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Exhibit R-2, RDT&E Budget Item Justification: PB 2020 Air Force **Date:** February 2019

Appropriation/Budget Activity 3600: <i>Research, Development, Test & Evaluation, Air Force I BA 4: Advanced Component Development & Prototypes (ACD&P)</i>					R-1 Program Element (Number/Name) PE 0208099F <i>I Unified Platform (UP)</i>							
COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost
Total Program Element	-	0.000	29.800	10.000	0.000	10.000	6.000	0.000	0.000	0.000	0.000	45.800
646504: <i>AF Prototyping</i>	-	0.000	19.800	5.000	0.000	5.000	3.000	0.000	0.000	0.000	0.000	27.800
646505: <i>USCYBERCOM Prototyping</i>	-	0.000	10.000	5.000	0.000	5.000	3.000	0.000	0.000	0.000	0.000	18.000

A. Mission Description and Budget Item Justification

Unified Platform provides the Cyber Mission Forces, U.S. Cyber Command (USCYBERCOM), AF Major Commands (MAJCOM), and Service cyber components a Joint cyber operations infrastructure enabling full spectrum cyberspace operations at the operational through tactical levels of warfare. The DoD, AF, and the Cyber Mission Force require an interconnected and interoperable cyber infrastructure to conduct integrated planning and execution of cyberspace operations. Unified Platform delivers this capability through the integration of disparate, Service-specific platforms and systems, infrastructure, mission capabilities, data analytics, and programs to build interoperable and scalable network for cyber capabilities. A common, Unified Platform allows the DoD to achieve and maintain decision and operational superiority, the key to successful cyber operations within the highly dynamic cyberspace domain.

Unified Platform rapid prototyping efforts integrate Service-specific cyber capabilities and explore novel cyber technologies culminating in an initial Unified Platform capability (e.g. minimum viable product). The rapidly evolving cyberspace domain requires flexibility in which rapid prototyping activities inform the initial Unified Platform capability baseline through the early stages of technology maturation and delivery. Rapid prototyping efforts are executed in an operational development environment to expedite development and evaluation of cyber capabilities within relevant warfighter timelines and are transitioned to Foundational Efforts (BA 7, PE 0208099F Unified Platform, 672281 Foundational Efforts) once included in the Unified Platform baseline.

The Secretary of the Air Force leads the Unified Platform effort as Executive Agent on behalf of the Department of Defense. Unified Platform directly supports the Joint Network Attack Initial Capabilities Document (ICD), the National Military Strategy for Cyberspace Operations (NMS-CO), USCYBERCOM operational directives, the latest MAJCOM Offensive Cyberspace Operations System Flight Plan, and other formal requirements documents.

This program element may include necessary civilian pay expenses required to manage, execute, and deliver Unified Platform weapon system capability. The use of such program funds would be in addition to the civilian pay expenses budgeted in program elements 0605826F, 0605827F, 0605828F, 0605829F, 0605830F, 0605831F, 0605832F, 0605898F, and 0605833F.

As directed in the FY 2018 NDAA, Sec 825, amendment to PL 114-92 FY 2016 NDAA, Sec 828 Penalty for Cost Overruns, the FY 2018 Air Force penalty total is \$14.373M. The calculated percentage reduction to each research, development, test and evaluation and procurement account will be allocated proportionally from all programs, projects, or activities under such account.

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Appropriation/Budget Activity 3600: <i>Research, Development, Test & Evaluation, Air Force I BA 4: Advanced Component Development & Prototypes (ACD&P)</i>	R-1 Program Element (Number/Name) PE 0208099F I <i>Unified Platform (UP)</i>
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This effort is in Budget Activity 4, Advanced Component Development and Prototypes (ACD&P), because efforts are necessary to evaluate integrated technologies, representative modes or prototype systems in a high fidelity and realistic operating environment.

