Exhibit R-2, RDT&E Budget Item Justification: PB 2020 Navy

R-1 Program Element (Number/Name)

Appropriation/Budget Activity

1319: Research, Development, Test & Evaluation, Navy I BA 7: Operational Systems Development

PE 0206335M I (U)Common Aviation Command and Control Sys (CAC2S)

Date: March 2019

COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost
Total Program Element	52.461	6.976	4.760	4.489	-	4.489	4.346	4.435	4.530	4.620	Continuing	Continuing
3373: Common Aviation Command and Control System (CAC2S)	52.461	6.976	4.760	4.489	-	4.489	4.346	4.435	4.530	4.620	Continuing	Continuing

Program MDAP/MAIS Code:

Project MDAP/MAIS Code(s): MN36

### A. Mission Description and Budget Item Justification

Common Aviation Command and Control System (CAC2S) - A coordinated modernization effort to replace the existing aviation command and control equipment of the Marine Air Command and Control System (MACCS) and to provide the Aviation Combat Element (ACE) with the necessary hardware, software, equipment, and facilities to effectively command, control, and coordinate aviation operations. The CAC2S system will accomplish the MACCS missions with a suite of operationally scalable modules to support the Marine Air Ground Task Force (MAGTF), Joint, and Coalition Forces. The CAC2S integrates the functions of aviation command and control into an interoperable system that will support the core competencies of all Marine Corps warfighting concepts. The CAC2S, in conjunction with the MACCS organic sensors (AN/TPS-63, AN/TPS-59, and AN/TPS-80 (Ground/Air Task Oriented Radar (G/ATOR)) and weapon system Composite Tracking Network (CTN) will provide enhanced air control, improved situational awareness, sensor integration (G/ATOR and AN/TPS-59), full Tactical Data Link integration, airspace and battle planning and command functionality as well as sensor netting integration (CTN). CAC2S, with these organic MACCS programs, support the tenets of Expeditionary Maneuver Warfare and fosters joint interoperability. CAC2S Increment I will replace legacy aviation command and control systems in the following Marine aviation agencies: Direct Air Support Center (DASC), Tactical Air Command Center (TACC), and Tactical Air Operations Center (TAOC).

B. Program Change Summary (\$ in Millions)	FY 2018	FY 2019	<b>FY 2020 Base</b>	FY 2020 OCO	FY 2020 Total
Previous President's Budget	7.343	4.826	4.506	-	4.506
Current President's Budget	6.976	4.760	4.489	-	4.489
Total Adjustments	-0.367	-0.066	-0.017	-	-0.017
<ul> <li>Congressional General Reductions</li> </ul>	-	-0.066			
<ul> <li>Congressional Directed Reductions</li> </ul>	-	-			
<ul> <li>Congressional Rescissions</li> </ul>	-	-			
<ul> <li>Congressional Adds</li> </ul>	-	-			
<ul> <li>Congressional Directed Transfers</li> </ul>	-	-			
<ul> <li>Reprogrammings</li> </ul>	-0.124	0.000			
SBIR/STTR Transfer	-0.243	0.000			
<ul> <li>Rate/Misc Adjustments</li> </ul>	0.000	0.000	-0.017	-	-0.017

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xhibit R-2, RDT&E Budget Item Justification: PB 2020 Navy		Date: March 2019
ppropriation/Budget Activity 319: Research, Development, Test & Evaluation, Navy I BA 7: Operational ystems Development	R-1 Program Element (Number/Name) PE 0206335M I (U)Common Aviation Command ar	nd Control Sys (CAC2S)
<u>Change Summary Explanation</u> Funding decrease of \$0.271M from FY 2019 to FY 2020 due to the co	empletion of CAC2S FOT&E.	

PE 0206335M: (U)Common Aviation Command and Control S...
Navy

Exhibit R-2A, RDT&E Project Just	Date: March 2019											
Appropriation/Budget Activity 1319 / 7					PE 020633	am Elemen 35M / (U)Co and Contro	lumber/Name) mmon Aviation Command and vstem (CAC2S)					
COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base					FY 2023	FY 2024	Cost To Complete	Total Cost
3373: Common Aviation Command and Control System (CAC2S)	52.461	6.976	4.760	4.489	-	4.489	4.346	4.435	4.530	4.620	Continuing	Continuing
Quantity of RDT&E Articles		-	-	-	-	-	-	-	-	-		

Project MDAP/MAIS Code: MN36

#### Note

Prior year funding is listed in PE 0206313M Marine Corps Comms Systems, Project 2273 Air Operations Command & Control (C2) Systems.

