Exhibit R-2, RDT&E Budget Item Justification: PB 2014 Air Force

APPROPRIATION/BUDGET ACTIVITY

R-1 ITEM NOMENCLATURE

3600: Research, Development, Test & Evaluation, Air Force

PE 0401314F: Operational Support Airlift

BA 7: Operational Systems Development

COST (\$ in Millions)	All Prior Years	FY 2012	FY 2013 [#]	FY 2014 Base	FY 2014 OCO ##	FY 2014 Total	FY 2015	FY 2016	FY 2017	FY 2018	Cost To Complete	Total Cost
Total Program Element	-	41.346	7.471	44.553	-	44.553	21.144	105.396	495.707	522.478	Continuing	Continuing
675355: Presidential Aircraft Recapitalization	-	3.201	7.471	6.153	-	6.153	11.144	104.496	495.707	522.478	Continuing	Continuing
676024: VC-25 Avionics Modernization Program	-	38.145	0.000	38.400	-	38.400	10.000	0.900	0.000	0.000	Continuing	Continuing

MDAP/MAIS Code(s): 425

A. Mission Description and Budget Item Justification

This line item supports development planning for two Presidential support airlift efforts: Presidential Aircraft Recapitalization (PAR) and VC-25A Avionics Modernization Program (AMP).

PAR will recapitalize the VC-25A system and support the Office of the President in executing Constitutional roles of Head of State, Chief Executive, and Commander in Chief. The principal mission of PAR is to provide the President of the United States and the President's staff and guests with safe, comfortable, and reliable air transportation with the same level of security and communications capability as is available at the White House. As a "national level" airborne communications node providing voice, data, video, processed imagery, and network services, PAR enables the President and traveling staff to address the full range of political and military operations globally.

VC-25A AMP assures unrestricted global access to civilian and military airspace to support the President of the United States as Head of State, Chief Executive, and Commander in Chief. AMP upgrades use a systems approach to aid pilot awareness and alleviate task saturation enhancing safety in a high technology concentrated airspace environment. VC-25A AMP is a required modification to ensure the viability of the Presidential support airlift fleet until PAR is fielded.

PE 0401314F: Operational Support Airlift

Air Force Page 1 of 14

^{*}FY 2013 Program is from the FY 2013 President's Budget, submitted February 2012

^{##} The FY 2014 OCO Request will be submitted at a later date

Exhibit R-2, RDT&E Budget Item Justification: PB 2014 Air Force

DATE: April 2013

APPROPRIATION/BUDGET ACTIVITY

R-1 ITEM NOMENCLATURE

3600: Research, Development, Test & Evaluation, Air Force

PE 0401314F: Operational Support Airlift

BA 7: Operational Systems Development

B. Program Change Summary (\$ in Millions)	FY 2012	FY 2013	FY 2014 Base	FY 2014 OCO	FY 2014 Total
Previous President's Budget	41.346	7.471	7.353	-	7.353
Current President's Budget	41.346	7.471	44.553	-	44.553
Total Adjustments	0.000	0.000	37.200	-	37.200
 Congressional General Reductions 	-	0.000			
 Congressional Directed Reductions 	-	0.000			
 Congressional Rescissions 	0.000	0.000			
 Congressional Adds 	-	0.000			
 Congressional Directed Transfers 	-	0.000			
 Reprogrammings 	0.000	0.000			
SBIR/STTR Transfer	0.000	0.000			
Other Adjustments	0.000	0.000	37.200	-	37.200

Change Summary Explanation

FY14 funding increase is due to VC-25A Avionics Modernization Program (AMP) restructure to accurately align funding in appropriate year of effort.