B. Program Change Summary (\$ in Millions)	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020 Base</u>	<u>FY 2020 OCO</u>	<u>FY 2020 Total</u>
Previous President's Budget	0.000	29.800	10.000	0.000	10.000
Current President's Budget	0.000	29.800	10.000	0.000	10.000
Total Adjustments	0.000	0.000	0.000	0.000	0.000
• Congressional General Reductions	0.000	0.000			
• Congressional Directed Reductions	0.000	0.000			
• Congressional Rescissions	0.000	0.000			
• Congressional Adds	0.000	0.000			
• Congressional Directed Transfers	0.000	0.000			
• Reprogrammings	0.000	0.000			
• SBIR/STTR Transfer	0.000	0.000			
• Other Adjustments	0.000	0.000	0.000	0.000	0.000

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Air Force										Date: February 2019		
Appropriation/Budget Activity 3600 / 4					R-1 Program Element (Number/Name) PE 0208099F / <i>Unified Platform (UP)</i>				Project (Number/Name) 646504 / <i>AF Prototyping</i>			
COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost
646504: <i>AF Prototyping</i>	-	0.000	19.800	5.000	0.000	5.000	3.000	0.000	0.000	0.000	0.000	27.800
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

The rapidly evolving cyberspace domain demands highly flexible requirements, acquisition activities, and operations to respond to emerging opportunities or mitigate adversary actions. Salient to this mission area, rapid prototyping activities provide the structure to rapidly develop, evaluate, and integrate new cyber capabilities and inform the initial Unified Platform capability baseline during the early stages of technology maturation and delivery. Air Force Prototyping efforts support this need through rapid and exploratory research, prototype development, risk reduction, testing, and integration of cyber capabilities contributing to early operational development of the Unified Platform capability baseline. The USAF in conjunction with the Services and National Agencies execute operationally focused research and development and rapid prototyping to explore and determine validity of potential infrastructure, architectures, and capabilities/tools to support Cyber Mission Forces. These rapid prototyping efforts will be tailored for near-immediate integration into the Unified Platform baseline (BA 7, PE 0208099F Unified Platform, BPAC 672281 Foundational Efforts) for delivery to cyber warfighters.

B. Accomplishments/Planned Programs (\$ in Millions)

	FY 2018	FY 2019	FY 2020
Title: AF Prototyping	0.000	19.800	5.000
Description: AF prototyping efforts will initially develop the UP Minimum Viable Product (MVP) baseline from existing "best of breed" systems, completed prototyping efforts, existing Service-developed solutions, joint user-input, and other sources			
FY 2019 Plans:			
- Develop incremental operational capability addressing the highest priority user requirements			
- Deliver prototyping efforts to inform Unified Platform capability baseline			
- Some aspects of the effort are classified and will be provided on a need-to-know basis.			
FY 2020 Plans:			
- Will continue to develop incremental operational capability addressing highest priority user requirements.			
- Some aspects of the effort are classified and will be provided on a need-to-know basis.			
FY 2019 to FY 2020 Increase/Decrease Statement:			
Funding decreased due to integration of AF prototyping efforts into Unified Platform baseline and reduction of rapid prototyping activity			
Accomplishments/Planned Programs Subtotals	0.000	19.800	5.000

