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<b>Exhibit R-2, RDT&amp;E Budget Item Justification:</b> PB 2015 Defense Security Cooperation Agency	<b>Date:</b> March 2014
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<b>Appropriation/Budget Activity</b> 0400: <i>Research, Development, Test &amp; Evaluation, Defense-Wide I BA 7: Operational Systems Development</i>	<b>R-1 Program Element (Number/Name)</b> PE 0605127T I <i>Regional International Outreach (RIO) - Partnership for Peace Information Management System (PIMS)</i>
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COST (\$ in Millions)	Prior Years	FY 2013	FY 2014	FY 2015 Base	FY 2015 OCO #	FY 2015 Total	FY 2016	FY 2017	FY 2018	FY 2019	Cost To Complete	Total Cost
Total Program Element	4.196	2.885	3.270	1.750	-	1.750	1.750	1.750	1.750	1.783	Continuing	Continuing
000000: <i>Regional International Outreach - Partnership for Peace Information Management Systems</i>	4.196	2.885	3.270	1.750	-	1.750	1.750	1.750	1.750	1.783	Continuing	Continuing

# The FY 2015 OCO Request will be submitted at a later date.

**A. Mission Description and Budget Item Justification**

Regional International Outreach (RIO) - Partnership for Peace (PfP) Information Management System (PIMS) is an Office of the Secretary of Defense (OSD) initiative. The primary focus of the program is a common information technology platform (GlobalNET) to improve international partner outreach and collaboration efforts in a federated environment. A federated environment – characterized by the capacity of DoD institutions and Partners to directly share participants and content across proprietary community websites - fosters networks of partner influencers and enables better use of DoD resources through collaboration among the Regional Centers for Security Studies, PfP and international partners, other DoD educational institutions and communities as required. The program uses a spiral methodology (making available capabilities as developed), to speed the delivery of open source collaboration technologies the user community. The Defense Security Cooperation Agency (DSCA) oversees execution of the research and development of the GlobalNET effort and its operations, and ensures that the program addresses DoD security cooperation requirements in the context of defense, interagency, and international information sharing and collaboration needs.

The GlobalNET effort focuses on improving collaboration, supporting outreach efforts, and enabling communication among the Regional Centers for Security Studies, the Combatant Commanders, the DSCA, OUSD (Policy), North Atlantic Treaty Organization's (NATO) Military Partnerships Directorate (MPD), the PfP Consortium of Defense Academies, PfP Partner countries, and other designated DoD institutions and communities. It provides DoD and international partner security practitioners a platform to share information, communicate and collaborate, and improve administrative activities. It also provides the ability to form collaborative communities of interest around security issues. GlobalNET facilitates information sharing and knowledge management concepts in accordance with U.S. policy. PIMS, as a part of the NATO Enlargement Facilitation Act of 1996, and collaboration needs.

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cooperative activities. This support is important to achieve the interoperability/integration outlined in the Guidance for the Employment of the Force. RIO-PIMS supports internet-based education and collaboration, exercise simulations, and training center requirements.

The Regional Centers Person/Activity Management System (RCPAMS) provides an integrated student and activities management framework that was designed to complement the capabilities of the Security Assistance Network (SAN). The interface between the SAN, RCPAMS, and GlobalNET provides faculty and students an effective information service to ensure student, activity, and alumni management. Data is shared between the systems ensuring improved data integrity.

<b>B. Program Change Summary (\$ in Millions)</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015 Base</b>	<b>FY 2015 OCO</b>	<b>FY 2015 Total</b>
Previous President's Budget	3.238	3.270	1.750	-	1.750
Current President's Budget	2.885	3.270	1.750	-	1.750
Total Adjustments	-0.353	-	-	-	-
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-0.263	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-	-			
• SBIR/STTR Transfer	-0.090	-			

**Change Summary Explanation**

FY 2013: The decrease reflects sequestration reduction and SBIR/STTR transfer

FY 2014: RIO-PIMS requires \$3.270 to research and implement the learning management module identified as required from multiple user communities in FY 2014; move the system out of current hosted environment and deploy it in a FEDRAMP compliant hosting facility; to research the computer human interface (CHI) ensuring it is closely aligned with the new stakeholder workflow;; migrate the technology from an older code base to a newer version reducing security vulnerabilities and making system extensions less costly to perform and maintain; deploy a native video teleconference (VTC) capability to replace the existing Adobe connect system; update and complete DIACAP paperwork and support DSCA CIO to get a GIG waiver.

