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Exhibit R-2, RDT&E Budget Item Justification: PB 2020 Defense Logistics Agency										Date: March 2019		
Appropriation/Budget Activity 0400: Research, Development, Test & Evaluation, Defense-Wide I BA 5: System Development & Demonstration (SDD)					R-1 Program Element (Number/Name) PE 0605080S I Defense Agencies Initiative (DAI) - Financial System							
COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost
Total Program Element	137.519	23.544	20.384	27.944	-	27.944	22.102	25.287	25.748	26.277	Continuing	Continuing
01: Defense Agencies Initiative - Financial System	137.519	23.544	20.384	27.944	-	27.944	22.102	25.287	25.748	26.277	Continuing	Continuing
Program MDAP/MAIS Code: Project MDAP/MAIS Code(s): 0491												
A. Mission Description and Budget Item Justification This program supports the Defense Agencies Initiative (DAI) Increments 2 and 3, Category I Defense Business Systems. Previous funding for DAI Increment 1, as well as FY2013 4th Quarter Increment 2, were documented in the Defense Enterprise Business Systems program element 50605070S00. Increment 3 will deliver new capabilities: Defense Working Capital Fund (DWCF) and Re-Sale accounting; and an application upgrade.												
B. Program Change Summary (\$ in Millions)				FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total				
Previous President's Budget				24.436	21.156	23.673	-	23.673				
Current President's Budget				23.544	20.384	27.944	-	27.944				
Total Adjustments				-0.892	-0.772	4.271	-	4.271				
• Congressional General Reductions				-	-							
• Congressional Directed Reductions				-	-							
• Congressional Rescissions				-	-							
• Congressional Adds				-	-							
• Congressional Directed Transfers				-	-							
• Reprogrammings				-	-							
• SBIR/STTR Transfer				-0.892	-0.772							
• Program Increase				-	-	4.271	-	4.271				
Change Summary Explanation Small Business Innovation Research and Small Technology Transfer Research taxes amount to \$0.892 million and \$0.772 million in FY2018 and FY2019 respectively. Program requirements for Increment 3 increased the FY2020 baseline.												

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Appropriation/Budget Activity 0400 / 5					R-1 Program Element (Number/Name) PE 0605080S / Defense Agencies Initiative (DAI) - Financial System				Project (Number/Name) 01 / Defense Agencies Initiative - Financial System			
COST (\$ in Millions)	Prior Years	FY 2018	FY 2019	FY 2020 Base	FY 2020 OCO	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	Cost To Complete	Total Cost
01: Defense Agencies Initiative - Financial System	137.519	23.544	20.384	27.944	-	27.944	22.102	25.287	25.748	26.277	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		
Project MDAP/MAIS Code: 0491												

A. Mission Description and Budget Item Justification

The DAI mission is to deliver auditable Chief Financial Officer (CFO) Act compliant business environments for Defense Agencies providing accurate, timely, authoritative financial data supporting the DoD goal of standardizing financial management practices improving financial decision support, and supporting audit readiness. Currently, Defense Agencies use several different non-compliant financial management systems supporting diverse operational functions and the warfighter in decision-making and financial reporting. These disparate, non-integrated systems do not meet statutory requirements to produce timely, auditable reports.

The DAI program modernizes the Defense Agencies' financial management processes by streamlining financial management capabilities, addressing financial reporting material weaknesses, and supporting financial statement auditability for the majority of agencies, field activities and non-Service organizations across the DoD. DAI will support a transformation of budget, finance, and accounting processes across participating defense agencies to help improve the quality of financial information, supporting financial auditability and decision-making. The DAI business solution, once implemented, will provide a near real-time, web-based system from a ".mil" environment of integrated business processes that will enable in excess of 84,000 Defense Agency financial managers, program managers, auditors, and Defense Finance and Accounting Service (DFAS) representatives to make sound financial business decisions.

The DAI implementation approach is to deploy a standardized system solution that is consistent with requirements in the Federal Financial Management Improvement Act (FFMIA) and the DoD Business Enterprise Architecture (BEA), while leveraging the out-of-the-box capabilities of the selected Commercial-Off-the-Shelf (COTS) product, Oracle e-Business Suite (EBS), Release 12.2.6 (R12). DAI implemented an Oracle Office of Management and Budget Financial Systems Integration Office (FSIO) qualified COTS financial management business solution with common business processes and data standards. The Program Management Office (PMO) will not develop any objects that are included in core COTS software or services (i.e. vendor data from Federal authoritative sources).

