Exhibit R-2, RDT&E Budget Item Justification: PB 2020 Navy

Date: March 2019

Appropriation/Budget Activity

R-1 Program Element (Number/Name)

1319: Research, Development, Test & Evaluation, Navy I BA 6: RDT&E

PE 0605873M I Marine Corps Program Wide Supt

Management Support

COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost
Total Program Element	0.000	21.423	21.538	37.265	-	37.265	36.338	32.809	33.290	31.839	Continuing	Continuing
0030: Studies & Analysis/MC	0.000	5.922	5.727	4.196	-	4.196	4.285	4.367	4.456	4.545	Continuing	Continuing
0033: OT&E Support	0.000	13.605	14.243	14.333	-	14.333	14.558	14.836	15.116	15.461	Continuing	Continuing
2330: Chem Bio Consequence Mgmt	0.000	1.896	1.568	1.591	-	1.591	1.620	1.654	1.687	1.721	Continuing	Continuing
3009: Marine Corps Wargaming Capability	0.000	0.000	0.000	14.000	-	14.000	12.000	8.000	8.000	6.000	Continuing	Continuing
3783: Information Environment Strategy, Policy and Governance	0.000	0.000	0.000	3.145	-	3.145	3.875	3.952	4.031	4.112	Continuing	Continuing

A. Mission Description and Budget Item Justification

This program element (PE) provides the analytical foundation for the Marine Corps Studies System (MCSS), including mandated Mission Area Analyses and Cost and Operational Effectiveness Analyses. The MCSS is the front end of the Marine Corps' acquisition system. This PE also supports the material acquisition process as follows: managing the Marine Corps Operational Test and Evaluations (OT&E); providing Chem Bio Consequence Management of capabilites for Weapons of Mass Destruction (WMD) incident response forces; and conducting Phase A activities to investigate potential material solutions that validate needs, program costs, business decisions, and prevent undue delays in pursuing priority requirements.

B. Program Change Summary (\$ in Millions)	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total
Previous President's Budget	21.751	24.303	20.267	-	20.267
Current President's Budget	21.423	21.538	37.265	-	37.265
Total Adjustments	-0.328	-2.765	16.998	-	16.998
 Congressional General Reductions 	-	-0.060			
 Congressional Directed Reductions 	-	-2.705			
 Congressional Rescissions 	-	-			
 Congressional Adds 	-	-			
 Congressional Directed Transfers 	-	-			
Reprogrammings	-0.004	0.000			
SBIR/STTR Transfer	-0.313	0.000			
 Program Adjustments 	0.000	0.000	17.145	-	17.145
 Rate/Misc Adjustments 	-0.001	0.000	-0.147	=	-0.147
Congressional General Reductions Adjustments	-0.010	-	-	-	-
Aujustinents					

PE 0605873M: Marine Corps Program Wide Supt Navy

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Exhibit R-2, RDT&E Budget Item Justification: PB 2020 Navy		Date: March 2019
Appropriation/Budget Activity 1319: Research, Development, Test & Evaluation, Navy I BA 6: RDT&E Management Support	R-1 Program Element (Number/Name) PE 0605873M / Marine Corps Program Wide Supt	
Change Summary Explanation		
The net increase of \$15.727M from FY19 to FY20 is primarily due to Information Technology (IT) and network infrastructure and identificat Capability; and 2) the initiation of Project 3783 Information Environme conflicts.	tion and apply cybersecurity controls within Project 3009,	the Marine Corps Wargaming

PE 0605873M: *Marine Corps Program Wide Supt* Navy

Exhibit R-2A, RDT&E Project Justification: PB 2020 Navy										Date: Marc	ch 2019	
Appropriation/Budget Activity 1319 / 6							t (Number/ e Corps Pro	,	Project (Number/Name) 0030 / Studies & Analysis/MC			
COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost
0030: Studies & Analysis/MC	0.000	5.922	5.727	4.196	-	4.196	4.285	4.367	4.456	4.545	Continuing	Continuing
Quantity of RDT&E Articles		-	-	-	-	-	-	-	-	-		

Note

Marine Corps Wargaming Capability Center transitions from Project 0030 to Project 3009 in FY20.