PE 0401314F: Operational Support Airlift Air Force

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R-1 Line #238

R-1 ITEM NOMENCLATURE APPROPRIATION/BUDGET ACTIVITY **PROJECT** 3600: Research, Development, Test & Evaluation, Air Force PE 0401314F: Operational Support Airlift 675355: Presidential Aircraft BA 7: Operational Systems Development Recapitalization

COST (\$ in Millions)	All Prior Years	FY 2012	FY 2013 [#]	FY 2014 Base	FY 2014 OCO ##	FY 2014 Total	FY 2015	FY 2016	FY 2017	FY 2018	Cost To Complete	Total Cost
675355: Presidential Aircraft Recapitalization	-	3.201	7.471	6.153	-	6.153	11.144	104.496	495.707	522.478	Continuing	Continuing
Quantity of RDT&E Articles		0	0	0		0	0	0	1	0		

FY 2013 Program is from the FY 2013 President's Budget, submitted February 2012

Exhibit R-2A, RDT&E Project Justification: PB 2014 Air Force

A. Mission Description and Budget Item Justification

This funding supports development planning for the Presidential Aircraft Recapitalization (PAR) effort. PAR will recapitalize the VC-25A system and support the Office of the President in executing Constitutional roles of Head of State, Chief Executive, and Commander in Chief. The principal mission of PAR is to provide the President of the United States and the President's staff and guests with safe, comfortable, and reliable air transportation with the same level of security and communications capability as is available at the White House. As a "national level" airborne communications node providing voice, data, video, processed imagery, and network services, PAR enables the President and traveling staff to address the full range of political and military operations globally. Funding supports key development planning efforts and products including: systems engineering strategy and analysis; risk analysis and management; concept definition and trade studies; test and evaluation strategy; life cycle cost estimates; sustainment and logistics analysis; information support and network analysis; technology and manufacturing maturity analysis and acquisition planning and analysis.

B. Accomplishments/Planned Programs (\$ in Millions)	FY 2012	FY 2013	FY 2014
Title: Development Planning	3.109	7.331	5.863
Description: Developmental Planning			
FY 2012 Accomplishments: Continued risk reduction preliminary planning activities:			
Systems engineering strategy and analysis; risk reduction analysis and management; concept definition, requirements and trade studies; test and evaluation strategy; life cycle cost estimates; sustainment and logistics analysis; information and network analysis; technology and manufacturing maturity analysis; and acquisition planning were accomplished. The activities supported a Materiel Development Decision (MDD) Defense Acquisition Board (DAB), which occurred in FY 20	support ese		
FY 2013 Plans: Continued risk reduction preliminary planning activities:			

PE 0401314F: Operational Support Airlift

Air Force

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DATE: April 2013

^{##} The FY 2014 OCO Request will be submitted at a later date

Exhibit R-2A , RDT&E Project Justification : PB 2014 Air Force		DATE:	April 2013			
APPROPRIATION/BUDGET ACTIVITY 3600: Research, Development, Test & Evaluation, Air Force BA 7: Operational Systems Development	R-1 ITEM NOMENCLATURE PE 0401314F: Operational Support Airlift	PROJECT 675355: Presidential Aircraft Recapitalization				
B. Accomplishments/Planned Programs (\$ in Millions)		FY 2012	FY 2013	FY 2014		
Systems engineering strategy and analysis; risk reduction analysis a and trade studies; test and evaluation strategy; life cycle cost estimated and network analysis; technology and manufacturing maturity analysis.	ites; sustainment and logistics analysis; information supp					
FY 2014 Plans: Continued risk reduction preliminary planning activities: Systems er management; concept definition, requirements analysis and trade st sustainment and logistics analysis; information support and network and acquisition planning.	udies; test and evaluation strategy; life cycle cost estimat	es;				
Title: Program Management Administration (PMA)		0.092	0.140	0.290		
Description: Enables operation of Program Office management and staff support as well as contract services and government costs.	d oversight to support PAR. Program Office travel/admin,	and				
FY 2012 Accomplishments: PMA						
FY 2013 Plans:						

C. Other Program Funding Summary (\$ in Millions)

N/A

PMA

PMA

FY 2014 Plans:

Remarks

D. Acquisition Strategy

Acquisition strategy dependent on Milestone Decision Authority approval.

E. Performance Metrics

Please refer to the Performance Base Budget Overview Book for information on how Air Force resources are applied and how those resources are contributing to Air Force performance goals and most importantly, how they contribute to our mission.

