Exhibit R-2, RDT&E Budget Item Justification: PB 2014 Navy

APPROPRIATION/BUDGET ACTIVITY

R-1 ITEM NOMENCLATURE

1319: Research, Development, Test & Evaluation, Navy

PE 0604707N: SEW Architecture/Eng Support

DATE: April 2013

BA 4: Advanced Component Development & Prototypes (ACD&P)

COST (\$ in Millions)	All Prior Years	FY 2012	FY 2013 [#]	FY 2014 Base	FY 2014 OCO ##	FY 2014 Total	FY 2015	FY 2016	FY 2017	FY 2018	Cost To Complete	Total Cost
Total Program Element	513.222	39.250	31.549	38.327	-	38.327	39.218	31.479	31.494	32.066	Continuing	Continuing
0798: Allied/Coalition Interoperability and Information Dominance (ACIID)	29.007	0.772	0.772	0.779	-	0.779	0.781	0.782	0.799	0.814	Continuing	Continuing
2144: Space & Elec Warfare Engineering	163.146	9.013	9.085	8.053	-	8.053	8.136	7.932	8.077	8.224	Continuing	Continuing
2356: Maritime Concept Generation & Development	0.000	0.000	8.323	17.194	-	17.194	17.750	8.458	8.738	8.888	Continuing	Continuing
2357: Maritime Battle Center	320.369	8.618	0.000	0.000	-	0.000	0.000	0.000	0.000	0.000	0.000	328.987
3319: Fleet Experimentation	0.700	20.847	13.369	12.301	-	12.301	12.551	14.307	13.880	14.140	Continuing	Continuing

^{*}FY 2013 Program is from the FY 2013 President's Budget, submitted February 2012

A. Mission Description and Budget Item Justification

This Program Element (PE) contains four projects: Maritime Battle Center (MBC), Fleet Experimentation (beginning in FY 2012 with funding moving from MBC), Allied/Coalition Interoperability and Information Dominance (ACIID), and Space and Electronic Warfare (SEW) Engineering. The MBC project (2357) focuses on fleet experimentation in order to eliminate war fighting gaps and validate Navy Concept of Operations (CONOPS) and doctrine. The MBC also manages the Sea Trial program of fleet experimentation that is administered by the Sea Trial Executive Steering Group (STESG). Both MBC and Sea Trial integrate emergent concepts and technologies through experiments, analysis, modeling and simulation to support war fighting capability development. Sea Trial experimentation is dedicated to providing solutions to near term (within the Fiscal Year Defense Plan) war fighting gaps through focused operational agent (Commander Second Fleet, Commander Third Fleet and Commander Naval Network Warfare Command) led experimentation. The flag level Sea Trial Executive Steering Group prioritizes proposed Sea Trial experiments annually. The MBC will also serve as the Navy representative to the Joint Battle Center and the battle labs of other services.

The ACIID and SEW Engineering projects (0798 and 2144 respectively) are systems engineering non-acquisition programs to develop, test, implement technical authority, and validate naval Command, Control, Communications, Computers, Intelligence, Surveillance, and Reconnaissance (C4ISR) architectures to support naval missions in the Joint and Coalition Theater. The mission of these projects are carried out by multiple tasks that are used to ensure naval C4ISR Command and Control Warfare (C2W) components of SEW are effectively integrated into service-oriented architecture delivering net-centric warfare capability. Additionally, these projects ensure that (1) the composite operational capabilities of SEW systems (not the individual component systems) conform to the naval C4ISR architecture and enhance war fighting capability as related to the objectives of National Defense Strategy, evolving joint visions and direction, such as net centric capability, and are guided by warfighter requirements; (2) that SEW systems and systems integration efforts involve leading-edge technology transfer of information processing technologies primarily through integration of government and commercial off-the-shelf (GOTS/COTS) products to enhance the Navy's operational capability, interoperability,

PE 0604707N: SEW Architecture/Eng Support

^{##} The FY 2014 OCO Request will be submitted at a later date

Exhibit R-2, RDT&E Budget Item Justification: PB 2014 Navy

APPROPRIATION/BUDGET ACTIVITY

R-1 ITEM NOMENCLATURE

1319: Research, Development, Test & Evaluation, Navy

PE 0604707N: SEW Architecture/Eng Support

BA 4: Advanced Component Development & Prototypes (ACD&P)

warfighter effectiveness, flexible reconfiguration, as well as reduce costs; and (3) that SEW systems integration efforts promote the delivery of Information Dominance and the Navy's contribution to the Global Information Grid (GIG).

B. Program Change Summary (\$ in Millions)	FY 2012	FY 2013	FY 2014 Base	FY 2014 OCO	FY 2014 Total
Previous President's Budget	33.573	31.549	31.665	-	31.665
Current President's Budget	39.250	31.549	38.327	-	38.327
Total Adjustments	5.677	0.000	6.662	-	6.662
 Congressional General Reductions 	-	-			
 Congressional Directed Reductions 	-	-			
 Congressional Rescissions 	-	-			
 Congressional Adds 	-	-			
 Congressional Directed Transfers 	-	-			
 Reprogrammings 	6.541	0.000			
SBIR/STTR Transfer	-0.864	0.000			
 Program Adjustments 	0.000	0.000	-0.500	-	-0.500
 Rate/Misc Adjustments 	0.000	0.000	7.162	-	7.162

PE 0604707N: SEW Architecture/Eng Support Navy

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Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy								DATE: Apr	ril 2013			
	IATION/BUDGET ACTIVITY earch, Development, Test & Evaluation, Navy nced Component Development & Prototypes (ACD&P) R-1 ITEM NOMENCLATURE PE 0604707N: SEW Architecture/Eng Support				⁄Eng	PROJECT 0798: Allied/Coalition Interoperability and Information Dominance (ACIID)						
COST (\$ in Millions)	All Prior Years	FY 2012	FY 2013 [#]	FY 2014 Base	FY 2014 OCO ##	FY 2014 Total	FY 2015	FY 2016	FY 2017	FY 2018	Cost To Complete	Total Cost
0798: Allied/Coalition Interoperability and Information Dominance (ACIID)	29.007	0.772	0.772	0.779	-	0.779	0.781	0.782	0.799	0.814	Continuing	Continuing
Quantity of RDT&F Articles	0	0	0	0		0	0	0	0	0		

[#] FY 2013 Program is from the FY 2013 President's Budget, submitted February 2012