### A. Mission Description and Budget Item Justification

Common Aviation Command and Control System (CAC2S) - A coordinated modernization effort to replace the existing aviation command and control equipment of the Marine Air Command and Control System (MACCS) and to provide the Aviation Combat Element (ACE) with the necessary hardware, software, equipment, and facilities to effectively command, control, and coordinate aviation operations. The CAC2S system will accomplish the MACCS missions with a suite of operationally scalable modules to support the Marine Air Ground Task Force (MAGTF), Joint, and Coalition Forces. The CAC2S integrates the functions of aviation command and control into an interoperable system that will support the core competencies of all Marine Corps warfighting concepts. The CAC2S, in conjunction with the MACCS organic sensors (AN/TPS-63, AN/TPS-59, and AN/TPS-80 (Ground/Air Task Oriented Radar (G/ATOR)) and weapon system Composite Tracking Network (CTN) will provide enhanced air control, improved situational awareness, sensor integration (G/ATOR and AN/TPS-59), full Tactical Data Link integration, airspace and battle planning and command functionality as well as sensor netting integration (CTN). CAC2S, with these organic MACCS programs, support the tenets of Expeditionary Maneuver Warfare and fosters joint interoperability. CAC2S Increment I will replace legacy aviation command and control systems in the following Marine aviation agencies: Direct Air Support Center (DASC), Tactical Air Command Center (TACC), and Tactical Air Operations Center (TAOC).
Funding decrease of \$0.271M from FY 2019 to FY 2020 due to the completion of CAC2S FOT&E.

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)

FY 2020

FY 2018

FY 2019

Base

 Title: Product Development
 FY 2018
 FY 2019
 Base
 OCO
 Total

 Articles:
 1.063
 0.000
 0.000
 0.000
 0.000

 FY 2019 Plans:
 N/A

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FY 2020

FY 2020

FY 2020 OCO Plans:

Exhibit R-2A, RDT&E Project Justification: PB 2020 Navy				Date: Marc	h 2019	
Appropriation/Budget Activity 1319 / 7	R-1 Program Element (Number/ PE 0206335M / (U)Common Avia Command and Control Sys (CAC	Project (N 3373 / Con Control Sys	on Commai	nand and		
B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities i	n Each)	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total
N/A						
Title: Support and Management Services	Articles:	1.851 -	1.033	1.008 -	0.000	1.008
FY 2019 Plans: - Continue yearly Cyber Compliance Tests required with each of the CAC2S que conduct the Annual Security Review testing to support the maintenance of the (ATO) Continue MITRE support during G/ATOR DT-1E, IOT&E, and CAC2S Phase	CAC2S Authority to Operate					
FY 2020 Base Plans: - Continue to conduct yearly Cyber Compliance Tests required with each of the releases and conduct the Annual Security Review testing to support the mainted Operate (ATO)/ Authority To Connect (ATC) reaccreditation.						
FY 2020 OCO Plans: N/A						
FY 2019 to FY 2020 Increase/Decrease Statement:  Decrease of \$0.025M from FY 2019 to FY 2020 is due to reduction of scope of of FY 2019 test events.	activity support due to completion					
Title: Test and Evaluation	Articles:	4.062 -	3.727	3.481 -	0.000	3.481 -
FY 2019 Plans:  - Continue interface test support during G/ATOR DT-1E and IOT&E as well as validate G/ATOR interface.  - Initiate integration and test of AN/MRQ-13 Communication Subsystem (CS) I refresh to ensure operational readiness and compatibility with system baseline	hardware procured for tech					
FY 2020 Base Plans:  - Continue required integration and interface testing of upgraded hardware con enhancements to support ATO/ATC reaccreditation.  - Initiate testing to support system software capability enhancements (Multi Sor	•					
virtual Air Defense Systems Integrator (vADSI), Flexible Analysis and Mission I						

