A. Mission Description and Budget Item Justification

The mission of the DoD Enterprise Systems is to coordinate and enable business transformation efforts across the Department of Defense (DoD). The DLA recognizes that DoD’s business enterprise must be closer to its warfighting customers than ever before. Joint military requirements drive the need for greater commonality and integration of business and financial operations.

# The FY 2015 OCO Request will be submitted at a later date.
**Exhibit R-2, RDT&E Budget Item Justification:** PB 2015 Defense Logistics Agency

**Date:** March 2014

### Appropriation/Budget Activity

| 0400: Research, Development, Test & Evaluation, Defense-Wide | BA 5: System Development & Demonstration (SDD) |

### R-1 Program Element (Number/Name)

PE 0605070S / DoD Enterprise Systems Development and Demonstration

### B. Program Change Summary ($ in Millions)

<table>
<thead>
<tr>
<th></th>
<th>FY 2013</th>
<th>FY 2014</th>
<th>FY 2015 Base</th>
<th>FY 2015 OCO</th>
<th>FY 2015 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Previous President's Budget</td>
<td>133.104</td>
<td>27.917</td>
<td>14.209</td>
<td>-</td>
<td>14.209</td>
</tr>
<tr>
<td>Current President's Budget</td>
<td>100.056</td>
<td>25.217</td>
<td>15.326</td>
<td>-</td>
<td>15.326</td>
</tr>
<tr>
<td>Total Adjustments</td>
<td>-33.048</td>
<td>-2.700</td>
<td>1.117</td>
<td>-</td>
<td>1.117</td>
</tr>
</tbody>
</table>

- Congressional General Reductions: -33.048
- Congressional Directed Reductions: -2.700
- Congressional Rescissions: -
- Congressional Adds: -
- Congressional Directed Transfers: -
- Reprogrammings: -
- SBIR/STTR Transfer: -
- Secretary of Defense Initiatives: -

### Change Summary Explanation

**FY 2013 ($-33.048M) and FY 2014 ($-2.700) Secretary of Defense Initiatives**

The Defense Enterprise Business Systems (DEBS) was addressing not only Sequestration but an overall RDT&E proposed Congressional Reduction. Due to the uncertainty of these issues, investment programs reduced immediate FY2013 and FY2014 execution requirements to those actions needed to prevent breaks in service pending final resolution of the President's budget. The delay in the final approval of the budget also impacted the ability to initiate planned acquisition that have longer contractual lead times. The combined impact of the actions resulted in Defense Agencies Initiative (DAI) delaying the start of mandatory ERP software version migration to Oracle R12 to FY2014 and delaying the deployment to additional Agencies; Defense Retiree and Annuitant Pay System (DRAS2) 2, delayed the prime contract award until FY 2014; Defense Information System for Security (DISS) delayed and down scoped key contract actions needed to fully implement the intent of Section 3001 Public Law 108-458, the Intelligence Reform and Terrorism Prevention Act of 2004 and Homeland Security Presidential Directive 12. Funds that would have supported functional enhancements to the Defense Travel System (DTS), Wide Area Workflow and systematic technology research were diverted to the higher priority programs.

**FY 2015 Secretary of Defense Initiatives: $1.117million - due to additional DEBS program requirements.**
A. Mission Description and Budget Item Justification

The BEIS utilized the mature, existing infrastructure of Defense Corporate Database/Defense Corporate Warehouse (DCD/DCW), Defense Departmental Reporting System (DDRS), and Defense Cash Accountability System (DCAS) to provide timely, accurate, and reliable business information from across the DoD to support auditable financial statements as well as provide detailed information visibility for management in support of the Warfighter. The goals of BEIS are to ensure data compliance with Standard Financial Information Structure (SFIS) standards; provide security-defined, enterprise-level access to information for ad hoc management queries; and produce external financial management reports/statements based on standardized data. BEIS provides solutions to these goals by:

- Establishing the authoritative source for SFIS values and providing for standardization by implementing SFIS and United States Standard General Ledger (USSGL) compliant financial reporting capabilities for Audited Financial Statements and Budgetary Reports.
- Providing an enterprise-wide information environment that will serve as the single source for enterprise-wide financial information.
- Serving as the DoD-wide system for Treasury Reporting.
- Providing decision makers with significantly greater access to financial information through data visibility and business intelligence (e.g., Executive Dashboard).

The BEIS functional baseline encompasses a family of services organized into six distinct lines of business, four of which have achieved Full Operational Capability (FOC). The remaining two services, Financial Reporting Services and Cash Accountability Reporting Services, will provide DoD enterprise-wide financial visibility and will serve as the centralized financial data source and the single source for enterprise Audited Financial Statements and Budgetary Reports, as well as Treasury Reporting. The BEIS financial management capabilities will be used by the Military Services, Defense Agencies, and the Under Secretary of Defense (Comptroller). These modernization efforts will complete deployment/implementation of BEIS capabilities and will serve the Department Auditability goals and objectives.

B. Accomplishments/Planned Programs ($ in Millions)

<table>
<thead>
<tr>
<th>Title: Business Enterprise Information Services (BEIS)</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2013 Accomplishments: BEIS DDSR Financial Reporting Services:</td>
</tr>
<tr>
<td>- Continued toward completion of SFIS Compliant Budgetary Reporting for Defense Agencies (i.e., implemented Defense Agency Initiative interface for (Defense Media Activity (DMA), Office of Economic Adjustment (OEA), Defense Advanced Research Projects Agency (DARPA), and Defense Security Service (DSS)), North Atlantic Treaty Organization (NATO), TriCare Management Activity (TMA) Contract Resource Management (CRM), Washington Headquarters Service (WHS) Allotment Accounting System (WAAS) for Department of Defense</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2014</th>
<th>FY 2015 Base</th>
<th>FY 2015 OCO</th>
<th>FY 2015 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>5.740</td>
<td>3.360</td>
<td>0.957</td>
<td>-</td>
<td>0.957</td>
</tr>
</tbody>
</table>
**B. Accomplishments/Planned Programs ($ in Millions)**

| BEIS DCAS Cash Accountability Reporting Services: |
| - Continued deployment/implementation of PowerBuilder to Web (PB2Web)/PKI Initiative with Deployment 2. |

**FY 2014 Plans:**

BEIS DDRS Financial Reporting Services:
- Implementation of Government Treasury Account Adjusted Trial Balance System (GTAS)
- Complete Standard Financial Information Service (SFIS) Compliant Budgetary Reporting for Defense Agencies (Entails Undistributed Cash, State Department, Classified Agencies (to include Masked Interface), Mechanization of Contract Administration Services (MOCAS) Adjustments (ADJ), and Enterprise Business Accountability System (EBAS) – Washington Headquarters Service (WHS))
- Complete TI-97 compilation process
BEIS DCAS Cash Accountability Reporting Services:
- Complete deployment/implementation of PowerBuilder to Web (PB2Web)/PKI Initiative (i.e., Deployment 3 and 4).

