Exhibit R-2, RDT&E Budget Item Justification: PB 2016 Defense Logistics Agency

Appropriation/Budget Activity

R-1 Program Element (Number/Name)

0400: Research, Development, Test & Evaluation, Defense-Wide I BA 5:

PE 0605080S I Defense Agency Initiatives (DAI) - Financial System

Date: February 2015

System Development & Demonstration (SDD)

COST (\$ in Millions)	Prior Years	FY 2014	FY 2015	FY 2016 Base	FY 2016 OCO	FY 2016 Total	FY 2017	FY 2018	FY 2019	FY 2020	Cost To Complete	Total Cost
Total Program Element	0.000	44.260	41.465	31.660	-	31.660	26.896	3.869	-	-	Continuing	Continuing
1: Defense Agency Initiatives (DAI) - Financial System)	0.000	44.260	41.465	31.660	-	31.660	26.896	3.869	-	-	Continuing	Continuing

Program MDAP/MAIS Code:

Project MDAP/MAIS Code(s): 0491

A. Mission Description and Budget Item Justification

This program supports the Defense Agencies Initiative (DAI) Increment 2, an Acquisition Category I program. Previous funding for DAI, Increment 1, was documented in the Defense Enterprise Business Systems program element 0605070S, as well as, FY2013 4th Quarter Increment 2.

B. Program Change Summary (\$ in Millions)	FY 2014	FY 2015	FY 2016 Base	FY 2016 OCO	FY 2016 Total
Previous President's Budget	46.489	41.465	28.800	-	28.800
Current President's Budget	44.260	41.465	31.660	-	31.660
Total Adjustments	-2.229	-	2.860	-	2.860
Congressional General Reductions	-	-			
Congressional Directed Reductions	-	-			
Congressional Rescissions	-	-			
Congressional Adds	-	-			
Congressional Directed Transfers	-	-			
Reprogrammings	-	-			
SBIR/STTR Transfer	-2.229	-			
 Reprogramming from FY16 O&M to FY16/17 RDT&F 	-	-	2.860	-	2.860

Exhibit R-2A, RDT&E Project Justification: PB 2016 Defense Logistics Agency										Date: February 2015		
Appropriation/Budget Activity 0400 / 5					PE 0605080S / Defense Agency Initiatives 1 / L				1 / Defens	Project (Number/Name) I Defense Agency Initiatives (DAI) - Financial System)		
COST (\$ in Millions)	Prior Years	FY 2014	FY 2015	FY 2016 Base	FY 2016 OCO	FY 2016 Total	FY 2017	FY 2018	FY 2019	FY 2020	Cost To Complete	Total Cost
1: Defense Agency Initiatives (DAI) - Financial System)	-	44.260	41.465	31.660	-	31.660	26.896	3.869	-	-	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

Project MDAP/MAIS Code: 0491

A. Mission Description and Budget Item Justification

The DAI mission is to deliver auditable Chief Financial Officer (CFO) Act compliant business environments for Defense Agencies providing accurate, timely, authoritative financial data supporting the DoD goal of standardizing financial management practices improving financial decision support, and supporting audit readiness. Currently, Defense Agencies use more than 10 different non-compliant financial management systems supporting diverse operational functions and the warfighter in decision making and financial reporting. These disparate, non-integrated systems do not meet statutory requirements to produce timely, auditable reports.

The DAI program modernizes the Defense Agencies' financial management processes by streamlining financial management capabilities, addressing financial reporting material weaknesses, and supporting financial statement auditability for the majority of agencies and field activities across the DoD. DAI will support a transformation of budget, finance, and accounting processes across participating defense agencies to help improve the quality of financial information, supporting financial auditability and decision making. The DAI business solution, once implemented, will provide a near real-time, web-based system from a ".mil" environment of integrated business processes that will enable in excess of 84,000 Defense Agency financial managers, program managers, auditors, and Defense Finance and Accounting Service (DFAS) representatives to make sound financial business decisions.