Accomplishments/Planned Programs Subtotals

R-1 Line #238

3.201

7.471

6.153

PE 0401314F: Operational Support Airlift

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2014 Air Force

APPROPRIATION/BUDGET ACTIVITY

3600: Research, Development, Test & Evaluation, Air Force

BA 7: Operational Systems Development

R-1 ITEM NOMENCLATURE

PE 0401314F: Operational Support Airlift

FY 2014

Base

PROJECT

675355: Presidential Aircraft

FY 2014

Total

FY 2014

oco

DATE: April 2013

Recapitalization

Product Developmen	Product Development (\$ in Millions)			FY 2012		FY 2013		FY 2014 Base		FY 2014 OCO		FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract
Government Studies	Various	AFLCMC/ WLVA:Dayton, OH	-	3.109	Mar 2012	7.331	Feb 2013	5.863	Feb 2014	-		5.863	Continuing	Continuing	
	•	Subtotal	0.000	3.109		7.331		5.863		0.000		5.863			

Remarks

Support (\$ in Millions)

Costs associated with development planning, risk reduction and preliminary planning activities including systems engineering strategy and analysis; risk reduction analysis and management; concept definition, requirements analysis and trade studies; test and evaluation strategy; life cycle cost estimates; sustainment and logistics analysis; information support and network analysis; technology and manufacturing maturity analysis; and acquisition planning.

FY 2012

Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
		Subtotal	0.000	0.000		0.000		0.000		0.000		0.000	0.000	0.000	0.000
Test and Evaluation	(\$ in Milli	ons)		FY 2	012	FY 2	013	_	2014 ise	FY 2		FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
		Subtotal	0.000	0.000		0.000		0.000		0.000		0.000	0.000	0.000	0.000
Management Service	es (\$ in M	illions)						FY 2	2014	FY 2		FY 2014			

FY 2013

Management Service	es (\$ in M	illions)		FY 2	2012	FY 2	2013		2014 Ise	FY 2	2014 CO	FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract
Program Management Activities	Various	AFLCMC/ WLVA:Dayton, OH	-	0.092		0.140		0.290		-		0.290	Continuing	Continuing	
		Subtotal	0.000	0.092		0.140		0.290		0.000		0.290			

Remarks

Management activities include travel to support developmental planning efforts

PE 0401314F: Operational Support Airlift Air Force

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R-1 Line #238

APPROPRIATION/BUDGET ACTIVITY 3600: Research, Development, Test & Evaluation,	Air Force		R-1 ITEM NOM PE 0401314F:	I ENCLATURE Operational Sup	port Airlift	PROJEC 675355: <i>I</i>	•	ntial Aircra	ıft	
BA 7: Operational Systems Development						Recapital	lization			
	All Prior Years	FY 2012	FY 2013	FY 2014 Base	FY 2		FY 2014 Total	Cost To Complete	Total Cost	Target Value of Contract
Project Cost Totals	0.000	3.201	7.471	6.153	0.000		6.153			

Remarks

Exhibit R-3, RDT&E Project Cost Analysis: PB 2014 Air Force

PE 0401314F: Operational Support Airlift

Air Force

DATE: April 2013

Exhibit R-4, RDT&E Schedule Profile: PB 2014 Air Force DATE: April 2013 **R-1 ITEM NOMENCLATURE PROJECT** APPROPRIATION/BUDGET ACTIVITY 3600: Research, Development, Test & Evaluation, Air Force PE 0401314F: Operational Support Airlift 675355: Presidential Aircraft BA 7: Operational Systems Development Recapitalization 12 13 14 15 16 17 18 MDD MS B **Key Milestones** CDD **Key Decision Points** Development **CDR #1** SRR CDR #2 PDR **Risk Reduction Studies** Engineering/Design Acquisition/Contracting **Acq Strategy Development Develop RFP** 1st Aircraft Source **Contract Award** Select Design Contract Award

PE 0401314F: Operational Support Airlift

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Exhibit R-4A, RDT&E Schedule Details: PB 2014 Air Force