**FY 2015 Base Plans:**

BEIS DCAS Cash Accountability Reporting Services:
- Implementation of significant system enhancements/modifications required to meet evolving regulatory and/or statutory changes in support of DoD/Treasury fiduciary reporting and/or the DoD Audit Readiness effort.

<table>
<thead>
<tr>
<th>FY 2013</th>
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<td>3.360</td>
<td>0.957</td>
<td>-</td>
<td>0.957</td>
</tr>
</tbody>
</table>

**C. Other Program Funding Summary ($ in Millions)**

N/A

**Remarks**

**D. Acquisition Strategy**

BEIS leveraged existing infrastructure in DoD’s investment in DCD/DCW, DDRS, and DCAS. BEIS formally implemented a portfolio management approach to program management that helped to ensure a management strategy was in place to better reallocate assets within the portfolio. BEIS has and will continue to deliver needed
<table>
<thead>
<tr>
<th>Appropriation/Budget Activity</th>
<th>R-1 Program Element (Number/Name)</th>
<th>Project (Number/Name)</th>
</tr>
</thead>
<tbody>
<tr>
<td>0400 / 5</td>
<td>PE 0605070S / DoD Enterprise Systems Development and Demonstration</td>
<td>1 / Business Enterprise Information Services (BEIS)</td>
</tr>
</tbody>
</table>

Capabilities more rapidly and efficiently using a Family of Systems (FoS) concept providing a functional baseline organized into six distinct lines of business: General Ledger Services, Business Integration Services, Reference Data Services, Enterprise Level Business Intelligence Services, Cash Accountability and Reporting Services, and Financial Reporting Services. These services are provided by individual IT systems that collectively, make up the BEIS FoS. The BEIS FoS program is composed of four core systems; Defense Departmental Reporting System (DDRS), Defense Cash Accountability System (DCAS) Enterprise Business Intelligence (EBI), and Defense Corporate Database/Defense Corporate Warehouse (DCD/DCW). Capabilities are being developed incrementally with multiple releases per year to meet the Enterprise Transition Plan milestones provided to Congress. BEIS has achieved FOC for the following system components/services: DCD/DCW, to include General Ledger Services, Business Integration Services, Reference Data Services, and Enterprise Business Intelligence (EBI) and transitioned these to DFAS for operations and sustainment. Based on the list of remaining requirements for BEIS DDRS Financial Reporting Services and BEIS DCAS Cash Accountability and Reporting Services an overall schedule including integrated activities as well as identified products and milestones has been developed. Contracts are competitively awarded to keep costs down. Intra-governmental services are being used where possible for infrastructure support by the Defense Finance and Accounting Service (DFAS) Technical Services Organization and Defense Information Systems Agency (DISA) Information Processing Center.

**E. Performance Metrics**

N / A
A. Mission Description and Budget Item Justification

The Defense Business Enterprise Systems (DEBS) (formerly Defense Business Systems Acquisition (DBASE) Staff) is a core team of highly qualified individuals charged with supporting the development and maintenance of a portfolio of programs designed to meet the needs of the Department of Defense (DoD). The DEBS mission is to provide cross cutting program executive support and tools to include expert acquisition strategy, advise, oversight, and hands-on assistance to all of the DoD Enterprise Systems. The primary focus is to enhance the consistency of processes enabling streamlined program development and program process auditability; promote excellence and innovation by sharing key skill sets and resources across the portfolios.

B. Accomplishments/Planned Programs ($ in Millions)

<table>
<thead>
<tr>
<th>Title:</th>
<th>DBSAE Staff</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2013 Accomplishments:</td>
<td>Continue to focus efforts to enhance the consistency of processes, and promote excellence in innovation. Continue with FISCAM assessment and remediation actions as needed. Complete SSAE 16 assessment preparations.</td>
</tr>
<tr>
<td>FY 2015 OCO Total</td>
<td>-</td>
</tr>
<tr>
<td>FY 2015 Base</td>
<td>-</td>
</tr>
</tbody>
</table>

Accomplishments/Planned Programs Subtotals: -

C. Other Program Funding Summary ($ in Millions)

N/A

Remarks

D. Acquisition Strategy

N / A

E. Performance Metrics

N / A
Exhibit R-2A, RDT&E Project Justification: PB 2015 Defense Logistics Agency

<table>
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<tr>
<th>Appropriation/Budget Activity</th>
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<th>Project (Number/Name)</th>
</tr>
</thead>
<tbody>
<tr>
<td>0400 / 5</td>
<td>PE 0605070S / DoD Enterprise Systems Development and Demonstration</td>
<td>3 / Defense Agencies Initiative (DAI)</td>
</tr>
</tbody>
</table>

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<tbody>
<tr>
<td>3: Defense Agencies Initiative (DAI)</td>
<td>57.349</td>
<td>-</td>
<td>-</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>Continuing</td>
<td>Continuing</td>
</tr>
</tbody>
</table>

| Quantity of RDT&E Articles | - | - | - | - | - | - | - | - | - | - | - | - |

*The FY 2015 OCO Request will be submitted at a later date.*

A. Mission Description and Budget Item Justification

The DAI mission is to deliver auditable Chief Financial Officer (CFO) Act compliant business environments for Defense Agencies providing accurate, timely, authoritative financial data supporting the DoD goal of standardizing financial management practices improving financial decision support, and supporting audit readiness. Currently, Defense Agencies use more than 10 different non-compliant financial management systems supporting diverse operational functions and the warfighter in decision making and financial reporting. These disparate, non-integrated systems do not meet statutory requirements to produce timely, auditable reports.

The DAI program modernizes the Defense Agencies’ financial management processes by streamlining financial management capabilities, addressing financial reporting material weaknesses, and supporting financial statement auditability for the majority of agencies and field activities across the DoD. DAI will support a transformation of budget, finance, and accounting processes across participating defense agencies to help improve the quality of financial information, supporting financial auditability and decision making. The DAI business solution, once implemented, will provide a near real-time, web-based system from a “.mil” environment of integrated business processes that will enable in excess of 84,000 Defense Agency financial managers, program managers, auditors, and Defense Finance and Accounting Service (DFAS) representatives to make sound financial business decisions.

The DAI implementation approach is to deploy a standardized system solution that is consistent with requirements in the Federal Financial Management Improvement Act (FFMIA) and the DoD Business Enterprise Architecture (BEA), while leveraging the out-of-the-box capabilities of the selected Commercial-Off-the-Shelf (COTS) product, Oracle e-Business Suite (EBS), version 11i (R11). DAI implemented an Office of Management and Budget Financial Systems Integration Office (FSIO) qualified COTS financial management business solution with common business processes and data standards. The Program Management Office (PMO) will not develop any objects that are included in core COTS software or services (i.e. vendor data from Federal authoritative source).