DAI supports the FY 2018- FY 2022 National Defense Strategy (NDS Strategic Goal 3, "Reform the Department's Business Practices for Greater Performance and Affordability as well as Strategic Objectives 3.1 "Improve and Strengthen business operations through a move to DoD-Enterprise or shared services; reduce administrative and regulatory burden" as well as SO 3.3 Undergo an audit, and improve the quality of budgetary and financial information that is most valuable in managing the DoD.

The primary goal is to deploy a standardized system solution to improve overall financial management and comply with BEA, Standard Financial Information Structure (SFIS)/Standard Line of Accounting (SLOA), and Office of Federal Financial Management (OFFM) requirements. Common business functions within budget execution include the Department's BEA End to End (E2E) business processes: Cost Management; Budget to Report (B2R); Procure to Pay (P2P) with enhancements facilitating

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<p>SFIS/SLOA and DoD procurement data standards and direct Treasury disbursing; Acquire to Retire (A2R) (real property lifecycle accounting only); Hire to Retire (H2R) (Time and Labor reporting and absence management only); Order to Cash (O2C); Proposal to Reward (P2R) (Grants financial management and accounting only; and a phased implementation of Governance, Risk, and Compliance (GCR) capabilities supporting audit readiness. Future Defense Working Capital Fund accounting, and Re-Sale Accounting (for Defense Commissary Agency (DeCA).</p> <p>DAI is currently implemented at 23 Defense Agencies and the Office of the Under Secretary of Defense, Comptroller, (OUSD(C)). DAI supports over 62k personnel including, 45.6 thousand users. The program office is also responsible for operational sustainment of the system. Funds are required for additional government and contractor support, licenses, maintenance, and hardware to accomplish the remaining capability developments and organizational deployments, and initiate the annual Statement on Standards for Attestation Engagements No. 18 (SSAE 18) assertion packages. In 2017 and in 2018, the system received an unmodified SAE 18 report with no comments.</p> <p>The benefits of DAI are:</p> <ul style="list-style-type: none"> • Labor efficiencies (entering data once) and shared across all business processes (modules), workflows and lifecycle in a modern system; • Reduction in contractor support; • Financial visibility (Access to real-time financial data transactions); • Enabling agility and resilience in execution (No silos – anyone/anywhere can backfill and work continues); • Retiring legacy systems; • Shared common business processes and employment of Federal/DoD Enterprise data standards (i.e., SFIS, SLOA, Procurement Data Standard (PDS) and Procurement Request Data Standard (PRDS)); and United States Standard General Ledger (USSGL) Chart of Accounts to resolve DoD material weaknesses and deficiencies. • Reducing reliance on custom Reports, Interfaces, Conversions, Extensions, Forms and Workflows by leveraging application upgrades • Enhanced Internal controls to ensure accurate data, regulatory compliance and ensuring segregation of duties • Significantly reduced data reconciliation requirements; and • Enhanced analysis and decision support capabilities. <p>The DAI PMO also provides system integration services that include: acquisition/financial management, project management; blueprinting; design, build, and unit test; developing required Reports, Interfaces, Conversions, Extensions, Forms and Workflows (RICE-FW) objects; testing (cyber security/information assurance, integration, functional, performance, conversion, user acceptance, operational); end-user training (train the trainer/change management preparing the users for the cross functional skills and awareness needed to perform well with an integrated enterprise resource planning system); system deployment; conversion; information assurance; sustainment; data service; help desk support; as well as studies and analysis support.</p> <p>DLA Information Operations provides the program executive officer, program manager, and PMO staff. The DAI PMO relies on DLA Acquisition for most contracting. Defense Information Systems Agency (DISA) Defense Enterprise Computing Centers (DECCs) provide application, development and test as well as Continuity of Operations (COOP) hosting, Technical Contracting Office for development task orders, and the Joint Interoperability Test Command for Interoperability testing. The DAI PMO serves as systems integrator. Contracted subject matter experts configure COTS to provide compliant business processes.</p>		

