ Billions)** shows DoD payroll outlays for civilian, active duty, reserve and guard personnel. Pension payments are not included in these figures.

- **Column 8: Civilian Pay ($ Billions)** shows pay (not including pension payments) to military civilians.

- **Column 9: Military Active Duty Pay ($ Billions)** shows pay (not including pension payments) to active duty personnel.

- **Column 10: Reserve & National Guard Pay** shows pay (not including pension payments) to Reserve and National Guard personnel.

- **Column 11: Ranking by Total Defense Spending** shows how each state ranks in terms of total defense contract and payroll spending.

- **Column 12: Ranking by Defense Spending as a Share of State GDP** provides a ranking for what portion of a state’s GDP is directly attributable to defense contract and payroll spending.

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
<table>
<thead>
<tr>
<th>State</th>
<th>Defense Spending as Share of GDP (%)</th>
<th>State Share of Total U.S. Defense Spending (%)</th>
<th>Change in Share of Total Spending from Prior Year (Percentage Points)</th>
<th>Defense Spending Per Resident ($)</th>
<th>Total Payroll &amp; Contracts ($ Billions)</th>
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U.S. Average/Total: 2.4, 100.0, n/a, 1,312, 418.4, 282.7
<table>
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<tr>
<th>State</th>
<th>Total Payroll Outlays ($ Billions)</th>
<th>Civilian Pay ($ Billions)</th>
<th>Military Active Duty Pay ($ Billions)</th>
<th>Reserve &amp; National Guard Pay ($ Billions)</th>
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U.S. Average/Total: 135.8, 51.1, 68.3, 16.4, n/a, n/a

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.