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Exhibit R-2A, RDT&E Project Justification: PB 2015 Defense Security Cooperation Agency										Date: March 2014		
Appropriation/Budget Activity 0400 / 7					R-1 Program Element (Number/Name) PE 0605127T / <i>Regional International Outreach (RIO) - Partnership for Peace Information Management System (PIMS)</i>				Project (Number/Name) 000000 / <i>Regional International Outreach - Partnership for Peace Information Management Systems</i>			
COST (\$ in Millions)	Prior Years	FY 2013	FY 2014	FY 2015 Base	FY 2015 OCO #	FY 2015 Total	FY 2016	FY 2017	FY 2018	FY 2019	Cost To Complete	Total Cost
000000: <i>Regional International Outreach - Partnership for Peace Information Management Systems</i>	4.196	2.885	3.270	1.750	-	1.750	1.750	1.750	1.750	1.783	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

# The FY 2015 OCO Request will be submitted at a later date.

## A. Mission Description and Budget Item Justification

Regional International Outreach (RIO) - Partnership for Peace (PfP) Information Management System (PIMS) is an Office of the Secretary of Defense (OSD) initiative. The primary focus of the program is a common information technology platform (GlobalNET) to improve international partner outreach and collaboration efforts in a federated environment. A federated environment – characterized by the capacity of DoD institutions and Partners to directly share participants and content across proprietary community websites - fosters networks of partner influencers and enables better use of DoD resources through collaboration among the Regional Centers for Security Studies, PfP and international partners, other DoD educational institutions and communities as required. The program uses a spiral methodology (making available capabilities as developed), to speed the delivery of open source collaboration technologies the user community. The Defense Security Cooperation Agency (DSCA) oversees execution of the research and development of the GlobalNET effort and its operations, and ensures that the program addresses DoD security cooperation requirements in the context of defense, interagency, and international information sharing and collaboration needs.

The GlobalNET effort focuses on improving collaboration, supporting outreach efforts, and enabling communication among the Regional Centers for Security Studies, the Combatant Commanders, the DSCA, OUSD (Policy), North Atlantic Treaty Organization's (NATO) Military Partnerships Directorate (MPD), the PfP Consortium of Defense Academies, PfP Partner countries, and other designated DoD institutions and communities. It provides DoD and international partner security practitioners a platform to share information, communicate and collaborate, and improve administrative activities. It also provides the ability to form collaborative communities of interest around security issues. GlobalNET facilitates information sharing and knowledge management concepts in accordance with U.S. policy. PIMS, as a part of the NATO Enlargement Facilitation Act of 1996, implements the Congressional endorsement for the modernization of Defense capabilities in eligible PfP countries relative to their telecommunications infrastructure. RIO-PIMS provides allies and partner countries the ability to collaborate in critical cooperative activities that underpin the spirit of the PfP program. The program supports PfP coalition initiatives through development of distributive collaboration tools to support aspects of U.S. and NATO-approved PfP cooperative activities. This support is important to achieve the interoperability/integration outlined in the Guidance for the Employment of the Force. RIO-PIMS supports internet-based education and collaboration, exercise simulations, and training center requirements.

The Regional Centers Person/Activity Management System (RCPAMS) provides an integrated student and activities management framework that was designed to complement the capabilities of the Security Assistance Network (SAN). The interface between the SAN, RCPAMS, and GlobalNET provides faculty and students an effective information service to ensure student, activity, and alumni management. Data is shared between the systems ensuring improved data integrity.