A. Mission Description and Budget Item Justification

The Allied/Coalition Interoperability and Information Dominance (ACIID) program advances network centric warfare and Command, Control, Communications, Computers, Intelligence, Surveillance and Reconnaissance (C4ISR) interoperability with Australia, Canada, New Zealand, United Kingdom, United States (AUSCANNZUKUS), North Atlantic Treaty Organization (NATO) and other Allied and Coalition partners. The program determines maritime operational gaps with our allies, identifies Doctrine, Organization, Training, Material, Leadership, Personnel and Facilities (DOTMLPF) solutions with the potential to fill those gaps, and assesses these solutions and associated concepts of operation in laboratory and at-sea environments. The ACIID program includes integration and testing in support of joint and Allied war fighting capabilities, including interoperability testing of C4ISR equipments. Allied and joint interoperability is critical for future maritime operations, especially as the United States Navy expands Internet Protocol (IP) networking throughout the fleet via Consolidated Afloat Networks and Enterprise Services (CANES), Next Generation Networks (NGEN), Multi-National Information Sharing (MNIS) and with the Global Information Grid (GiG). Currently, IP connectivity with AUSCANNZUKUS and other Allied/Coalition forces is limited, requiring extensive backhaul through ashore infrastructure. Higher bandwidth solutions suitable for use over tactical networks require development and assessment for emerging coalition and joint interoperability requirements, such as Anti-Access Area Denial (A2AD), Network Operations Without Shore (NOWS) and Maritime Domain Awareness (MDA). Increases in data throughput are required for the effective exchange of rich Information Dominance (ID) data sets and services via Service Oriented Architectures within the limitations of High Frequency, Ultra-High Frequency and other portions of the radio frequency spectrum, coupled with appropriate Information Assurance and Computer Network Defense (IA/CND) mechanisms. Development and assessment of potential solutions will integrate improved IP capabilities with the Advanced Digital Network Systems and existing international standards (e.g. Allied Communications Publication 200, NATO Standardization Agreements 5066 and 4691). The continued development and refinement of advanced tactical networking technologies and protocols, as well as automatic link establishment standards, will provide for a significant improvement in data sharing within, and between, coalition maritime elements.

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2012	FY 2013	FY 2014
Title: Advanced Relay Capabilities	0.772	0.772	0.779
Articles:	0	0	0
FY 2012 Accomplishments: -Developed and refined advanced relay capabilities that promote interoperability with AUSCANNZUKUS, NATO and other Allied/Coalition forces and supported Anti-Access Area Denial (A2AD) and NOWS.			

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^{##} The FY 2014 OCO Request will be submitted at a later date

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Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy			DATE:	April 2013	
APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, Navy BA 4: Advanced Component Development & Prototypes (ACD&P)	R-1 ITEM NOMENCLATURE PE 0604707N: SEW Architecture/Eng Support		Allied/Coaliti	on Interopera ance (ACIID)	ability and
B. Accomplishments/Planned Programs (\$ in Millions, Article Quant	tities in Each)		FY 2012	FY 2013	FY 2014
-Solutions addressed higher bandwidth technologies, such as wide-band (UHF) and broadband directional communications/networking, advanced an emphasis on cipher-text or "black core" routing), application and serv solutions. Maximized interoperability and network efficiency using multip solutions with High Assurance Internet Protocol Encryptor (HAIPE) devic Access Area Denial (A2AD)/Network Operations Without Shore (NOWS)-Progressed the standardization of Maritime Relayed Line of Sight Netwinto North Atlantic Treaty Organization (NATO) Standardization Agreemed-Venues of opportunity, such as Trident Warrior, were exploited to assess solutions and associated Doctrine, Organization, Training, Material, Lead through experimentation, trials and demonstrations with Australia, Canad (AUSCANNZUKUS) and other Allied/Coalition partners.	d relay technologies, coalition routing architectures ice architectures supporting A2AD/NOWS, and IA/Je, dissimilar bearers and integrated these advances and Service Oriented Architecture (SOA) in an coalition networking environment. ork and High Frequency Improvement Program (Hents (STANAGs) 4691 and 5066 respectively. as and validate the individual technologies, integrated dership, Personnel and Facilities (DOTMLPF)	(with /CND ed Anti- FIP)			
FY 2013 Plans: -Continue the development and refinement of advanced relay and comma AUSCANNZUKUS, NATO and other Allied/Coalition forces and support Without Shore (NOWS). Solutions will address higher bandwidth technologiate Rate Ultra-High Frequency (UHF) and 3G/4G wireless. -Secure coalition routing architectures incorporating High Assurance Interactical networking and A2AD will be developed along with distributed Seservices architectures and advanced Information Assurance and Computes to maximize interoperability and network efficiency using multiple, dissinto an A2AD/NOWS Allied/Coalition tactical networking environment the Continue to progress the NATO standardization of Maritime Relayed Lin (STANAG 4691) and High Frequency Internet Protocol (STANAG 5066 Invenues of opportunity, such as Trident Warrior (now known as Fleet Exand validate the individual technologies, integrated solutions, and associated demonstrations with AUSCANNZUKUS and other Allied/Coalition partners.	Anti-Access Area Denial (A2AD) and Network Opelogies, such as wide-band High Frequency (HF), Fernet Protocol Encryptor (HAIPE) devices that suppervice Oriented Architecture (SOA) applications and the Network Defense (IA/CND) solutions. The oversimilar bearers and integrate these advanced soluted would also include tactical data links, such as Line of Sight Network Standardization Agreements Edition 3). Experimentation (FLEX)), will be exploited to assessiated DOTMLPF through experimentation, trials and	erations ligh port id rall goal ions nk-22.			
FY 2014 Plans: -Continue the development and refinement of advanced networking and interoperability and support A2AD and NOWS. Solutions will address hig Data Rate UHF and 3G/4G wirelessSecure routing architectures incorporating HAIPE devices that support to distributed SOA applications and services architectures and advanced IA	gher bandwidth technologies, such as wide-band F tactical networking and A2AD will be developed alo	ong with			

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Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy		DATE: April 2013
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT
1319: Research, Development, Test & Evaluation, Navy	PE 0604707N: SEW Architecture/Eng	0798: Allied/Coalition Interoperability and
BA 4: Advanced Component Development & Prototypes (ACD&P)	Support	Information Dominance (ACIID)
	·	

