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Defense spending saw strong growth over the first decade of the 21st century. From fiscal year (FY) 2000 to 2010, national defense spending increased 68% in real dollars. Federal government spending on national defense has been in decline since FY 2011, however, as U.S. forces have been drawn down in both Iraq and Afghanistan and the Budget Control Act of 2011 forced significant cuts in defense spending. From FY 2011 to 2019, real defense spending is expected to decline 28% according to the Budget of the United States Government, Fiscal Year 2015. Sequestration went into effect in March 2013 and required across-the-board cuts to defense and non-defense programs from FY 2013 to 2021. Over this period, defense spending will be reduced by a total of $454 billion.

The impact of defense spending cuts has been, and will continue to be uneven across states as it depends in part on the number of defense personnel and amount of defense contract revenue in each state and region. Some states that benefited from the Department of Defense’s (DoD) budget expansion are now grappling with budget issues caused by cuts to military personnel and defense contract spending. The extent of the impact of reduced defense expenditures on states that have been the recipients of relatively little defense spending will be minimal; certain regions within these states, however, may face relatively large impacts. This report highlights factors, such as the reliance of regions on military bases or private contractors, which can be used to evaluate each state’s potential exposure to projected declines in defense spending.

The Defense Spending by State Fiscal Year 2014 report examines U.S. defense spending in FY 2014 at the state and local levels for the 50 states and Washington, D.C. The personnel and payroll data were provided by the DoD’s Defense Manpower Data Center. The contract spending data are from Chmura’s proprietary FedSpendTOP data which are derived from USA Spending.gov data. FedSpendTOP data provide a more accurate picture of federal spending based on the time and place of performance when compared with published federal awards data. In addition, state gross domestic product (GDP) data used in this report are from Chmura Economics & Analytics and the Bureau of Economic Analysis while population estimates are from the U.S. Census Bureau.

In FY 2014, the DoD spent $418 billion on payroll and contracts in the United States or approximately 2.4% of U.S. GDP. On a per capita basis, this represents spending of $1,312 per U.S. resident. Mandatory cuts to defense spending occurred in FY 2013. From FY 2012 to 2013, DoD contract spending in the United States declined from $320.0 billion to $302.2 billion; in FY 2014 it further decreased to $282.7 billion.

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1 The U.S. federal government’s fiscal year begins on October 1 of the previous calendar year and ends on September 30. For example, FY 2001 began October 1, 2000 and ended September 30, 2001.
3 Payroll figures do not include pension payments. In the Defense Spending by State Fiscal Year 2013 report, payroll figures included active duty pay for all uniformed services (Air Force, Army, Navy/Marines, Coast Guard, NOAA, and Public Health Service). This report includes only active duty pay for Air Force, Army, and Navy/Marines.
4 Due to federal guidelines, the USA Spending.gov database does not contain information on every subcontractor. In addition, a June 2014 Government Accountability Office (GAO) study found underreporting and data inconsistencies in the USA Spending.gov database, but these issues were more prevalent with grants or loans than contract awards.
5 In addition to adjusting for the length of the contract, FedSpendTOP data are adjusted for associated subcontractors’ place of performance. That is, regional spending is based on place of performance (note: subcontract performance may not be in the same region where the prime contract is performed). FedSpendTOP data include purchases by non-DoD agencies which end up in DoD products. The data set has also been corrected for errors identified during the quality control process. Based on research, manual adjustments were made to Virginia DoD contract revenue in FY 2012-2014, and manual adjustments were made to Connecticut, Rhode Island, and Maine DoD contract revenue in FY 2013 and 2014. Chmura’s data adjustments and quality assurance processes improve the quality of the data, but Chmura does not guarantee that there are no errors in its FedSpendTOP data set.
6 FY 2014 state gross domestic product data were estimated by Chmura Economics & Analytics (with the exception of the 4th quarter of 2013 which is from the Bureau of Economic Analysis) and used to calculate spending as a percent of state GDP.
7 July 2014 population estimates were used to calculate per resident spending.
8 Grant spending, which represents less than 2% of total DoD spending, is not included in this report.
9 In nominal dollars (i.e., not adjusted for inflation). DoD contract spending in the United States in FY 2012 and 2013 differs slightly from what was reported in the Defense Spending by State FY 2013 report due to revisions and updates to past contract data in the USA Spending.gov database. Awards can be modified for numerous reasons including the cancellation of a project, price revisions, or corrections of estimates previously recorded as obligations.
Table 1 shows the ten states with the largest defense spending as a share of GDP. Virginia tops the list with 11.8% of its GDP in FY 2014 reliant on military spending. The $54.7 billion of defense spending in Virginia included $38.0 billion in contract spending and $16.6 billion in defense payrolls. Several large defense contractors, including Huntington Ingalls and General Dynamics, are headquartered in Virginia, which is also home to large military installations including Naval Air Station Norfolk, Joint Base Langley-Eustis, and Fort Lee.

Hawaii had the second-largest military spending as a percent of its GDP in FY 2014. At $7.6 billion, defense spending in Hawaii accounted for 9.9% of Hawaii’s GDP. About 74% of the $7.6 billion went to defense personnel payrolls.

In FY 2014, Alabama had the third-highest military spending as a share of its GDP at 5.9%. About three-fifths (61%) of this spending was in Madison County, Alabama. Rounding out the top 10 states with the highest defense spending as a share of state GDP were the District of Columbia, Alaska, Maryland, Mississippi, Kentucky, Maine, and Arizona.

**Table 1: Highest Defense Spending as a % of State GDP**

<table>
<thead>
<tr>
<th>Rank</th>
<th>State</th>
<th>Share of State GDP</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Virginia</td>
<td>11.8%</td>
</tr>
<tr>
<td>2</td>
<td>Hawaii</td>
<td>9.9%</td>
</tr>
<tr>
<td>3</td>
<td>Alabama</td>
<td>5.9%</td>
</tr>
<tr>
<td>4</td>
<td>District of Columbia</td>
<td>5.8%</td>
</tr>
<tr>
<td>5</td>
<td>Alaska</td>
<td>5.7%</td>
</tr>
<tr>
<td>6</td>
<td>Maryland</td>
<td>5.7%</td>
</tr>
<tr>
<td>7</td>
<td>Mississippi</td>
<td>5.1%</td>
</tr>
<tr>
<td>8</td>
<td>Kentucky</td>
<td>4.9%</td>
</tr>
<tr>
<td>9</td>
<td>Maine</td>
<td>4.4%</td>
</tr>
<tr>
<td>10</td>
<td>Arizona</td>
<td>4.0%</td>
</tr>
</tbody>
</table>

Sources: Bureau of Economic Analysis, Defense Manpower Data Center, and Chmura Economics & Analytics.