The DAI implementation approach is to deploy a standardized system solution that is consistent with requirements in the Federal Financial Management Improvement Act (FFMIA) and the DoD Business Enterprise Architecture (BEA), while leveraging the out-of-the-box capabilities of the selected Commercial-Off-the-Shelf (COTS) product, Oracle e-Business Suite (EBS), version 11i (R11). DAI implemented an Office of Management and Budget Financial Systems Integration Office (FSIO) qualified COTS financial management business solution with common business processes and data standards. The Program Management Office (PMO) will not develop any objects that are included in core COTS software or services (i.e. vendor data from Federal authoritative source).

DAI supports the Quadrennial Defense Review (QDR) Strategy 5, "Reform the business and support functions of the Defense enterprise". DAI is also aligned to the FY 2014/FY 2015 DOD Strategic Management Plan Business Goal 2: "Strengthen DoD financial management to respond to warfighter needs and sustain public confidence through auditable financial statements". The objective of the Defense Agencies Initiative is to achieve auditable, CFO Act compliant business environments for the Defense Agencies with accurate, timely, authoritative financial data.

PE 0605080S: Defense Agency Initiatives (DAI) - Finan...
Defense Logistics Agency

Exhibit R-2A, RDT&E Project Justification: PB 2016 Defense Logistics Ager	Date: February 2015		
Appropriation/Budget Activity	Project (Number/Name)		
0400 / 5	PE 0605080S I Defense Agency Initiatives	1 I Defense Agency Initiatives (DAI) -	
	Financial System)		

The primary goal is to deploy a standardized system solution to improve overall financial management and comply with BEA, Standard Financial Information Structure (SFIS), and Office of Federal Financial Management (OFFM) requirements. Common business functions within budget execution include the Department's BEA End to End (E2E) business processes: Cost Management; Budget to Report; Procure to Pay; Acquire to Retire (real property lifecycle accounting only); Hire to Retire (Time and Labor reporting only); and Order to Cash. Future capabilities will support Defense Working Capital Fund accounting, Budget Formulation, Grants Financial Management, and Re-Sale Accounting (for Defense Commissary Agency (DeCA)) as well as a Contract Writing capability.

DAI is currently implemented at 11 Defense Agencies and the Office of the Under Secretary of Defense, Comptroller, (OUSD(C)) (Time and Labor only) and supporting over 9,200 users. In addition, since Oracle is phasing out maintenance of Oracle EBS, Release 11i, the program is required to migrate to EBS Release 12 (R12). The program office is also responsible for operational sustainment of the system. Funds are required for additional government and contractor support, licenses, maintenance, and hardware to accomplish the remaining capability developments and organizational deployments, complete the R12 upgrade, initiate the annual Statement on Standards for Attestation Engagements (SSAE 16) assertion packages, and sustain the system.

The benefits of DAI are:

- Common business processes and data standards:
- Access to real-time financial data transactions;
- Significantly reduced data reconciliation requirements;
- Enhanced analysis and decision support capabilities; Standardized line of accounting with the use of SFIS; and
- Use of United States Standard General Ledger (USSGL) Chart of Accounts to resolve DoD material weaknesses and deficiencies.

The DAI PMO will provide the R12 Upgrade system integration services that include: acquisition management, project management; blueprinting; design, build, and unit test; developing required Reports, Interfaces, Conversions, Extensions, Forms and Workflows (RICEFW) objects; testing (information assurance, integration, functional, performance, conversion, security, user acceptance, operational); end-user training (train the trainer/change management preparing the users for the cross functional skills and awareness needed to perform well with an integrated enterprise resource planning system); system deployment; conversion; information assurance; sustainment; data service; help desk support; as well as studies and analysis support.

B. Accomplishments/Planned Programs (\$ in Millions)	FY 2014	FY 2015	FY 2016
Title: Defense Agency Initiatives (DAI) - Financial System	44.260	41.465	31.660
FY 2014 Accomplishments: In FY14, the DAI PMO procured new user licenses and Technology Software Licenses. DAI was granted Authority to Operate (ATO) from the Designated Accrediting Authority. The PMO developed a Release 1 Workforce Preparation Strategy; R12 Analysis/ Planning and Reporting Strategy Definition; and a study of hardware hosting options. A plan for a Test & Development			

PE 0605080S: *Defense Agency Initiatives (DAI) - Finan...* Defense Logistics Agency