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B. Accomplishments/Planned Programs (\$ in Millions)			FY 2018	FY 2019	FY 2020
Title: Defense Agencies Initiative (DAI) - Financial System			23.544	20.384	27.944
FY 2019 Plans: In FY 2019, the DAI PMO will: <ul style="list-style-type: none"> • Field DAI Increment 3 Rel 1 General Fund (GF) accounting to users at a large agency (over 5,722 users). • Development/Testing for DWCF and agency unique requirements and complete the study of 4th Estate common/core capabilities. • Study Agency unique requirements for DeCA. • Work instructions and training materials. • Conduct an independent operational assessment (OA) of DAI INC 3, REL 1. • Support the Financial Management (FM) & time/labor operations for over 45k users at over 23 Agencies, Field Activities and organizations. • Support the DoD RMF process to support actions included in the Designated Authorizing Authority required Plan of Actions and Milestones including an independent FISCAM Test of Design/Test of Effectiveness to result in a DAA decision to award an Authority to Operate. • Continue to implement the GRC capabilities by expanding Enterprise controls: Configuration, Access, Prevention & Transactions supporting audit findings, recommendations & CAPs. • Maintain the technical operation including: application of DISA Security Technical Implementation Guides, hardware & software currency for servers operating systems, middleware & applications including patches; overseeing internal processes within the DECC enclaves; & the daily operation of several interfaces with external systems leveraging DLA Transaction Services as well as established Federal Enterprise system web services. • Conduct regular adversarial assessments, RMF continuous monitoring including code scans, an independent Cyber Economic Vulnerability Assessment and a Cooperative Vulnerability and Penetration Assessment. • Obtain or maintain an interim Interoperability Certification or an Authority to Connect to the DoD Global Information Grid. • The Program will also perform developmental, operational and Cyber security testing with independent third parties under Office of the Secretary of Defense oversight. The Defense Logistics Agency will contract for an independent public accounting firm to conduct the annual FFMIA and SSAE 18 assessments and conduct Cyber security assessments on the system. 					
FY 2020 Plans: In FY 2020, the DAI PMO will: <ul style="list-style-type: none"> • Field DAI Increment 3 Rel 2 DWCF accounting to users at a large agency (over 6k users). • Development/Testing for DWCF and agency unique requirements and complete the study of 4th Estate common/core capabilities. • Study Agency unique requirements for DeCA. • Work instructions and training materials. 					

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B. Accomplishments/Planned Programs (\$ in Millions)		FY 2018	FY 2019
<ul style="list-style-type: none"> • Conduct an independent operational assessment (OA) of DAI INC 3, REL 12. • Support the Financial Management (FM) & time/labor operations for over 45k users at over 23 Agencies, Field Activities and organizations. • Support the DoD RMF process to support actions included in the Designated Authorizing Authority required Plan of Actions and Milestones including an independent FISCAM Test of Design/Test of Effectiveness to result in a DAA decision to award an Authority to Operate. • Continue to implement the GRC capabilities by expanding Enterprise controls: Configuration, Access, Prevention & Transactions supporting audit findings, recommendations & CAPs. • Maintain the technical operation including: application of DISA Security Technical Implementation Guides, hardware & software currency for servers operating systems, middleware & applications including patches; overseeing internal processes within the DECC enclaves; & the daily operation of several interfaces with external systems leveraging DLA Transaction Services as well as established Federal Enterprise system web services. • Conduct regular adversarial assessments, RMF continuous monitoring including code scans, an independent Cyber Economic Vulnerability Assessment and a Cooperative Vulnerability and Penetration Assessment. • Obtain or maintain an interim Interoperability Certification or an Authority to Connect to the DoD Global Information Grid. • The Program will also perform developmental, operational and Cyber security testing with independent third parties under Office of the Secretary of Defense oversight. The Defense Logistics Agency will contract for an independent public accounting firm to conduct the annual FFMIA and SSAE 18 assessments and conduct Cyber security assessments on the system. <p><i>FY 2019 to FY 2020 Increase/Decrease Statement:</i> FY 2020 development will complete developing DWCF accounting requirements, necessary to serve as core and meet DeCA requirements. . FY 2020 development will focus on Re-Sale Accounting and any necessary DeCA, Joint Chiefs of Staff (JCS) and National Defense University (NDU) integrations or objects. In FY 2020, DAI will also prepare to deploy to DeCA, JCS and NDU.</p>			
Accomplishments/Planned Programs Subtotals		23.544	20.384
C. Other Program Funding Summary (\$ in Millions) N/A			
Remarks			
D. Acquisition Strategy DAI is being developed and implemented using an evolutionary/incremental strategy including major annual software releases to accommodate upgrades as required by changes to the Department's BEA including new laws, regulations and policies as governed by its Functional Sponsor.			