At 0.5%, Oregon had the smallest military spending as a percent of its GDP in FY 2014 (see Table 2). The $1.2 billion of defense spending represented 0.3% of total U.S. defense spending. West Virginia had the second-lowest defense spending as a share of its GDP at 0.7% followed by New York—also at 0.7%. Other states with very low defense spending as a percent of GDP include Illinois (0.8%), Tennessee (0.8%), Iowa (0.8%), Michigan (0.8%), Wyoming (0.9%), Vermont (1.0%), and Idaho (1.0%).

**Table 2: Lowest Defense Spending as a % of State GDP**

<table>
<thead>
<tr>
<th>Rank</th>
<th>State</th>
<th>Share of State GDP</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Oregon</td>
<td>0.5%</td>
</tr>
<tr>
<td>2</td>
<td>West Virginia</td>
<td>0.7%</td>
</tr>
<tr>
<td>3</td>
<td>New York</td>
<td>0.7%</td>
</tr>
<tr>
<td>4</td>
<td>Illinois</td>
<td>0.8%</td>
</tr>
<tr>
<td>5</td>
<td>Tennessee</td>
<td>0.8%</td>
</tr>
<tr>
<td>6</td>
<td>Iowa</td>
<td>0.8%</td>
</tr>
<tr>
<td>7</td>
<td>Michigan</td>
<td>0.8%</td>
</tr>
<tr>
<td>8</td>
<td>Wyoming</td>
<td>0.9%</td>
</tr>
<tr>
<td>9</td>
<td>Vermont</td>
<td>1.0%</td>
</tr>
<tr>
<td>10</td>
<td>Idaho</td>
<td>1.0%</td>
</tr>
</tbody>
</table>

Sources: Bureau of Economic Analysis, Defense Manpower Data Center, and Chmura Economics & Analytics.

Average DoD spending by state was approximately $8.2 billion in FY 2014. As seen in Table 3, DoD spending was highest in Virginia, followed by California, Texas, Maryland, and Florida. The 10 states with the highest DoD spending accounted for almost three-fifths of total DoD spending in the nation.

**Table 3: Top States by Total Defense Spending**

<table>
<thead>
<tr>
<th>Rank</th>
<th>State</th>
<th>Defense Spending (in billions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Virginia</td>
<td>$54.7</td>
</tr>
<tr>
<td>2</td>
<td>California</td>
<td>$52.5</td>
</tr>
<tr>
<td>3</td>
<td>Texas</td>
<td>$39.6</td>
</tr>
<tr>
<td>4</td>
<td>Maryland</td>
<td>$19.6</td>
</tr>
<tr>
<td>5</td>
<td>Florida</td>
<td>$17.9</td>
</tr>
<tr>
<td>6</td>
<td>Pennsylvania</td>
<td>$14.2</td>
</tr>
<tr>
<td>7</td>
<td>Washington</td>
<td>$12.7</td>
</tr>
<tr>
<td>8</td>
<td>Georgia</td>
<td>$12.2</td>
</tr>
<tr>
<td>9</td>
<td>Massachusetts</td>
<td>$12.1</td>
</tr>
<tr>
<td>10</td>
<td>Alabama</td>
<td>$11.5</td>
</tr>
</tbody>
</table>

Total for Top 10 States: $246.9

Total for United States: $418.4

Sources: Defense Manpower Data Center and Chmura Economics & Analytics. Numbers do not sum to total due to rounding.
United States

$418.4 billion spent in U.S.
2.4% of U.S. GDP
$1,312 per resident

Ranking by Total Defense Spending in the State

Top Five
- Virginia: $54.7 B
- California: $52.5 B
- Texas: $39.6 B
- Maryland: $19.6 B
- Florida: $17.9 B

Bottom Five
- Vermont: $289.6 M
- Wyoming: $398.3 M
- Montana: $513.5 M
- West Virginia: $539.8 M
- Idaho: $630.6 M

Ranking by Defense Spending as a Share of State GDP

Top Five
- Virginia: 11.8%
- Hawaii: 9.9%
- Alabama: 5.9%
- District of Columbia: 5.8%
- Alaska: 5.7%

Bottom Five
- Oregon: 0.5%
- West Virginia: 0.7%
- New York: 0.7%
- Illinois: 0.8%
- Tennessee: 0.8%

Top Defense Spending Locations (Personnel and Contracts)

Top 10 Defense Spending Locations (Personnel and Contracts)

- Fairfax County, Virginia: $19.1 B
- San Diego County, California: $15.1 B
- Tarrant County, Texas: $13.8 B
- Los Angeles County, California: $8.0 B
- Santa Clara County, California: $7.4 B
- Madison County, Alabama: $7.0 B
- Honolulu County, Hawaii: $6.7 B
- Bexar County, Texas: $6.6 B
- District of Columbia: $6.5 B
- Newport News City, Virginia: $6.2 B

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
Ranking By Type of Contract

% of Contract Spending By Service

Fiscal Year 2014

Top Contractors

(B=Billions)

Value of Contract Awards Performed (Billions)

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
How to Read This Report

A. Ranking of and dollar amount spent by the Department of Defense (DoD) in the state including payroll and contracts.

B. Ranking of and defense spending in the state as a share of state gross domestic product (GDP). Fourth Quarter 2013 GDP data are from the Bureau of Economic Analysis as of August 20, 2014. First, Second, and Third Quarter 2014 GDP data were estimated by Chmura Economics & Analytics (Chmura).