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Navy			Date: March 2019
Appropriation/Budget Activity	R-1 Program Element (Number/Name)	Project (No	umber/Name)
1319 / 7	PE 0206335M I (U)Common Aviation	3373 I Con	nmon Aviation Command and
	Command and Control Sys (CAC2S)	Control Sys	stem (CAC2S)

Sommand and Some of Sys (s	,1020)	Control Cy			
B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total
FLAMES Automated Simulation Trainer (FAST)) in improve capability and maintain system Authority To Oper (ATO)/ Authority To Connect (ATC) reaccreditation by Q2 FY 2021.	ate				
FY 2020 OCO Plans: N/A					
FY 2019 to FY 2020 Increase/Decrease Statement:  Decrease of \$0.246M from FY 2019 to FY 2020 is due to reduction of scope of activity support due to comple of interface support provided during G/ATOR FY 2019 test events and CAC2S FOT&E.	ion				
Accomplishments/Planned Programs Subto	<b>als</b> 6.976	4.760	4.489	0.000	4.489

## C. Other Program Funding Summary (\$ in Millions)

			FY 2020	FY 2020	FY 2020					Cost To	
<u>Line Item</u>	FY 2018	FY 2019	<b>Base</b>	OCO	<u>Total</u>	FY 2021	FY 2022	FY 2023	FY 2024	<b>Complete</b>	<b>Total Cost</b>
<ul> <li>PMC/4644: Common</li> </ul>	48.295	32.587	37.203	-	37.203	33.051	3.970	4.065	4.261	0.000	244.803
Aviation Command And											

### Remarks

RDT&E prior to FY15 is listed in PE 0206313M Marine Corps Comms Systems, Project 2273 Air Operations Command & Control (C2) Systems.

PMC funding for FY15 and beyond is listed in BLI 4644 Common Aviation Command and Control System (CAC2S). Prior to FY15 PMC funding is listed in BLI 4640 Air Operations C2 Systems, Common Aviation Command and Control Systems (CAC2S).

## D. Acquisition Strategy

Control System (CAC2S)

CAC2S will employ an evolutionary acquisition strategy utilizing an incremental and phased approach for development and fielding of the CAC2S. The Capability Production Document (CPD) identifies two increments to achieve the full requirements of CAC2S. The current acquisition strategy addresses Increment I of the CAC2S development process and focuses on the requirements that will modernize the assault and air support, air defense and control, and Aviation Combat Element (ACE) battle management capabilities of the Marine Air Command and Control System (MACCS). Increment I of the CAC2S will be accomplished through a two phased approach. Phase 1 addressed the requirements to establish the baseline CAC2S capabilities for the MACCS and improved Air Command and Control (AC2) performance and effectiveness. Phase 2 will address the requirements for remaining ACE Battle Management Command & Control (BMC2) requirements. Quantity nine (9) Phase 2 Limited Deployment Unit systems were procured in FY15 and FY16 and fielded in FY17. Full Deployment Unit (FDU) production contract awarded 24 August 2017 and will provide a total of forty one (41) systems to be fielded over three years (FY 2018-FY 2020). Approved Acquisition Objective is 50 systems.

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Exhibit R-2A, RDT&E Project Justification: PB 2020 Navy	Date: March 2019				
Appropriation/Budget Activity 1319 / 7	R-1 Program Element (Number/Name) PE 0206335M I (U)Common Aviation Command and Control Sys (CAC2S)	Project (Number/Name) 3373 I Common Aviation Command and Control System (CAC2S)			
E. Performance Metrics					
Integrated Master Schedule					
OSD Financial Benchmarks					
Technical Performance Measures					
Probability of Program Success (PoPS) Assessments					

Exhibit R-3, RDT&E Project Cost Analysis: PB 2020 Navy

Appropriation/Budget Activity

1319 / 7

R-1 Program Element (Number/Name)

PE 0206335M I (U)Common Aviation Command and Control Sys (CAC2S)

Project (Number/Name)

3373 I Common Aviation Command and

Date: March 2019

Control System (CAC2S)