A. Mission Description and Budget Item Justification

Marine Corps Requirements Oversight Council (MROC) established Operations Analysis Directorate (OAD) as the sole operations research, analytic support, and studies management program for the Marine Corps Study System (MCSS). MCSS analysis is achieving greater efficiency, productivity, and innovation through operations research methodologies such as: operational analysis, statistical analysis, multi-objective decision methods, optimization, cost analysis, and a wide range of computer-based models and combat simulations insuring the optimization of resources now and in the future. Analyses spans the spectrum of conflict in a Joint, Interagency, Intergovernmental, and Multinational (JIIM) context to inform critical senior level decision makers of current and future national security issues and provides unique and distinct analytic capabilities that enable the collaboration and sharing of analyses that reduces the duplication of topics that are of broad interest. MCSS is an integral part of the Marine Corps and Joint Chiefs decision-making processes to organize, man, train, equip, sustain, and transform resources from the current to the future force.

This program element has been revised into two specialized analytical divisions: (1) External Analysis Division (EAD) - responsible for providing joint external analysis is the Marine Corps' sole representative in the joint modeling arenas. Provides deployed on site professional operations analysis support to Special Purpose MAGTFs in CENTCOM and AFRICOM. (2) Combat Development Analysis Division responsible for executing a select portfolio of studies for senior leadership, Capabilities Based Assessment (CBA) and Marine Corps Enterprise Integration Plan (MCEIP).

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)			FY 2020	FY 2020	FY 2020
	FY 2018	FY 2019	Base	oco	Total
Title: Studies & Analysis/MC	5.922	5.727	4.196	0.000	4.196
Articles:	-	-	-	-	-
Description: The Marine Corps Studies System (MCSS), the sole responsibility of the Operations Analysis Directorate (OAD), Combat Development and Integration (CD&I), Marine Corps Combat Development Command (MCCDC) provides research and analysis to ensure a greater understanding of issues and alternatives concerning organizations, tactics, doctrine, policies, force plans, strategies, procedures, intelligence, weapon selection, systems' programs and resource allocation. Through the MCSS, the Marine Corps nominates, approves, commences, manages and distributes the resultant analytical products. Efforts are evaluated and selected by the Studies Requirements Review Board (SRRB) and approved by the CG, Combat Development					

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Navy				Date: Marc	ch 2019			
Appropriation/Budget Activity 1319 / 6	R-1 Program Element (Number/ PE 0605873M / Marine Corps Pro Wide Supt							
B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities	s in Each)	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total		
and Integration (CD&I)and is targeted to a particular audience that understar mission requirements and the need for comprehensive analyses that meets to Goals, supports and protects forces in theater, and utilizes funds efficiently, comprehensive and integrated analyses aligned to Senior Leadership's requirements.	the Commandant's Strategic Research conducted produces							
FY 2019 Plans: Complete: Methodology and Cost Estimate for the Marine Corps Synthetic Marine Air Ground Task Force (MAGTF) Requirements Analysis Study in respective, Virtual, Constructive (LVC) Training requirements and capable Force (MAGTF) to include all warfighting functions. Space-Based Capabilitie and made recommendations to senior leadership to make systems more respect to the Marine Corps Cyberspace Operations Group (MCCOG) to improve Material (MCEN) defensive cyber operations. Complete: Modeling Simulation and Analytical Support Toolkit (MSAT) Phate (ACAT 1) Analysis of Alternatives (AoAs) to support major acquisition decision Corps.	sponse to Congressional inquiries ilities of the Marine Air Ground Task s efforts which details vulnerabilities ilient. Provided recommendations arine Corps Enterprise Network ase IV; Acquisition Category 1							
- Initiate and Complete: Analyses and research in the areas of: Intelligence, Policy, and Operations; Infrastructure and Readiness; Resources, Programs Integration; Research, Development and Acquisition; General Concept Deve Simulation, Weapons Systems and Space Based Capabilities, Aviation, Com Computers, Cyber and Intelligence, Surveillance and Reconnaissance (C4IS Seabasing Capabilities.	and Assessments; Capability lopment; Wargaming Modeling and mand, Control, Communications,							
FY 2020 Base Plans: - Initiate: Studies and analysis submitted via the Marine Corps Studies Syste the Commandant's 2020-2025 Vision and Strategy Areas of concentration in Combat Readiness; National Security Environments Threats and Strategic P Networks; Capability Integration; Weapons Systems and Space Based Capa regarding force realignments, training and equipment support that best meet Corps while building a leaner better educated force.	cluding:Force Development and lanning; Intelligence Information and bilities. Provide focused analyses							

