Exhibit R-2, RDT&E Budget Item Justification: PB 2020 Air Force

Date: February 2019

Appropriation/Budget Activity

R-1 Program Element (Number/Name)

3600: Research, Development, Test & Evaluation, Air Force I BA 7:

PE 0305020F / CCMD Intelligence Information Technology

Operational Systems Development

,												
COST (\$ in Millions)	Prior			FY 2020	FY 2020	FY 2020					Cost To	Total
COST (\$ III WIIIIIOIIS)	Years	FY 2018	FY 2019	Base	oco	Total	FY 2021	FY 2022	FY 2023	FY 2024	Complete	Cost
Total Program Element	-	1.542	1.586	1.121	0.000	1.121	1.652	1.691	1.722	1.753	Continuing	Continuing
674901: Ccmd Intelligence Information Technology	-	0.000	1.586	1.121	0.000	1.121	1.652	1.691	1.722	1.753	Continuing	Continuing
675898: International Intelligence Technology and Arc	-	1.542	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	Continuing	Continuing

#### A. Mission Description and Budget Item Justification

Combatant Commands (CCMDs) require a cohesive, flexible Information Technology enterprise to ensure intelligence content informs analysis, planning, warfighter operations, and strategic decision making. Currently, the Combatant Command (CCMD) Intelligence Enterprise Management Support Office (EMSO) is at the nexus of multiple service providers, networks, systems, applications, classification levels, and funding. The vast majority of these IT services are tailored to Intelligence Community (IC) users vice CCMD-specific missions or needs. This minority stake and the physical and organizational separation of CCMD users limits their ability to influence the development and delivery of services, or results in poorly sustained one-off, vice enduring enterprise-wide, solutions. Beginning in late 2014, the CCMDs requested the Office of the Under Secretary of Defense for Intelligence (OUSD(I)) and the Joint Staff address longstanding gaps in their intelligence IT capabilities to support planning and operations. In response, OUSD(I) and Joint Staff/J2 sponsored an effort to document the required capabilities and chronic shortfalls, and to validate these requirements through the Joint Requirements Oversight Council (JROC). The initial Capabilities Based Assessment (CBA) for the Combatant Command Intelligence Information Technology (CCIIT) Enterprise was completed in February 2016, and an Information Systems Initial Capabilities Document (IS ICD) was approved by the JROC in September 2016. In November 2016, USD(I) requested the Secretary of the Air Force, Administrative Assistant (SAF/AA) establish a Provisional Program Activity Office (PPAO) for CCIIT, to advocate for materiel and non-materiel solutions for these validated requirements. Through FY2017, the CCIIT PPAO has actively engaged with the CCMDs and service providers throughout DoD and the IC to refine requirements, identify potential solutions, produce an integrated baseline enterprise architecture, and align and integrate capabilities across the enterprise critic

The FY 2020 funding request was reduced by \$0.498 million to account for the availability of prior year execution balances.

As directed in the FY 2018 NDAA, Sec 825, amendment to PL 114-92 FY 2016 NDAA, Sec 828 Penalty for Cost Overruns, the FY 2018 Air Force penalty total is \$14.373M. The calculated percentage reduction to each research, development, test and evaluation and procurement account will be allocated proportionally from all programs, projects, or activities under such account.

This program is in Budget Activity 7, Operational System Development because this budget activity includes development efforts to upgrade systems that have been fielded or have received approval for full rate production and anticipate production funding in the current or subsequent fiscal year.

PE 0305020F: CCMD Intelligence Information Technology Air Force

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Exhibit R-2, RDT&E Budget Item Justification: PB 2020 Air Force

Date: February 2019

Appropriation/Budget Activity

3600: Research, Development, Test & Evaluation, Air Force I BA 7:

Operational Systems Development

R-1 Program Element (Number/Name)

PE 0305020F I CCMD Intelligence Information Technology

B. Program Change Summary (\$ in Millions)	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total
Previous President's Budget	1.542	1.586	1.619	0.000	1.619
Current President's Budget	1.542	1.586	1.121	0.000	1.121
Total Adjustments	0.000	0.000	-0.498	0.000	-0.498
<ul> <li>Congressional General Reductions</li> </ul>	0.000	0.000			
<ul> <li>Congressional Directed Reductions</li> </ul>	0.000	0.000			
<ul> <li>Congressional Rescissions</li> </ul>	0.000	0.000			
<ul> <li>Congressional Adds</li> </ul>	0.000	0.000			
<ul> <li>Congressional Directed Transfers</li> </ul>	0.000	0.000			
Reprogrammings	0.000	0.000			
SBIR/STTR Transfer	0.000	0.000			
Other Adjustments	0.000	0.000	-0.498	0.000	-0.498

## **Change Summary Explanation**

FY19 to FY20 funding decreased to account for the availability of prior year execution balances.