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2012	FY 2013	FY 2014
interoperability and network efficiency using multiple, dissimilar bearers and integrate these advanced solutions into an A2AD/			
NOWS Allied/Coalition tactical networking environment that would also include tactical data links, such as Link-22.			
-Assess Information Warfare interoperability gaps with AUSCANNZUKUS nations, to include Intelligence, Surveillance and			
Reconnaissance (ISR), Electronic Warfare (EW) and Cyber, in appropriate venues.			
-Continue to progress North Atlantic Treaty Organization (NATO) standardization of Maritime Relayed Line of Sight Network			
Standardization Agreements (STANAG 4691) and High Frequency Internet Protocol (STANAG 5066 Edition 3).			
-Progress Allied Information Warfare (IW) interoperability with other joint and maritime multi-national forums, such as the			
Combined Communications Electronics Board (CCEB), Multinational Maritime Internet Protocol (IP) Interoperability Steering			
Group (M2I2) and the Multinational Information Sharing program (MNIS).			
-Venues of opportunity, such as Fleet Experimentation (FLEX), will be exploited to assess and validate the individual technologies,			
integrated solutions, and associated Doctrine, Organization, Training, Material, Leadership, Personnel and Facilities (DOTMLPF)			
through experimentation, trials and demonstrations with Australia, Canada, New Zealand, United Kingdom, United States			
(AUSCANNZUKUS) and other Allied/Coalition partners.			
Accomplishments/Planned Programs Subtotals	0.772	0.772	0.779

C. Other Program Funding Summary (\$ in Millions)

N/A

Navy

Remarks

D. Acquisition Strategy

Allied/Coalition Interoperability and Information Dominance (ACIID) is a non-acquisition program that promotes United States Navy interoperability with allied and coalition forces to achieve the Chief of Naval Operations vision by facilitating maritime interoperability in both processes and communications systems, including emerging capabilities, to counter growing high-end asymmetric threats, and is a key enabler of the force multiplying benefits achieved through cooperation among the AUSCANNZUKUS, NATO and other partner nations. Activities include acquiring intellectual capital in emerging technical areas through contracts providing technical engineering expertise and surge capacity for emerging tasks.

E. Performance Metrics

Advanced Relay Capabilities: The ACIID program will employ laboratory testing and at-sea demonstrations to assess specific technologies, operational concepts, and integrated Doctrine, Organization, Training, Material, Leadership, Personnel and Facilities (DOTMLPF) solutions pertaining to Anti-Access Area Denial, Service Oriented Architectures, Maritime Domain Awareness and other aspects of Information Dominance. These assessments will report on identified capability gaps, link capability gaps to technology/DOTMLPF gaps, identify technologies and DOTMLPF solutions considered ready for deployment, transition to a program of record to enhance Fleet war fighting capability and enhance Allied interoperability.

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DATE: April 2013 Exhibit R-3, RDT&E Project Cost Analysis: PB 2014 Navy APPROPRIATION/BUDGET ACTIVITY **R-1 ITEM NOMENCLATURE PROJECT** 1319: Research, Development, Test & Evaluation, Navy PE 0604707N: SEW Architecture/Eng 0798: Allied/Coalition Interoperability and BA 4: Advanced Component Development & Prototypes (ACD&P) Information Dominance (ACIID) Support FY 2014 FY 2014 FY 2014 Test and Evaluation (\$ in Millions) oco FY 2012 FY 2013 Base Total Contract Target Method Performing All Prior Award Award Award Award **Cost To** Total Value of **Cost Category Item** & Type Activity & Location Years Cost Date Cost Date Cost Date Cost Date Complete Cost Contract Cost Advanced Relay Various:Various 12.129 0.000 0.000 0.189 Jan 2014 0.189 0.000 12.318 Various Capabilities Advanced Relay 0.853 0.772 Jan 2012 Jan 2013 0.590 Jan 2014 0.590 | Continuing | Continuing | Continuing WR SSC PAC:San Diego 0.772 Capabilities Interoperability 0.000 Various Various:Various 3.266 0.000 0.000 0.000 0.000 3.266 Requirements T & E Tools Development Various Various Various 0.429 0.000 0.000 0.000 0.000 0.000 0.429 Systems Int. & Interop. 3 862 0.000 3 862 Various Various Various 0.000 0.000 0.000 0.000 Testing (LBTN) Interoperability Validation Various:Various 2.748 0.000 0.000 0.000 0.000 0.000 2.748 Various Joint Interoperability Various Various:Various 1.174 0.000 0.000 0.000 0.000 0.000 1.174 Testing OTH-T Systems 3.069 0.000 0.000 0.000 0.000 3.069 Various Various: Various 0.000 Subtotal 27 530 0.772 0.772 0.779 0.000 0.779 FY 2014 FY 2014 FY 2014 Management Services (\$ in Millions) FY 2012 FY 2013 Base oco Total Contract Target Method **Cost To** Performing All Prior Award Award Award Award Total Value of **Cost Category Item** Activity & Location Cost Cost Complete Contract & Type Years Date Cost Date Date Cost Date Cost Cost Program Management Various Various Various 1.468 0.000 0.000 0.000 0.000 0.000 1 468 Support 0.009 0.000 0.000 0.000 0.009 ACQ Workforce Fund Various Various:Various 0.000 0.000 1.477 0.000 0.000 0.000 0.000 0.000 0.000 1.477 Subtotal Target All Prior FY 2014 FY 2014 FY 2014 Cost To Value of Total FY 2012 FY 2013 Contract Years oco Total Complete Cost Base

Remarks

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Project Cost Totals

29.007

0.772

Navy

0.772

0.779

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0.000

0.779

DATE: April 2013 Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy APPROPRIATION/BUDGET ACTIVITY R-1 ITEM NOMENCLATURE **PROJECT** 2144: Space & Elec Warfare Engineering

1319: Research, Development, Test & Evaluation, Navy PE 0604707N: SEW Architecture/Eng

BA 4: Advanced Component Development & Prototypes (ACD&P)

Support

COST (\$ in Millions)	All Prior Years	FY 2012	FY 2013 [#]	FY 2014 Base	FY 2014 OCO ##	FY 2014 Total	FY 2015	FY 2016	FY 2017	FY 2018	Cost To Complete	Total Cost
2144: Space & Elec Warfare Engineering	163.146	9.013	9.085	8.053	-	8.053	8.136	7.932	8.077	8.224	Continuing	Continuing
Linginicating												
Quantity of RDT&E Articles	0	0	0	0		0	0	0	0	0		

FY 2013 Program is from the FY 2013 President's Budget, submitted February 2012

Note

As of FY 2014, the Coalition Warrior Interoperability Demonstration (CWID) effort is referred to as Coalition Warrior Interoperability exploration, experimentation, eXamination, eXercise (CWIX).