DAI supports the Quadrennial Defense Review (QDR) Strategy 5, “Reform the business and support functions of the Defense enterprise”. DAI is also aligned to the FY 2012/FY 2013 DOD Strategic Management Plan Business Goal 2: “Strengthen DoD financial management to respond to warfighter needs and sustain public confidence through auditable financial statements”. The objective of the Defense Agencies Initiative is to achieve auditable, CFO Act compliant business environments for the Defense Agencies with accurate, timely, authoritative financial data.
The primary goal is to deploy a standardized system solution to improve overall financial management and comply with BEA, Standard Financial Information Structure (SFIS), and Office of Federal Financial Management (OFFM) requirements. Common business functions within budget execution include the Department’s BEA End to End (E2E) business processes: Cost Management; Budget to Report; Procure to Pay; Acquire to Retire (real property lifecycle accounting only); Hire to Retire (Time and Labor reporting only); and Order to Cash. Future capabilities will support Defense Working Capital Fund accounting, Budget Formulation, Grants Financial Management, and Re-Sale Accounting (for Defense Commissary Agency (DeCA)) as well as a Contract Writing capability.

DAI is currently implemented at 11 Defense Agencies and the Office of the Under Secretary of Defense, Comptroller, (OUSD(C)) (Time and Labor only) and supporting over 9,200 users. In addition, since Oracle is phasing out maintenance of Oracle EBS, Release 11i, the program is required to migrate to EBS Release 12 (R12). The program office is also responsible for operational sustainment of the system. Funds are required for additional government and contractor support, licenses, maintenance, and hardware to accomplish the remaining capability developments and organizational deployments, complete the R12 upgrade, initiate the annual Statement on Standards for Attestation Engagements (SSAE 16) assertion packages, and sustain the system.

The benefits of DAI are:
- Common business processes and data standards;
- Access to real-time financial data transactions;
- Significantly reduced data reconciliation requirements;
- Enhanced analysis and decision support capabilities; Standardized line of accounting with the use of SFIS; and
- Use of United States Standard General Ledger (USSGL) Chart of Accounts to resolve DoD material weaknesses and deficiencies.

The DAI PMO will provide the R12 Upgrade system integration services that include: acquisition management, project management; blueprinting; design, build, and unit test; developing required Reports, Interfaces, Conversions, Extensions, Forms and Workflows (RICEFW) objects; testing (information assurance, integration, functional, performance, conversion, security, user acceptance, operational); end-user training (train the trainer/change management preparing the users for the cross functional skills and awareness needed to perform well with an integrated enterprise resource planning system); system deployment; conversion; information assurance; sustainment; data service; help desk support; as well as studies and analysis support.

<table>
<thead>
<tr>
<th>Title: Defense Agencies Initiative (DAI)</th>
</tr>
</thead>
</table>

**B. Accomplishments/Planned Programs ($ in Millions)**

<table>
<thead>
<tr>
<th>FY 2013 Accomplishments:</th>
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<table>
<thead>
<tr>
<th>Title: Defense Agencies Initiative (DAI)</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>59.806</td>
<td>-</td>
</tr>
<tr>
<td>59.806</td>
<td>-</td>
</tr>
<tr>
<td>59.806</td>
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<tr>
<td>59.806</td>
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</tr>
</tbody>
</table>
### B. Accomplishments/Planned Programs ($ in Millions)

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2014</th>
<th>FY 2015 Base</th>
<th>FY 2015 OCO</th>
<th>FY 2015 Total</th>
</tr>
</thead>
</table>

* DLA Chief Information Officer declared DAI audit ready.
* The PMO delivered Release 3.0 full financial capabilities developed during FY 2012 to existing user Agencies as well as DARPA, DSS, OEA, and DMA. The PMO also delivered a Data Services utility to convey Agency financial data from DAI to an Agency repository or data warehouse. This generic service was implemented to populate the DARPA MSS. The PMO also conducted a Continuity of Operations (COOP) test of the system; successfully sustained integrity during Agency conducted external and internal penetration tests of the system; Conducted a third party led Federal Information Systems Controls Audit Manual (FISCAM) assessment; and Conducted a third party led functional assessment focusing on in-scope Federal Financial Management Improvement Act (FFMIA) requirements.

The PMO also:
* Created current baseline versions of acquisition and other reviews as an ACAT IA program.
* Developed an Oracle EBS R12 upgrade Analyses of Alternatives in concert with the DCMO including performance and sizing requirements and develop a plan of action and milestones to conduct the upgrade.
* Performed business process re-engineering in concert with the Agencies that included improving the funds visibility processes, streamlining configuration management, and improving change management.
* Identified and tracked new Financial Improvement and Audit Readiness (FIAR) preparatory audit’s Notices of Findings in the Federal Information Security Management Act (FISMA), FFMIA and other compliance areas.
* Conducted:
  o Monthly release testing that addresses break fixes including regression.
  o Business Process Reengineering events;
  o BEA version 10.0 compliance certification review.
  o Periodic and automated DAI master data updates leveraging feeds from the authoritative data sources.
  o Monthly reviews of the DIACAP POA&M to ensure required actions and currency of documentation in Enterprise Mission Assurance Support Service (EMASS) and the Vulnerability Management System (VMS).
**B. Accomplishments/Planned Programs ($ in Millions)**

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2014</th>
<th>FY 2015 Base</th>
<th>FY 2015 OCO</th>
<th>FY 2015 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>o Contract renewal competitions and exercise options on existing contracts.</td>
<td></td>
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<td></td>
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</tr>
<tr>
<td>* Oversaw/managed:</td>
<td></td>
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<tr>
<td>o Resolution of critical software errors and critical statutory/regulatory enhancements that impact operations and incorporate changes identified during BPR and the Audit generated corrective action plans.</td>
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</tr>
<tr>
<td>o Collection and definition of user requirements.</td>
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</tr>
<tr>
<td>o Contractor performance and billing;</td>
<td></td>
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<td></td>
<td></td>
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<tr>
<td>o Currency of operational and application software currency and security patches;</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>o Currency of system requirements with statutory and regulatory policy with regard to function and data standards;</td>
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<tr>
<td>o System configuration (leveraging the best of DLA’s Gold Standard for documentation)</td>
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</tr>
<tr>
<td>o All of the databases: production; Test and Development (T&amp;D), training; and COOP at two DECC locations;</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>o Interface communication with existing Federal, DFAS and target Enterprise systems.</td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>o Operating system including the internal processes and the operation of several interfaces with external systems leveraging DLA Transaction Services as well as established Federal Enterprise system web services;</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>o User roles and responsibilities at the system level and guide using Agencies at the Component level.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>* Monitored the operations of the DISA DECCs at Ogden, UT (Production and T&amp;D (including training); and Columbus, OH (COOP).</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>* The PMO leveraged the DECC for infrastructure support and host site related Information Assurance (IA) and internal controls.</td>
<td></td>
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</tr>
</tbody>
</table>

**FY 2014 Plans:**
See PE 0605080S

**Accomplishments/Planned Programs Subtotals**

| 59.806 | - | - | - | - |

**C. Other Program Funding Summary ($ in Millions)**

| N/A |

**Remarks**

**D. Acquisition Strategy**

DAI is being developed and implemented using an evolutionary/incremental strategy including major annual software releases to accommodate upgrades as required by changes to the Department’s BEA including new laws, regulations and policies as governed by its Functional Sponsor and Milestone Decision Authority (MDA). DAI
The PMO is responsible for all aspects of program control and execution. The DAI PMO will use a combination of contract types to support the development of required capabilities. Since the DAI PMO serves as the system integrator, the PMO will use a collaborative team of support contractors that will provide expertise in critical/functional areas. The PMO will re-compete services as they expire. The PMO will seek to increase small business involvement. The PMO does not intend to bundle services or obtain a system integrator.