Exhibit R-2A, RDT&E Project J	chibit R-2A, RDT&E Project Justification: PB 2020 Air Force															
Appropriation/Budget Activity 3600 / 7					_	OF I CCMD	t (Number/ Intelligence y	•	• ,	-	'/Name) ntelligence Information					
COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost				
674901: Ccmd Intelligence Information Technology	-	0.000	1.586	1.121	0.000	1.121	1.652	1.691	1.722	1.753	Continuing	Continuing				
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-						

## A. Mission Description and Budget Item Justification

Combatant Commands (CCMDs) require a cohesive, flexible Information Technology enterprise to ensure intelligence content informs analysis, planning, warfighter operations, and strategic decision making. Currently, the Combatant Command (CCMD) Intelligence Enterprise Management Support Office (EMSO) is at the nexus of multiple service providers, networks, systems, applications, classification levels, and funding. The vast majority of these IT services are tailored to Intelligence Community (IC) users vice CCMD-specific missions or needs. This minority stake and the physical and organizational separation of CCMD users limits their ability to influence the development and delivery of services, or results in poorly sustained one-off, vice enduring enterprise-wide, solutions. Beginning in late 2014, the CCMDs requested the Office of the Under Secretary of Defense for Intelligence (OUSD(I)) and the Joint Staff address longstanding gaps in their intelligence IT capabilities to support planning and operations. In response, OUSD(I) and Joint Staff/J2 sponsored an effort to document the required capabilities and chronic shortfalls, and to validate these requirements through the Joint Requirements Oversight Council (JROC). The initial Capabilities Based Assessment (CBA) for the Combatant Command Intelligence Information Technology (CCIIT) Enterprise was completed in February 2016, and an Information Systems Initial Capabilities Document (IS ICD) was approved by the JROC in September 2016. In November 2016, USD(I) requested the Secretary of the Air Force, Administrative Assistant (SAF/AA) establish a Provisional Program Activity Office (PPAO) for CCIIT, to advocate for materiel and non-materiel solutions for these validated requirements. Through FY2017, the CCIIT PPAO has actively engaged with the CCMDs and service providers throughout DoD and the IC to refine requirements, identify potential solutions, produce an integrated baseline enterprise Management Support Office (EMSO).

B. Accomplishments/Planned Programs (\$ in Millions)	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total
Title: Combatant Command Intelligence Information Technology (CCMD Intel IT)	0.000	1.586	1.121	-	1.121
<b>Description:</b> Development, modification, and integration of new functionality to support improved end-to-end service delivery against one or more of six validated requirements areas within the CCIIT Enterprise operational mission set.					
FY 2019 Plans: The RDT&E funds are being used to develop a prototype software interface designed to integrate existing Intelligence Process tools (Collection Management, Asset Management, Assessments, etc.) into a single interface providing Command Intelligence and Operational Staffs ability to monitor and					

PE 0305020F: CCMD Intelligence Information Technology Air Force

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Air Force			Date: February 2019
Appropriation/Budget Activity	R-1 Program Element (Number/Name)	Project (N	umber/Name)
3600 / 7	PE 0305020F / CCMD Intelligence	674901 / C	Comd Intelligence Information
	Information Technology	Technology	y

B. Accomplishments/Planned Programs (\$ in Millions)	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total
influence the intelligence process across service providers.					
FY 2020 Base Plans: Continuation of efforts: The RDT&E funds are being used to develop a prototype software interface designed to integrate existing Intelligence Process tools (Collection Management, Asset Management, Assessments, etc.) into a single interface providing Command Intelligence and Operational Staffs ability to monitor and influence the intelligence process across service providers.					
FY 2019 to FY 2020 Increase/Decrease Statement: Funding decreased due to poor contract execution leading to under execution of FY19 funding.					
Accomplishments/Planned Programs Subtotals	0.000	1.586	1.121	-	1.121

## C. Other Program Funding Summary (\$ in Millions)

			FY 2020	FY 2020	FY 2020					<b>Cost To</b>	
<u>Line Item</u>	FY 2018	FY 2019	<u>Base</u>	OCO	<u>Total</u>	FY 2021	FY 2022	FY 2023	FY 2024	<b>Complete</b>	<b>Total Cost</b>
• O&M PE 0305020F: CCMD	12.479	12.736	12.703	-	12.703	12.679	12.669	12.897	13.129	Continuing	Continuing
Intelligence Information Technology											

#### Remarks

## D. Acquisition Strategy

RDT&E funds will be applied as a modification to an existing contract vehicle to address identified requirements, and align and integrate capabilities across the enterprise critical to the warfighter.