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Appropriation/Budget Activity 0400 / 7		R-1 Program Element (Number/Name) PE 0605127T / Regional International Outreach (RIO) - Partnership for Peace Information Management System (PIMS)	Project (Number/Name) 000000 / Regional International Outreach - Partnership for Peace Information Management Systems		
B. Accomplishments/Planned Programs (\$ in Millions)			FY 2013	FY 2014	FY 2015
Title: Regional International Outreach - Partnership for Peace Information Management System			2.885	3.270	1.750
FY 2013 Accomplishments: Developed, tested and released six updates, security patches, and new code to the platform based on user and security requirements. The team performed these releases throughout the FY. Some of the highlight items within these releases by the development team were: • Reengineered the login process to make it much easier for users who forget their passwords, needed to reset their passwords, or otherwise have not engaged with the site beyond 90 days. • Fixed the resources access area to allow users to more easily discover content through tagging of resources into logically grouped key words similar to folders and added functional “do not send notification” checkbox • Implemented contextual filter to Recent Activity area • Extended Google Translate character threshold  Completed DIACAP and received an authority to operate (ATO). Completed the GlobalNET follow on acquisition package with costing based on the IFPUG Function Point and the software tool SLIM.  FY 2014 Plans: Move the system out of current hosted environment and deploy it in a FEDRAMP compliant hosting facility. Currently the security requirements according to the DSCA CIO do not meet the new baseline requirements and need to be hardened. The technology is intended to be hosted at the same facility as RCPAMS taking advantage of economies of scale. At the same time, update and complete new DIACAP paperwork and support DSCA CIO to get a GIG waiver.  Implement the learning management module identified as required. Users have identified the current workflow built into the system as incomplete and it is required to be extended. The NATO School uses an open source LMS that we will make available via GlobalNET with single sign –on which they currently lack this gives us economies of scale that can be realized and by using NATO School’s open source LMS which will be less costly than extending the software for this functionality.  Common access card (CAC) enable the system. As the system was designed to support foreign nationals, it does not support CAC authentication and with the security requirements and the inclusion of more US citizens, CAC enablement will provide more access control and easier access.  Migrate the technology from an older code base to a newer version. GlobalNET is at risk for falling two major software releases behind, increasing the lack of supportability and development personnel. The update will certify all of the extensions and move to					

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<b>Exhibit R-2A, RDT&amp;E Project Justification:</b> PB 2015 Defense Security Cooperation Agency			<b>Date:</b> March 2014		
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<b>B. Accomplishments/Planned Programs (\$ in Millions)</b>			<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>
the most recent stable version which will reduce security vulnerabilities and make system extensions less costly to perform and maintain					
Continue to research the computer human interface (CHI) ensuring it is closer aligned with the consolidated workflow. We continue to refine the interface such that users are finding operations to be easier and more intuitive to perform.					
Deploy a native video teleconference (VTC) capability to replace the existing hosted service. GlobalNET is currently bundled with a loosely coupled Adobe connect system outside of the GlobalNET stack and hosting environment. The capability would create a native VTC capability inside of the platform allowing much tighter integrations with messaging, file sharing, white boarding, and chatting and reduce the operations and maintenance (O&M) expense of leasing this service.					
Work with the existing platform managers to update the GlobalNET implementation to the newest platform stable release - allowing greater functionality and better security across all members of the platform.					
Extend the information exchange between the RCPAMS and GlobalNET. The exchange is only working for exporting users from RCPAMS to GlobalNET for account provisioning and there are three additional functions to implement.					
<b>FY 2015 Plans:</b>					
Add redundant/additional user capacity. This includes expanding the hardware and software to an alternate site to allow additional users to access and use the system concurrently and be a backup site in the event of a disaster or failure. Because of all of the advanced graphics and expansion of the user base, it is expected that we will need this additional capacity and the best plan to distribute it out to an alternate location.					
Ensure that discovery is much easier including adding the capability to refine search results using a keyword based refinement methodology. The amount of data the system will be collecting dictates greater refinement of the search results. In addition, build the capability to allow the users to refine the data by multiple folders.					
Re-engineer the security model to allow much greater granular permission on functions. The current model does not allow permissions down to the activity level and that is need as more users are starting to restrict access to functions.					
Re-engineer the email integration capabilities. Put more control on the content of sent emails and well as greater capabilities to receive emails and incorporated them into the system as natively entered data elements.					
<b>Accomplishments/Planned Programs Subtotals</b>			2.885	3.270	1.750