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DAI Increments 1 and 2 are in sustainment. When Increment 3, Rel 1 went live in October 2018, it subsumed Increment 2; therefore, only one DAI production baseline exists at any point in time.		
<u>E. Performance Metrics</u>		
The following performance metrics will be performed on the DAI system:		
Functionality: Financial system performance. PEO will determine substantial compliance with the annual Investment Review of PMO assertion of compliance with the latest version of the Department's BEA in scope requirements for Defense Financial Management Improvement Guidance (DFMIG) and other laws regulations and policy. Objective: Substantial compliance.		
Program Conformance to BEA Processes, Data Standards, and Business Rules. The PEO will determine substantial compliance with the annual Investment Review of PMO assertion of compliance with the latest version of the Department's BEA. Objective: Substantial compliance.		
Net Ready Key Performance Parameter (NR-KPP)		
Attribute (Att) A - Support net-centric DoD military operations		
Mission: Transform the budget, finance, and accounting operations of the DoD Agencies to achieve accurate and reliable financial information in support of financial accountability and effective and efficient decision making throughout the Defense Agencies in support of the missions of the warfighter.		
A.1. Budget to Report (B2R). DAI provides General Ledger, Trial Balance, Budget Execution, and Financial Reporting Capabilities. DAI will measure the percentage of successful attempts to:		
* Generate and transmit Trial Balance Reports. Objective-95%;		
* Receive budget information from agency-specific systems, to support budget execution. Objective-95%; and		
* Generate and transmit reports to support period end processing procedures. Objective-95%;		
* Budget formulation with role-based authorizations and visibility. Objective-95%;		
* Generate and transmit budget documents including projects and tasks for reporting and for execution (spend plan). Objective-95%;		
* Import actuals to budget module and perform/save simulations. Objective-95%; and		
* Import projects and tasks as well as retain prior year budget execution and revisions. Objective-95%.		
A.2 Procure to Pay (P2P). DAI provides the capability to Order Materials and Services (Commitments), Record Purchases and Contract Information (Obligations) Pay Bills (Accounts Payable), and Create Ready to Pay File.		
DAI will measure the percentage of successful attempts to:		
* Exchange contract, obligation, receipt and invoice information with external systems to support procurement processes. Objective-95%;		
* Receive Purchase Card information from external systems to manage government purchase cards (P-Cards). Objective-95%;		
* Exchange data across agencies to support intergovernmental Purchase Request (PR) processes. Objective-95%;		
* Receive travel related data from external systems to support travel financial accounting events. Objective-95%; and		

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<p>* Exchange miscellaneous payment information with trading partners. Objective-95%.</p> <p>* Send Ready to Pay files to Treasury for payment and record returned Treasury payment information. Objective-95%.</p> <p>A.3. Order to Cash (O2C). DAI provides the capability to Receive Customer Orders, Record Work Performed on the orders, Bill Customers, and Track Accounts Receivable.</p> <p>DAI will measure the percentage of successful attempts to:</p> <p>* Exchange data with external systems to support management of customer orders. Objective-95%;</p> <p>* Exchange receivables data with external systems. Objective-95%; and</p> <p>* Manage exchange collections data with external systems. Objective-95%.</p> <p>A.4. Acquire to Retire (A2R). DAI provides the capability to record Asset Acquisition, Depreciation, and Disposal. DAI will measure the percentage of successful attempts to:</p> <p>* Receive asset creation information from external systems. Objective-95%;</p> <p>* Accumulate and transmit costs incurred for Capital Assets on Construction in Progress (CIP) and Work in Progress (WIP) projects. Objective-95%;</p> <p>* Generate and transmit property accounting information. Objective-95%;</p> <p>* Receive property maintenance data from external systems. Objective-95%; and</p> <p>* Receive disposal of assets information from external systems. Objective-95%.</p> <p>* Send master data (cost center, projects and tasks) to external systems.</p> <p>* Record depreciation on the general ledger.</p> <p>A.5. Cost Management (formerly Cost Accounting). DAI provides Cost Accounting and Allocation Capabilities.</p> <p>DAI will measure the percentage of successful attempts to:</p> <p>* Receive Project Budgets from external systems. Objective-95%; and</p> <p>* Receive cost data to support cost collection processes. Objective-95%.</p> <p>A. 6. Hire to Retire (H2R). DAI provides Civilian, Military, and Contractor Time and Labor capabilities. DAI will measure the percentage of successful attempts to:</p> <p>* Exchange employee and timekeeping information with external systems. Objective-95%;</p> <p>* Process and send payroll data to external systems. Objective-95%; and</p> <p>* Automate leave request and authorizations integrated with timekeeping. Objective-95%.</p> <p>A.7. Budget Formulation</p> <p>* Store prior year budget execution data and any corresponding revisions.</p> <p>* Retrieve DWCF rate data to analyze and formulate the budget.</p> <p>* Store execution data for use with analyzing and formulating the budget.</p> <p>* Import projects and funds.</p> <p>* Support creation of required O&M or RDTE exhibits.</p> <p>* Formulate each agency fund/project budget.</p> <p>* Create a spend plan for each fund/project as needed.</p> <p>* Formulate a report on any spend plan as needed.</p> <p>* Formulate price based on rates and base amounts.</p>		