DATE: April 2013

APPROPRIATION/BUDGET ACTIVITY R-1 ITEM NOMENCLATURE PROJECT

3600: Research, Development, Test & Evaluation, Air Force PE 0401314F: Operational Support Airlift 675355: Presidential Aircraft

BA 7: Operational Systems Development Recapitalization

Schedule Details

	St	art	End	
Events	Quarter	Year	Quarter	Year
Acquisition Strategy Development	1	2012	1	2016
MDD	3	2012	3	2012
Develop RFP	4	2013	2	2015
CDD	3	2014	3	2014
Release RFP	2	2015	2	2015
Source Selection	2	2015	2	2016
MS B	1	2016	1	2016
Design Contract Award	2	2016	2	2016
Engineering/Design	2	2016	4	2018
SRR	4	2016	4	2016
PDR	3	2017	3	2017
1st Aircraft Contract Award	4	2017	4	2017
CDR #1	2	2018	2	2018
CDR #2	4	2018	4	2018

PE 0401314F: Operational Support Airlift

							I					
APPROPRIATION/BUDGET AC 3600: Research, Development, To BA 7: Operational Systems Deve	PE 0401314F: Operational Support Airlift 67				PROJECT 676024: Vo Program	zation						
COST (\$ in Millions)	All Prior Years	FY 2012	FY 2013 [#]	FY 2014 Base	FY 2014 OCO ##	FY 2014 Total	FY 2015	FY 2016	FY 2017	FY 2018	Cost To Complete	Total Cost
676024: VC-25 Avionics Modernization Program	-	38.145	0.000	38.400	-	38.400	10.000	0.900	0.000	0.000	Continuing	Continuing
Quantity of RDT&E Articles		1	0	0		0	0	0	0	0		

^{*}FY 2013 Program is from the FY 2013 President's Budget, submitted February 2012

Exhibit R-2A, RDT&E Project Justification: PB 2014 Air Force

A. Mission Description and Budget Item Justification

VC-25A Avionics Modernization Program (AMP) assures unrestricted global access to civilian and military airspace to support the President of the United States as Head of State, Chief Executive, and Commander in Chief. AMP upgrades use a systems approach to aid pilot awareness and alleviate task saturation enhancing safety in a high technology concentrated airspace environment. VC-25A AMP is a required modification to ensure the viability of the Presidential support airlift fleet until the Presidential Aircraft Recapitalization (PAR) program is fielded.

If not installed, the VC-25A will not be upgraded with enhanced flight deck avionics and safety of flight equipment and the President of the United States, while aboard the VC-25A, may encounter routing, timing, or other airspace restrictions, impeding the safe and effective transport of the Head of State.

AMP complies with mandates for Automatic Dependent Surveillance-Broadcast (ADS-B) Out and Identification Friend or Foe (IFF) Mode 5 as well as a Coupled Vertical Navigation (VNAV) capability. It will incorporate multiple subsystems to increase the utility and safety of the VC-25A. Installations are aligned with the aircraft heavy maintenance schedule.

B. Accomplishments/Planned Programs (\$ in Millions)	FY 2012	FY 2013	FY 2014
Title: Design and Test	38.128	0.000	38.370
Description: Design and Test efforts include stand-up of a Systems Integration Laboratory (SIL), engineering, vendor engineering, material buys for the SIL, as well as design and operational test and evaluation of the avionics systems. All modifications to be performed on the aircraft must be proven on the ground prior to installation. FY 2012 Accomplishments: FY2012 funding supports System Integration Laboratory (SIL) engineering, vendor engineering, and material buys for the SIL and developmental kit procurement. The SIL is used as a test bed for VC-25, to ensure that all modifications to be performed on the aircraft have been proven prior to installation. This funding was also used for Preliminary Design Review (PDR) completion and initial start of Developmental Test and Evaluation.			
FY 2014 Plans:			