C. State’s share of DoD contract and payroll spending in the 50 states and the District of Columbia.

D. DoD spending in the state divided by the number of residents in the state. Spending is for FY 2014 and the number of residents is based on July 2014 population estimates.

Contracts

Contract spending data are from Chmura’s proprietary FedSpendTOP data set which is derived from USASpending.gov data. USASpending.gov is a publicly available, searchable website operated by the U.S. Treasury Department’s Bureau of the Fiscal Service. The website provides information on federal contract, grant, loan, and other assistance awards. FedSpendTOP data are adjusted to provide a more accurate depiction of when and where work funded by Department of Defense contract awards takes place. Specifically, FedSpendTOP data are adjusted for: (1) the length of the contract for contracts spanning multiple fiscal years to present a more accurate picture of federal spending over time compared with raw, published federal awards data; (2) the place of performance with out-of-region awards subcontracted into the area added in and in-region awards subcontracted out of the region subtracted out; (3) purchases by non-DoD agencies which end up in DoD products; and (4) manual adjustments made to Virginia DoD contract revenue in FY 2012 - 2014 and Connecticut, Rhode Island, and Maine DoD contract revenue in FY 2013 and 2014. (Note that adjustments #2 and #4 do not apply to “H.”) Due to federal guidelines, the USASpending.gov database does not contain information on every subcontractor. In addition, a June 2014 Government Accountability Office (GAO) study found underreporting and data inconsistencies in the USASpending.gov database, but these issues were more prevalent with grants or loans than contract awards.

Defense Personnel

Total payroll exceeding $1 billion is rounded to the nearest $100 million while total payroll less than $1 billion is rounded to the nearest $0.1 million. Personnel figure includes active duty, civilian, and Reserve and National Guard personnel. Active duty data include Air Force, Army, and Navy/Marines.

Shows the percentage of defense personnel in the state by type. Percentages may not total 100 due to rounding.

Top Defense Spending Locations

Shows the ten top locations in the state based on defense payroll and contract awards. The circles are drawn proportionally within a state but cannot be compared to circles in other states. County payroll spending figures are approximate as they are derived from zip-based data sources. Contract spending data are adjusted as noted in “E.” Amounts greater than $1 billion are rounded to the nearest $100 million while amounts less than $1 billion are rounded to the nearest $0.1 million.

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
UNITED STATES

$418.4 B BILLION SPENT IN U.S.  
2.4% OF U.S. GDP  
$1,312 PER RESIDENT

CONTRACTS

By Type

Research & Development: 12%  
Supplies & Equipment: 47%  
Construction: 4%  
Service: 37%

By Service

Army: 26%  
Navy/Marines: 31%  
Air Force: 19%  
Other defense: 23%

Top Contractors (B=billions)

Lockheed Martin $30.6 B  
Boeing $20.9 B  
Raytheon $13.0 B  
Huntington Ingalls $11.7 B  
General Dynamics $11.4 B  
United Technologies $6.1 B  
L-3 Communications $5.9 B  
BAE Systems $5.1 B  
SAIC $4.2 B  
Bechtel $4.2 B

Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>07</td>
<td>$266.5</td>
</tr>
<tr>
<td>08</td>
<td>$311.6</td>
</tr>
<tr>
<td>09</td>
<td>$336.4</td>
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<td>10</td>
<td>$335.6</td>
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<tr>
<td>11</td>
<td>$331.0</td>
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<tr>
<td>12</td>
<td>$320.0</td>
</tr>
<tr>
<td>13</td>
<td>$302.2</td>
</tr>
<tr>
<td>14</td>
<td>$282.7</td>
</tr>
</tbody>
</table>

DEFENSE PERSONNEL

$135.8 Billion TOTAL PAYROLL  
2,690,829 TOTAL PERSONNEL

Allocation, By Type

 Reserve/National Guard: 32%  
 Civilian: 26%  
 Active duty: 43%

TOP DEFENSE SPENDING LOCATIONS

<table>
<thead>
<tr>
<th>Location</th>
<th>Spending</th>
</tr>
</thead>
<tbody>
<tr>
<td>San Diego County, California</td>
<td>$108,729</td>
</tr>
<tr>
<td>Honolulu County, Hawaii</td>
<td>$67,354</td>
</tr>
<tr>
<td>Bexar County, Texas</td>
<td>$58,511</td>
</tr>
<tr>
<td>Pierce County, Washington</td>
<td>$50,886</td>
</tr>
<tr>
<td>Cumberland County, North Carolina</td>
<td>$47,705</td>
</tr>
<tr>
<td>Bell County, Texas</td>
<td>$41,609</td>
</tr>
<tr>
<td>Norfolk City, Virginia</td>
<td>$40,296</td>
</tr>
<tr>
<td>Onslow County, North Carolina</td>
<td>$40,245</td>
</tr>
<tr>
<td>El Paso County, Colorado</td>
<td>$36,572</td>
</tr>
<tr>
<td>El Paso County, Texas</td>
<td>$32,490</td>
</tr>
</tbody>
</table>

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
ALABAMA

$11.5 Billion
SPENT IN STATE

#3
5.9% OF
STATE GDP

2.7%
OF TOTAL U.S.
DEFENSE SPENDING

$2,363
PER RESIDENT

CONTRACTS

By Type

Research & Development: 25%
Construction: 3%
Supplies & Equipment: 26%
Service: 47%

By Service

Army: 55%
Navy/Marines: 15%
Air Force: 10%
Other defense: 21%

Top Contractors

Computershare (Austral) $991.4 M
Boeing $656.2 M
SAIC $566.6 M
Court Square Capital Partners (NTS Huntsville) $524.8 M
L-3 Communications $406.1 M
Northrop Grumman $328.6 M
Redstone Defense Systems $281.5 M
Intuitive Research and Technology $268.1 M
Computer Sciences Corporation $240.5 M
Science and Engineering Services $192.9 M

Value of Contract Awards Performed (Billions)