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<p>* Calculate average annual rate (if not overridden), FTEs and civilian pay costs forecasts.</p> <p>* Import data from DAI financials as needed.</p> <p>* Provide comparison of multiple budget formulation scenarios.</p> <p>* Source object class hierarchy into budget formulation module.</p> <p>* Control and restrict data set access by role and agency security needs.</p> <p>* Allow users to change data, add justification text or comment, tag data with appropriate RMDs, and add documents to specific budget line items.</p> <p>* Retrieve data to analyze, formulate and establish revolving fund rates.</p> <p>* Provide civilian pay data to support the labor cost portions of fund/project budgets.</p> <p>A.8. Absence Management</p> <p>* Support automated leave request generation.</p> <p>* Workflow approval including associated notifications for leave requests.</p> <p>* Generate leave reports for supervisors.</p> <p>A.9 Grants Financial Management Accounting</p> <p>* Create/modify a grant award/purchase order.</p> <p>* Receive a grant and post to general ledger (GL).</p> <p>* Record grant advances/collections to GL</p> <p>* Record grant disbursements to GL.</p> <p>* Automate funds availability for grants.</p> <p>* Update budget execution data from grants transactions.</p> <p>A.10. Direct Treasury Disbursing</p> <p>* Post ready to pay files</p> <p>NR-KPP Att B - Managed in the Network</p> <p>1) Type of Networks that are connected:</p> <ul style="list-style-type: none"> - The DAI application supports multiple Defense Agencies, and thus is accessible from multiple network points. A typical user accesses the application via the web browser from his/her agency specific LAN/WAN and/or local site firewall configurations, traversing through the Non-Classified Internet Protocol Routing Network (NIPRNet) to reach the secure DAI application hosted within the DoD Demilitarized Zone (DMZ) which is controlled and managed by DISA. - The DAI production application is hosted in a DISA DECC environment located in Ogden, UT and is managed by DAI Program Management Office <p>2) Measures of Performance (MOPs) to measure network entrance and management performance:</p> <p>a) Network related (DISA) – as per DISA Catalog of Services</p> <ul style="list-style-type: none"> -Interactive Availability - Portion of network/system controlled by DISA CSD available to the partner during the interactive window -Batch Throughput – Completion rate and delivery by specified time during batch window specified in SLA <p>b) Database related (DAI Program Management Office)</p> <ul style="list-style-type: none"> -System Availability -On Line user system response 		

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<p>3) Network Management:</p> <ul style="list-style-type: none"> -The Agency (user) being supported is responsible for the communications infrastructure necessary for leaving their location to connect users to the NIPRNet -DISA is responsible for communications on NIPRNet between the end user and the main DAI environment -DAI Program Management Office is responsible for activities occurring within the application and the Oracle Database <p>4) Systems Management</p> <ul style="list-style-type: none"> -NIPRNet and Infrastructure - Centralized within DISA CSD -DAI System – centralized within DAI Program Management Office <p>5) Network Configuration Parameters – N/A (within the realm of DISA management) DAI will measure the percentage of success for:</p> <ul style="list-style-type: none"> * Supports secure Internet/NIPRNET access to solution. Interactive Availability. Objective-98.5%; * Supports secure Internet/NIPRNET access to solution. Batch Throughput. Objective-95%; * Provides adequate system response and availability to support operations. System Availability. (Condition: 5000 users/hour) Objective-95%; and * Provides adequate system response and availability to support operations. On-line system response. (Condition: 5000 users/hour) Objective-95%. <p>NR-KPP Att C - Effectively Exchange Information.</p> <p>DAI will satisfy all top-level critical Information Exchange Requirements (IERs) with all required DoD Enterprise, DFAS, Defense Agencies, and Federal Systems, as documented in SV-6. There are 47 data exchanges with other systems. The objectives are 100% for accuracy and ten seconds to 1 day for timeliness. Additional details available upon request.</p> <p>Major Performers:</p> <p>CACI Enterprise Solutions, Inc. Chantilly, VA Global Model Implementation and Compliance Support to DAI</p> <p>CACI Enterprise Solutions, Inc. Chantilly, VA DAI Implementation Support Services</p> <p>CACI Enterprise Solutions, Inc. Chantilly, VA Infrastructure Support</p> <p>International Business Machines Corporation (IBM) Reston, VA DAI Global Model Development for Procure to Pay (P2P), Order to Cash (O2C), Budget to</p>		