**E. Performance Metrics**

The following performance metrics will be performed on the DAI system:

Functionality: Financial system performance. PEO will determine substantial compliance with the annual Investment Review of PMO assertion of compliance with the latest version of the Department’s BEA in scope requirements for Defense Financial Management Improvement Guidance (DFMIG) and other laws regulations and policy. Objective: Substantial compliance.

Program Conformance to BEA Processes, Data Standards, and Business Rules. The PEO will determine substantial compliance with the annual Investment Review of PMO assertion of compliance with the latest version of the Department’s BEA. Objective: Substantial compliance.

Net Ready Key Performance Parameter (NR-KPP)

**Attribute (Att) A - Support net-centric DoD military operations**

Mission: Transform the budget, finance, and accounting operations of the DoD Agencies to achieve accurate and reliable financial information in support of financial accountability and effective and efficient decision making throughout the Defense Agencies in support of the missions of the warfighter.


DAI will measure the percentage of successful attempts to:

* Generate and transmit Trial Balance Reports. Objective-95%;
* Receive budget information from agency-specific systems, to support budget execution. Objective-95%; and
* Generate and transmit reports to support period end processing procedures. Objective-95%

A.2 Procure to Pay (P2P). DAI provides the capability to Order Materials and Services (Commitments), Record Purchases and Contract Information (Obligations) Pay Bills (Accounts Payable), and Create Ready to Pay File.

DAI will measure the percentage of successful attempts to:

* Exchange contract, obligation, receipt and invoice information with external systems to support procurement processes. Objective-95%;
* Receive Purchase Card information from external systems to manage government purchase cards (P-Cards). Objective-95%;
* Exchange data across agencies to support intergovernmental Purchase Request (PR) processes. Objective-95%;
* Receive travel related data from external systems to support travel financial accounting events. Objective-95%; and
A.3. Order to Cash (O2C). DAI provides the capability to Receive Customer Orders, Record Work Performed on the orders, Bill Customers, and Track Accounts Receivable. DAI will measure the percentage of successful attempts to:
* Exchange data with external systems to support management of customer orders. Objective-95%;
* Exchange receivables data with external systems. Objective-95%; and
* Manage exchange collections data with external systems. Objective-95%.

A.4. Acquire to Retire (A2R). DAI provides the capability to record Asset Acquisition, Depreciation, and Disposal. DAI will measure the percentage of successful attempts to:
* Receive asset creation information from external systems. Objective-95%;
* Accumulate and transmit costs incurred for Capital Assets on Construction in Progress (CIP) and Work in Progress (WIP) projects. Objective-95%;
* Generate and transmit property accounting information. Objective-95%;
* Receive property maintenance data from external systems. Objective-95%; and
* Receive disposal of assets information from external systems. Objective-95%.

A.5. Cost Management (formerly Cost Accounting). DAI provides Cost Accounting and Allocation Capabilities. DAI will measure the percentage of successful attempts to:
* Receive Project Budgets from external systems. Objective-95%; and
* Receive cost data to support cost collection processes. Objective-95%.

A.6. Hire to Retire (H2R). DAI provides Civilian, Military, and Contractor Time and Labor capabilities. DAI will measure the percentage of successful attempts to:
* Exchange employee and timekeeping information with external systems. Objective-95%; and
* Process and send payroll data to external systems. Objective-95%.

NR-KPP Att B - Managed in the Network
1) Type of Networks that are connected:
- The DAI application supports multiple Defense Agencies, and thus is accessible from multiple network points. A typical user accesses the application via the web browser from his/her agency specific LAN/WAN and/or local site firewall configurations, traversing through the Non-Classified Internet Protocol Routing Network (NIPRNet) to reach the secure DAI application hosted within the DoD Demilitarized Zone (DMZ) which is controlled and managed by DISA.
- The DAI production application is hosted in a DISA DECC environment located in Ogden, UT and is managed by DAI Program Management Office

2) MOPs to measure network entrance and management performance:
Exhibit R-2A, RDT&E Project Justification: PB 2015 Defense Logistics Agency

<table>
<thead>
<tr>
<th>Appropriation/Budget Activity</th>
<th>R-1 Program Element (Number/Name)</th>
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<td>3 / Defense Agencies Initiative (DAI)</td>
</tr>
</tbody>
</table>

a) Network related (DISA) – as per DISA Catalog of Services
- Interactive Availability - Portion of network/system controlled by DISA CSD available to the partner during the interactive window
- Batch Throughput – Completion rate and delivery by specified time during batch window specified in SLA

b) Database related (DAI Program Management Office)
- System Availability
- On Line user system response

3) Network Management:
- The Agency (user) being supported is responsible for the communications infrastructure necessary for leaving their location to connect users to the NIPRNet
- DISA is responsible for communications on NIPRNet between the end user and the main DAI environment
- DAI Program Management Office is responsible for activities occurring within the application and the Oracle Database

4) Systems Management
- NIPRNet and Infrastructure - Centralized within DISA CSD
- DAI System – centralized within DAI Program Management Office

5) Network Configuration Parameters – N/A (within the realm of DISA management) DAI will measure the percentage of success for:
* Supports secure Internet/NIPRNET access to solution. Interactive Availability. Objective-98.5%;
* Supports secure Internet/NIPRNET access to solution. Batch Throughput. Objective-95%;
* Provides adequate system response and availability to support operations. System Availability. (Condition: 5000 users/hour) Objective-95%; and
* Provides adequate system response and availability to support operations. On-line system response. (Condition: 5000 users/hour) Objective-95%.

NR-KPP Att C - Effectively Exchange Information.
DAI will satisfy all top-level critical Information Exchange Requirements (IERs) with all required DoD Enterprise, DFAS, Defense Agencies, and Federal Systems, as documented in SV-6. There are 47 data exchanges with other systems. The objectives are 100% for accuracy and ten seconds to 1 day for timeliness. Additional details available upon request.