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Air Force										Date: February 2019	
Appropriation/Budget Activity 3600 / 4				R-1 Program Element (Number/Name) PE 0208099F / Unified Platform (UP)				Project (Number/Name) 646504 / AF Prototyping			
C. Other Program Funding Summary (\$ in Millions)											
Line Item	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost
• RDTE 07 0208099F: Unified Platform (UP)	-	26.559	84.702	-	84.702	98.701	114.713	114.721	125.436	Continuing	Continuing
• OPAF 03 835080: AFNET	-	-	4.963	-	4.963	4.964	4.962	4.961	5.050	Continuing	Continuing
Remarks											
D. Acquisition Strategy											
<p>Unified Platform represents a flexible, interoperable, and scalable warfighter capability to be employed by the Army, Navy, Marine Corps, and Air Force in conjunction with U.S. Cyber Command (USCYBERCOM). In order to match the speed of need of the highly dynamic cyberspace domain, the Service-agnostic Unified Platform capability implements a scaled agile development framework (SAFe) to facilitate the rapid development, integration, and fielding of capabilities to remain responsive to evolving warfighter requirements. The Unified Platform program executes the agile development requirements provided by the Army, Navy, Marine Corps, Air Force, and USCYBERCOM stakeholders in accordance with the prioritization provided by the multi-Service Unified Platform governance structure.</p> <p>The initial Unified Platform capability will deliver a minimum viable product (MVP) for immediate deployment and operational use by the Cyber Mission Force. Subsequent build iterations will continue to deliver enhanced capabilities, incrementally building the Unified Platform capability to match warfighter needs and requirements to achieve cyberspace dominance. Early development of the Unified Platform baseline capability relies on extensive rapid prototyping efforts to analyze integration constraints and opportunities of Service-specific cyber capabilities to realize the Unified Platform MVP and inform the future Unified Platform baseline (BA 4, PE 0208099F Unified Platform, 646504 AF Prototyping and 646505 USCYBERCOM Prototyping). In parallel, an enduring foundational Unified Platform thrust area supports the development and maturation of Unified Platform baseline, integrates successful prototyping activities, and implements an agile development/security/operations (DevSecOps) construct to rapidly evolve and enhance the Unified Platform capability to match warfighter requirements (BA 7, PE 0208099F Unified Platform, 672281 Foundational Efforts).</p> <p>The Unified Platform program office utilizes Concept, Development, Risk management, Production, or Deployment Plans as part of a streamlined approach to agile acquisition planning. All plans contain sufficient information to inform acquisition decisions (i.e., authorities to proceed), within the agile framework, to determine readiness to enter into the applicable phase of the acquisition process. Unified Platform will utilize both new and existing contractual vehicles, such as Government-Wide Acquisition Contract (GWAC) vehicles (Alliant, Encore II, Solutions for Enterprise-Wide Procurement IV (SEWP IV), and General Services Administration (GSA) Federal Supply Schedules and a new Cyber Indefinite Delivery Indefinite Quantity (IDIQ) contract. The use of multiple-award contractual vehicles will provide a wide range of commercially-available products and services that can meet many requirements related to Unified Platform. These multiple-award contractual vehicles have already met the statutory requirements of the Competition in Contracting Act (CICA); they require a fair opportunity to all contract holders, in accordance with Federal Acquisition Regulation (FAR) 16.505, unless an exception to fair opportunity applies.</p>											
E. Performance Metrics											
Please refer to the Performance Base Budget Overview Book for information on how Air Force resources are applied and how those resources are contributing to Air Force performance goals and most importantly, how they contribute to our mission.											

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2020 Air Force												Date: February 2019			
Appropriation/Budget Activity 3600 / 4						R-1 Program Element (Number/Name) PE 0208099F / Unified Platform (UP)				Project (Number/Name) 646504 / AF Prototyping					
Product Development (\$ in Millions)				FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Agile Capability Prototyping	Various	Various : Various	-	-		19.000	Oct 2018	4.700	Oct 2019	-		4.700	Continuing	Continuing	4.700
Subtotal			-	-		19.000		4.700		-		4.700	Continuing	Continuing	N/A
Management Services (\$ in Millions)				FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Systems Engineering	Various	Various : Various	-	-		0.600	Dec 2018	0.200	Dec 2019	-		0.200	Continuing	Continuing	0.200
Acquisition Support	Various	Various : Various	-	-		0.200	Dec 2018	0.100	Dec 2019	-		0.100	Continuing	Continuing	0.100
Subtotal			-	-		0.800		0.300		-		0.300	Continuing	Continuing	N/A
			Prior Years	FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total	Cost To Complete	Total Cost	Target Value of Contract
Project Cost Totals			-	-		19.800		5.000		-		5.000	Continuing	Continuing	N/A
Remarks															

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Exhibit R-4, RDT&E Schedule Profile: PB 2020 Air Force										Date: February 2019			
Appropriation/Budget Activity					R-1 Program Element (Number/Name)					Project (Number/Name)			
3600 / 4					PE 0208099F / Unified Platform (UP)					646504 / AF Prototyping			

	FY 2018				FY 2019				FY 2020				FY 2021				FY 2022				FY 2023				FY 2024			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
AF Prototyping																												
Agile Capability Prototyping																												

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Exhibit R-4A, RDT&E Schedule Details: PB 2020 Air Force			Date: February 2019
Appropriation/Budget Activity 3600 / 4	R-1 Program Element (Number/Name) PE 0208099F / <i>Unified Platform (UP)</i>	Project (Number/Name) 646504 / <i>AF Prototyping</i>	

Schedule Details

Events by Sub Project	Start		End	
	Quarter	Year	Quarter	Year
<i>AF Prototyping</i>				
Agile Capability Prototyping	1	2019	4	2021