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<p>Retire (B2R), and Customer Application Development (CAD)</p> <p>CACI Inc Federal Chantilly, VA DAI Global Model Development for Acquire to Retire (A2R), Cost Accounting (CA), and Time and Labor (T&L)</p> <p>Mythics, Inc DBA Virginia Beach, VA Oracle CLM and Purchase Software</p>		

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2020 Defense Logistics Agency												Date: March 2019			
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Product Development (\$ in Millions)				FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
DAI Compliance Support	Option/CPFF	CACI Inc Federal : Chantilly, VA	25.683	5.597	Jun 2018	0.000		5.854	Jun 2020	-		5.854	0.000	37.134	0.000
DAI Compliance Support Follow-on	C/TBD	TBD : TBD	0.000	0.000		5.911	Jun 2019	0.000		-		0.000	Continuing	Continuing	Continuing
DAI Implementation Support	Option/CPAF	CACI Inc Federal : Chantilly, VA	22.251	6.151	Mar 2018	0.000		6.026	Mar 2020	-		6.026	0.000	34.428	0.000
DAI Implementation Support Follow-on	C/TBD	TBD : TBD	0.000	0.000		6.336	Mar 2019	0.000		-		0.000	Continuing	Continuing	Continuing
DAI Infrastructure Support	Option/FFP	CACI ISS Inc : Fairfax, VA	11.655	2.821	May 2018	0.000		4.500	May 2020	-		4.500	0.000	18.976	0.000
DAI Infrastructure Support Follow-on	C/TBD	TBD : TBD	0.000	0.000		1.985	May 2019	0.000		-		0.000	Continuing	Continuing	Continuing
Global Model P2P Follow-on	C/TBD	TBD : TBD	0.000	3.418	Aug 2018	0.000		3.908	Aug 2020	-		3.908	Continuing	Continuing	Continuing
Global Model A2R Follow-on	C/TBD	TBD : TBD	0.000	2.333	Apr 2018	2.403	Apr 2019	2.842	Apr 2020	-		2.842	Continuing	Continuing	Continuing
Requirements Management (RM) Support	MIPR	DISA : Fort Meade, MD	0.876	0.237	Oct 2018	0.159	Oct 2019	0.262	Oct 2020	-		0.262	Continuing	Continuing	Continuing
DCPDS/DAI Interface File Changes	MIPR	DLA Finance : Fort Belvoir, VA	0.014	0.013	Feb 2018	0.010	Feb 2019	0.008	Feb 2020	-		0.008	Continuing	Continuing	Continuing
Prior Year Contracts	Option/Various	MULTI : MULTI	54.057	-		-		-		-		-	0.000	54.057	54.057
Subtotal			114.536	20.570		16.804		23.400		-		23.400	Continuing	Continuing	N/A
Remarks Prior Year Contracts include: Global Model P2P C/FFP IBM: Bathesda, MD \$21.927 million; Global Model A2R C/CPFF CACI Inc Federal: Chantilly, VA \$10.146 million; DAI Data Conversion Support Option/FFP Terathink: Reston, VA \$2.857 million; Oracle Time & Labor Software License and Maintenance C/FP Mythics, Inc: Virginia Beach, VA \$1.020 million; Global Model CAD C/CPFF CSC: Falls Church, VA \$3.205 million; Jaws Professional Licenses C/FFP Immix: McLean, VA \$0.017 million; Oracle Advanced Compression Licenses \$1.622 million; Oracle Contract Lifecycle Management Licenses C/FFP Mythics Inc: Virginia Beach, VA \$7.408 million; Oracle Licenses MIPR DISA: Pensacola, FL \$5.446 million; Kurzweil 5000 508 Assistive Tech Licenses C/FFP Envision Technology Inc: Bethesda, MD \$0.008 million; Dragon Naturally Speaking 508 C/FFP Red River Computer Co: Claremont, NH \$0.007 million; DISA/DITCO Delinquent Balance MIPR DISA DITCO: Scott AFB, IL \$0.017 million; and DBTA Section 1553 MIPR DFAS:Columbus, OH \$0.377 million.															