Major Performers
DISA
DECC Ogden, Utah
Production Support

DISA
<table>
<thead>
<tr>
<th>Appropriation/Budget Activity</th>
<th>R-1 Program Element (Number/Name)</th>
<th>Project (Number/Name)</th>
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<tbody>
<tr>
<td>0400 / 5</td>
<td>PE 0605070S / DoD Enterprise Systems Development and Demonstration</td>
<td>3 / Defense Agencies Initiative (DAI)</td>
</tr>
</tbody>
</table>

**DECC Columbus, OH**
Test and Development, and COOP Hosting Support

**DISA**
DECC Mechanicsburg, PA
Test and Development

**DISA, Joint Interoperability Test Command (JITC)**
Indian Head, MD and Fort Huachuca, AZ
Test Management and ITT Lead Services, Test tool, Information Exchange/Interfaces, DLA Transaction Services Instance and limited Operational Assessment Support.

**Northrop Grumman**
McLean, VA
Interface and management oversight

**DLT Solutions**
Herndon, VA
Application and database management support (FY 2012- 2nd Quarter (Q2) FY 2013)

**IBM**
Bethesda, MD
Global Model Development-Procure to Pay; Budget to Report; and Order to Cash

**CACI Inc., Federal**
Chantilly, VA
Global Model Development-Cost Accounting; Time and Labor; Acquire to Retire; and Infrastructure Support (Application and database management support (Q2 FY 2013 and beyond).

**Computer Sciences Corp**
Falls Church, VA
Global Model Development-Reports, Interfaces, Conversions and Information Assurance
**A. Mission Description and Budget Item Justification**

The Defense Information System for Security (DISS) is a family of systems solution that specifically addresses the security clearance and suitability determinations requirements of Section 3001 of Public Law 108-458, the Intelligence Reform and Terrorism Prevention Act of 2004 (IRTPA) which requires 90% of all clearances – whether Top Secret, Secret, or Confidential – to be completed within 60 days, as well as supports Homeland Security Presidential Directive 12 (HSPD-12) compliance across the DOD. The DISS will electronically collect, review, and share relevant data, government-wide, as mandated by the IRPTA and, guided by relevant Executive Orders, Congress, and GAO recommendations, deliver and maintain an appropriately vetted world-class workforce.

As a secure, end-to-end IT system, the DISS will be the authoritative source for the management, storage, and timely dissemination of and access to personnel security, HSPD-12, and suitability information and will accelerate the clearance process, reduce security clearance vulnerabilities, decrease back-end processing timelines, and support simultaneous information sharing within various DOD entities as well as among a number of authorized federal agencies.

The DISS family of systems is comprised of two components: the Case Adjudication Tracking System (CATS) and the Joint Verification System (JVS). Once fully deployed, the DISS family of systems will replace the Joint Personnel Adjudication System, which contains approximately six million active security clearance records and supports over 80,000 users. The DISS has also been designated as the repository for adjudicative results for Suitability and HSPD-12 determinations by the 13 July 2011 USD(I) memo “Storage of Adjudicative Results in the Defense Information System for Security.”

**B. Accomplishments/Planned Programs ($ in Millions)**

**Title:** Defense Information System for Security (DISS)

**Description:** The DISS (CATS) has been designated as the DoD non-Intelligence Community IT system for case management and adjudications by the 10 April 2009 USD(I) memo “Designation of the DoD Case Management and Adjudication Systems.” Currently, CATS processes over 500,000 cases annually; electronically producing favorable adjudicative decisions for approximately 24% of Secret level cases.

Further, the 3 May 2012 Deputy Secretary of Defense Memo “DoD Central Adjudication Facilities (CAF) Consolidation” consolidated all DoD Central Adjudication Facilities (CAF) into one consolidated DoD CAF

<table>
<thead>
<tr>
<th>Quantity of RDT&amp;E Articles</th>
<th>Prior Years</th>
<th>FY 2013</th>
<th>FY 2014</th>
<th>FY 2015 Base</th>
<th>FY 2015 OCO #</th>
<th>FY 2015 Total</th>
<th>FY 2016</th>
<th>FY 2017</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>Cost To Complete</th>
<th>Total Cost</th>
</tr>
</thead>
</table>

# The FY 2015 OCO Request will be submitted at a later date.
B. Accomplishments/Planned Programs ($ in Millions)

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2014</th>
<th>FY 2015 Base</th>
<th>FY 2015 OCO</th>
<th>FY 2015 Total</th>
</tr>
</thead>
</table>

 Responsible for personnel security adjudicative functions as well as favorable Suitability and HSPD-12 adjudications. The DISS (CATS) is the DOD CAF’s designated IT case management system.

Achieving the above goals will significantly enhance the operational readiness of the national security community and the Federal government. It will decrease the time required to get an individual through the investigation process. It will strengthen and reinforce reciprocity throughout the federal community by eliminating redundant or incomplete investigations by standardizing adjudicative decisions and by making available to all agencies adjudicative determinations of the Federal government.

**FY 2013 Accomplishments:**
- Received Acquisition Decision Memorandum from the Milestone Decision Authority approving the CATS transition to full deployment and into the sustainment phase.
- Initiated development of the Case Adjudication Tracking System (CATS) V4.0 electronic processing for the DoD Central Adjudication Facility (CAF) by consolidating all five of the existing CATS applications into a consolidated application that utilizes a single database.
- Obtained additional hardware required to support the CATS and Joint Verification System (JVS) development efforts for the four environments: pre-production, production, development/test and disaster recovery.
- Purchased additional DISS software components.
- Developed the JVS prototype to conduct End-User-Experience-Evaluation (EUEE) workshops to verify and validate JVS requirements.
- Continued development and testing of Defense Manpower Data Center (DMDC) Enterprise Security and Data Services (SDS).
- Continued DISS data migration script development and conducted quality reviews of the migration scripts and data.
- Developed initial DISS common portal functionality.
- Continued change management/communications outreach efforts, risk management, and schedule management.
- Initiated the DISS JVS Milestone documentation.

**FY 2014 Plans:**
- Conduct initial analysis and development of the Enterprise Application Integration (EAI) layer.
- Complete End User Experience Evaluations using simulated DMDC Data Services to test and validate current JVS system and user requirements.
## B. Accomplishments/Planned Programs ($ in Millions)

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2014</th>
<th>FY 2015 Base</th>
<th>FY 2015 OCO</th>
<th>FY 2015 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>22.878</td>
<td>8.469</td>
<td>9.958</td>
<td>-</td>
<td>9.958</td>
</tr>
</tbody>
</table>

- Initiate JVS procurement action.
- Finalize requirements for HSPD-12 and Suitability.
- Complete development of CATS v4 functionality including human adjudication, reporting, and management capabilities.
- Complete analysis and planning for the CATS physical transfer to the DMDC.
- Complete development and test of the DMDC SDS and DISS Data Migration.
- Provide support to Insider Threat and Continuous Evaluation communities.
- Continue change management/communications outreach, risk management, and schedule management tasks.
- Conduct JVS Milestone B review seeking approval of the transition of the JVS to the Engineering Development phase in which the program will refine system requirements, configure the software, build functionality, conduct developmental testing, and plan for operational testing.