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Air Force										Date: February 2019		
Appropriation/Budget Activity 3600 / 4					R-1 Program Element (Number/Name) PE 0208099F / Unified Platform (UP)				Project (Number/Name) 646505 / USCYBERCOM Prototyping			
COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost
646505: USCYBERCOM Prototyping	-	0.000	10.000	5.000	0.000	5.000	3.000	0.000	0.000	0.000	0.000	18.000
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		
A. Mission Description and Budget Item Justification												
U.S. Cyber Command's (USCYBERCOM) mission is to deter or defeat strategic cyber threats to US interests and infrastructure, provide mission assurance for the operations and defense of the Department of Defense information environment, and support the achievement of Combatant Commander and Joint Force Commander Objectives.												
The rapidly evolving cyberspace domain demands highly flexible requirements, acquisition activities, and operations to respond to emerging opportunities or mitigate adversary actions. Salient to this mission area, rapid prototyping activities provide the structure to rapidly develop, evaluate, and integrate new cyber capabilities and inform the initial Unified Platform capability baseline during the early stages of technology maturation and delivery. USCYBERCOM Prototyping efforts support this need through the focus on the rapid and exploratory research, prototype development, risk reduction, testing, and integration of cyber capabilities contributing to early operational development of the Unified Platform capability baseline. USCYBERCOM in conjunction with the Services and National Agencies execute operationally focused research and development and rapid prototyping to explore and determine validity of potential infrastructure, architectures, and capabilities/tools to support Cyber Mission Forces. These rapid prototyping efforts will be tailored for near-immediate integration into the Unified Platform baseline (BA 7, PE 0208099F Unified Platform, BPAC 672281F Foundational Efforts) for delivery to cyber warfighters.												
This program element may include necessary civilian pay expenses required to manage, execute, and deliver Unified Platform weapon system capability. The use of such program funds would be in addition to the civilian pay expenses budgeted in program elements 0605826F, 0605827F, 0605828F, 0605829F, 0605830F, 0605831F, 0605832F, 0605898F, and 0605833F.												
B. Accomplishments/Planned Programs (\$ in Millions)									FY 2018	FY 2019	FY 2020	
Title: USCYBERCOM Prototyping									0.000	10.000	5.000	
Description: Funding supports USCYBERCOM prototyping efforts associated with the research, development, and integration of cyber technologies supporting the Unified Platform program.												
FY 2019 Plans:												
- Deliver prototyping efforts in support of Unified Platform program.												
- The origin, details, and specific aspects of these efforts are classified and will be provided on a need-to-know basis.												
FY 2020 Plans:												
- Will continue to conduct prototyping efforts in support of Unified Platform program.												

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Appropriation/Budget Activity 3600 / 4				R-1 Program Element (Number/Name) PE 0208099F / Unified Platform (UP)				Project (Number/Name) 646505 / USCYBERCOM Prototyping				
B. Accomplishments/Planned Programs (\$ in Millions)										FY 2018	FY 2019	FY 2020
- The origin, details, and specific aspects of these efforts are classified and will be provided on a need-to-know basis.												
FY 2019 to FY 2020 Increase/Decrease Statement: Funding decreased due to integration of USCYBERCOM prototyping efforts into Unified Platform baseline and reduction of rapid prototyping activity												
Accomplishments/Planned Programs Subtotals										0.000	10.000	5.000
C. Other Program Funding Summary (\$ in Millions)												
Line Item	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost	
• RDTE 07 0208099F: Unified Platform (UP)	-	26.559	84.709	-	84.709	98.701	114.713	114.721	125.436	Continuing	Continuing	
• OPAF 03 835080: AFNET	-	-	4.963	-	4.963	4.964	4.962	4.961	5.050	Continuing	Continuing	
Remarks												
D. Acquisition Strategy												
<p>Unified Platform represents a flexible, interoperable, and scalable warfighter capability to be employed by the Army, Navy, Marine Corps, and Air Force in conjunction with U.S. Cyber Command (USCYBERCOM). In order to match the speed of need of the highly dynamic cyberspace domain, the Service-agnostic Unified Platform capability implements a scaled agile development framework (SAFe) to facilitate the rapid development, integration, and fielding of capabilities to remain responsive to evolving warfighter requirements. The Unified Platform program executes the agile development requirements provided by the Army, Navy, Marine Corps, Air Force, and USCYBERCOM stakeholders in accordance with the prioritization provided by the multi-Service Unified Platform governance structure.</p> <p>The initial Unified Platform capability will deliver a minimum viable product (MVP) for immediate deployment and operational use by the Cyber Mission Force. Subsequent build iterations will continue to deliver enhanced capabilities, incrementally building the Unified Platform capability to match warfighter needs and requirements to achieve cyberspace dominance. Early development of the Unified Platform baseline capability relies on extensive rapid prototyping efforts to analyze integration constraints and opportunities of Service-specific cyber capabilities to realize the Unified Platform MVP and inform the future Unified Platform baseline (BA 4, PE 0208099F Unified Platform, 646504 AF Prototyping and 646505 USCYBERCOM Prototyping). In parallel, an enduring foundational Unified Platform thrust area supports the development and maturation of Unified Platform baseline, integrates successful prototyping activities, and implements an agile development/security/operations (DevSecOps) construct to rapidly evolve and enhance the Unified Platform capability to match warfighter requirements (BA 7, PE 0208099F Unified Platform, 672281 Foundational Efforts).</p> <p>The Unified Platform program office utilizes Concept, Development, Risk management, Production, or Deployment Plans as part of a streamlined approach to agile acquisition planning. All plans contain sufficient information to inform acquisition decisions (i.e., authorities to proceed), within the agile framework, to determine readiness to enter into the applicable phase of the acquisition process. Unified Platform will utilize both new and existing contractual vehicles, such as Government-</p>												