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2020 Defense Logistics Agency												Date: March 2019			
Appropriation/Budget Activity 0400 / 5						R-1 Program Element (Number/Name) PE 0605080S / Defense Agencies Initiative (DAI) - Financial System						Project (Number/Name) 01 / Defense Agencies Initiative - Financial System			
Support (\$ in Millions)				FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Estimated SBIR/STTR:	TBD	TBD : TBD	1.112	0.892	May 2018	0.785	Jun 2019	0.864	Jun 2020	-		0.864	Continuing	Continuing	Continuing
Subtotal			1.112	0.892		0.785		0.864		-		0.864	Continuing	Continuing	N/A
Test and Evaluation (\$ in Millions)				FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
DISA Hosting: Test and Development	MIPR	DISA : Pensacola, FL	12.938	-		0.894	Oct 2018	2.245	Oct 2019	-		2.245	Continuing	Continuing	Continuing
Interoperability	MIPR	JITC : Fort Meade, MD	3.407	0.281	May 2018	0.290	May 2019	0.222	May 2020	-		0.222	Continuing	Continuing	Continuing
Performance and Regression Testing	MIPR	JITC : Fort Huachuca, AZ	2.646	0.721	Oct 2017	0.600	Oct 2018	0.313	Oct 2019	-		0.313	Continuing	Continuing	Continuing
Operational Test and Evaluation	MIPR	JITC : Fort Huachuca, AZ	2.749	0.982	Dec 2017	1.011	Dec 2018	0.800	Dec 2019	-		0.800	Continuing	Continuing	Continuing
DCPS Testing	MIPR	DFAS : Indianapolis, IN	0.131	0.098	Oct 2017	0.000	Oct 2018	0.100	Oct 2019	-		0.100	Continuing	Continuing	Continuing
Subtotal			21.871	2.082		2.795		3.680		-		3.680	Continuing	Continuing	N/A
			Prior Years	FY 2018		FY 2019		FY 2020 Base		FY 2020 OCO		FY 2020 Total	Cost To Complete	Total Cost	Target Value of Contract
Project Cost Totals			137.519	23.544		20.384		27.944		-		27.944	Continuing	Continuing	N/A
Remarks															

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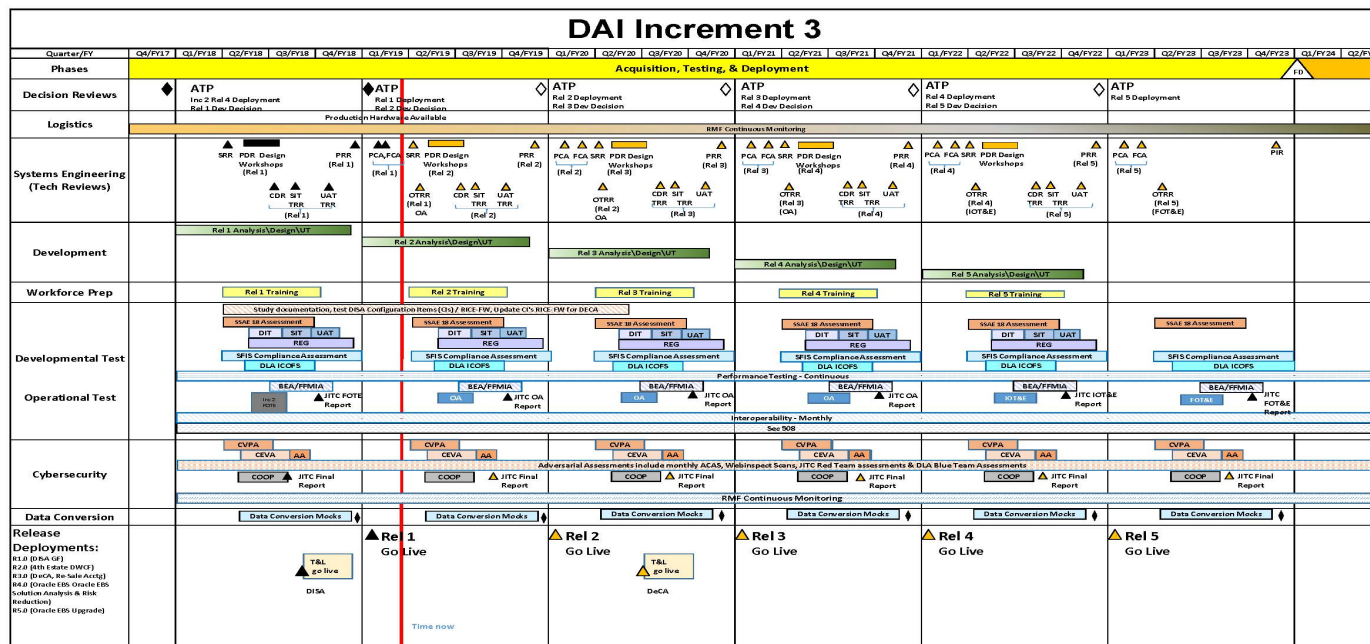
PE 0605080S: *Defense Agencies Initiative (DAI) - Fina...*
Defense Logistics Agency