A. Mission Description and Budget Item Justification

OPNAVINST 3050.23 defines the policy to fuse validated and approved Command, Control, Communications, Computers, Intelligence, Surveillance, and Reconnaissance (C4ISR) architectures and interoperability requirements with joint requirements, milestones and program decisions. C4ISR integrated architectures are the underpinnings for all C4ISR mission areas and capabilities and, as such, requirements and acquisition processes have been reengineered to use these Integrated Architectures for decisional purposes and strategic planning.

Furthermore, Office of the Secretary of Defense (OSD) has defined key programs/efforts Global Information Grid Baseline Extension, Joint Tactical Radio System, Network Centric Enterprise Services, Information Assurance and standards that will drive and change the Navy's C4ISR integrated architectures and associated business processes for requirements, budgets and acquisition. To that end, the Space and Electronic Warfare provides three main functions: 1) Perform System of Systems and platform technical evaluations to establish the alignment with the N2/N6 Information Dominance vision for the Navy on the whole and identify performance and operational risks associated with the integration of multiple systems to provide a robust, mission based capability. 2) Develop C4ISR/Information Technology (IT)/ Information Dominance (ID) integrated architecture products and 3) Support C4ISR/IT/ID systems engineering processes and standards. The integrated architecture products are used to support the Navy's budget process by providing the critical core architecture and enabling capabilities to the war fighter. The systems engineering processes and standards provide the construct for distributed Command and Control (C2) interoperability requirements analyses to identify capability shortfalls/gaps and for systems engineering to compare/test alternatives in a joint end-to end environment while identifying associated Navy-wide C4ISR/IT/ID implications. Processes include developing and applying criteria for use in Systems Engineering Technical Reviews and providing technical input to governance bodies. This includes Human Systems Integration (HSI) to provide a mission-centered orientation to ensure effective operational employment of fielded capability. As joint concepts and OSD driving efforts/programs are matured/defined the Navy's C4ISR integrated architectures are refined and the supporting C4ISR systems engineer processes and standards work to engineer and enact C4ISR implementations Navy-wide across all C4ISR mission areas.

Products provided:

- 1) C4ISR/IT/ID integrated architectures
- Integrated Architectures and Standards Architecture Views (Operational Views, Service Views, Technical Views, System Views)

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^{##} The FY 2014 OCO Request will be submitted at a later date

Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy		DATE: April 2013
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT
1319: Research, Development, Test & Evaluation, Navy	PE 0604707N: SEW Architecture/Eng	2144: Space & Elec Warfare Engineering
BA 4: Advanced Component Development & Prototypes (ACD&P)	Support	

- Migration roadmaps to the target architectures
- Architecture technical authority, studies, interpretation assistance, and white papers
- 2) Supporting C4ISR/IT/ID systems engineering processes
- Distributed C2 Interoperability Requirement Analysis Gaps Analysis, Overlap Analysis, System Priority Lists, C4ISR Metrics and Models, Analysis of Alternatives, Requirements Database, Assessment Repository, Resource Implications Studies, Baseline Performance Models, Mission Task Analysis, HSI assessments.
- End-to-End Systems Engineering and Integrated Design Operational feasibility studies, technical feasibility studies, technical roadmap engineering validations, Architectures and Assessment traceability matrices.
- Joint and Coalition interoperability trials Joint End-to-End prototyping trials, and joint/coalition interoperability demonstrations, interoperability assessments and metrics, and interoperability studies via the Coalition Warrior Interoperability eXploration, eXperimentation, eXamination, eXercise (CWIX) formerly Coalition Warrior Interoperability Demonstration (CWID). United States Navy (USN) provides funding to the general CWID operating budget and participates by operating a USN demonstration site.
- Joint cloud enabled, two security domain environment using thin client devices that allow secure and cost effective operations at the point of need. Cloud Computing is a model for enabling ubiquitous, convenient, on-demand network access to a shared pool of configurable computing resources (e.g. networks, servers, storage, apps and services) that can be rapidly provisioned and released with minimal management effort or service provider interaction.
- Integration and Interoperability (I&I)- Support Assistant Secretary of the Navy for Research, Development, and Acquisition ASN(RDA) initiatives in development of I&I. Assist in completion of Systems Engineering Technical Reviews and provide recommendations for updates to Acquisition policies and guidance.
- Information Technology Procurement Request (ITPR)- Review of Navy ITPRs for developing systems to ensure adherence to Navy Information Technology (IT) Standards.
- 3) Compliance and alignment reports with Navy Enterprise Architecture/Data Strategy and ASN(RDA) system engineering policies generated during Systems Engineering Technical Reviews (SETRs).

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2012	FY 2013	FY 2014
Title: C4ISR Systems Engineering	3.231	3.351	3.242
Articles:	0	0	0
FY 2012 Accomplishments: -Continued Navy Command, Control, Communications, Computers, Intelligence, Surveillance, and Reconnaissance (C4ISR) and Information Dominance Transformation/Strategic Planning within Navy/Joint/Department of Defense Framework: Assessed existing and emerging capabilities; developed and evaluated Navy-wide policies, plans, requirements, and compliance; developed integration and investment strategies; and accelerated innovation, testing, assessment and fielding of material and non-material solutions for enhanced operational capability, joint/allied/coalition interoperability and application/enforcement of enterprise requirements/architectures/standards toward greater Net-Centric Operations/Warfare and Information Dominance capabilityEstablished, developed, and validated interoperability requirements: Continued to perform SETRs utilizing validated assessment tools, system engineering methodologies and SETR checklists tracing system design to standards and			