Product Development (\$ in Millions)		FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total					
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Hardware Development	WR	NSWC CD : Crane, IN	2.042	0.264	Nov 2017	0.000		0.000		-		0.000	0.896	3.202	-
Engineering Manufacturing and Development	C/FPIF	General Dynamics : Pheonix, AZ	3.800	0.000		0.000		0.000		-		0.000	16.544	20.344	59.922
Software Development	WR	NSWC DD : Dahlgren, VA	2.905	0.799	Nov 2017	0.000		0.000		-		0.000	0.000	3.704	-
Hardware and Software Engineering	C/CPIF	NSWC CD : Crane, IN	1.197	0.000		0.000		0.000		-		0.000	0.000	1.197	-
	Subtotal 9.94			1.063		0.000		0.000		-		0.000	17.440	28.447	N/A

Support (\$ in Millions)			FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total				
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract
Travel	Various	Travel : TBD	0.215	0.050	Oct 2017	0.039	Oct 2018	0.045	Oct 2019	-		0.045	Continuing	Continuing	Continuing
Engineering Support	WR	NSWC DD : Dahlgren, VA	1.563	0.908	Nov 2017	0.233	Nov 2018	0.292	Nov 2019	-		0.292	0.000	2.996	-
Acquisition Support	WR	NSWC CD : Crane, IN	0.199	0.372	Nov 2017	0.241	Nov 2018	0.311	Nov 2019	-		0.311	0.000	1.123	-
Software Support	C/FFP	Raytheon Solipsys : Fulton, MD	0.000	0.000		0.000		0.180	Aug 2020	-		0.180	0.000	0.180	-
Software Support	C/FFP	Ternion : Huntsville, AL	0.000	0.000		0.000		0.180	May 2020	-		0.180	0.000	0.180	-
Prior Years Cumulative Funding	Various	Various : Various	4.121	0.000		0.000		0.000		-		0.000	0.000	4.121	-
		Subtotal	6.098	1.330		0.513		1.008		-		1.008	Continuing	Continuing	N/A

### Remarks

\$0.495M increase From FY 2019 to FY 2020 is due to increase in support for CAC2S SW enhancements (Multi Source Correlator Tracker (MSCT), virtual Air Defense Systems Integrator (vADSI), Flexible Analysis and Mission Effectiveness System (FLAMES), FLAMES Automated Simulation Trainer (FAST)) associated with Authority To Operate (ATO)/ Authority To Connect (ATC) reaccreditation.

Exhibit R-3, RDT&E Project Cost Analysis: PB 2020 Navy

Date: March 2019

**Appropriation/Budget Activity** 1319 / 7

R-1 Program Element (Number/Name) PE 0206335M I (U)Common Aviation Command and Control Sys (CAC2S)

Project (Number/Name)

3373 I Common Aviation Command and

Control System (CAC2S)

Test and Evaluation	est and Evaluation (\$ in Millions)			FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Testing and Evaluation	WR	NSWC - Port Huenueme : Port Huenueme, CA	2.309	0.623	Nov 2017	0.442	Nov 2018	0.000		-		0.000	0.955	4.329	-
Testing and Evaluation	Sub Allot	MCOTEA : Quantico, VA	3.038	0.000		0.000		0.000		-		0.000	3.465	6.503	-
Testing and Evaluation	Sub Allot	MCTSSA : Camp Pendleton, CA	7.254	0.250	Nov 2017	0.118	Nov 2018	0.000		-		0.000	0.952	8.574	-
Testing and Evaluation	WR	NSWC CD : Crane, IN	7.403	0.907	Nov 2017	0.878	Nov 2018	2.528	Nov 2019	-		2.528	7.445	19.161	-
Testing and Evaluation	WR	NSWC DD : Dahlgren, VA	2.486	2.282	Nov 2017	2.289	Nov 2018	0.435	Nov 2019	-		0.435	0.000	7.492	-
Testing and Evaluation	WR	NSWC Corona : Corona, CA	0.000	0.000		0.000		0.518	Nov 2019	-		0.518	0.000	0.518	-
Prior Years Cumulative Funding	Various	Various : Various	8.624	0.000		0.000		0.000		-		0.000	0.000	8.624	-
		Subtotal	31.114	4.062		3.727		3.481		-		3.481	12.817	55.201	N/A

#### Remarks

NSWC Crane \$1.650M increase from FY 2019 to FY 2020 is due to integration and interface testing upgraded HW components and SW enhancements for ATO/ATC reaccreditation. NSWC Dahlgren is reduced by -\$1.854M from FY 2019 to FY 2020 due to reduction in scope of required T&E support.

