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Exhibit R-2, RDT&E Budget Item Justification: FY 2018 Army	Date: May 2017
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Appropriation/Budget Activity 2040: Research, Development, Test & Evaluation, Army / BA 6: RDT&E Management Support	R-1 Program Element (Number/Name) PE 0605103A / Rand Arroyo Center
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COST (\$ in Millions)	Prior Years	FY 2016	FY 2017	FY 2018 Base	FY 2018 OCO	FY 2018 Total	FY 2019	FY 2020	FY 2021	FY 2022	Cost To Complete	Total Cost
Total Program Element	-	20.014	20.658	20.140	-	20.140	20.147	20.144	20.533	21.155	-	-
732: Arroyo Center Spt	-	20.014	20.658	20.140	-	20.140	20.147	20.144	20.533	21.155	-	-

A. Mission Description and Budget Item Justification

This Program Element (PE) funds the RAND Arroyo Center, the Department of the Army's Federally Funded Research and Development Center (FFRDC) for studies and analysis. The Arroyo Center draws its researchers from RAND's staff of nearly 700 professionals trained in a broad range of disciplines. Most staff members work in RAND's principal locations-Santa Monica, California; Arlington, Virginia; and Pittsburgh, Pennsylvania. The RAND Arroyo Center provides for continuing analytical research across a broad spectrum of issues and concerns, grouped in four major research areas: Strategy, Doctrine, and Resources; Military Logistics; Manpower and Training; and Force Development and Technology. The RAND Arroyo Center research agenda is primarily focused on mid/long-term concerns. Results and analytical findings directly affect senior leadership deliberations on major issues. Arroyo Center research is sponsored by the Chief of Staff, Vice Chief, the Deputy Chiefs of Staff of the Army; the Army Assistant Secretaries; and most of the Army's major commands. The Arroyo Center is provided guidance from the Army through the Arroyo Center Policy Committee (ACPC), which is co-chaired by the Vice Chief of Staff of the Army and the Assistant Secretary of the Army (Acquisition, Logistics and Technology). The ACPC reviews, monitors, and approves the annual Arroyo Center research plan. Each project requires General Officer (or Senior Executive Service (SES) equivalent) sponsorship and involvement on a continuing basis. RAND Arroyo provides the Army with a unique multidisciplinary capability for independent analysis.

B. Program Change Summary (\$ in Millions)	FY 2016	FY 2017	FY 2018 Base	FY 2018 OCO	FY 2018 Total
Previous President's Budget	19.382	20.658	20.659	-	20.659
Current President's Budget	20.014	20.658	20.140	-	20.140
Total Adjustments	0.632	0.000	-0.519	-	-0.519
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-	-			
• SBIR/STTR Transfer	-	-			
• Adjustments to Budget Years	0.632	0.000	-0.519	-	-0.519

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Appropriation/Budget Activity 2040 / 6					R-1 Program Element (Number/Name) PE 0605103A / Rand Arroyo Center				Project (Number/Name) 732 / Arroyo Center Spt			
COST (\$ in Millions)	Prior Years	FY 2016	FY 2017	FY 2018 Base	FY 2018 OCO	FY 2018 Total	FY 2019	FY 2020	FY 2021	FY 2022	Cost To Complete	Total Cost
732: Arroyo Center Spt	-	20.014	20.658	20.140	-	20.140	20.147	20.144	20.533	21.155	-	-
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

This Project funds the RAND Arroyo Center, the Department of the Army's Federally Funded Research and Development Center (FFRDC) for studies and analysis. The Arroyo Center draws its researchers from RAND's staff of nearly 700 professionals trained in a broad range of disciplines. Most staff members work in RAND's principal locations-Santa Monica, California; Arlington, Virginia; and Pittsburgh, Pennsylvania. The RAND Arroyo Center provides for continuing analytical research across a broad spectrum of issues and concerns, grouped in four major research areas: Strategy, Doctrine, and Resources; Military Logistics; Manpower and Training; and Force Development and Technology. The RAND Arroyo Center research agenda is primarily focused on mid/long-term concerns. Results and analytical findings directly affect senior leadership deliberations on major issues. Arroyo Center research is sponsored by the Chief of Staff, Vice Chief, the Deputy Chiefs of Staff of the Army; the Army Assistant Secretaries; and most of the Army's major commands. The Arroyo Center is provided guidance from the Army through the Arroyo Center Policy Committee (ACPC), which is co-chaired by the Vice Chief of Staff of the Army and the Assistant Secretary of the Army (Acquisition, Logistics and Technology). The ACPC reviews, monitors, and approves the annual Arroyo Center research plan. Each project requires General Officer (or Senior Executive Service (SES) equivalent) sponsorship and involvement on a continuing basis. RAND Arroyo provides the Army with a unique multidisciplinary capability for independent analysis.