### E. Performance Metrics

Please refer to the Performance Base Budget Overview Book for information on how Air Force resources are applied and how those resources are contributing to Air Force performance goals and most importantly, how they contribute to our mission.

PE 0305020F: CCMD Intelligence Information Technology

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2020 Air Force		Date: February 2019
Appropriation/Budget Activity 3600 / 7	,	umber/Name) Comd Intelligence Information Y

Product Developmen	nt (\$ in Mi	illions)		FY 2	2018	FY 2	2019	FY 2 Ba	2020 ise	FY 2	2020 CO	FY 2020 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract
Software Development Package	C/CPAF	Other Contracting : Fairfax, VA	-	-		1.586	Mar 2019	1.121	Mar 2020	-		1.121	Continuing	Continuing	-
		Subtotal	-	-		1.586		1.121		-		1.121	Continuing	Continuing	N/A
						1									

	Prior Years	FY	2018	FY 2	:019	FY 20 Bas	 FY 2020 OCO	FY 2020 Total	Cost To	Total Cost	Target Value of Contract
Project Cost Totals	-	-		1.586		1.121	-	1.121	Continuing	Continuing	N/A

Remarks

khibit R-4, RDT&E Schedule Profile: PB 2020 A	ir Fo	orc	е																					Da	ate:	Feb	ruai	ry 2	019		
ppropriation/Budget Activity 600 / 7									PE	030	502	0F	Elem I CCI chno	ΜĽ	) Int				ame	)	67	490	•	Ccm	iberi nd In		•		Infor	ma	itio
		F١	<b>/</b> 20	18			FY	201	9		FY	202	20		F	Y 2	2021	 		FY	202	22		F١	<b>/ 20</b> 2	23			FY 2	:024	4
	1	2	2 (	3	4	1	2	3	4	1	2	3	3 4		1	2	3	4	1	2	3	4	. 1	1	2 3	3 4	4	1	2	3	4
Capability Drop 1											,	,							,		,										
Develop the prototype, conduct acceptance testing, & develop lessons learned																															
Capability Drop 2																															
Integration with existing workflows and IOC of IMM capability																															
Material Solution Analysis																															_
Develop metrics and options for continued effort																															
Requirements Development Solution																															
Refinement of requirements to match user input for added capability																															

Exhibit R-4A, RDT&E Schedule Details: PB 2020 Air Force			Date: February 2019
· · · · · · · · · · · · · · · · · · ·	,	, ,	umber/Name)
3600 / 7	PE 0305020F I CCMD Intelligence	674901 <i>I C</i>	cmd Intelligence Information
	Information Technology	Technology	/

# Schedule Details

	St	art	End			
Events by Sub Project	Quarter	Year	Quarter	Year		
Capability Drop 1						
Develop the prototype, conduct acceptance testing, & develop lessons learned	2	2018	1	2024		
Capability Drop 2						
Integration with existing workflows and IOC of IMM capability	2	2018	1	2024		
Material Solution Analysis						
Develop metrics and options for continued effort	3	2019	2	2020		
Requirements Development Solution				•		
Refinement of requirements to match user input for added capability	2	2020	4	2024		

Exhibit R-2A, RDT&E Project Ju	stification	: PB 2020 A	ir Force							Date: Febr	uary 2019	
Appropriation/Budget Activity 3600 / 7					R-1 Progra PE 030502 Information	OF I CCMD	) Intelligenc	• •	lumber/Name) nternational Intelligence ly and Arc			
COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost
675898: International Intelligence Technology and Arc	-	1.542	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

## A. Mission Description and Budget Item Justification

Combatant Commands (CCMDs) require a cohesive, flexible Information Technology enterprise to ensure intelligence content informs analysis, planning, warfighter operations, and strategic decision making. Currently, the Combatant Command (CCMD) Intelligence Enterprise Management Support Office (EMSO) is at the nexus of multiple service providers, networks, systems, applications, classification levels, and funding. The vast majority of these IT services are tailored to Intelligence Community (IC) users vice CCMD-specific missions or needs. This minority stake and the physical and organizational separation of CCMD users limits their ability to influence the development and delivery of services, or results in poorly sustained one-off, vice enduring enterprise-wide, solutions. Beginning in late 2014, the CCMDs requested the Office of the Under Secretary of Defense for Intelligence (OUSD(I)) and the Joint Staff address longstanding gaps in their intelligence IT capabilities to support planning and operations. In response, OUSD(I) and Joint Staff/J2 sponsored an effort to document the required capabilities and chronic shortfalls, and to validate these requirements through the Joint Requirements Oversight Council (JROC). The initial Capabilities Based Assessment (CBA) for the Combatant Command Intelligence Information Technology (CCIIT) Enterprise was completed in February 2016, and an Information Systems Initial Capabilities Document (IS ICD) was approved by the JROC in September 2016. In November 2016, USD(I) requested the Secretary of the Air Force, Administrative Assistant (SAF/AA) establish a Provisional Program Activity Office (PPAO) for CCIIT, to advocate for materiel and non-materiel solutions for these validated requirements. Through FY2017, the CCIIT PPAO has actively engaged with the CCMDs and service providers throughout DoD and the IC to refine requirements, identify potential solutions, produce an integrated baseline enterprise architecture, and align and integrate capabilities across the enterprise critic