Date: March 2019

Appropriation/Budget Activity
0400 / 5

R-1 Program Element (Number/Name) PE 0605080S / <i>Defense Agencies Initiative (DAI) - Financial System</i>

Project (Number/Name) 01 / <i>Defense Agencies Initiative - Financial System</i>
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508: Section 508/Disability Test
AA: Adversarial Assessment
ACAS: Assured Compliance Assessment Solution
ATO: Authority to Operate (Includes Production & COOP)
ATP: Authority to Proceed Decision Review
BEA: Business Enterprise Architecture
CCM: Center for Countermeasures
CDR: Critical Design Review
CEVA: Cyber Economic Vulnerability Assessment
COOP: Continuity of Operations Testing
CVPA: Cooperative Vulnerability & Penetration Assessment

DAU: Defense Acquisition University
DCAA: Defense Contract Audit Agency
DCFO: Deputy Chief Financial Officer
DCMA: Defense Contract Management Agency
DHRA: Defense Human Resources Activity
DMELA: Defense Microelectronics Activity
DODEA: DoD Education Activity
DODIG: DoD Inspector General
DOT&E: Director Operational Test & Development
DSCA: Defense Security Cooperation Agency
DT: Development Test

DIT: Developmental Integration Test
 DWCF: Defense Working Capital Fund
 FCA: Functional Configuration Audit
 FD: Full Deployment
 FF: Full Financials
 FFMIA: Federal Financial Management Information Act
 FOT&E: Follow on Operational Test & Evaluation
 GRC: Governance, Risk and Compliance
 IA: Information Assurance
 ICFS: Internal Controls over Financial Systems
 IOT&E: Initial Operational Test & Evaluation
 IPTC: Joint Interoperability Test Command

MS: Milestone
OA: Operational Assessment
OTA: Operational Test Authority
OTRR: Operational TRR
P2P: Procure to Pay
PCA: Physical Configuration Audit
PDR: Preliminary Design Review
PERF: Performance Test
PIR: Post Implementation Review
PROD: Production
R: Release
R12: Oracle E-Business Suite, Release 12
REG: Regression Test

RMF: Risk Management Framework
SFIS-CA: Standard Financial Information
Structure - Compliance Assessment
SIT: System's Integration Test
SOD: Segregation of Duties
SRR: Software Requirements Review
SSAE 16: Statement of Standards for an
Attestation Engagement
Std: Standards
T&D: Test and Development
T&L: Time & Labor
TRR: Test Readiness Review
UATG: User Acceptance Testing

Updated December 12, 2018

Updated December 12, 2018

*Note: WHS deployment includes OSD Secretariat offices, Pentagon Force Protection Agency, Defense Test Resources Management Center (DTRMC), Defense Legal Services Agency (DLSA) & US Court of Appeals for Armed Services.

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Exhibit R-4A, RDT&E Schedule Details: PB 2020 Defense Logistics Agency			Date: March 2019
Appropriation/Budget Activity 0400 / 5	R-1 Program Element (Number/Name) PE 0605080S / Defense Agencies Initiative (DAI) - Financial System	Project (Number/Name) 01 / Defense Agencies Initiative - Financial System	

Schedule Details

Events by Sub Project	Start		End	
	Quarter	Year	Quarter	Year
Defense Agencies Initiative (DAI)				
Defense Agencies Initiative (DAI)	1	2011	4	2024