PE 0401314F: Operational Support Airlift

Air Force

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R-1 Line #238

DATE: April 2013

^{##} The FY 2014 OCO Request will be submitted at a later date

Exhibit R-2A, RDT&E Project Justification: PB 2014 Air Force			DATE: April 2013
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT	
3600: Research, Development, Test & Evaluation, Air Force	PE 0401314F: Operational Support Airlift	676024: V	C-25 Avionics Modernization
BA 7: Operational Systems Development		Program	

B. Accomplishments/Planned Programs (\$ in Millions)	FY 2012	FY 2013	FY 2014
FY2014 funding continues System Integration Laboratory (SIL) testing. Funding will also be used for Critical Design Review (CDR), developmental kit installation and complete Developmental Test and Evaluation.			
Title: Program Management Administration (PMA)	0.017	0.000	0.030
Description: Enables operation of program office management and oversight to support the VC-25A AMP efforts. Program Office travel/admin, and staff support as well as contract services and government costs.			
FY 2012 Accomplishments: PMA			
FY 2014 Plans: PMA			
Accomplishments/Planned Programs Subtotals	38.145	0.000	38.400

C. Other Program Funding Summary (\$ in Millions)

			FY 2014	FY 2014	FY 2014					Cost To	
<u>Line Item</u>	FY 2012	FY 2013	Base	OCO	<u>Total</u>	FY 2015	FY 2016	FY 2017	FY 2018	Complete	Total Cost
APAF: BA05: Line Item #	0.000	10.500	0.000		0.000	0.000	6.400	10.200	0.000	0.000	38.300
C02500: VC-25A Mod											

Remarks

D. Acquisition Strategy

VC-25A AMP is accomplished by developmental integration of commercial off-the-shelf systems, hardware procurement and installation is accomplished to align with heavy maintenance depot schedules. An Undefinitized Contract Action (UCA) was issued in Jun 12. The UCA will be definitized with a Cost Plus Incentive Fee (CPIF) type contract. The CPIF contract covers the remaining RDT&E effort through completion in FY16.

E. Performance Metrics

Please refer to the Performance Base Budget Overview Book for information on how Air Force resources are applied and how those resources are contributing to Air Force performance goals and most importantly, how they contribute to our mission.

PE 0401314F: Operational Support Airlift

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2014 Air Force

R-1 ITEM NOMENCLATURE

PROJECT

3600: Research, Development, Test & Evaluation, Air Force

APPROPRIATION/BUDGET ACTIVITY

BA 7: Operational Systems Development

PE 0401314F: Operational Support Airlift

676024: VC-25 Avionics Modernization

DATE: April 2013

Program

Product Developmer	nt (\$ in M	illions)		FY 2	2012	FY 2	2013	FY 2 Ba	2014 ise	FY 2		FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract
Engineering	SS/CPIF	Oklahoma City:Tinker, AFB, OK	-	38.128	Dec 2012	0.000		38.370	Dec 2012	-		38.370	Continuing	Continuing	
		Subtotal	0.000	38.128		0.000		38.370		0.000		38.370			

Remarks

Product Development costs include modification engineering design, first modification kit, Systems Integration Laboratory design and development, ground and flight testing and certification.

Support (\$ in Millions	s)			FY 2	012	FY 2	2013	FY 2 Ba		FY 2		FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
		Subtotal	0.000	0.000		0.000		0.000		0.000		0.000	0.000	0.000	0.000

Test and Evaluation	(\$ in Milli	ions)		FY 2	2012	FY 2	2013	FY 2 Ba	2014 ise	FY 2	2014 CO	FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
		Subtotal	0.000	0.000		0.000		0.000		0.000		0.000	0.000	0.000	0.000

Management Service	s (\$ in M	illions)		FY 2	2012	FY 2	013	FY 2 Ba	-	FY 2		FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Program Management Activities	SS/CPIF	OC-ALC:Oklahoma City, OK	-	0.017	Dec 2012	0.000		0.030	Dec 2012	-		0.030	Continuing	Continuing	
		Subtotal	0.000	0.017		0.000		0.030		0.000		0.030			

Remarks

Management Services include travel to support Critical Design Review, engineering oversight, and depot visit support.