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Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy			DATE:	April 2013	
APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, Navy BA 4: Advanced Component Development & Prototypes (ACD&P)	R-1 ITEM NOMENCLATURE PE 0604707N: SEW Architecture/Eng Support	PROJE 2144: \$		c Warfare En	gineering
B. Accomplishments/Planned Programs (\$ in Millions, Article Quanti	ities in Each)		FY 2012	FY 2013	FY 2014
requirements (e.g., Information Assurance, data strategy, architecture, mo Service Oriented Architecture development, Anti-tamper, etc.) ensuring in directives and guidance. Ensured continuous improvement of SETR Checklists by incorporating the Performed System of Systems and platform technical evaluations to estate Dominance vision and identified performance and operational risks associated robust, mission based capability. Continued to conduct document reviews (of Systems Engineering Plans, Document/Competitive Design Development/Consolidated Programming Acquisition Strategies, etc.) for Office of the Chief of Naval Operations, As and Acquisition, and the Program Executive Offices, and other services to principles have been applied to system planning requirements, design, tecontinued to perform engineering evaluation and provided buy/no-buy dafloat platforms to determine performance and operational impacts of the mission. Continued to provide engineering evaluation and validation of Business I infrastructure in order to combine, consolidate, and eliminate unnecessary Enterprise. Provided engineering evaluation and validation of programs and ensured technical domains: communications, networks, Information Storage and Funformation Operations, afloat platforms (both large and small decks), submarines, shore and Maintenar and space systems. Continued to conduct Command, Control, Communications, Computers, Certifications through design and testing analysis ensuring C4ISR deliver validated to meet the operational need and was interoperable with platform FY 2013 Plans: Continue Navy C4ISR and Information Dominance Transformation/Strate Framework: Assess existing and emerging capabilities; develop and eval compliance; develop integration and investment strategies; and accelerate and non-material solutions for enhanced operational capability, joint/allied of enterprise requirements/architectures/standards toward greater Net-Cecapability.	ne latest policy, guidance, standards, and specifical ablish the alignment with the N2/N6 Information ciated with the integration of multiple systems to propose the Navy for Research, Development, Information Assurance Strategies, sistant Secretary of the Navy for Research, Development, and supportability. ecisions for proposed Deviations from specification proposed change and their effects on the platform and information Technology (IT) applications and IT by or underutilized business systems for the Naval diadherence to technical standards in the following Retrieval/Information Surveillance Reconnaissance (by to the platform (shore, surface ship, submarine) m, force level, joint/allied/coalition forces. Regic Planning within Navy/Joint/Department of Development Navy-wide policies, plans, requirements, and the innovation, testing, assessment and fielding of red/coalition interoperability and application/enforcer	ory ations. rovide a ol opment design n for ns C4ISR) was rense d naterial nent			

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Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy		,	DATE:	April 2013				
APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, Navy BA 4: Advanced Component Development & Prototypes (ACD&P) R-1 ITEM NOMENCLATURE PE 0604707N: SEW Architecture/Eng Support				PROJECT 2144: Space & Elec Warfare Engineering				
B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities	in Each)	FY	2012	FY 2013	FY 2014			
-Continue to establish, develop, and validate interoperability requirements: Potential (SETRs) utilizing validated assessment tools, system engineering methodolog to standards and requirements (e.g., Information Assurance (IA), data strateg Configuration Management, Service Oriented Architectures development, Ant to statutory and regulatory directives and guidance. Ensure continuous improlatest policy, guidance, standards, and specifications. -Perform System of Systems and platform technical evaluations to integrate the vision and identify performance and operational risks associated with the integrates of systems and platform technical evaluations to integrate the vision and identify performance and operational risks associated with the integrates of the conduct document reviews (of Systems Engineering Plans, Inform Document/Competitive Design Development/Consolidated Programming Doc for Office of the Chief of Naval Operations, Assistant Secretary of the Navy for Program Executive Offices, and other services to ensure sound systems enginapplied to system planning requirements, design, testing, and supportability. -Continue to perform engineering evaluation and provide buy/no-buy decision afloat platforms to determine performance and operational impacts of the programsision. -Continue to provide engineering evaluation and validation of Business Inform infrastructure in order to combine, consolidate, and eliminate unnecessary or enterprise. -Continue to provide engineering evaluation and validation of programs and ethe following technical domains: communications, networks, Information Stora Reconnaissance/Information Operations, afloat platforms (both large and smallogerations Center capability, command and control, and space systems. -Continue to conduct Command, Control, Communications, Computers, Intelligance, Sur Information Dominance Transformation/Strategic Planning within Navy/Joint/E and emerging capabilities; develop and evaluate Navy-wide policies, plans, re and investment strategies; and accelera	gies and SETR checklists tracing system design y, architecture, modeling, Open Architecture, ci-tamper, etc.) ensuring interoperability compliance overment of SETR Checklists by incorporating the me alignment with the N2/N6 Information Domining gration of multiple systems to provide a robust, mation Support Plans, Interoperability Control ument, IA Strategies, Acquisition Strategies, etcar Research, Development and Acquisition, and neering analysis and design principles have be as for proposed Deviations from Specification for posed change and their effects on the platforms mation Technology (IT) applications and IT underutilized business systems for the Naval ansure adherence to technical standards in age and Retrieval/Information Surveillance all decks), submarines, shore and Maintenance agence (C4I) Certifications through design and the position of Defense Framework: Assess exequirements, and Reconnaissance (C4ISR) and Department of Defense Framework: Assess exequirements, and compliance; develop integration	ance e ance c.) the en r s						

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Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy			DATE:	April 2013			
	D 4 ITEM NOMENOLATURE	DDO IE		April 2013			
APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, Navy	R-1 ITEM NOMENCLATURE PE 0604707N: SEW Architecture/Eng		PROJECT 2144: Space & Elec Warfare Engineering				
BA 4: Advanced Component Development & Prototypes (ACD&P)	Support	2144. 3	space & Elec	, vvariare Eri	girieeririg		
BA 4. Advanced Component Development & Flototypes (ACD&F)	Зирроп						
B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities)	·		FY 2012	FY 2013	FY 2014		
for enhanced operational capability, joint/allied/coalition interoperability and architectures/standards toward greater Net-Centric Operations/Warfare and -Continue to establish, develop, and validate interoperability requirements: Reviews (SETRs) utilizing validated assessment tools, system engineering design to standards and requirements (e.g., Information Assurance, data st Configuration Management, Service Oriented Architecture development, Ar statutory and regulatory directives and guidance. -Continue to ensure continuous improvement of SETR Checklists by incorp specifications. -Continue to perform System of Systems and platform technical evaluations Dominance vision and identify performance and operational risks associate robust, mission based capability. -Continue to conduct document reviews (of Systems Engineering Plans, Inf Document/Competitive Design Development/Consolidated Programming Dr. Acquisition Strategies, etc.) for Office of the Chief of Naval Operations, Ass Development and Acquisition, and the Program Executive Offices, and other analysis and design principles have been applied to system planning requiredual reforms to determine performance and operational impacts of the principle platforms to determine performance and operational impacts of the principle to provide engineering evaluation and validation of Business IT a consolidate, and eliminate unnecessary or underutilized business systems. -Continue to provide engineering evaluation and validation of programs and the following technical domains-communications, networks, Information Store Reconnaissance/Information Operations, afloat platforms (both large and si Operations Center capability, command and control, and space systems. -Continue to conduct Command, Control, Communications, Computers, Into Certifications through design and testing analysis ensuring C4ISR delivery validated to meet the operational need and is interoperable with platform, fe-Provide technical support to the Department of the Navy Chief Information Department	Information Dominance capability. Continue to perform Systems Engineering Techn methodologies and SETR checklists tracing syst rategy, architecture, modeling, Open Architecture nti-tamper, etc.) ensuring interoperability compliant orating the latest policy, guidance, standards, and is to integrate the alignment with the N2/N6 Informed with the integration of multiple systems to provide ormation Support Plans, Interoperability Control occument, Information Assurance Strategies, istant Secretary of the Navy for Research, er services to ensure sound systems engineering ements, design, testing, and supportability. In one for proposed Deviations from Specification for proposed changes and their effects on the platform pplications and IT infrastructure in order to combifor the Naval Enterprise. It ensure adherence to technical standards in grage and Retrieval/Information Surveillance mall decks), submarines, shore and Maintenance mall decks).	ical em e, nce to d nation de a ISR) s	1.535	1.475	0.971		
	,	ticles:	0	0	C		