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Navy				Date: Marc	ch 2019		
1319 / 6	-1 Program Element (Number/l E 0605873M / Marine Corps Pro lide Supt	•		t (Number/Name) Studies & Analysis/MC			
B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in E	•	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	
 Initiate: Studies and analysis requested adhoc by senior level leadership to sup systems acquisition decisions. Core competencies include examination of Aviation and Seabasing capabilities in order to evaluate and identify operational deficiencies solutions. 	n, C4ISR, Maneuver, Logistics,						
- Initiate: Provide combat analyst assessment teams for national emergencies and baseline analysis to support Mission Capability Packages (MCPs), Investment Stra (JCAs), and the Naval Strategic Plan providing assessments for future force devel tactical operations within the USMC and formulate ways to improve the effectivene minimize costs and lives lost.	ategy, Joint Capability Areas lopment. Provide analysis of						
- Initiate: The Modeling and Simulation Analytical Toolkit (MSAT) Phase V that suirregular warfare missions executed in a future Defense Planning Guidance scena include information operations, offensive tactical and operational CYBER operation special direct action arising from intelligence gathered from Human Intelligence (H (SIGINT, CYBER) means.	nrio. These missions ns, foreign internal defense,						
- Update to Data Center equipment as required.							
FY 2020 OCO Plans: N/A							
FY 2019 to FY 2020 Increase/Decrease Statement: Net decrease of \$1.531M from FY19 to FY20 reflects establishment of Project 300 previously funded under Project 0030 in conjunction with Marine Corps Studies and							
Accomplishments/	/Planned Programs Subtotals	5.922	5.727	4.196	0.000	4.196	

C. Other Program Funding Summary (\$ in Millions)

N/A

Remarks

D. Acquisition Strategy

N/A

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Navy			Date: March 2019
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E. Performance Metrics

Efforts are guided by:

- Commandant's Strategic Plan; Marine Corps Operating Concepts (MOC) provides the foundation and context for operating and functional concepts; guides analysis; informs capability development and budget programming decisions.
- Combat Development and Integration (CD&I) Force Development Strategic Plan provides Marine Corps Combat Development Command (MCCDC)/(CD&I) personnel framework designed to promote a collaborative, cohesive, "learning organization" that can effectively prepare the Nation's expeditionary force in readiness for a complex and uncertain future.
- FRAGO 2017 to support the USMC to adapt, innovate, and change to meet future threats.
- Executive Order #13589, Department of Defense (DoD) Directive 8260.05 Support for Strategic Analysis, and DoD Instruction 8260.2 Implementation of Data Collection, Development, and Management for Strategic Analyses, directs analytic teams apply the following analytic principles: Transparency, Consistency, Integration, use of Standardized and Accepted Methods, thorough consideration of Quantitative and Qualitative Factors and documentation of Assumptions and Constraints.
- MROC requirement to develop and maintain a current operations analysis reach back network with other government and Coalition agencies such as Center for Army Analysis, Joint Capabilities Integration and Development System (JCIDS), JIEDDO J9, Joint Trauma Analysis and Prevention of Injury in Combat (JTAPIC) program, The Technical Cooperation Program (TTCP), NATO Systems Analysis & Studies (SAS), etc.

Analytic Categories Include but not limited to:

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- Operational and Strategic Assessments: Provides analysis, alternatives, and changes to current plans for military operations at the mission, campaign, and strategic levels. Analysis results are employed to assist the Commandant, Assistant Commandants, Unit Commanders and the Commanding General (CG), Combat Integration Division, Marine Corps Combat Development Command (CD&I,MCCDC), Crisis Response (CR) Special Purpose Marine Air-Ground Task Forces (SPMAGTFs; CENTCOM, AFRICOM and SOUTHCOM), in addition to the Marine Expeditionary Units that are deployed around the globe and provide a continuous program of mission area analyses, formal studies, rapid response analytic efforts, and the supervision of research projects to fulfill mission.
- Force Structure Analyses: Analyses performed to define and modify manpower requirements. Analysts develop quantitative measures and comparisons that inform force structure decision processes and support defensible evidence.
- Strategic Planning Analyses: Analyst develop and integrate data sets, and analytic frameworks to strategic plans, goals, and processes. Analysts determine alternative force structures in terms of strategic-level goals, effects, risks, and measurements.
- Strategic and Operational Analyses: Analyses that provides leadership with defensible decisions, alternatives and changes to current plans for military operations at the mission, campaign, and strategic levels.