**FY 2015 Base Plans:**
- Complete development of the CATS Service Desk application.
- Continue development and testing of the JVS prototype.
- Develop and deploy DISS common portal enhancements.
- Initiate Development of JVS Self-Service user module and JVS Service Desk application.
- Finalize transfer of the CATS to DMDC.
- Complete interface development for EAI.
- Complete DMDC Data Migration for DISS.
- Integrate JVS with DMDC Enterprise SDS.
- Provide support to Insider Threat and Continuous Evaluation communities.
- Continue change management/communications outreach, risk management, and schedule management tasks.

### C. Other Program Funding Summary ($ in Millions)

N/A

### D. Acquisition Strategy

The Defense Information System for Security (DISS) is being fielded as a Family of Systems (FoS) employing an evolutionary acquisition approach by fielding incremental capabilities. The CATS v3 is currently deployed to end users; however the CATS v4 Development will support the consolidated DoD Central Adjudication
Facility business processes with a single CATS system. The JVS increment will enter the Business Capability Lifecycle (BCL) at Milestone B, according to the Material Development Decision (MDD) Acquisition Decision Memorandum (ADM) signed by the Milestone Decision Authority on 25 April, 2011.

The DISS PMO is responsible for program execution and will employ contract types as directed by the agency contracts policies in order to support the delivery and sustainment of the DISS Capabilities. DISS development contractors employ an agile development methodology to allow for a flexible approach that incorporates user requirements and feedback throughout the development lifecycle while meeting delivery requirements as prescribed by the associated development contract. The Agile development methodology allows for the fielding of incremental capabilities IAW the program’s acquisition approach.

### E. Performance Metrics

| N / A |
A. Mission Description and Budget Item Justification

The Defense Travel System (DTS) is a fully integrated, electronic, end-to-end financial management system that automates temporary duty travel for the Department of Defense (DoD). DTS meets unique DoD mission, security and financial system requirements within the guidelines of Federal and DoD travel policies and regulations. DTS automates travel authorizations, reservations and arrangements, voucher processing, payment, reconciliation, accountability and archiving. DTS employs Digital Signature and Login/Authentication which requires users to provide a signed response using a valid DoD Public Key Infrastructure (PKI) certificate to gain access to the DTS application. Travel documents created in DTS are digitally signed with the user’s PKI certificate to provide a means of identifying the signer, verifying the document’s integrity, and enforcing non-repudiation of the signature by the signer.

DTS is a Major Automated Information System (MAIS), Acquisition Category (ACAT) 1AC program. DTS delivers capability by evolutionary acquisition utilizing incremental development; recognizing up front the need for future capability improvements. DTS has a flexible design so that each increment builds upon its core functionality, dependent on available, mature technology providing increasing capabilities to travelers, travel administrators, and process owners. Full Operational Capability (FOC) was declared in March 2010. Future capability improvements will be implemented as P3I beginning FY 2011.

B. Accomplishments/Planned Programs ($ in Millions)

<table>
<thead>
<tr>
<th></th>
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<th></th>
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<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>- Continue Program Management and Engineering support to include acquisition compliance reporting, acquisition subject matter expertise, business case analysis, metrics, system analysis, requirements, support, contract execution, contract documentation and test management oversight.</td>
<td>-</td>
<td>0.259</td>
<td>0.221</td>
<td>-</td>
</tr>
<tr>
<td>- Continue “work-off” of development related Software Problem Reports (SPRs)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Financial Partner System (FPS) system changes</td>
<td></td>
<td></td>
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<td></td>
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<tr>
<td>- Continue to update Interface Control Documents and Memorandums of Agreement (MOA) and perform Limited User Testing (LUT)</td>
<td></td>
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</tr>
</tbody>
</table>
Exhibit R-2A, RDT&E Project Justification: PB 2015 Defense Logistics Agency

<table>
<thead>
<tr>
<th>Appropriation/Budget Activity</th>
<th>R-1 Program Element (Number/Name)</th>
<th>Project (Number/Name)</th>
</tr>
</thead>
<tbody>
<tr>
<td>0400 / 5</td>
<td>PE 0605070S / DoD Enterprise Systems Development and Demonstration</td>
<td>5 / Defense Travel System (DTS)</td>
</tr>
</tbody>
</table>

### B. Accomplishments/Planned Programs ($ in Millions)

- Continue Program Management and Engineering support to include acquisition compliance reporting, acquisition subject matter expertise, business case analysis, metrics, system analysis, requirements support, contract execution, contract documentation and test management oversight.

**FY 2014 Plans:**
- Continue "work-off" of development related Software Problem Reports (SPRs)
- Continue Program Management and Engineering support to include acquisition compliance reporting, acquisition subject matter expertise, business case analysis, metrics, system analysis, requirements, support, contract execution, contract documentation and test management oversight.
- Simplify User Interface/Usability Enhancements
- User functionality enhancements based upon user community requirements
- Address system changes if needed in support of DoD Audit Readiness objectives.

**FY 2015 Base Plans:**
- Continue "work-off" of development related Software Problem Reports (SPRs)
- Continue Program Management and Engineering support to include acquisition compliance reporting, acquisition subject matter expertise, business case analysis, metrics, system analysis, requirements, support, contract execution, contract documentation and test management oversight.
- Simplify User Interface/Usability Enhancements
- Address system changes if needed in support of DoD Audit Readiness objectives.

### Accomplishments/Planned Programs Subtotals

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2014</th>
<th>FY 2015 Base</th>
<th>FY 2015 OCO</th>
<th>FY 2015 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>-</td>
<td>0.259</td>
<td>0.221</td>
<td>-</td>
<td>0.221</td>
</tr>
</tbody>
</table>

### C. Other Program Funding Summary ($ in Millions)

N/A

**Remarks**

**D. Acquisition Strategy**

DTS prime contract will be completed within the coming year and separate contracts will be awarded for hosting and sustainment/development.

**E. Performance Metrics**

N/A
A. Mission Description and Budget Item Justification

The Virtual Interactive Processing System (VIPS) was planned to modernize and automate the Information Technology capabilities for qualifying Applicants into the Military Service. VIPS would have been the future accessioning system to be used by the US Military Entrance Processing Command (USMEPCOM) and would have replaced their legacy system, USMEPCOM Integrated Resource System (USMIRS). USMEPCOM serves as the single entry point for determining the physical, aptitude, and conduct qualifications of candidates for enlistment. VIPS would have provided the capability to electronically acquire, process, store, secure, and seamlessly share personnel data across the Accessions Community of Interest. If VIPS had been fully implemented, VIPS would have reduced the cycle time required to induct enlistees to meet the needs of Homeland Defense, reduced the number of visits to the Military Entrance Processing Stations, reduced manual data entry errors, and reduced attrition through better pre-screening practices. GAO reported that better pre-screening practices would have yielded cost savings and cost avoidance of $83M per year for the VIPS automated elements.