PE 0604707N: SEW Architecture/Eng Support Navy

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Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy			DATE:	April 2013			
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJ	ECT				
1319: Research, Development, Test & Evaluation, Navy BA 4: Advanced Component Development & Prototypes (ACD&P)	PE 0604707N: SEW Architecture/Eng Support	2144:	2144: Space & Elec Warfare Engineer				
B. Accomplishments/Planned Programs (\$ in Millions, Article Quan	ntities in Each)		FY 2012	FY 2013	FY 2014		
FY 2012 Accomplishments: -Demonstrated cutting-edge industry and government technologies and Governmental Organizations (NGOs), coalition partners, and the joint serous developmental interoperability between existing and cutting-edge C4ISR system C4I and the combatant commanders at the Technical Director, Acquisitis State and Federal First Responder Agencies at all levels. -Continued with technology selection, experimental objective design, an efforts, to satisfy some war fighter capability gaps. Year-round connect requirements and ongoing technology efforts relevant to each organizate-Experiment results were directly integrated into developmental design accelerate the delivery of needed capability based on Joint Urgent Oper -Utilized operationally-relevant classified laboratory environments for joi world field environments were utilized for technologies related to Human and Homeland Defense.	ervices. Integrated directly with Program Executive Colon Program Manager, and Science Advisor levels, and experiment execution to influence and direct desirivity was maintained with end-users, vetting capabilition. and engineering efforts of individual technologies to rational Needs (JUONs). int/coalition war fighter technology experiments, whi	and the gn ity					
FY 2013 Plans: -Develop coalition and interagency interoperability and information shar demonstrations, and assessments leading to improvements of C4ISR systems. Services and Coalition efforts. -Demonstrate cutting-edge industry and government technologies and to partners, and the joint services. -Continue to provide interoperability between existing and cutting-edge Intelligence, Surveillance, and Reconnaissance (C4ISR) systems. Integenetic Executive Office Command, Control, Communications, Computers, Integenetic Director, Acquisition Program Manager, and Science Advisor levels, and levels. -Validate technology selection, experimental objective design, and expensatisfy some warfighter capability gaps. Year-round connectivity will be and ongoing technology efforts relevant to each organization. -Experiment results will continue to be directly integrated into developm technologies to accelerate the delivery of needed capability based on Jone Carbon Science (C4ISR) and interpretable (C4ISR) systems. Integrated into developm technologies to accelerate the delivery of needed capability based on Jone C4ISR (C4ISR) systems.	cransition them to the end-user, including NGOs, confidence of the command of the end-user, including NGOs, confidence of the end-user, including NGOs, confidence of the end-user, including NGOs, confidence of the end-user of the end of the end-user of the end of the end of the end of the end-user of the end of the end-user of the end of the end-users of the end of the end-users of the end-user of the end-user of the end of the end-user of th	alition gram chnical at all					

PE 0604707N: SEW Architecture/Eng Support Navy

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Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy		DATI	E: April 2013	
APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, Navy BA 4: Advanced Component Development & Prototypes (ACD&P)		PROJECT 2144: Space & E	lec Warfare Er	ngineering
B. Accomplishments/Planned Programs (\$ in Millions, Article Quant	tities in Each)	FY 2012	FY 2013	FY 2014
-Establish operationally relevant classified laboratory environments for journal-world field environments will be created for emergent naval technology. Homeland Security, and Homeland Defense.				
-Develop coalition and interagency interoperability and information sharin demonstrations, and assessments leading to improvements of C4ISR sy Services and Coalition efforts. -Leverage Coalition Interoperability and Assurance Validate (CIAV) Futu operationally relevant experiments focused on Navy mission enhancements. Develop experiments integrated with North Atlantic Treaty Organization conjunction with the Coalition Warrior Interoperability exploration, exper (formerly Coalition Warrior Interoperability Demonstration (CWID)). -Enhance integration and engagement with Pacific Rim Coalition partner venues in order to develop operationally relevant experiments focused on Demonstrate cutting-edge technologies and transition them to the end-continue to provide interoperability between existing and cutting-edge of Managers (i.e. Program Executive Office Command, Control, Communic commanders at the Technical Director, Acquisition Program Manager, and -Validate technology selection, experimental objective design, and executaring the capability gaps in a Coalition setting. -Continue to develop operationally relevant classified laboratory environments. Year-round connectivity will be continued with end-users in environment focused enhancement of Navy missions.	retems within the Navy and in conjunction with Joint are Mission Network (FMN) efforts in order to development in a Coalition environment. (NATO) and Troop Contributing Nation (TCN) partner imentation, eXamination, eXercise (CWIX) infrastructors by leveraging existing experimentation and exercise in enhancing Navy missions. Luser, including Coalition Partners, and the Joint Service CAISR systems. Integrate directly with Navy Programmentations, Computers, Intelligence and the combatant and Science Advisor levels. Lution to influence and direct design efforts and to satisfact the state of the programments for Joint/Coalition war fighter technology	ees.		
Title: Systems Engineering and Integration Revitalization	Artı	1.18 cles:	0 1.193 0 0	
FY 2012 Accomplishments:				
-Continued to implement system engineering capability recommendation -Continued to provide increased access to systems engineering training				
FY 2013 Plans:				
-Begin transition of system engineering capability into a System of Syste -Implement SoS integration certification in support of platform level designation.				