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Exhibit R-2A, RDT&E Project Justification: PB 2016 Defense Logis	stics Agency	Date:	February 201	5	
Appropriation/Budget Activity 0400 / 5					
B. Accomplishments/Planned Programs (\$ in Millions)		FY 2014	FY 2015	FY 2016	
(T&D) environment at DISA Defense Enterprise Computing Center (D deployment planning and Business Process Reengineering (BPR) wa (SE) Technical Reviews. Five Release 1 simulation mocks with the at R12 Analysis/ Planning and Pre-Deployment planning at using/project Joint Interoperability Certification. Awarded an Acquisition Milestone April 18, 2014 and an Acquisition Program Baseline on July 7, 2014. 28 September, 2014. Successfully completed first independent audit, (SSAE), No. 16 report, with a qualified opinion – only 3 Notices of Find of 1,026 applicable Federal Financial Management Improvement Act completed an independent Federal Information System Controls Audit	s conducted, as well as, Release 1 Systems Engineering gencies were conducted. The DAI PMO also conducted ted new Defense Agencies. Received DAI Release 3. Bedecision by Acquisition Decision Memorandum (ADM Received Full Deployment Decision Criteria by ADM of Statement of Standards for an Attestation Engagement of Successfully completed an independent review (FFMIA) requirements – 96% compliant. Successfully	ng d O I) n it			
FY 2015 Plans: In FY2015, the PMO will:					
Conduct Business Process Re-engineering.					
 Resolve critical software errors and critical statutory/regulatory enhalling identified during BPR and the Audit generated corrective action plans. Conduct BEA version 12.0 compliance assessment. 	· · · · · · · · · · · · · · · · · · ·	ges			
• Support the DIACAP process maintaining activity to support actions to award an Authority to Operate.	included in the DAA required POA&M resulting in a de	cision			
 Conduct testing to include: unit testing on developed items; monthly development testing that includes a SIT and UAT; Oracle R12 upgrad an operational test event in conjunction with DOT&E following the annual 	e developmental testing including a SIT and UAT; as would release at using Defense Agencies.				
 Develop ability to send/receive the Department's Purchase Request Conduct contract renewal competitions and exercise options on exis billing. 	,				
 Migrate all existing DAI users and their data to the DAI Increment 2 I Complete migration of some of the October 2016 deploying Defense 					
 Conduct October 2016 deploying Defense Agencies implementation Develop, test and release Electronic Funds Distribution (EFD) to DA 	activities including data conversion.				
• Support the Audit Readiness Office in developing service provider as Report and resolve any NOFs pertaining to DAI.	•	C 1			
Configure Grants Financial Management capability;					
 Conduct development lifecycle for internal controls automation. Prepare to migrate and stabilize DAI user base during upgrade to Or 	racle R12.				

PE 0605080S: *Defense Agency Initiatives (DAI) - Finan...*Defense Logistics Agency