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Air Force		Date: February 2019
Appropriation/Budget Activity 3600 / 4	R-1 Program Element (Number/Name) PE 0208099F / <i>Unified Platform (UP)</i>	Project (Number/Name) 646505 / <i>USCYBERCOM Prototyping</i>
<p>Wide Acquisition Contract (GWAC) vehicles (Alliant, Encore II, Solutions for Enterprise-Wide Procurement IV (SEWP IV), and General Services Administration (GSA) Federal Supply Schedules and a new Cyber Indefinite Delivery Indefinite Quantity (IDIQ) contract. The use of multiple-award contractual vehicles will provide a wide range of commercially-available products and services that can meet many requirements related to Unified Platform. These multiple-award contractual vehicles have already met the statutory requirements of the Competition in Contracting Act (CICA); they require a fair opportunity to all contract holders, in accordance with Federal Acquisition Regulation (FAR) 16.505, unless an exception to fair opportunity applies.</p> <p>E. Performance Metrics</p> <p>Please refer to the Performance Base Budget Overview Book for information on how Air Force resources are applied and how those resources are contributing to Air Force performance goals and most importantly, how they contribute to our mission.</p>		

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2020 Air Force												Date: February 2019			
Appropriation/Budget Activity 3600 / 4						R-1 Program Element (Number/Name) PE 0208099F / Unified Platform (UP)				Project (Number/Name) 646505 / USCYBERCOM Prototyping					
Product Development (\$ in Millions)				FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Agile Capability Prototyping	Various	Multiple Agencies : Various	-	-		9.600	Oct 2018	4.600	Oct 2019	-		4.600	Continuing	Continuing	4.600
Subtotal			-	-		9.600		4.600		-		4.600	Continuing	Continuing	N/A
Management Services (\$ in Millions)				FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Systems Engineering	Various	Various : Various	-	-		0.300	Dec 2018	0.300	Dec 2019	-		0.300	Continuing	Continuing	0.300
Acquisition Support	Various	Various : Various	-	-		0.100	Dec 2018	0.100	Dec 2019	-		0.100	Continuing	Continuing	0.100
Subtotal			-	-		0.400		0.400		-		0.400	Continuing	Continuing	N/A
			Prior Years	FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total	Cost To Complete	Total Cost	Target Value of Contract
Project Cost Totals			-	-		10.000		5.000		-		5.000	Continuing	Continuing	N/A
Remarks															

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Exhibit R-4, RDT&E Schedule Profile: PB 2020 Air Force										Date: February 2019									
Appropriation/Budget Activity										R-1 Program Element (Number/Name)									
3600 / 4										PE 0208099F / Unified Platform (UP)									
										Project (Number/Name)									
										646505 / USCYBERCOM Prototyping									

	FY 2018				FY 2019				FY 2020				FY 2021				FY 2022				FY 2023				FY 2024			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
USCYBERCOM Prototyping																												
Agile Capability Prototyping																												

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Exhibit R-4A, RDT&E Schedule Details: PB 2020 Air Force		Date: February 2019
Appropriation/Budget Activity 3600 / 4	R-1 Program Element (Number/Name) PE 0208099F / Unified Platform (UP)	Project (Number/Name) 646505 / USCYBERCOM Prototyping

Schedule Details

Events by Sub Project	Start		End	
	Quarter	Year	Quarter	Year
USCYBERCOM Prototyping				
Agile Capability Prototyping	1	2019	4	2021