PE 0401314F: Operational Support Airlift Air Force

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R-1 Line #238

Exhibit R-3, RDT&E Project Cost Analysis: PB 2	2014 Air F	orce							DATE	: April 20	13	
APPROPRIATION/BUDGET ACTIVITY 3600: Research, Development, Test & Evaluation, A BA 7: Operational Systems Development	Air Force				E NCLAT U Operationa	IRE al Support i	Airlift	PROJEC 676024: Program	-	vionics M	oderniza	ntion
	All Prior Years	FY 2012	FY	2013		2014 ise	FY 2		FY 2014 Total	Cost To Complete	Total Cost	Target Value of Contract
Project Cost Totals	0.000	38.145	0.000		38.400		0.000		38.400			

Remarks

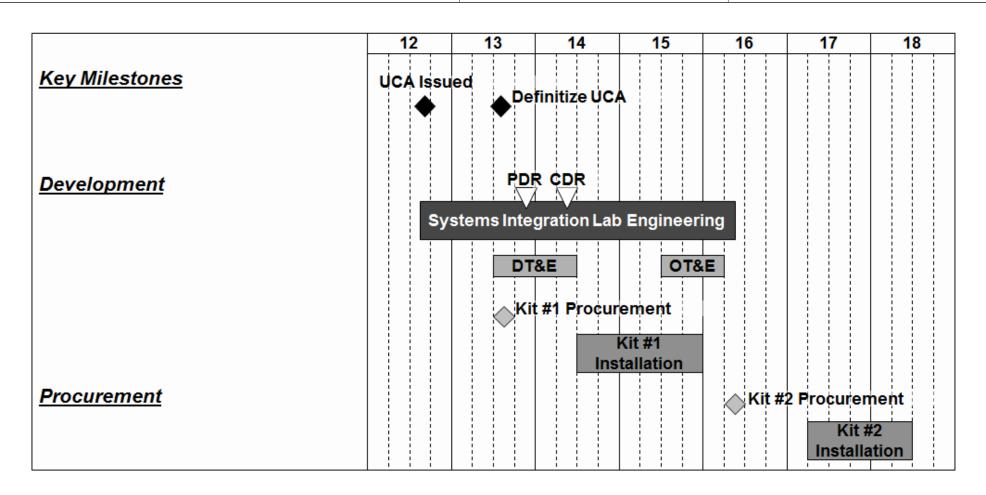
PE 0401314F: Operational Support Airlift

Exhibit R-4, RDT&E Schedule Profile: PB 2014 Air Force DATE: April 2013 APPROPRIATION/BUDGET ACTIVITY **R-1 ITEM NOMENCLATURE PROJECT** 3600: Research, Development, Test & Evaluation, Air Force PE 0401314F: Operational Support Airlift

BA 7: Operational Systems Development

Program

676024: VC-25 Avionics Modernization



PE 0401314F: Operational Support Airlift

DATE: April 2013 Exhibit R-4A, RDT&E Schedule Details: PB 2014 Air Force

APPROPRIATION/BUDGET ACTIVITY R-1 ITEM NOMENCLATURE **PROJECT**

3600: Research, Development, Test & Evaluation, Air Force PE 0401314F: Operational Support Airlift 676024: VC-25 Avionics Modernization BA 7: Operational Systems Development Program

Schedule Details

	St	art	E	nd
Events	Quarter	Year	Quarter	Year
UCA Issued	3	2012	3	2012
Systems Integration Labratory engineering	3	2012	2	2016
Definitize UCA	1	2013	3	2013
Kit #1 Procurement	3	2013	3	2013
Kit #1 Procurement (1)	3	2013	3	2013
Critical Design Review	2	2014	2	2014
Kit #1 Installation	3	2014	4	2015
Operational Test and Evaluation (OT&E)	3	2015	1	2016
Kit #2 Procurement	1	2016	1	2017
Kit #2 Installation	2	2017	2	2018

PE 0401314F: Operational Support Airlift