Exhibit R-2A, RDT&E Project Justification: PB 2016 Defense	Logistics Agency	Date: F	ebruary 2015		
Appropriation/Budget Activity 0400 / 5		oject (Number/Name) Defense Agency Initiatives (DAI) ancial System)			
B. Accomplishments/Planned Programs (\$ in Millions)		FY 2014	FY 2015	FY 2016	
 Monitor the operations of the DISA DECCs at Ogden, UT (Pro and Mechanicsburg (T&D). The PMO operates database serve for infrastructure support and host site related IA and internal conservice Level Agreement (SLA). The DAI PMO will use the DEDLA SOC 1 Report that Agencies will use in their audits. DECC Maintain currency with existing Federal, DFAS and target Enterthe functionality of the Federal Integrated Acquisition Environme Maintain the DAI master data leveraging feeds from the author Maintain a sufficient Information Assurance posture and supposincluded in the Designated Approval Authority required actions in documentation in EMASS and the VMS. This includes maintain patches. Maintain the program's DODAF views in accordance with DLA Administer all of the databases: production; T&D/training; and Maintain the system configuration leveraging the best of DLA's Maintain currency with functional policy with regard to function Maintain the technical side of the system including the internal systems leveraging DLA Transaction Services as well as estable Maintain and monitor user roles and responsibilities at the sys Conduct Release 2 Systems Engineering (SE) Physical Configuration activities 	ers, application servers and web servers, leveraging the DECC controls. DECC services are governed by an annually negotiate CC SSAE 16 SOC 1 Report as the basis for its input for the air is maintain all the operations software and hardware in the suiterprise systems including the SAM web services, as SAM assignt (IAE) systems. The process maintaining activity to support actions included in the POA&M including maintaining currency of ming the operational and application software currency and services and the operation of several interfaces with externished Federal Enterprise system web services. The processes and the operation of several interfaces with externished Federal Enterprise system web services. The processes and guide using Agencies at the Component level.	ed nnual ite. umes curity			
FY 2016 Plans: In FY16, the DAI PMO will procure required hardware, software defined and new RICFW objects will be finalized. Authority to O Migration of October 2015 Defense Agencies to DAI T&L will be Formulation and Direct Treasury Disbursing, work instructions a planning and BPR, with new Agencies targeted for Release 3, v preparation, Release 3 mocks with the Agencies and Release 4 conducted, as well as, deployment of Release 2 software at DIS	perate (ATO) and Interoperability Certification will be obtained a completed. The DAI PMO will develop Release 3 Budget and training materials and RICEFW objects. Pre-deployment will be conducted, as well as, new Agency implementation action is set to be the service of the conducted of the cond	i.			
-	Accomplishments/Planned Programs Sub	totals 44.260	41.465	31.66	

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Exhibit R-2A, RDT&E Project Justification: PB 2016 Defense Logistics Agen	Date: February 2015			
Appropriation/Budget Activity	R-1 Program Element (Number/Name)	Project (Number/Name)		
0400 / 5	PE 0605080S I Defense Agency Initiatives	1 I Defense	e Agency Initiatives (DAI) -	
	(DAI) - Financial System	Financial S	System)	

C. Other Program Funding Summary (\$ in Millions)

N/A

Remarks

D. Acquisition Strategy

DAI is being developed and implemented using an evolutionary/incremental strategy including major annual software releases to accommodate upgrades as required by changes to the Department's BEA including new laws, regulations and policies as governed by its Functional Sponsor and Milestone Decision Authority (MDA).

In the Acquisition Decision Memorandum (ADM) of September 23, 2013, the MDA placed DAI Increment 1 in sustainment. Increment 2 will address the Commercial Off The Shelf (COTS) application upgrade. When the upgrade is completed (January 2015), Increment 2 Release 1 will overwrite Increment 1 for all users.

E. Performance Metrics

The following performance metrics will be performed on the DAI system:

Functionality: Financial system performance. PEO will determine substantial compliance with the annual Investment Review of PMO assertion of compliance with the latest version of the Department's BEA in scope requirements for Defense Financial Management Improvement Guidance (DFMIG) and other laws regulations and policy. Objective: Substantial compliance.

Program Conformance to BEA Processes, Data Standards, and Business Rules. The PEO will determine substantial compliance with the annual Investment Review of PMO assertion of compliance with the latest version of the Department's BEA. Objective: Substantial compliance.

Net Ready Key Performance Parameter (NR-KPP)

Attribute (Att) A - Support net-centric DoD military operations

Mission: Transform the budget, finance, and accounting operations of the DoD Agencies to achieve accurate and reliable financial information in support of financial accountability and effective and efficient decision making throughout the Defense Agencies in support of the missions of the warfighter.

A.1. Budget to Report (B2R). DAI provides General Ledger, Trial Balance, Budget Execution, and Financial Reporting Capabilities.

DAI will measure the percentage of successful attempts to:

- * Generate and transmit Trial Balance Reports. Objective-95%;
- * Receive budget information from agency-specific systems, to support budget execution. Objective-95%; and
- * Generate and transmit reports to support period end processing procedures. Objective-95%

A.2 Procure to Pay (P2P). DAI provides the capability to Order Materials and Services (Commitments), Record Purchases and Contract Information (Obligations) Pay Bills (Accounts Payable), and Create Ready to Pay File.