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Navy	/	Date: March 2019
Appropriation/Budget Activity 1319 / 6	R-1 Program Element (Number/Name) PE 0605873M / Marine Corps Program Wide Supt	Project (Number/Name) 0030 / Studies & Analysis/MC
	el as well as equipment modernization, recapitalization, operations to force structure or equipment procurements and sustainment	
	k Forces (MAGTF's) and Marine Expeditionary Units (MEU's) was discound operations enhancing the ability of the Marine Corps to e, well trained, equipped and educated force.	

PE 0605873M: *Marine Corps Program Wide Supt* Navy

Exhibit R-2A, RDT&E Project Justification: PB 2020 Navy											ch 2019	
Appropriation/Budget Activity 1319 / 6		_	73M <i>I Marin</i>	t (Number/ e Corps Pro	•	Project (Number/Name) 0033 / OT&E Support						
COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost
0033: OT&E Support	0.000	13.605	14.243	14.333	-	14.333	14.558	14.836	15.116	15.461	Continuing	Continuing
Quantity of RDT&E Articles		-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

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The Marine Corps Operational Test and Evaluation Activity (MCOTEA) supports the material acquisition process by managing the Marine Corps Operational Test (OT) programs for Acquisition Categories (ACAT) I through ACAT IV (less OT of manned aircraft) and performs other functions that may be directed by the Commandant of the Marine Corps. The primary purpose of Operational Test and Evaluation (OT&E) is to provide information to the Milestone Decision Authority (MDA) regarding the Operational Effectiveness (OE) and Operational Suitability (OS) of the system addressed at a decision point. MCOTEA must ensure that the Marines in the Operating Forces receive the very best possible equipment and support. MCOTEA must also ensure each system proposed for acquisition is tested adequately, evaluated objectively and reported independently.

Marine Corps Operational Test and Evaluation Activity (MCOTEA) is the only unit that provides the Marine Corps with required operational test and evaluation (OT&E) capability, ensuring the Marine Corps is compliant with laws and regulations, and ensuring that training and equipment are operationally effective, relevant, and suitable. Additionally, MCOTEA's early involvement, coordination, and oversight in developmental testing and evaluation of new combat and combat support systems ensures that our Marines are the best trained, and have the best equipment, with the lowest test costs for taxpayers. Finally, MCOTEA's support of rapid acquisitions ensures that Marines in the fight are supported with the newest and most advanced equipment and that the Marine Corps is compliant with regulations.

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)			FY 2020	FY 2020	FY 2020
	FY 2018	FY 2019	Base	oco	Total
Title: MCOTEA	12.605	14.243	14.333	0.000	14.333
Articles:	-	-	_	-	-
FY 2019 Plans: Continue with evaluating, quantifying and reporting on programs for the operational effectiveness, suitability and survivability of planned acquisitions to meet warfighting capabilities and will be providing Milestone Decision Authority (MDAs) to programs that are inherently governmental and a comprehensive understanding of operational risk associated with ACAT programs.					
FY 2020 Base Plans: Continue evaluating, quantifying and reporting on programs for the operational effectiveness, suitability and survivability of planned acquisitions to meet warfighting capabilities and will be providing Milestone Decision					