$10.7
07 08 09 10 11 12 13 14

$8.6 $8.7 $8.3 $9.2 $9.1 $7.6 $8.4

DEFENSE PERSONNEL

$3.1 Billion
TOTAL PAYROLL

53,059
TOTAL PERSONNEL

Allocation, By Type

Reserve/National Guard: 39%
Civilian: 46%
Active duty: 15%

Top Personnel Locations

Madison County 16,078
Montgomery County 10,074
Jefferson County 4,549
Calhoun County 3,746
Dale County 3,051
Coffee County 2,409
Mobile County 2,261
Houston County 1,437
Tuscaloosa County 866
Autauga County 663

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
ALASKA

$3.4 Billion
Spent in State

5.7% of
State GDP

0.8% of Total U.S.
Defense Spending

$4,576 per resident

By Type
Research & Development: 1%
Construction: 10%
Supplies & Equipment: 28%
Service: 61%

By Service
Army: 39%
Navy/Marines: 6%
Air Force: 26%
Other defense: 29%

Top Contractors
Arctic Slope Regional Corporation
Crowley Petroleum Distribution
Doyon Utilities
BAE Systems
Watterson Construction
Alutiiq
NANA Regional Corporation
Chugach Alaska Corporation
SIOTS
Bristol Environmental Remediation Services

Value of Contract Awards Performed

<table>
<thead>
<tr>
<th>Year</th>
<th>Value (B)</th>
</tr>
</thead>
<tbody>
<tr>
<td>07</td>
<td>$1.8 M</td>
</tr>
<tr>
<td>08</td>
<td>$1.9 M</td>
</tr>
<tr>
<td>09</td>
<td>$2.2 M</td>
</tr>
<tr>
<td>10</td>
<td>$2.0 M</td>
</tr>
<tr>
<td>11</td>
<td>$1.8 M</td>
</tr>
<tr>
<td>12</td>
<td>$1.8 M</td>
</tr>
<tr>
<td>13</td>
<td>$1.6 M</td>
</tr>
<tr>
<td>14</td>
<td>$1.6 M</td>
</tr>
</tbody>
</table>

Top Personnel Locations

Anchorage Borough
Fairbanks North Star Borough
Southeast Fairbanks Census Area
Denali Borough
North Slope Borough
Aleutian West Census Area
Nome Census Area
Yukon-Koyukuk Census Area
Lake and Peninsula Borough
Kenai Peninsula Borough

Top Defense Spending Locations

Anchorage Borough
Fairbanks North Star Borough
Southeast Fairbanks Census Area
Denali Borough
North Slope Borough
Aleutian West Census Area
Nome Census Area
Yukon-Koyukuk Census Area
Lake and Peninsula Borough
Kenai Peninsula Borough

Allocation, By Type
Reserve/National Guard: 17%
Civilian: 16%
Active duty: 67%

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
ARIZONA

#11 $11.2 BILLION SPENT IN STATE
#10 4.0% OF STATE GDP
2.7% OF TOTAL U.S. DEFENSE SPENDING
$1,659 PER RESIDENT

CONTRACTS

By Type
Research & Development: 13%
Construction: 2%
Supplies & Equipment: 73%
Service: 13%

By Service
Army: 49%
Navy/Marines: 22%
Air Force: 13%
Other defense: 16%
Fiscal Year 2014

Top Contractors (M=millions B=billions)
Raytheon
Boeing
General Dynamics
Honeywell International
Northrop Grumman
Orbital Sciences Corporation
BAE Systems
TRAX International
Lockheed Martin
ManTech International

Value of Contract Awards Performed (Billions)

Top Personnel Locations

Maricopa County 12,991
Pima County 11,896
Cochise County 6,256
Yuma County 6,047
Santa Cruz County 515
Coconino County 386
Yavapai County 230
Navajo County 110
Pinal County 108
Graham County 55

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Office of Economic Adjustment – Defense Spending by State, FY2014
CONNECTICUT

$9.9 BILLION SPENT IN STATE

3.9% OF STATE GDP

2.4% OF TOTAL U.S. DEFENSE SPENDING

$2,758 PER RESIDENT

CONTRACTS

By Type

Research & Development: 9%

Service: 7%

Supplies & Equipment: 84%

By Service

Army: 23%

Navy/Marines: 56%

Air Force: 11%

Other defense: 10%

Fiscal Year 2014

Top Contractors

(M=millions B=billions)

United Technologies $5.6 B

General Dynamics $3.7 B

Applied Physical Sciences $27.5 M

Timken $26.4 M

Finmeccanica $24.0 M

Colt Defense $19.7 M

SPX $14.5 M

Connecticut Container Corporation (Unicorn) $12.8 M

Treadwell $12.7 M

Kaman Corporation $11.7 M

Value of Contract Awards Performed (Billions)

Fiscal Year 2014

$9.2 $9.1 $9.8 $10.3 $11.8 $11.9 $13.0 $9.2

$0 2008 2009 2010 2011 2012 2013 2014

DEFENSE PERSONNEL

$706.8 Million TOTAL PAYROLL

15,446 TOTAL PERSONNEL

Allocation, By Type

Reserve/National Guard: 44%

Civilian: 17%

Active duty: 40%

Top Personnel Locations

New London County 6,349

Hartford County 3,708

New Haven County 1,335

Fairfield County 791

Middlesex County 496

Tolland County 229

Windham County 178

Litchfield County 147

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Office of Economic Adjustment – Defense Spending by State, FY2014
DELWARE

#45 $721.1 MILLION SPENT IN STATE
#39 1.1% OF STATE GDP
0.2% OF TOTAL U.S. DEFENSE SPENDING
$771 PER RESIDENT

CONTRACTS

By Type

Research & Development: 2%
Construction: 1%
Supplies & Equipment: 65%
Service: 32%

By Service

Army: 19%
Navy/Marines: 2%
Air Force: 15%
Other defense: 64%

Top Contractors

(M=millions)
Husky Energy $174.1 M
Great Lakes Dredge & Dock $12.7 M
Johnson Controls Federal Systems-Versar JV $12.3 M
Cherokee Nation Construction Services $11.2 M
Caesar Rodney School District $8.4 M
DIMO Corp $6.4 M
George & Lynch $6.0 M
Tesla Industries $4.3 M
Corcon $3.7 M
Miami Business Services $3.6 M

Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>$0.2</td>
<td>$0.2</td>
<td>$0.3</td>
<td>$0.3</td>
<td>$0.3</td>
<td>$0.3</td>
<td>$0.2</td>
<td>$0.3</td>
</tr>
</tbody>
</table>

DEFENSE PERSONNEL

$398.9 Million TOTAL PAYROLL
10,173 TOTAL PERSONNEL

Allocation, By Type

Reserve/National Guard: 52%
Civilian: 15%
Active duty: 34%

Top Personnel Locations

Kent County $330.9 M
New Castle County $313.8 M
Sussex County $75.6 M

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
DISTRICT OF COLUMBIA

#21 $6.5 BILLION SPENT IN STATE

#4 5.8% OF STATE GDP

1.6% OF TOTAL U.S. DEFENSE SPENDING

$9,924 PER RESIDENT

CONTRACTS

By Type

Research & Development: 7%
Construction: 3%
Supplies & Equipment: 18%
Service: 72%

By Service

Army: 15%
Navy/Marines: 53%
Air Force: 6%
Other defense: 25%

Fiscal Year 2014

Top Contractors

United States Department of Energy $410.3 M
Alion Science and Technology $299.5 M
Booz Allen Hamilton Holding Corporation $221.5 M
Rand Corporation $182.5 M
SAIC $120.0 M
Computer Sciences Corporation $119.7 M
American Petroleum Tankers $105.0 M
Government of the United States $91.0 M
Carahsoft $77.0 M
ITT $62.9 M

Value of Contract Awards Performed (Billions)

07 $4.3
08 $4.5
09 $5.1
10 $5.0
11 $4.6
12 $4.2
13 $4.7
14 $4.2

DEFENSE PERSONNEL

$2.3 Billion TOTAL PAYROLL

25,041 TOTAL PERSONNEL

Allocation, By Type

Reserve/National Guard: 16%
Civilian: 50%
Active duty: 34%

Top Personnel Locations

District of Columbia 25,041

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
FLORIDA

#5 $17.9 BILLION SPENT IN STATE
#26 2.2% OF STATE GDP
4.3% OF TOTAL U.S. DEFENSE SPENDING
$898 PER RESIDENT

CONTRACTS

By Type

Research & Development: 9%
Construction: 5%
Supplies & Equipment: 48%
Service: 37%

By Service

Army: 33%
Navy/Marines: 20%
Air Force: 25%
Other defense: 22%

Top Contractors

(M=millions  B=billions)

<table>
<thead>
<tr>
<th>Company</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lockheed Martin</td>
<td>$2.0B</td>
</tr>
<tr>
<td>Huntington Ingalls</td>
<td>$638.7M</td>
</tr>
<tr>
<td>Raytheon</td>
<td>$617.2M</td>
</tr>
<tr>
<td>Heckfire Systems</td>
<td>$398.7M</td>
</tr>
<tr>
<td>General Dynamics</td>
<td>$303.5M</td>
</tr>
<tr>
<td>Jacobs Engineering Group</td>
<td>$253.9M</td>
</tr>
<tr>
<td>Harris</td>
<td>$206.8M</td>
</tr>
<tr>
<td>Honeywell International</td>
<td>$187.3M</td>
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<tr>
<td>Finmeccanica</td>
<td>$168.0M</td>
</tr>
<tr>
<td>BAE Systems</td>
<td>$159.7M</td>
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</table>

Value of Contract Awards Performed (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>07</td>
<td>$11.0</td>
</tr>
<tr>
<td>08</td>
<td>$11.5</td>
</tr>
<tr>
<td>09</td>
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<td>11</td>
<td>$12.7</td>
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<td>$12.2</td>
</tr>
<tr>
<td>13</td>
<td>$10.7</td>
</tr>
<tr>
<td>14</td>
<td>$11.4</td>
</tr>
</tbody>
</table>

TOP DEFENSE SPENDING LOCATIONS

(M=millions  B=billions)

<table>
<thead>
<tr>
<th>County</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orange County</td>
<td>$3.7B</td>
</tr>
<tr>
<td>Duval County</td>
<td>$2.0B</td>
</tr>
<tr>
<td>Brevard County</td>
<td>$1.7B</td>
</tr>
<tr>
<td>Okaloosa County</td>
<td>$1.6B</td>
</tr>
<tr>
<td>Pinellas County</td>
<td>$1.6B</td>
</tr>
<tr>
<td>Hillsborough County</td>
<td>$1.5B</td>
</tr>
<tr>
<td>Escambia County</td>
<td>$1.5B</td>
</tr>
<tr>
<td>Bay County</td>
<td>$707.7M</td>
</tr>
<tr>
<td>Miami-Dade County</td>
<td>$583.6M</td>
</tr>
<tr>
<td>Santa Rosa County</td>
<td>$465.2M</td>
</tr>
</tbody>
</table>

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

DEFENSE PERSONNEL

$6.5 Billion TOTAL PAYROLL
125,096 TOTAL PERSONNEL

Allocation, By Type

Reserve/National Guard: 29%
Civilian: 23%
Active duty: 48%

Top Personnel Locations

Escambia County 19,315
Duval County 19,200
Okaloosa County 14,547
Hillsborough County 12,407
Santa Rosa County 7,623
Bay County 6,516
Orange County 5,841
Brevard County 4,925
Miami-Dade County 4,570
Broward County 3,086

Office of Economic Adjustment – Defense Spending by State, FY2014 18
GEORGIA

#8 $12.2 BILLION SPENT IN STATE
#19 2.6% OF STATE GDP
2.9% OF TOTAL U.S. DEFENSE SPENDING
$1,208 PER RESIDENT

CONTRACTS

By Type
Research & Development: 5%
Construction: 6%
Supplies & Equipment: 53%
Service: 35%

By Service
Army: 25%
Navy/Marines: 11%
Air Force: 55%
Other defense: 9%

Top Contractors
(M=millions B=billions)
Lockheed Martin $2.5 B
Georgia Tech Applied Research Corporation $2.43 B
General Dynamics $1.865 B
Scientific Research Corporation $1.442 B
Northrop Grumman $1.034 B
Mansfield Oil Company $0.675 B
WPP $0.668 B
Caddell Construction $0.581 B
Tyfa Support Services $0.573 B
State of Georgia $0.557 B