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## **C. Other Program Funding Summary (\$ in Millions)**

N/A

## **Remarks**

## **D. Acquisition Strategy**

The GlobalNET effort employs a spiral acquisition strategy to ensure a well-defined model for each institution/community that can be exported globally. The program uses a regional approach to ensure sustainable, leave-behind technology and information sharing procedures. By partnering with other U.S. Government agencies, existing assets are leveraged to preserve U.S. investments, avoid duplication of effort between agencies, and offer economically prudent solutions to improve information sharing and achieve U.S. security cooperation goals. Independent Operational Test teams were brought on to ensure that GlobalNET and bears independent validation of the development team's effort. GlobalNET has regional based personnel to assist in the adoption of the platform with partners who are not familiar with social collaboration and networking media. RCPAMS uses a similar spiral approach, testing and fielding approach.

## **E. Performance Metrics**

RIO-PIMS projects performance is measured in several methods: the successful meeting of stated performance objectives in the statement of work, and meeting target dates in the project management plan; via a combination of statistics including the number of trouble tickets generated on the development site, operational user feedback on development site usability, and design; and the system's performance during developmental and operational testing. The use of a 3rd party to execute the operational test ensures that the system meets the performance metrics prior to moving to production.

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<b>Exhibit R-3, RDT&amp;E Project Cost Analysis:</b> PB 2015 Defense Security Cooperation Agency												<b>Date:</b> March 2014		
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<b>Product Development (\$ in Millions)</b>				<b>FY 2013</b>		<b>FY 2014</b>		<b>FY 2015 Base</b>		<b>FY 2015 OCO</b>		<b>FY 2015 Total</b>			
<b>Cost Category Item</b>	<b>Contract Method &amp; Type</b>	<b>Performing Activity &amp; Location</b>	<b>Prior Years</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Cost To Complete</b>	<b>Total Cost</b>	<b>Target Value of Contract</b>
Defense Security Cooperation Agency	MIPR	Merlin International : Englewood, CO	4.196	2.885	Jul 2013	3.270	Jul 2014	1.750	Jul 2015	-		1.750	Continuing	Continuing	-
<b>Subtotal</b>			4.196	2.885		3.270		1.750		-		1.750	-	-	-

  

			<b>Prior Years</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015 Base</b>	<b>FY 2015 OCO</b>	<b>FY 2015 Total</b>	<b>Cost To Complete</b>	<b>Total Cost</b>	<b>Target Value of Contract</b>
<b>Project Cost Totals</b>			4.196	2.885	3.270	1.750	-	1.750	-	-	-

  

**Remarks**

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<b>Exhibit R-4, RDT&amp;E Schedule Profile:</b> PB 2015 Defense Security Cooperation Agency			<b>Date:</b> March 2014
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	FY 2013				FY 2014				FY 2015				FY 2016				FY 2017				FY 2018				FY 2019			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Deploy System																												
Award Support Services Contract for Support, ISP, and Limited Equipment Support																												
Refine Interface for Community Use																												
Certification and Accreditation																												
Process JCIDS Documents																												
Review Operational Requirements																												
Develop RCPAMS Interface																												
Identify New Institutions for GlobalNET																												
Upgrade Core and Maintenance Releases																												
Deploy to Other Institutions																												
Review Technical Architecture																												



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<b>Exhibit R-4A, RDT&amp;E Schedule Details:</b> PB 2015 Defense Security Cooperation Agency			<b>Date:</b> March 2014
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## Schedule Details

Events	Start		End	
	Quarter	Year	Quarter	Year
Deploy System	4	2013	1	2017
Award Support Services Contract for Support, ISP, and Limited Equipment Support	1	2013	4	2015
Refine Interface for Community Use	2	2013	2	2016
Certification and Accreditation	4	2013	2	2016
Process JCIDS Documents	4	2013	2	2014
Review Operational Requirements	3	2013	2	2017
Develop RCPAMS Interface	2	2013	2	2013
Identify New Institutions for GlobalNET	3	2013	2	2016
Upgrade Core and Maintenance Releases	4	2013	2	2015
Deploy to Other Institutions	1	2013	2	2015
Review Technical Architecture	3	2013	3	2016