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Exhibit R-2A, RDT&E Project Just	ification: PB	2020 Navy							Date: Marc	ch 2019		
Appropriation/Budget Activity 1319 / 6					605873M <i>I M</i>	nent (Numbe arine Corps Pi						
B. Accomplishments/Planned Pro	grams (\$ in N	Millions, Art	icle Quantit	ies in Each)		FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	
Authority (MDAs) to programs that a operational risk associated with ACA		government	al and a com	prehensive	understandi	ng of						
FY 2020 OCO Plans: N/A												
FY 2019 to FY 2020 Increase/Deci			and Inflation	Rate assum	ptions.							
Title: Cyber Awareness Red Team	Support					Articles	1.000	0.000	0.000	0.000	0.000	
Description: This effort supports N	DAA S. 1647	requirement	S.									
FY 2019 Plans: - See Project 4038.												
FY 2020 Base Plans: N/A												
FY 2020 OCO Plans: N/A												
			Accomplish	nments/Pla	nned Progra	ams Subtotal	s 13.605	14.243	14.333	0.000	14.333	
C. Other Program Funding Summ	ary (\$ in Milli	ons)	FY 2020	FY 2020	FY 2020					Cost To		
<u>Line Item</u>	FY 2018	FY 2019	Base	000	<u>Total</u>	FY 2021		FY 2023		Complete		
• RDTEN/0606942M/4038: Cyber Vulnerability Evaluation Remarks	0.000	7.000	0.000	-	0.000	0.000	0.000	0.000	0.000	0.000	7.000	
<u>D. Acquisition Strategy</u> N/A												
E. Performance Metrics N/A												

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Exhibit R-2A, RDT&E Project Ju	ustification:	PB 2020 N	lavy							Date: Marc	ch 2019			
Appropriation/Budget Activity 1319 / 6						` ` ,					Project (Number/Name) 2330 / Chem Bio Consequence Mgmt			
COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost		
2330: Chem Bio Consequence Mgmt	0.000	1.896	1.568	1.591	-	1.591	1.620	1.654	1.687	1.721	Continuing	Continuing		
Quantity of RDT&E Articles		-	-	-	-	-	-	-	-	-				

A. Mission Description and Budget Item Justification

The Family of Incident Response Systems (FIRS) consists of equipment, systems, and services designed to provide Weapons of Mass Destruction (WMD) incident response forces the capabilities needed to effectively respond to a terrorist attack using Chemical, Biological, Radiological, Nuclear, and High-Yield Explosives (CBRNE). FIRS meets the mission requirements for the detection; mass casualty decontamination; force protection; responder inter-agency interoperability; Command, Control, Communications, Computers & Intelligence (C4I); urban search and rescue; medical and general support requirements needed by these forces to mitigate the effects of a CBRNE terrorist attack. FIRS relies primarily on Commercial Off-The-Shelf/Non-Developmental Items (COTS/NDI) equipment and systems that meet the particular mission requirements of Consequence Management (CM). Nuclear, Biological, and Chemical (NBC) systems are adopted if they meet the CM mission requirements. FIRS Research & Development effort allows the program to keep abreast of emerging technologies in the commercial sector and address operational capability gaps that cannot be met by commercial items.

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	5)/ 00/0	5)/ 00/0	FY 2020	FY 2020	FY 2020
	FY 2018	FY 2019	Base	oco	Total
Title: FIRS: Reconnaissance Mission Area	0.910	0.603	0.300	0.000	0.300
Articles:	-	-	-	-	-
FY 2019 Plans:					
- Continue CALS FC-IS naval system integration.					
- Complete chemical contamination early warning research in support of technical refresh/replacement material solution.					
FY 2020 Base Plans:					
-Complete CALS FC-IS naval system integration.					
FY 2020 OCO Plans:					
N/A					
FY 2019 to FY 2020 Increase/Decrease Statement:					
Decrease of \$0.303M between FY19 and FY20 due to completion of chemical contamination early warning					
research in support of technical refresh/replacement material solution.					
Title: FIRS: Force Protection Mission Area	0.986	0.965	1.291	0.000	1.291
Articles:	-	-	-	-	-

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Navy			Date: March 2019
Appropriation/Budget Activity 1319 / 6	R-1 Program Element (Number/Name) PE 0605873M / Marine Corps Program Wide Supt	, ,	umber/Name) em Bio Consequence Mgmt