Value of Contract Awards Performed (Billions)

Top Personnel Locations

Cobb County 27,631
Muscogeee County 15,230
Liberty County 13,358
Chatham County 10,345
Richmond County 10,149
Liberty County 10,149
Camden County 7,801
Chattahoochee County 2,787
Bryan County 2,719

Allocation, By Type
Reserve/National Guard: 21%
Civilian: 26%
Active duty: 53%

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
HAWAII

$7.6 Billion
SPENT IN STATE

#2 9.9% OF STATE GDP

1.8% OF TOTAL U.S. DEFENSE SPENDING

$5,352 PER RESIDENT

**CONTRACTS**

By Type

- Research & Development: 5%
- Supplies & Equipment: 14%
- Service: 64%
- Construction: 18%

By Service

- Army: 37%
- Navy/Marines: 44%
- Air Force: 4%
- Other defense: 15%

**Top Contractors** (M=millions)

- BAE Systems: $136.7 M
- Tesoro: $66.8 M
- Nan, Inc.: $62.5 M
- Manu Kai: $58.8 M
- J & J Maintenance: $36.3 M
- Pelatron: $35.9 M
- dck-ecc pacific: $35.7 M
- Absher Construction: $35.7 M
- Performance Systems Inc.: $35.3 M
- Y. Hata: $26.2 M

**Value of Contract Awards Performed** (Billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>07</td>
<td>$2.1</td>
</tr>
<tr>
<td>08</td>
<td>$2.1</td>
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<tr>
<td>09</td>
<td>$2.3</td>
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<tr>
<td>10</td>
<td>$2.4</td>
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<td>11</td>
<td>$2.5</td>
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<tr>
<td>12</td>
<td>$2.5</td>
</tr>
<tr>
<td>13</td>
<td>$2.5</td>
</tr>
<tr>
<td>14</td>
<td>$2.0</td>
</tr>
</tbody>
</table>

**TOP DEFENSE SPENDING LOCATIONS** (M=millions B=billions)

<table>
<thead>
<tr>
<th>Location</th>
<th>Spending</th>
</tr>
</thead>
<tbody>
<tr>
<td>Honolulu County</td>
<td>$6.7 B</td>
</tr>
<tr>
<td>Kauai County</td>
<td>$111.7 M</td>
</tr>
<tr>
<td>Hawaii County</td>
<td>$67.9 M</td>
</tr>
<tr>
<td>Maui + Kalawao County</td>
<td>$66.7 M</td>
</tr>
</tbody>
</table>

**DEFEENSE PERSONNEL**

- $5.6 Billion TOTAL PAYROLL
- 77,163 TOTAL PERSONNEL

**Allocation, By Type**

- Reserve/National Guard: 12%
- Civilian: 24%
- Active duty: 64%

**Top Personnel Locations**

- Honolulu County 67,354
- Hawaii County 615
- Maui + Kalawao County 597
- Kauai County 249

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
INDIANA

#25 $4.4 BILLION SPENT IN STATE
#32 1.4% OF STATE GDP
1.1% OF TOTAL U.S. DEFENSE SPENDING
$674 PER RESIDENT

CONTRACTS

By Type

Research & Development: 5%
Supplies & Equipment: 75%
Service: 19%
Construction: 1%

By Service

Army: 45%
Navy/Marines: 27%
Air Force: 11%
Other defense: 17%

Top Contractors

(M=millions B=billions)

MacAndrews & Forbes Holdings $1.1 B
Rolls-Royce $598.7 M
Raytheon $361.8 M
Calumet Shreveport Fuels $139.7 M
ITT $122.8 M
ERAPSC $101.6 M
SAIC $98.6 M
Petroleum Traders $95.8 M
AmeriQual $76.3 M
Allison Transmission $45.3 M

Value of Contract Awards Performed (Billions)

Fiscal Year 2014

$4.8 $4.6 $5.9 $5.3 $6.4 $5.1 $4.2 $3.3
7 8 9 10 11 12 13 14

DEFEENSE PERSONNEL

$1.1 Billion TOTAL PAYROLL
31,290 TOTAL PERSONNEL

Allocation, By Type

Reserve/National Guard: 64%
Civilian: 34%
Active duty: 3%

Top Personnel Locations

Marion County 8,430
Allen County 2,316
Johnson County 2,202
Vigo County 1,344
Dubois County 1,314
Miami County 1,244
Knox County 1,100
St. Joseph County 875
Grant County 769
Hendricks County 693

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Office of Economic Adjustment – Defense Spending by State, FY2014
KANSAS

#30 $3.5 BILLION SPENT IN STATE
#21 2.4% OF STATE GDP
0.8% OF TOTAL U.S. DEFENSE SPENDING
$1,190 PER RESIDENT

By Type

- Research & Development: 2%
- Construction: 8%
- Supplies & Equipment: 41%
- Service: 50%

By Service

- Army: 36%
- Navy/Marines: 3%
- Air Force: 54%
- Other defense: 7%

Fiscal Year 2014

Top Contractors

<table>
<thead>
<tr>
<th>Contractor</th>
<th>(M=millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Boeing</td>
<td>$363.5 M</td>
</tr>
<tr>
<td>Raytheon</td>
<td>$162.9 M</td>
</tr>
<tr>
<td>Textron</td>
<td>$114.5 M</td>
</tr>
<tr>
<td>Hawker Beechcraft</td>
<td>$68.1 M</td>
</tr>
<tr>
<td>Huntington Ingalls</td>
<td>$60.3 M</td>
</tr>
<tr>
<td>General Dynamics</td>
<td>$44.9 M</td>
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<tr>
<td>General Electric</td>
<td>$25.8 M</td>
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<tr>
<td>Archer Western Aviation Partners</td>
<td>$16.0 M</td>
</tr>
<tr>
<td>Aeroflex (Cobham)</td>
<td>$12.8 M</td>
</tr>
<tr>
<td>Leading Technology Composites</td>
<td>$12.7 M</td>
</tr>
</tbody>
</table>

Value of Contract Awards Performed (Billions)