DAI will measure the percentage of successful attempts to:

Exhibit R-2A, RDT&E Project Justification: PB 2016 Defense Logistics Agen	Date: February 2015					
Appropriation/Budget Activity	R-1 Program Element (Number/Name)	Project (Number/Name)				
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	Financial System)					
* Furthern contract obligation and in the discretization with a description of the descri						

- * Exchange contract, obligation, receipt and invoice information with external systems to support procurement processes. Objective-95%;
- * Receive Purchase Card information from external systems to manage government purchase cards (P-Cards). Objective-95%;
- * Exchange data across agencies to support intergovernmental Purchase Request (PR) processes. Objective-95%;
- * Receive travel related data from external systems to support travel financial accounting events. Objective-95%; and
- * Exchange miscellaneous payment information with trading partners. Objective-95%.

A.3. Order to Cash (O2C). DAI provides the capability to Receive Customer Orders, Record Work Performed on the orders, Bill Customers, and Track Accounts Receivable.

DAI will measure the percentage of successful attempts to:

- Exchange data with external systems to support management of customer orders. Objective-95%;
- * Exchange receivables data with external systems. Objective-95%; and
- * Manage exchange collections data with external systems. Objective-95%.
- A.4. Acquire to Retire (A2R). DAI provides the capability to record Asset Acquisition, Depreciation, and Disposal DAI will measure the percentage of successful attempts to:
- * Receive asset creation information from external systems. Objective-95%;
- * Accumulate and transmit costs incurred for Capital Assets on Construction in Progress (CIP) and Work in Progress (WIP) projects. Objective-95%;
- * Generate and transmit property accounting information. Objective-95%;
- * Receive property maintenance data from external systems. Objective-95%; and
- * Receive disposal of assets information from external systems. Objective-95%.
- A.5. Cost Management (formerly Cost Accounting). DAI provides Cost Accounting and Allocation Capabilities

DAI will measure the percentage of successful attempts to:

- * Receive Project Budgets from external systems. Objective-95%; and
- * Receive cost data to support cost collection processes. Objective-95%.
- A. 6. Hire to Retire (H2R). DAI provides Civilian, Military, and Contractor Time and Labor capabilities DAI will measure the percentage of successful attempts to:
- * Exchange employee and timekeeping information with external systems. Objective-95%; and
- * Process and send payroll data to external systems. Objective-95%.

NR-KPP Att B - Managed in the Network

- 1) Type of Networks that are connected:
- The DAI application supports multiple Defense Agencies, and thus is accessible from multiple network points. A typical user accesses the application via the web browser from his/her agency specific LAN/WAN and/or local site firewall configurations, traversing through the Non-Classified Internet Protocol Routing Network (NIPRNet) to reach the secure DAI application hosted within the DoD Demilitarized Zone (DMZ) which is controlled and managed by DISA.

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Exhibit R-2A, RDT&E Project Justification: PB 2016 Defense Logistics Agen	Date: February 2015						
Appropriation/Budget Activity	R-1 Program Element (Number/Name)	Project (N	umber/Name)				
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	(DAI) - Financial System	Financial S	System)				
The DAI and wife a surfaction is heated in a DICA DECC and assessment to eated in Onders. LIT and is assessment by DAI December Management Office.							

- The DAI production application is hosted in a DISA DECC environment located in Ogden, UT and is managed by DAI Program Management Office
- 2) Measures of Performance (MOPs) to measure network entrance and management performance:
- a) Network related (DISA) as per DISA Catalog of Services
- -Interactive Availability Portion of network/system controlled by DISA CSD available to the partner during the interactive window
- -Batch Throughput Completion rate and delivery by specified time during batch window specified in SLA
- b) Database related (DAI Program Management Office)
- -System Availability
- -On Line user system response
- 3) Network Management:
- -The Agency (user) being supported is responsible for the communications infrastructure necessary for leaving their location to connect users to the NIPRNet
- -DISA is responsible for communications on NIPRNet between the end user and the main DAI environment
- -DAI Program Management Office is responsible for activities occurring within the application and the Oracle Database
- 4) Systems Management
- -NIPRNet and Infrastructure Centralized within DISA CSD
- -DAI System centralized within DAI Program Management Office
- 5) Network Configuration Parameters N/A (within the realm of DISA management) DAI will measure the percentage of success for:
- * Supports secure Internet/NIPRNET access to solution. Interactive Availability. Objective-98.5%;
- * Supports secure Internet/NIPRNET access to solution. Batch Throughput. Objective-95%;
- * Provides adequate system response and availability to support operations. System Availability. (Condition: 5000 users/hour) Objective-95%; and
- * Provides adequate system response and availability to support operations. On-line system response. (Condition: 5000 users/hour) Objective-95%.