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total
FY 2019 Plans: - Complete verification and validation testing at Dugway Proving Ground in support of the Operating Forces that employ DRSKO sets and the CBIRF in support of technical refreshes of new area monitoring devices. - Complete performance and durability test for low profile self contained breathing apparatus masks in support of EOD bomb suit integration. - Initiate durability test of CBIRF's CBRN personal protection equipment items, including Class 2 and Class 3 suits.					
FY 2020 Base Plans: -Continue durability test of CBIRF's CBRN personal protection equipment items, including Class 2 and Class 3 suits.					
FY 2020 OCO Plans: N/A					
FY 2019 to FY 2020 Increase/Decrease Statement: Increase of \$0.326M between FY19 and FY20 due to ramp up of durability testing efforts related to protection equipment.					
Accomplishments/Planned Programs Subtotals	1.896	1.568	1.591	0.000	1.591

C. Other Program Funding Summary (\$ in Millions)

			FY 2020	FY 2020	FY 2020					Cost To	
<u>Line Item</u>	FY 2018	FY 2019	Base	000	Total	FY 2021	FY 2022	FY 2023	FY 2024	Complete	Total Cost
PMC/2220: Wpns & Cmbt	0.454	0.476	0.540	-	0.540	0.556	0.000	0.000	0.000	Continuing	Continuing
Vehs under \$5 million											

Remarks

D. Acquisition Strategy

N/A

E. Performance Metrics

N/A

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Exhibit R-2A, RDT&E Project Ju	stification:	PB 2020 N	lavy							Date: Marc	ch 2019	
Appropriation/Budget Activity 1319 / 6	R-1 Program Element (Number/Name) PE 0605873M / Marine Corps Program Wide Supt Project (Number/Name) 3009 / Marine Corps Wargaming							Capability				
COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost
3009: Marine Corps Wargaming Capability	0.000	0.000	0.000	14.000	-	14.000	12.000	8.000	8.000	6.000	Continuing	Continuing
Quantity of RDT&E Articles		-	-	-	-	-	-	-	-	-		

Note

Previously executed within Proj 0030 Studies & Analysis/MC

R Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)

A. Mission Description and Budget Item Justification

Wargaming capability efforts are focused within multiple areas to include identifying, defining, and documenting requirements and capabilities; directing cyber security support for initiatives to boost information assurance in the areas of modeling & simulation, network configuration, security control validation, and type accreditation; development of performance specifications; and modeling and simulation prototyping efforts. The wargaming capability facilitates the assessment and evaluation of operating and functional concepts, operational and technology-based approaches, current concepts of operations, and principles and methods that inform decisions in support of force development and requirements generation. Wargaming capability results are used to develop, assess, and refine future operating and functional concepts across the full range of military operations (ROMO). Additionally, they test current OPLANS and CONOPS; examine operational and tactical actions through repeated, multiple iterations; enable the full development of concepts through opportunities for examination and evaluation; assess capability investments while guiding capability resourcing actions and informing the POM development; and provide education and leadership development.

	b. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)			F 1 2020	F Y 2020	F 1 2020
		FY 2018	FY 2019	Base	oco	Total
	Title: Wargaming Capability	0.000	0.000	14.000	0.000	14.000
	Articles:	-	-	-	-	-
	FY 2019 Plans:					
	Executed within Proj 0030 Studies & Analysis/MC.					
	FY 2020 Base Plans:					
- 1	Continue Engineering and Manufacturing Development phase activities including an Integration Readiness					
- 1	Review, documentation of the Allocated Baseline, preparation for the Critical Design Review to be held in FY21,					
- 1	development of sustainability and maintainability approaches, development of manpower and training plans, and initiation of documentation for a Milestone C in FY21.					
	illidation of documentation for a milestone of the Fize.					
	Begin prototyping two or more integrated wargaming capability solutions that will demonstrate the ability to					
- 1	conduct world class wargaming while incorporating data capture tools, data analysis tools, advanced models					
	and simulations, cross domain solutions, dynamic 2-D to 3-D visualization, player interface tools, automated					

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	1319/6	3	- , (umber/Name) ine Corps Wargaming Capability
			1	