Due to schedule delays and further refinement of the requirements, VIPS entered into a Critical Change state on May 11, 2011. The Department of Defense (DoD) Deputy Chief Management Officer (DCMO) Acquisition Decision Memorandum dated December 7, 2012, cancelled the VIPS program and directed the Defense Logistics Agency (DLA) to conduct a Technical Demonstration (TD) of a Service-Oriented Architecture (SOA) to inform any future acquisition approach to meet existing requirements.

B. Accomplishments/Planned Programs ($ in Millions)

<table>
<thead>
<tr>
<th>Title: Virtual Interactive Processing System (VIPS)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FY 2013 Accomplishments:</strong></td>
</tr>
<tr>
<td>In FY 2013 the VIPS PMO acted in accordance with the DCMO directive to conduct a TD of a SOA capability to inform any future acquisition approach to meet existing requirement that was issued in FY2012. Concluded any existing VIPS development efforts as part of a smart shutdown. Additionally, conducted an orderly shutdown of the existing VIPS development efforts. Identified critical deliverables such as hardware, design specifications, instrumentation, modeling tools, etc. for delivery to the Government.</td>
</tr>
<tr>
<td>In coordination with USMEPCOM the former VIPS PMO established a TD for a Medical Pre-Screen Capability. The TD was initiated in FY2013 and was established to inform an acquisition approach and business case for a</td>
</tr>
</tbody>
</table>
B. Accomplishments/Planned Programs ($ in Millions)

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2014</th>
<th>FY 2015 Base</th>
<th>FY 2015 OCO</th>
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</thead>
<tbody>
<tr>
<td>1.975</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

Accomplishments/Planned Programs Subtotals

C. Other Program Funding Summary ($ in Millions)

N/A

Remarks

D. Acquisition Strategy

Originally the VIPS Program had intended to align with the BCL and had planned to use an incremental approach to satisfy USMEPCOM's requirements. Requirements had been articulated to support the development of the core platform for VIPS as well as capabilities to fully assess a candidate into the military. The revised Increment 1.0 content would have provided sufficient capability to retire the legacy system, USMEPCOM Integrated Resource System (USMIRS) through a series of capability deployments beginning in FY 2014. Future increments would have addressed the full VIPS capabilities necessary to realize the Return on Investment (ROI).

Originally the VIPS Increment 1.0 was procured under a single contract, competitively awarded to provide both a core infrastructure and business functions to support the accessions process. The VIPS PMO awarded a single Increment 1.0 contract on September 30, 2010 that would have initially provided for the design of VIPS Increment 1.0 through PDR. The prime contractor successfully completed the design, development, and acceptance testing of the ROC prototype. On May 11, 2011, the VIPS PMO entered Critical Change state and the DCMO directive dated December 7, 2012 issued new direction for the program to conduct a TD for a SOA capability. The VIPS PMO has complied with the DCMO directive and is currently working with the prime contractor to satisfy the memo's direction.

E. Performance Metrics

N/A
**A. Mission Description and Budget Item Justification**

WAWF is the DoD enterprise system for secure electronic submission, acceptance and processing of invoices. It is mandated for use by all DoD Services and Agencies for electronic invoicing by DFAR 252.232-7003. WAWF processes over 86 million transactions worth $301B per year and saves DoD millions of dollars annually in processing cost and avoided interest (over $77.6 M in FY10). WAWF brings together the invoice, the receiving report, and the contract from EDA to provide the accounting and entitlement systems with the three-way match needed to authorize payment. WAWF is also the Enterprise data entry point for the Item Unique Identifier (IUID) and Government Furnished Property (GFP) programs, the source of receipt and acceptance data for Service Enterprise Resource Planning Systems (ERP), and is central for the Business Enterprise Architecture (BEA) enterprise solutions for Standard Financial Information Structure (SFIS) and Inter Governmental Transfer (IGT).

The benefits to DoD are a single face to industry suppliers, global accessibility of documents, reduced need for re-keying, improved data accuracy, real-time processing, secure transactions with audit capability, and faster processing resulting in reduced interest penalties. For vendors, benefits include the capability to electronically submit invoices, reduction of lost or misplaced documents, and online access to contract payment records.

**B. Accomplishments/Planned Programs ($ in Millions)**

**Title:** Wide Area Work Flow (WAWF)

**FY 2013 Accomplishments:**
Continue System/Program Testing and Analysis including integration of multiple systems developed for multiple organizations by multiple vendors into the Electronic Commerce Infrastructure.
- Continue Joint Interoperability Test Command (JITC) developmental, system/integration, and Operational Acceptance Testing for each version release of WAWF systems.

**FY 2014 Plans:**
N/A

**Accomplishments/Planned Programs Subtotals**

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>-</td>
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</table>

**C. Other Program Funding Summary ($ in Millions)**

N/A
### Exhibit R-2A, RDT&E Project Justification: PB 2015 Defense Logistics Agency

<table>
<thead>
<tr>
<th>Appropriation/Budget Activity</th>
<th>R-1 Program Element (Number/Name)</th>
<th>Project (Number/Name)</th>
</tr>
</thead>
<tbody>
<tr>
<td>0400 / 5</td>
<td>PE 0605070S / DoD Enterprise Systems Development and Demonstration</td>
<td>7 / Wide Area Work Flow (WAWF)</td>
</tr>
</tbody>
</table>

#### C. Other Program Funding Summary ($ in Millions)

**Remarks**

#### D. Acquisition Strategy

N / A

#### E. Performance Metrics

N / A
### A. Mission Description and Budget Item Justification

The primary objective of Defense Retired and Annuitant Pay System 2 (DRAS 2) is to establish and maintain a modernized retired military pay accounts. DRAS 2 will replace the current Defense Retiree and Annuitant Systems (DRAS) and selected manual processes with proven state of the market technology using Clinger-Cohen guidance for selection of the solution. Rapid fielding techniques will be used to close business process gaps by delivering incremental capability that provides clear financial benefits. This modernization will allow for the consolidation of disparate DRAS systems and processes, the reduction of system redundancies and inefficiencies, increased customer satisfaction and compliance to Department of Defense (DoD) and federally mandated Information Assurance (IA) requirements. The DRAS2 modernization is in keeping with the DoD Strategic Management Plan for FY2014-2015 goals and the White House CIO Council 2.0 initiatives. In FY2015, DRAS 2 has it's own PE 0605090S separate from the PE referenced in this submission.

