



SECRETARY OF DEFENSE
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000

JUN 13 2025

MEMORANDUM FOR SENIOR PENTAGON LEADERSHIP
COMMANDERS OF THE COMBATANT COMMANDS
DEFENSE AGENCY AND DOD FIELD ACTIVITY DIRECTORS

SUBJECT: Implementation Memorandum for Permanent Change of Station Joint Task Force

To facilitate immediate modifications to the Defense Personal Property Program (DP3), as outlined in my May 20, 2025, memorandum, "Immediate Modifications to the Defense Personal Property Program," I directed the Under Secretary of Defense for Acquisition and Sustainment (USD(A&S)) and the USD for Personnel and Readiness (P&R) to establish the Permanent Change of Station Joint Task Force (PCS JTF). I hereby designate Major General Lance G. Curtis, U.S. Army, to lead the PCS JTF. In this role, he shall provide bi-weekly reports directly to me.

Authorities. The head of the PCS JTF is vested with the authority to:

- Approve short-term solutions as outlined in the May 20, 2025 memorandum, and make recommendations for my approval on long-term policy changes to the DP3.
- Authorize reimbursement for Personally Procured Moves at either:
 - 100% of the Government's constructed "Best Value" Tender of Service rate; or
 - 130% of the Global Household Goods Contract rate;
- Issue guidance for implementation of the DP3.

Support to the PCS JTF. The following offices shall maintain a coordinating relationship with the PCS JTF, providing necessary assistance and support:

- Office of the USD(A&S);
- Office of the USD(P&R);
- Office of the Assistant to the Secretary of Defense for Public Affairs;
- U.S. Transportation Command Defense Personal Property Management Office (USTRANSCOM DPMO).

Additionally, USTRANSCOM DPMO personnel shall furnish operational support to the PCS JTF, ensuring the highest standards of moving services for military personnel, civilian employees, and their families.



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The Secretaries of the Military Departments and other heads of DoD Components responsible for Personal Property and Shipping Offices (PPSO) or Personal Property Activities will direct their respective PPSO and Personal Property Activities immediately to implement any guidance and execute taskings issued by the head of the PCS JTF.

Staffing. Each DoD Military Service shall designate a full-time representative, vested with decision-making authority, to the PCS JTF.

Strategic Objective. No later than September 5, 2025, the PCS JTF shall submit formal recommendations to me for the long-term reform of both the JTF mission and the DP3 and shall outline a strategic path forward.

cc:
Military Surface Deployment and
Distribution Command

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