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total
adjudication, scenario generation and wargame design tools, virtualization, and prototype algorithms and data integration.					
Design and develop Information Technology (IT) and network infrastructure and identify and apply cybersecurity controls to specific technologies.					
Continue all efforts not completed in FY19.					
FY 2020 OCO Plans: N/A					
FY 2019 to FY 2020 Increase/Decrease Statement: FY2018 & FY2019 executed within Project 0030 Studies & Analysis/MC. The FY19 budget within Project 0030 was \$5.865M therefore the overall increase from FY19 to FY20 of \$8.135M for Marine Corps Wargaming efforts can be attributed to the initiation of Milestone C activities, prototyping of integrated solutions, design and development of Information Technology (IT) and network infrastructure, and identification and application of cybersecurity controls.					
Accomplishments/Planned Programs Subtotals	0.000	0.000	14.000	0.000	14.000

C. Other Program Funding Summary (\$ in Millions)

			FY 2020	FY 2020	<u>FY 2020</u>					Cost To	
<u>Line Item</u>	FY 2018	FY 2019	Base	<u>000</u>	<u>Total</u>	FY 2021	FY 2022	FY 2023	FY 2024	Complete	Total Cost
PMC/4630: Marine Corps	0.000	0.000	0.000	-	0.000	12.000	28.000	9.000	6.991	0.000	55.991
Wargaming Capabilites											

Remarks

D. Acquisition Strategy

N/A

E. Performance Metrics

Wargaming capability results are used to develop, assess, and refine future operating and functional concepts across the full range of military operations (ROMO). Additionally, they test current OPLANS and CONOPS; examine operational and tactical actions through repeated, multiple iterations; enable the full development of concepts through opportunities for examination and evaluation; assess capability investments while guiding capability resourcing actions and informing the POM development; and provide education and leadership development.

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COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost	
3783: Information Environment Strategy, Policy and Governance	0.000	0.000	0.000	3.145	-	3.145	3.875	3.952	4.031	4.112	Continuing	Continuing	
Quantity of RDT&E Articles		-	-	-	-	-	-	-	-	-			

Note

Navy

This is a new Project in FY 2020.

A. Mission Description and Budget Item Justification

The Information Environment (IE) is a global, interconnected, complex, continuously changing eco-system that is increasingly connected across our war fighting functions. Given the complexity and the speed of changes in the IE and to address the significant role information now plays in current and future conflicts, a unifying operational and technical strategy must be developed to outpace our adversaries.

Analysis will inform the development and integration of Marine Corps Information Environment Operations (IE Ops) that are guided by the Commandant's Strategic Plan, Marine Corps Operating Concepts (MOC). Research and analysis efforts support: design and coordinated implementation of an Objective Network to fight on and through a contested environment; design and collaboration on a Naval Tactical Grid and a Joint Tactical Grid; a threat estimate to inform capability development; and analysis to inform the development and fielding of an integrated information capability. These efforts will be accomplished leveraging analytic support from government Labs and Industry to dynamically exploit our National Defense Strategy (NDS) priority operational problems related to the Information Environment through limited user evaluations and functional capability assessments with Marines. In addition, rapid development of capabilities to address problems in the IE Ops will be developed utilizing the Accelerator process which utilizes best commercial practice of design thinking.

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total
Title: Information Environment Strategy	0.000	0.000	3.145	0.000	3.145
Articles:	-	-	-	-	-
FY 2019 Plans: Not Applicable					
FY 2020 Base Plans: -Initiate innovation activities across the information domain to develop user centered capabilities for the future operating environment.					
-Implement a data science team to support the digital transformation of Marine Corps data stores to data and information across the Services and other DoD partners and position the Marine Corps to leverage DoD investments in Artificial Intelligence and Machine Learning.					

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Navy		Date: March 2019
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B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total
-Implementation of Accelerator Team and methods, scaling best commercial practices of Agile Development and Design Thinking tools, to support the rapid design and development of Minimally Viable Products (MVPs) with Marines/stakeholders for the information environment.					
FY 2020 OCO Plans: N/A					
FY 2019 to FY 2020 Increase/Decrease Statement: The increase of \$3.145M from FY19 to FY20 is because this project is a new start to support Information Environment analysis and integration to address the significant role information now plays in current and future conflicts.					
Accomplishments/Planned Programs Subtotals	0.000	0.000	3.145	0.000	3.145

C. Other Program Funding Summary (\$ in Millions)

N/A

Remarks

D. Acquisition Strategy

N/A

E. Performance Metrics

N/A

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