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Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy			DATE: A	April 2013		
APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, Navy BA 4: Advanced Component Development & Prototypes (ACD&P)		PROJECT 2144: Space & Elec Warfare Engineer				
B. Accomplishments/Planned Programs (\$ in Millions, Article Quant	ities in Each)		FY 2012	FY 2013	FY 2014	
-Develop and conduct pilot SoS engineering development training.						
FY 2014 Plans: -Develop Integration and Interoperability (I&I) Systems Engineering Tech Secretary of the Navy for Research, Development, and Acquisition ASN(-Conduct I&I SETR events to validate and refine I&I checklist itemsReview all Navy Information Technology Procurement Requests (ITPR) Information Technology (IT) standards and capture and report metric info advantage of economies of scale across the Department of the Navy.	RDA). for developing systems to ensure adherence to N	avy				
Title: Systems Engineering Standards and Processes		Articles:	3.058 0	3.066 0	2.76	
FY 2012 Accomplishments: -Continued to define and implement technical authority for the interfaces enterprise systems engineering and optimized the total value of systems -Continued to develop processes to inject systems engineering discipline -Continued to incorporate lessons learned from recent and emerging pro	engineering in product delivery. e into the acquisition cycle earlier.					
FY 2013 Plans: -Develop processes to integrate SoS engineering technical assessments -Incorporate lessons learned from prior year system engineering efforts to the mission of the Navy.		d meet				
FY 2014 Plans: -Continue to develop processes to integrate SoS engineering technical a -Continue to incorporate lessons learned from prior year system enginee intuitive and meet the mission of the NavyDevelop Joint cloud-enabled, secure domain environment using virtual operations at the point of need, creating improved efficiencies, enhanced range of military operations.	ring efforts to ensure multi-systems processes are desktop technology that allow secure and cost effe	ective				
-Develop Utility Cloud, Storage Cloud and plan and execute risk reductio Compartmented Information (SCI) Data Cloud providing secure access to -Develop mission effectiveness of a data centric architectureDevelop secure thin client (enterprise applications) device capability interpretable to inform Navy acquisition presented the control of the con	o other users. egration with the current Navy enterprise.	nsitive				

PE 0604707N: SEW Architecture/Eng Support Navy

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Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy	DATE: April 2013	
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT
1319: Research, Development, Test & Evaluation, Navy	PE 0604707N: SEW Architecture/Eng	2144: Space & Elec Warfare Engineering
BA 4: Advanced Component Development & Prototypes (ACD&P)	Support	

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2012	FY 2013	FY 2014
-Develop Continental United States (CONUS)/Outside Continental United States (OCONUS) cloud-based capabilities.			
Accomplishments/Planned Programs Subtotals	9.013	9.085	8.053

C. Other Program Funding Summary (\$ in Millions)

N/A

Navy

Remarks

D. Acquisition Strategy

Space and Electronic Warfare (SEW) Engineering is a non-acquisition program that develops, tests, implements technical authority, and validates naval Command, Control, Communications, Computers, Intelligence, Surveillance, and Reconnaissance (C4ISR); provides integrated architecture products and supports C4ISR systems engineering processes and standards. Activities include acquiring intellectual capital in emerging technical areas through contracts providing technical engineering expertise and surge capacity for emerging tasks.

E. Performance Metrics

The SEW engineering program will employ rigorous and consistent system engineering practices in an evolving value model to support development and deployment of shipboard, undersea, and land based capabilities based on mission and performance requirements, integrated enterprise architectures, model-validated solutions, and sustainment and supportability needs for the Command and Control, Intelligence, Networks, Communications, Space, and Business Information Technology domains.

Coalition Warrior Interoperability Experimentation (CWIX) Performance Metrics: Three key metrics: (1) Interoperability and compliance with Naval, joint, coalition and other non-governmental organization architectures, systems and equipment; (2) Compliance with Defense Information Services Agency, National Security Agency, and other joint and coalition information assurance and security standards; and (3) war fighter utility assessment across the joint and coalition spectrum. Specific metrics validate performance of individual technologies participating in CWIX.

PE 0604707N: SEW Architecture/Eng Support

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2014 Navy

APPROPRIATION/BUDGET ACTIVITY

1319: Research, Development, Test & Evaluation, Navy

BA 4: Advanced Component Development & Prototypes (ACD&P)

R-1 ITEM NOMENCLATURE

PE 0604707N: SEW Architecture/Eng

Support

PROJECT

2144: Space & Elec Warfare Engineering

DATE: April 2013

Support (\$ in Millions)			FY 2012		FY 2013		FY 2014 Base				=		FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract	
Development Support	Various	Various:Various	4.554	0.000		0.000		0.000		-		0.000	0.000	4.554		
SEW/C4I Technology Integration	Various	Various:Various	12.985	0.000		0.000		0.000		-		0.000	0.000	12.985		
MDA Prototype SE Support	Various	Various:Various	17.376	0.000		0.000		0.000		-		0.000	0.000	17.376		
Systems Engineering & Integration Revitalization	Various	Various:Various	2.174	0.000		0.000		0.000		-		0.000	0.000	2.174		
Systems Engineering & Integration Revitalization	C/CPFF	ComGlobal:San Diego, CA	0.000	0.565	Feb 2012	0.000		0.000		-		0.000	0.000	0.565		
Systems Engineering & Integration Revitalization	C/CPFF	Unknown:Unknown	0.000	0.000		0.550	Mar 2013	0.485	Jan 2014	-		0.485	Continuing	Continuing	Continuing	
Systems Engineering & Integration Revitalization	C/CPFF	METRON:Reston, VA	0.316	0.000		0.000		0.000		-		0.000	0.000	0.316		
Systems Engineering & Integration Revitalization	C/CPFF	SAIC:San Diego, CA	0.316	0.000		0.000		0.000		-		0.000	0.000	0.316		
Systems Engineering & Integration Revitalization	WR	SSC LANT:Charleston, NC	0.133	0.184	Feb 2012	0.180	Feb 2013	0.164	Feb 2014	-		0.164	Continuing	Continuing	Continuing	
Systems Engineering & Integration Revitalization	WR	SSC PAC:San Diego, CA	0.343	0.461	Feb 2012	0.467	Feb 2013	0.423	Feb 2014	-		0.423	Continuing	Continuing	Continuing	
Systems engineering Standards & Processes	Various	Various:Various	5.588	0.000		0.000		0.000		-		0.000	0.000	5.588		
Systems engineering Standards & Processes	C/CPFF	ComGlobal:San Diego, CA	0.000	1.454	Feb 2012	0.000		0.000		-		0.000	0.000	1.454		
Systems engineering Standards & Processes	C/CPFF	Unknown:Unknown	0.000	0.000		1.389	Mar 2013	1.249	Jan 2014	-		1.249	Continuing	Continuing	Continuing	
Systems engineering Standards & Processes	C/CPFF	METRON:Reston, VA	0.813	0.000		0.000		0.000		-		0.000	0.000	0.813		
Systems engineering Standards & Processes	C/CPFF	SAIC:San Diego, CA	0.812	0.000		0.000		0.000		-		0.000	0.000	0.812		