B. Accomplishments/Planned Programs (\$ in Millions)

	FY 2016	FY 2017	FY 2018
Title: Research addressing manpower and training	5.060	4.899	5.093
Description: Addresses key issues for the Army, including recruiting and personnel fill requirements; reserve component readiness; leader development; training (major combat operations and stability operations skills); distance learning, simulation training development and application; training support systems; retention (active command/reserve command); officer career fields, selection, assignment sequencing; and medical forces and operations.			
FY 2016 Accomplishments: The Planned Study program included numerous key issues for the Army such as recruiting and personnel fill requirements; reserve component readiness; leader development; training (major combat operations and stability operations skills); distance learning, simulation training development and application; training support systems; retention (active command/reserve command); officer career fields, selection, assignment sequencing; and medical forces and operations.			
FY 2017 Plans: The Planned Study program includes numerous key issues for the Army such as recruiting and personnel fill requirements; reserve component readiness; leader development; training (major combat operations and stability operations skills); distance learning, simulation training development and application; training support systems; retention (active command/reserve command); officer career fields, selection, assignment sequencing; and medical forces and operations.			
FY 2018 Plans:			

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B. Accomplishments/Planned Programs (\$ in Millions)			FY 2016	FY 2017	FY 2018
The Planned Study program will include numerous key issues for the Army such as recruiting and personnel fill requirements; reserve component readiness; leader development; training (major combat operations and stability operations skills); distance learning, simulation training development and application; training support systems; retention (active command/reserve command); officer career fields, selection, assignment sequencing; and medical forces and operations.					
Title: Research addressing force development and technology Description: Addresses key issues for the Army, including systems and technology analysis; networks and Command, Control, Communications, Computers, Intelligence, Surveillance and Reconnaissance (C4ISR); modeling and simulation; force and organizational development; acquisition policies; and assessment of tactics, techniques, and procedures. FY 2016 Accomplishments: The Planned Study Program in force development and technology includes key issues for the Army such as including systems and technology analysis; networks and C4ISR; modeling and simulation; force and organizational development; acquisition policies; and assessment of tactics, techniques, and procedures. FY 2017 Plans: The Planned Study Program in force development and technology includes key issues for the Army such as systems and technology analysis; networks and C4ISR; modeling and simulation; force and organizational development; acquisition policies; and assessment of tactics, techniques, and procedures. FY 2018 Plans: The Planned Study Program in force development and technology will include key issues for the Army such as systems and technology analysis; networks and C4ISR; modeling and simulation; force and organizational development; acquisition policies; and assessment of tactics, techniques, and procedures.			4.948	4.791	4.979
Title: Research addressing Army logistics Description: Addresses key issues for the Army, including supply chain management; fleet management and modernization; logistics force development; and infrastructure management. FY 2016 Accomplishments: The Planned Study Program in Army logistics included key issues for the Army such as supply chain management; fleet management and modernization; logistics force development; and infrastructure management. FY 2017 Plans: The Planned Study Program in Army logistics includes key issues for the Army such as supply chain management; fleet management and modernization; logistics force development; and infrastructure management. FY 2018 Plans:			4.393	4.253	4.420

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B. Accomplishments/Planned Programs (\$ in Millions)			FY 2016	FY 2017	FY 2018
The Planned Study Program in Army logistics will include key issues for the Army such as supply chain management; fleet management and modernization; logistics force development; and infrastructure management.					
Title: Research addressing strategies, doctrine, and resources Description: Addresses key issues for the Army, including the evolving operating environment; capabilities to face new challenges; partner capabilities; capabilities for stability operations; improvement of resource management; learning from past and present operations; and supporting Army wargames and analysis. FY 2016 Accomplishments: The Planned Study Program in strategy, doctrine, and resources included key issues for the Army such as the evolving operating environment; capabilities to face new challenges; partner capabilities; capabilities for stability operations; improvement of resource management; learning from past and present operations; and supporting Army wargames and analysis. FY 2017 Plans: The Planned Study Program in strategy, doctrine, and resources includes key issues for the Army such as the evolving operating environment; capabilities to face new challenges; partner capabilities; capabilities for stability operations; improvement of resource management; learning from past and present operations; and supporting Army wargames and analysis. FY 2018 Plans: The Planned Study Program in strategy, doctrine, and resources will include key issues for the Army such as the evolving operating environment; capabilities to face new challenges; partner capabilities; capabilities for stability operations; improvement of resource management; learning from past and present operations; and supporting Army wargames and analysis.			4.334	5.477	4.361
Title: Research addressing military health Description: Addresses key issues for the Army, including the impact of deployment on soldiers and families; quality of Army health care; medical manpower requirements; medical readiness of soldiers and programs; and implications of advances in medical technology. FY 2016 Accomplishments: The Planned Study Program in military health included key issues for the Army such as the impact of deployment on soldiers and families; quality of Army health care; medical manpower requirements; medical readiness of soldiers and programs; and implications of advances in medical technology. FY 2017 Plans:			1.279	1.238	1.287

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B. Accomplishments/Planned Programs (\$ in Millions)		FY 2016	FY 2017
<p>The Planned Study Program in military health includes key issues for the Army such as the impact of deployment on soldiers and families; quality of Army health care; medical manpower requirements; medical readiness of soldiers and programs; and implications of advances in medical technology.</p> <p><i>FY 2018 Plans:</i> The Planned Study Program in military health will include key issues for the Army such as the impact of deployment on soldiers and families; quality of Army health care; medical manpower requirements; medical readiness of soldiers and programs; and implications of advances in medical technology.</p>			
Accomplishments/Planned Programs Subtotals		20.014	20.658
C. Other Program Funding Summary (\$ in Millions)			
N/A			
Remarks			
D. Acquisition Strategy			
N/A			
E. Performance Metrics			
N/A			