B. Accomplishments/Planned Programs (\$ in Millions)			FY 2020	FY 2020	FY 2020
	FY 2018	FY 2019	Base	oco	Total
Title: Combatant Command Intelligence Information Technology (CCMD Intel IT)	1.542	0.000	0.000	0.000	0.000
<b>Description:</b> Development, modification, and integration of new functionality to support improved end-to-end service delivery against one or more of six validated requirements areas within the CCIIT Enterprise operational mission set.					
<b>FY 2019 Plans:</b> N/A.					
FY 2020 Base Plans:					

PE 0305020F: CCMD Intelligence Information Technology Air Force

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Air Force				Date: Febr	uary 2019	
Appropriation/Budget Activity 3600 / 7	R-1 Program Element (Number PE 0305020F / CCMD Intelligend Information Technology	,			ne) Intelligence	;
B. Accomplishments/Planned Programs (\$ in Millions)		FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total
N/A.						
<b>FY 2020 OCO Plans:</b> N/A.						

## C. Other Program Funding Summary (\$ in Millions)

FY 2019 to FY 2020 Increase/Decrease Statement:

			FY 2020	FY 2020	FY 2020					Cost To	
<u>Line Item</u>	FY 2018	FY 2019	<b>Base</b>	<u>000</u>	<u>Total</u>	FY 2021	FY 2022	FY 2023	FY 2024	<b>Complete</b>	<b>Total Cost</b>
• O&M PE 0305020F: <i>CCMD</i>	12.479	12.736	12.703	-	12.703	12.679	12.669	12.897	13.129	Continuing	Continuing

**Accomplishments/Planned Programs Subtotals** 

Intelligence Information Technology

#### Remarks

N/A.

N/A.

## D. Acquisition Strategy

RDT&E funds will be applied as a modification to an existing contract vehicle to address identified requirements, and align and integrate capabilities across the enterprise critical to the warfighter.

### **E. Performance Metrics**

Please refer to the Performance Base Budget Overview Book for information on how Air Force resources are applied and how those resources are contributing to Air Force performance goals and most importantly, how they contribute to our mission.

PE 0305020F: CCMD Intelligence Information Technology

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R-1 Line #240

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2020 Air Force Date: February 2019 Project (Number/Name)

Appropriation/Budget Activity R-1 Program Element (Number/Name) 3600 / 7

PE 0305020F / CCMD Intelligence Information Technology

675898 Ì International Intelligence

Technology and Arc

Product Developmen	nt (\$ in M	illions)		FY 2	2018	FY 2	2019	FY 2 Ba	2020 ise	FY 2		FY 2020 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Software Development	C/CPAF	AFRL : Rome Labs, NY	-	1.542	Mar 2018	-		-		-		-	Continuing	Continuing	-
		Subtotal	-	1.542		-		-		-		-	Continuing	Continuing	N/A

	Prior Years	FY 2	018	FY 2	2019	FY 2 Ba	FY 2	FY 2020 Total	Cost To	Total Cost	Target Value of Contract
Project Cost Totals	-	1.542		0.000		-	-	-	Continuing	Continuing	N/A

#### **Remarks**

N/A.

Exhibit R-4, RDT&E Schedule Profile: PB 2020 A	ir F	orce	)																			Dat	e: F	ebru	ary	2019	9	
Appropriation/Budget Activity 3600 / 7				R-1 Program Element (Number/Name) PE 0305020F / CCMD Intelligence Information Technology Project (Number/Name) 675898 / International International International Internation Technology										•	ligen	ice												
	FY 2018		FY 2018 FY 2019					FY 2020 FY 2021						FY 2022				FY 2023				FY 2024			4			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Capability Drop 1		·		,		,		,		,													,					
Develop the prototype, conduct acceptance testing, & develop lessons learned																												

Exhibit R-4A, RDT&E Schedule Details: PB 2020 Air Force			Date: February 2019
1	,	· ·	umber/Name)
			nternational Intelligence
	Information Technology	Technology	y and Arc

# Schedule Details

	St	art	End				
Events by Sub Project	Quarter	Year	Quarter	Year			
Capability Drop 1							
Develop the prototype, conduct acceptance testing, & develop lessons learned	1	2018	4	2018			

### **Note**

N/A.