NR-KPP Att C - Effectively Exchange Information.

DAI will satisfy all top-level critical Information Exchange Requirements (IERs) with all required DoD Enterprise, DFAS, Defense Agencies, and Federal Systems, as documented in SV-6. There are 47 data exchanges with other systems. The objectives are 100% for accuracy and ten seconds to 1 day for timeliness. Additional details available upon request.

Major Performers

Exhibit R-2A, RDT&E Project Justification: PB 2016 Defense Logistics Agency

Appropriation/Budget Activity

0400 / 5

R-1 Program Element (Number/Name)
PE 0605080S / Defense Agency Initiatives (DAI) - Financial System

Project (Number/Name)
1 / Defense Agency Initiatives (DAI) - Financial System)

DISA

DECC Columbus, OH Test and Development

DISA

DECC Mechanicsburg, PA Test and Development

DISA, Joint Interoperability Test Command (JITC)

Indian Head, MD and Fort Huachuca, AZ

Test Management and ITT Lead Services, Test tool, Information Exchange/Interfaces, DLA Transaction Services Instance and limited Operational Assessment Support.

CACI Inc Federal

Chantilly, VA

Enterprise Solutions -Budget to Report, Procure to Pay, Order to Fill, Cost Accounting, Time & Labor and Asset to Retire

CACI ISS Inc

Fairfax, VA

Infrastructure Support

Computer Sciences Corporation

Falls Church, VA

Enterprise Solutions for Customer Application Development

PE 0605080S: Defense Agency Initiatives (DAI) - Finan...

International Business Machines Corporation

Bethesda, MD

Enterprise Solutions- Procure to Pay, Order to Cash and Budget to Report

CACI Inc. Federal

Chantilly, VA

Enterprise Solutions - Acquire to Retire, Cost Accounting and Time and Labor

Exhibit R-3, RDT&E Project Cost Analysis: PB 2016 Defense Logistics Agency

Appropriation/Budget Activity

0400 / 5

R-1 Program Element (Number/Name)
PE 0605080S / Defense Agency Initiatives

(DAI) - Financial System

Project (Number/Name)

1 I Defense Agency Initiatives (DAI) -

Date: February 2015

Financial System)

Product Developmen	duct Development (\$ in Millions)			FY 2014		2014 FY 20		2015 FY 2		FY 2016 OCO		FY 2016 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract
Enterprise Solutions Enhancements	Option/ CPFF	CACI Inc Federal : Chantilly, VA	0.000	10.176	Apr 2014	5.737	Jan 2015	5.846	Jan 2016	-		5.846	Continuing	Continuing	-
Enterprise Solutions Implementation	Option/ CPAF	CACI Inc Federal : Chantilly, VA	0.000	5.674	Apr 2014	5.939	Jul 2015	5.863	Jul 2016	-		5.863	Continuing	Continuing	-
Infrastructure Support	Option/ FFP	CACI ISS Inc : Fairfax, VA	0.000	2.659	Mar 2014	0.057	Jan 2015	0.096	Jan 2016	-		0.096	Continuing	Continuing	-
Enterprise Solution CAD	C/CPFF	CSC : Falls Church, VA	0.000	1.275	Mar 2014	-		-		-		-	-	1.275	-
Enterprise Solutions P2P	C/FFP	IBM : Bethesda, MD	0.000	3.821	Mar 2014	8.040	Apr 2015	5.513	Apr 2016	-		5.513	Continuing	Continuing	-
Enterprise Solutions A2R	C/CPFF	CACI Inc Federal : Chantilly, VA	0.000	0.658	Mar 2014	6.415	Apr 2015	6.415	Apr 2016	-		6.415	Continuing	Continuing	-
Data Conversion Services	Option/ FFP	IPI : Boerne, TX	0.000	0.814	May 2014	0.850	May 2015	0.866	May 2016	-		0.866	Continuing	Continuing	-
Global Model Development Support	TBD	TBD : TBD	0.000	0.933		7.448	Sep 2015	-		-		-	-	8.381	-
Oracle Software	PO	TBD : TBD	0.000	8.170	Sep 2014	-		-		-		-	-	8.170	-
CLM Licenses	TBD	TBD : TBD	0.000	3.342	Jan 2015	-		-		-		-	-	3.342	-
Jaws Professional Software	C/FFP	Immix Technology : McLean, VA	0.000	0.017	Sep 2014	-		-		-		-	-	0.017	-
Kurzweil 508 Software	C/FFP	Envision Tech INC DBA: Bethesda, MD	0.000	0.008	Sep 2014	-		-		-		-	-	0.008	-
Dragon Naturally Speaking Software	C/FFP	Red River Computer Co INC DBA : Claremont, NH	0.000	0.007	Sep 2014	-		-		-		-	-	0.007	-
		Subtotal	0.000	37.554		34.486		24.599		-		24.599	-	-	-