- 2007: $1.7 B
- 2008: $2.4 B
- 2009: $2.6 B
- 2010: $2.7 B
- 2011: $2.4 B
- 2012: $1.9 B
- 2013: $1.5 B
- 2014: $1.4 B

DEFENSE PERSONNEL

$2.1 Billion TOTAL PAYROLL
43,299 TOTAL PERSONNEL

Allocation, By Type

- Reserve/National Guard: 26%
- Civilian: 17%
- Active duty: 57%

Top Personnel Locations

<table>
<thead>
<tr>
<th>County</th>
<th>Personnel</th>
</tr>
</thead>
<tbody>
<tr>
<td>Geary County</td>
<td>19,638</td>
</tr>
<tr>
<td>Sedgwick County</td>
<td>7,261</td>
</tr>
<tr>
<td>Leavenworth County</td>
<td>4,981</td>
</tr>
<tr>
<td>Shawnee County</td>
<td>3,202</td>
</tr>
<tr>
<td>Johnson County</td>
<td>1,422</td>
</tr>
<tr>
<td>Douglas County</td>
<td>809</td>
</tr>
<tr>
<td>Wyandotte County</td>
<td>724</td>
</tr>
<tr>
<td>Riley County</td>
<td>551</td>
</tr>
<tr>
<td>Jackson County</td>
<td>384</td>
</tr>
<tr>
<td>Brown County</td>
<td>344</td>
</tr>
</tbody>
</table>

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
KENTUCKY

#17 $9.0 BILLION SPENT IN STATE
#8 4.9% OF STATE GDP
2.2% OF TOTAL U.S. DEFENSE SPENDING
$2,048 PER RESIDENT

CONTRACTS

By Type

- Research & Development: 1%
- Construction: 4%
- Supplies & Equipment: 11%
- Service: 84%

By Service

- Army: 23%
- Navy/Marines: 3%
- Air Force: 1%
- Other defense: 72%

Top Contractors

Humana $3.6 B
Lockheed Martin $459.2 M
Bechtel Parsons Blue Grass Joint Venture $282.4 M
Raytheon $146.0 M
Boeing $93.1 M
Trevicos Soletanche JV $79.1 M
BAE Systems $70.8 M
Strategic Communications $55.4 M
Finmeccanica $54.0 M
Serco Group $53.7 M

Value of Contract Awards Performed (Billions)

- 2007: $4.5 B
- 2008: $7.2 B
- 2009: $8.2 B
- 2010: $6.2 B
- 2011: $5.9 B
- 2012: $5.7 B
- 2013: $5.3 B
- 2014: $6.0 B

DEFENSE PERSONNEL

$3.0 Billion TOTAL PAYROLL
58,806 TOTAL PERSONNEL

Allocation, By Type

- Reserve/National Guard: 22%
- Civilian: 17%
- Active duty: 61%

Top Personnel Locations

- Christian County 30,786
- Hardin County 9,529
- Jefferson County 2,886
- Bullitt County 1,732
- Franklin County 1,351
- Fayette County 1,052
- Madison County 957
- Meade County 810
- Logan County 684
- Breckinridge County 609

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
**Louisiana**

- #28 Spent in State: $3.7 Billion
- #30 State GDP: 1.4%
- 0.9% of U.S. Defense Spending
- $786 per Resident

### Top Contractors

- Placid Refining Company: $203.9 M
- Textron: $176.8 M
- PCCP Constructors Joint Venture: $164.6 M
- Cubic Corporation: $81.2 M
- American Water Works: $67.1 M
- Boh Bros. Construction: $47.2 M
- Hornbeck Offshore Services: $40.7 M
- FEDCON Joint Venture: $38.2 M
- Weeks Marine: $36.4 M
- Huntington Ingalls: $34.9 M

### Value of Contract Awards Performed

- 2007: $3.4 Billion
- 2008: $3.3 Billion
- 2009: $4.8 Billion
- 2010: $5.6 Billion
- 2011: $4.9 Billion
- 2012: $3.1 Billion
- 2013: $2.7 Billion
- 2014: $1.9 Billion

### Top Personnel Locations

- Orleans Parish: 10,254
- Vernon Parish: 8,175
- Bossier Parish: 6,736
- Caddo Parish: 3,403
- Rapides Parish: 1,832
- East Baton Rouge Parish: 1,441
- Jefferson Parish: 1,207
- St. Tammany Parish: 933
- Lafayette Parish: 905
- Ouachita Parish: 576

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
**Top Contractors**

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Amount (M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Dynamics</td>
<td>984.2</td>
</tr>
<tr>
<td>Martin's Point Health Care Inc.</td>
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<tr>
<td>JCN Construction</td>
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<tr>
<td>Group Home Foundation</td>
<td>13.2</td>
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<tr>
<td>Environmental Chemical Corp</td>
<td>11.8</td>
</tr>
<tr>
<td>City of Bangor</td>
<td>9.5</td>
</tr>
<tr>
<td>Reed &amp; Reed</td>
<td>9.1</td>
</tr>
<tr>
<td>Ameresco</td>
<td>7.5</td>
</tr>
<tr>
<td>Gilbane</td>
<td>6.3</td>
</tr>
<tr>
<td>Tetra Tech</td>
<td>6.0</td>
</tr>
</tbody>
</table>

**Value of Contract Awards Performed (Billions)**

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2008</td>
<td>1.3</td>
</tr>
<tr>
<td>2009</td>
<td>1.4</td>
</tr>
<tr>
<td>2010</td>
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<td>2011</td>
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<td>2012</td>
<td>1.3</td>
</tr>
<tr>
<td>2013</td>
<td>2.6</td>
</tr>
<tr>
<td>2014</td>
<td>2.7</td>
</tr>
</tbody>
</table>

**Top Personnel Locations**

- **York County**: $5,564
- **Penobscot County**: 1,988
- **Kennebec County**: 913
- **Cumberland County**: 792
- **Aroostook County**: 636
- **Androscoggin County**: 335
- **Lincoln County**: 184
- **Sagadahoc County**: 150
- **Piscataquis County**: 131
- **Hancock County**: 114