### B. Accomplishments/Planned Programs ($ in Millions)

**Title:** Defense Retired and Annuitant Pay System (DRAS)

**FY 2013 Accomplishments:**
Continue with the FY 2012 three primary objectives:

- Establish retired military pay system.
- Replace antiquated legacy system.
- Automate many manually intensive processes.

**FY 2014 Plans:**
DRAS2 primary baseline activity will be to ensure the finalized Functional Requirements are received by the Functional Sponsor (DFAS) in an effort to receive a Material Development Decision (MDD) which will allow for the following achievements to be realized:
- DRAS2 will obtain Final Contract Award on the Integration of services.
- DRAS2 will obtain the appropriate COTS software licensing and begin the establishment of hosting and transport services.
- DRAS2 will begin Milestone-A activities to include: Cost Estimate, Economic Analysis, and Market Research.
### B. Accomplishments/Planned Programs ($ in Millions)

- DRAS2 to develop all appropriate artifacts and documentation in alignment with Business Capability Lifecycle (BCL) policy. This includes establishing strategies in the development and submission of all required documents to proceed to Milestone B; Systems Engineering Plan, Configuration Management Plan, Risk Management Plan.

<table>
<thead>
<tr>
<th></th>
<th>FY 2013</th>
<th>FY 2014</th>
<th>FY 2015 Base</th>
<th>FY 2015 OCO</th>
<th>FY 2015 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accomplishments/Planned Programs Subtotals</td>
<td>4.200</td>
<td>8.229</td>
<td>-</td>
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<td>-</td>
</tr>
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</table>

### C. Other Program Funding Summary ($ in Millions)

- N/A

### D. Acquisition Strategy

During FY2014, a System Development Task Order Delivery contract will be established for DRAS2 in order to begin system development activities. Acquisition activities will follow the Business Capabilities Lifecycle (BCL) and system development will be in an incremental approach.

### E. Performance Metrics

- N / A
A. Mission Description and Budget Item Justification

Enterprise Funds Distribution (EFD) is a multi-service/multi-agency solution established as a key initiative to provide full visibility of funds distributed through echelon I and II for the Military Departments and at all levels for the Defense Agencies to improve and modernize the OUSD(C) funds distribution process. Funds distribution by its nature is a key enabler of financial visibility within DoD enterprise systems. The concept of a fully visible enterprise funds distribution process serves as a reference where planned and coordinated funds development and execution takes place.

Within the current DoD environment, progress has been made streamlining a diverse set of stove-piped budget execution and funds distribution processes and systems. Efforts continue to improve the visibility of funding information, eliminate manual efforts and undue complexities to the management of budget authority, and to eliminate impediments in the flow of funding documents. The current environment relies heavily on manual processing and on disconnected standalone systems for the processing of Funding Authorization Documents (FADs) and reprogramming actions. This environment made the implementation of internal controls difficult, negatively impacted the accuracy and timeliness of information while making the processes of integrating and obtaining management information arduous.

The envisioned operational environment solves these problems by enabling lifecycle program value management in a web-based application utilizing an authoritative database with single-source data entry and automated workflow. Capabilities within this integrated environment will enable the automation of all funds distribution and funds control processes within OUSD(C) using authoritative and highly visible data. Specifically, capabilities include managing apportionments, distributing budget authority to the Military Departments and Defense Agencies, managing rescissions and continuing resolutions, creating and tracking reprogramming actions, and establishing program baselines and budget authority needed to support changes in funding priorities throughout the year.

The operational environment includes organizational elements down to the echelon II level responsible for managing DoD and Component appropriations operating in an unclassified environment. The web-based application provides pre-planning, apportionment, reprogramming, rescission, continuing resolution, reporting of enterprise-level funds control and distribution of appropriated funding.

B. Accomplishments/Planned Programs ($ in Millions)

<table>
<thead>
<tr>
<th>Title: Enterprise Funds Distribution (EFD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Description: EFD will distribute funds to the Military Departments and the Defense Agencies.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2014</th>
<th>FY 2015 Base</th>
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<tr>
<td>5.457</td>
<td>4.900</td>
<td>4.190</td>
<td>-</td>
<td>4.190</td>
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</tbody>
</table>

* The FY 2015 OCO Request will be submitted at a later date.
B. Accomplishments/Planned Programs ($ in Millions)

<table>
<thead>
<tr>
<th>FY 2013 Accomplishments:</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Commenced development efforts to configure EFD to support lower level funds distribution to the final allotment holder.</td>
</tr>
<tr>
<td>• Commenced work on the technology refresh/upgrade of the COTS Momentum software software from Version 6.4.1 to 7.0.2. This upgrade will provide usability enhancements and efficiencies for the EFD users.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FY 2014 Plans:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Modernization efforts for FY2014 focus on activities to continue the configuration of the COTS solution to support lower level funds distribution for all Defense Organizations receiving and distributing Defense-Wide funding. Activities planned for FY2014 include:</td>
</tr>
<tr>
<td>• Add additional distribution levels within EFD to accommodate the Defense Organizations</td>
</tr>
<tr>
<td>• Continue to configure the Budget Structure in EFD for the lower level funds distribution</td>
</tr>
<tr>
<td>• Configuration of detailed reports</td>
</tr>
<tr>
<td>• Delivery of a standard out-bound interface to Agency ERPs and accounting systems</td>
</tr>
<tr>
<td>• Complete the Technology Refresh/Upgrade of the COTS Momentum software from Version 6.4.1 to Version 7.0.2</td>
</tr>
<tr>
<td>• Configure USSGL to support deployment of the DoD Standard Line of Accounting</td>
</tr>
<tr>
<td>• Configure drill-down capability for reports</td>
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<td>• Improve integration between system modules</td>
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<td>• Improve usability of the ad-hoc reporting</td>
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<th>FY 2015 Base Plans:</th>
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<th>FY 2013</th>
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<th>FY 2015 OCO</th>
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B. Accomplishments/Planned Programs ($ in Millions)

- System integration and regression testing for the new configuration of the budget structure in EFD for the lower level funds distribution process
- Extensive training for the users at the Defense Organizations
- Planned implementation of the first subset of Defense Organizations onto EFD
- Conversion of Family Housing data into EFD

**FY 2015 OCO Plans:**
N/A

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<th>FY 2013</th>
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<th>FY 2015 Base</th>
<th>FY 2015 OCO</th>
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Accomplishments/Planned Programs Subtotals 5.457 4.900 4.190 - 4.190

C. Other Program Funding Summary ($ in Millions)

N/A

**Remarks**

D. Acquisition Strategy

The EFD strategy is to use a “single acquisition to full capability,” commercial-off-the-shelf (COTS) solution (Momentum software). The effort needed to ensure EFD is fully implemented for all appropriation data for the Military Services and Defense Organizations has led to a full deployment date of September 2016.

E. Performance Metrics

- For performance, the objective is that 100% of the SFIS elements are SFIS compliant at FD.