Exhibit R-3, RDT&E Project Cost Analysis: PB 2016 Defense Logistics Ager	Date: February 2015		
Appropriation/Budget Activity 0400 / 5	R-1 Program Element (Number/Name) PE 0605080S I Defense Agency Initiatives (DAI) - Financial System	, ,	umber/Name) e Agency Initiatives (DAI) - System)

Test and Evaluation (\$ in Millions)			FY 2	2014	FY 2	2015	FY 2 Ba	2016 ise	FY 2	2016 CO	FY 2016 Total				
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract
Test and Development	MIPR	DISA : Pensacola, FL	0.000	3.537	Oct 2013	2.674	Oct 2014	2.674	Oct 2015	-		2.674	Continuing	Continuing	-
Independent Testing	MIPR	JITC : Indian Head, MD	0.000	3.169	Feb 2014	2.900	Apr 2015	2.955	Apr 2016	-		2.955	Continuing	Continuing	, -
		Subtotal	0.000	6.706		5.574		5.629		-		5.629	-	-	-

Management Services (\$ in Millions)			FY 2	2014	FY 2	2015	FY 2 Ba		FY 2	2016 CO	FY 2016 Total				
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Management Services	TBD	TBD : TBD	0.000	-		1.405	Oct 2014	1.432	Oct 2015	-		1.432	Continuing	Continuing	-
		Subtotal	0.000	-		1.405		1.432		-		1.432	-	-	-

	Prior	EV 2	1044	EV	0045	FY 2		FY 2		FY 2016	Cost To	Total	Target Value of
	Years	FY 2	FY 2014		FY 2015		Base		co	Total	Complete	Cost	Contract
Project Cost Totals	0.000	44.260		41.465		31.660		-		31.660	-	-	-

Remarks

Exhibit R-4, RDT&E Schedule Profile: P	B 2016 De	efens	e Log	gistics	s Ag	ency	/															Date	: Fe	brua	ary 2	2015		
Appropriation/Budget Activity 0400 / 5								PE 0605080S I Defense Agency Initiatives 11										1/1	Project (Number/Name) 1 I Defense Agency Initiatives (DAI) - Financial System)									
	ſ	F	Y 201	14		FY	201	5		FY 2	2016			FY 2	2017		F	Y 2	2018			FY 2	019			FY 2	020	
		_		4	1		_	_	1	2		4	1	2		4		2		4					1		3	
N/A																												

Exhibit R-4A, RDT&E Schedule Details: PB 2016 Defense Logistics Agency			Date: February 2015
Appropriation/Budget Activity 0400 / 5	R-1 Program Element (Number/Name) PE 0605080S I Defense Agency Initiatives (DAI) - Financial System	, ,	umber/Name) e Agency Initiatives (DAI) - System)

Schedule Details

	St	art	Er	nd
Events	Quarter	Year	Quarter	Year
N/A	1	2014	1	2014