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
MARYLAND

#4 $19.6 BILLION SPENT IN STATE
#6 5.7% OF STATE GDP
4.7% OF TOTAL U.S. DEFENSE SPENDING
$3,287 PER RESIDENT

CONTRACTS

By Type

- Research & Development: 15%
- Construction: 5%
- Supplies & Equipment: 25%
- Service: 55%

By Service

- Army: 33%
- Navy/Marines: 33%
- Air Force: 8%
- Other defense: 25%

Top Contractors (M=millions  B=billions)

- Lockheed Martin $1.2 B
- Textron $589.7 M
- Huntington Ingalls $547.8 M
- BAE Systems $525.4 M
- Johns Hopkins University $444.1 M
- Johns Hopkins Health System $344.5 M
- ManTech International $315.2 M
- Computer Sciences Corporation $256.0 M
- Cerberus Capital Management (DynCorp Intl) $224.4 M
- Booz Allen Hamilton Holding Corporation $224.1 M

Value of Contract Awards Performed (Billions)

- 2007 $10.0
- 2008 $12.1
- 2009 $13.6
- 2010 $13.2
- 2011 $12.3
- 2012 $13.0
- 2013 $13.4
- 2014 $12.7

DEFEENSE PERSONNEL

$6.9 Billion TOTAL PAYROLL
91,978 TOTAL PERSONNEL

Allocation, By Type

- Reserve/ National Guard: 21%
- Civilian: 48%
- Active duty: 31%

Top Personnel Locations

- Prince George's County $20,152
- Anne Arundel County $17,574
- Montgomery County $8,809
- Howard County $5,932
- Charles County $5,582
- St. Mary's County $5,155
- Harford County $4,732
- Baltimore County $4,657
- Calvert County $4,092
- Frederick County $2,400

TOP DEFENSE SPENDING LOCATIONS (M=millions  B=Billions)

- Anne Arundel County $3.5 B
- Montgomery County $3.2 B
- Prince George's County $2.2 B
- St. Mary's County $2.2 B
- Harford County $1.9 B
- Howard County $1.6 B
- Baltimore County $1.6 B
- Charles County $842.1 M
- Frederick County $642.1 M
- Baltimore City $599.0 M

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
MASSACHUSETTS

#9 $12.1 BILLION SPENT IN STATE

#18 2.7% OF STATE GDP

2.9% OF TOTAL U.S. DEFENSE SPENDING

$1,793 PER RESIDENT

CONTRACTS

By Type

Research & Development: 31%
Supplies & Equipment: 51%
Service: 17%
Construction: 1%

By Service

Army: 34%
Navy/Marines: 24%
Air Force: 28%
Other defense: 15%

Top Contractors

Raytheon $3.7 B
Massachusetts Institute of Technology $1.5 B
General Dynamics $1.3 B
General Electric $1.2 B
Draper Laboratory $491.7 M
MITRE $281.1 M
Textron $263.5 M
Jacobs Engineering Group $149.5 M
United Technologies $142.9 M
Brighton Marine Health Center $133.1 M

Value of Contract Awards Performed (Billions)

$9.1 2007
$9.9 2008
$13.0 2009
$12.1 2010
$11.1 2011
$10.9 2012
$11.5 2013
$11.1 2014

Allocation, By Type

Reserve/National Guard: 65%
Civilian: 26%
Active duty: 8%

Top Personnel Locations

Middlesex County 7,591
Hampden County 4,637
Worcester County 3,713
Barnstable County 2,060
Hampshire County 1,319
Suffolk County 1,243
Plymouth County 912
Bristol County 816
Norfolk County 589
Essex County 500

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.
MICHIGAN

#29 $3.6 BILLION SPENT IN STATE
#45 0.8% OF STATE GDP
0.9% OF TOTAL U.S. DEFENSE SPENDING
$367 PER RESIDENT

By Type
Research & Development: 6%
Construction: 2%
Supplies & Equipment: 79%
Service: 14%

By Service
Army: 75%
Navy/Marines: 8%
Air Force: 5%
Other defense: 12%
Fiscal Year 2014

Top Contractors
(M=millions B=billions)
General Dynamics $1.5 B
BAE Systems $212.9 M
Avon Rubber $78.6 M
Peckham Vocational Industries $68.5 M
Interpublic Group of Companies $62.3 M
L-3 Communications $55.7 M
AAR $42.0 M
Arotech $38.8 M
General Electric $35.5 M
Booz Allen Hamilton Holding Corporation $26.3 M

Value of Contract Awards Performed (Billions)

Top Personnel Locations
Macomb County 6,071
Oakland County 3,497
Ingham County 1,878
Wayne County 1,698
Kent County 1,379
St. Clair County 1,349
Kalamazoo County 1,330
Calhoun County 783
Jackson County 568
Barry County 484

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Office of Economic Adjustment – Defense Spending by State, FY2014
MINNESOTA

#27 $3.7 BILLION
SPENT IN STATE

#37 1.2% OF
STATE GDP

0.9% OF TOTAL U.S.
DEFENSE SPENDING

$679 PER RESIDENT

By Type

Research & Development: 3%
Supplies & Equipment: 23%
Service: 74%
Construction: 1%

By Service

Army: 15%
Navy/Marines: 7%
Air Force: 3%
Other defense: 75%

Top Contractors

(M=millions B=billions)

UnitedHealth Group $2.7 B
Alliant Techsystems $338.8 M
BAE Systems $211.3 M
Cummins $114.1 M
General Dynamics $52.0 M
Lockheed Martin $21.6 M
Honeywell International $20.4 M
Polaris Industries $17.4 M
Ballistic Recovery Systems $14.9 M
Medtronic $14.5 M

Value of Contract Awards Performed (Billions)

07 $1.7
08 $1.9
09 $1.8
10 $1.6
11 $1.4
12 $1.5
13 $1.4
14 $3.2

Top Personnel Locations

Ramsey County 4,745
Dakota County 3,094
St. Louis County 1,934
Hennepin County 1,927
Washington County 1,866
Stearns County 1,307
Anoka County 782
Le Sueur County 387
Morrison County 359
Kandiyohi County 316

Allocation, By Type

Reserve/National Guard: 86%
Civilian: 12%
Active duty: 2%

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.