Management Services (\$ in Millions)			FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total				
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Prior Years Cumulative Funding	Various	Various : Various	2.732	0.000		0.000		0.000		-		0.000	0.000	2.732	19,096.227
Sensor Management	C/FFP	MITRE : Bedford, MA	2.573	0.521	Oct 2017	0.520	Oct 2018	0.000		-		0.000	2.958	6.572	-
		Subtotal	5.305	0.521		0.520		0.000		-		0.000	2.958	9.304	N/A

#### Remarks

-\$0.520M decrease from FY 2019 to FY 2020 is due to not requiring MITRE support in FY 2020.

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2020 Navy								Date: March 2019		
Appropriation/Budget Activity 1319 / 7	R-1 Program E PE 0206335M A Command and	Project (Number/Name) 3373 I Common Aviation Command and Control System (CAC2S)								
	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2				Target Value of Contract	
Project Cost Totals	52.461	6.976	4.760	4.489 -		4	.489 Conti	nuing Continuin	g N	
Remarks		,					,		-	

Exhibit R-4, RDT&E Schedule Profile: PB 2020 Navy Date: March 2019 Appropriation/Budget Activity R-1 Program Element (Number/Name) Project (Number/Name) PE 0206335M I (U)Common Aviation 3373 I Common Aviation Command and 1319 / 7 Command and Control Sys (CAC2S) Control System (CAC2S) CAC2S FY18 FY19 FY20 FY21 FY22 FY23 FY24 Q1 Q2 Q3 Q4 Ph 2 FD Milestones Ph 2 FD CS DSU HW Refresh Dev Phase 1 CS DSU HW Refresh Integration and Test Software ACAC2S Inc I Common SW SW OS Baseline Migration to Windo 10 and Server 2016 Engineering Logistics PDS Phase Out Phase 2 Contracts/Pgm Mgt Iltra Awa FDU Production Contract Lot 1 Production Av Phase 2 Full Deployment Unit Production and SW Support Contract **Production Contract** PRR SE&I Physical (PIV) OTA G/ATOR DT1E **Testing Events** tel 10 Rel 11 Rel 12 Software CAC2S Inc I AC2S Refresh FDU Deployment and NET Common SW Release MTACS-38 MASS-3 **FDU Assets** MTACS-28 MTACS Fieldina MTACS-48 MIDS Blo Upgrade AC2S HW and SW Sustainment Logistics CS SW Transition to Phase 2 / CS Radio Procurement MRQ-13 Communications Subsystem (CS) Radio & Crypto Modernization Integration, FUE, Procurement & Fieldling CS HW and SW Sustainme FAT - First Article Test FUE - First Unit Equippe IROAN - Inspect and Repar Only As Necessary LDU - Limited Deployment Unit OY - Option Year PDS - Processing Display System CS - Communications System DSU - Digital Switch Unit HW - Hardware ILA - Independent Logistics Assesment MIDS - Multifunctional Information Distribution System NET - New Equipment Training PtV - Physical Item Verification PRR - Production Readiness Review Aoronym List IOT&E - Initial Operational Test & Evaluatio OA - Operational Assessment SW - Software

Exhibit R-4A, RDT&E Schedule Details: PB 2020 Navy		Date: March 2019		
Appropriation/Budget Activity	R-1 Program Element (Number/Name)		umber/Name)	
1319 / 7	PE 0206335M I (U)Common Aviation	3373 I Common Aviation Command and		
	Command and Control Sys (CAC2S)	Control Sy	stem (CAC2S)	

# Schedule Details

	St	tart	End		
Events by Sub Project	Quarter	Year	Quarter	Year	
Proj 3373					
CAC2S RDT&E IMS: Communication Subsystem (CS) Hardware Integration and Test	4	2019	1	2021	
CAC2S RDT&E IMS: CAC2S Phase 2 FOT&E	3	2018	1	2019	
CAC2S RDT&E IMS: G/ATOR Initial Operational Test & Evaluation	3	2018	1	2019	
CAC2S RDT&E IMS: G/ATOR Developmental Test - 1E	3	2018	1	2019	
CAC2S RDT&E IMS: SW Enhancements for ATO/ATC reaccreditation	1	2020	2	2021	
CAC2S RDT&E IMS: Quarterly SW release 13 - 16	1	2020	4	2020	