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Support

Exhibit R-3, RDT&E Project Cost Analysis: PB 2014 Navy

R-1 ITEM NOMENCLATURE

PROJECT

1319: Research, Development, Test & Evaluation, Navy

APPROPRIATION/BUDGET ACTIVITY

PE 0604707N: SEW Architecture/Eng

2144: Space & Elec Warfare Engineering

DATE: April 2013

BA 4: Advanced Component Development & Prototypes (ACD&P)

Support (\$ in Millions	s)			FY 2	2012	FY 2	2013	FY 2014 FY 2014 Base OCO		FY 2014 Total					
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract
Systems engineering Standards & Processes	WR	SSC LANT:Charleston, NC	0.342	0.474	Feb 2012	0.462	Feb 2013	0.422	Feb 2014	-		0.422	Continuing	Continuing	Continuing
Systems engineering Standards & Processes	WR	SSC PAC:San Diego, CA	0.884	1.233	Feb 2012	1.200	Feb 2013	1.096	Feb 2014	-		1.096	Continuing	Continuing	Continuing
Systems A&E and Validation	Various	Various:Various	13.188	0.000		0.000		0.000		-		0.000	0.000	13.188	
Distributed C2 Interoperability Requirement analysis	Various	Various:Various	16.583	0.000		0.000		0.000		-		0.000	0.000	16.583	
C4ISR Architecture and Standards	Various	Various:Various	14.268	0.000		0.000		0.000		-		0.000	0.000	14.268	
End-to-End System Engineering and Integrated Design	Various	Various:Various	10.994	0.000		0.000		0.000		-		0.000	0.000	10.994	
Info. Repository/Naval Architecture	Various	Various:Various	4.000	0.000		0.000		0.000		-		0.000	0.000	4.000	
C4ISR Systems Engineering	Various	Various:Various	5.157	0.000		0.000		0.000		-		0.000	0.000	5.157	
C4ISR Systems Engineering	WR	NSWC Dahlgren:Dahlgren, MD	0.000	0.309	Feb 2012	0.311	Feb 2013	0.301	Feb 2014	-		0.301	0.000	0.921	
C4ISR Systems Engineering	MIPR	DISA:Pensacola, FL	0.000	0.088	Feb 2012	0.089	Feb 2013	0.087	Feb 2014	-		0.087	0.000	0.264	
C4ISR Systems Engineering	C/CPFF	ComGlobal:San Diego, CA	2.200	1.747	Feb 2012	1.993	Feb 2013	1.916	Feb 2014	-		1.916	Continuing	Continuing	Continuing
C4ISR Systems Engineering	WR	SSC LANT:Charleston, NC	0.440	0.000		0.000		0.000		-		0.000	Continuing	Continuing	Continuing
C4ISR Systems Engineering	WR	SSC PAC:San Diego, CA	1.188	0.963	Feb 2012	0.969	Feb 2013	0.939	Feb 2014	-		0.939	Continuing	Continuing	Continuing
C4ISR Systems Engineering	WR	NAVAIR:Patuxent River, MD	0.088	0.000		0.000		0.000		-		0.000	Continuing	Continuing	Continuing

PE 0604707N: SEW Architecture/Eng Support Navy

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2014 Navy

DATE: April 2013

APPROPRIATION/BUDGET ACTIVITY

1319: Research, Development, Test & Evaluation, Navy

BA 4: Advanced Component Development & Prototypes (ACD&P)

R-1 ITEM NOMENCLATURE

PE 0604707N: SEW Architecture/Eng

Support

PROJECT

2144: Space & Elec Warfare Engineering

Support (\$ in Million	s)				FY 2012				FY 2013		FY 2013		FY 2014 Base				FY 2014 FY 2014 OCO Total						=						
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract														
C4ISR Systems Engineering	MIPR	CECOM:Fort Monmouth, NJ	0.264	0.000		0.000		0.000		-		0.000	Continuing	Continuing	Continuing														
C4ISR Systems Engineering	MIPR	AF:Hill AFB, UT	0.220	0.000		0.000		0.000		-		0.000	Continuing	Continuing	Continuing														
		Subtotal	115.226	7.478		7.610		7.082		0.000		7.082																	

Test and Evaluation	(\$ in Milli	ons)		FY 2	2012	FY 2013		FY 2013		FY 2013		FY 2013			FY 2014 FY 2014 Base OCO		FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract					
SEW Eng/CWID	Various	Various:Various	30.171	0.000		0.000		0.000		-		0.000	0.000	30.171						
SEW Eng/CWID	MIPR	Defense Information Systems Agency:Arlington, VA	0.107	0.067	Apr 2012	0.065	Apr 2013	0.040	Apr 2014	-		0.040	Continuing	Continuing	Continuing					
SEW Eng/CWID	WR	Joint Interoperability Test Command:Fort Huachuca, AZ	0.720	0.595	Mar 2012	0.573	Mar 2013	0.356	Mar 2014	-		0.356	Continuing	Continuing	Continuing					
SEW Eng/CWID	WR	SSC Pacific:San Diego, CA	0.758	0.758	Dec 2011	0.727	Dec 2012	0.506	Dec 2013	-		0.506	Continuing	Continuing	Continuing					
SEW Eng/CWID	MIPR	US Northern Command:Peterson AFB, CO	0.115	0.115	Jan 2012	0.110	Jan 2013	0.069	Jan 2014	-		0.069	Continuing	Continuing	Continuing					
SEW Eng/JRAE	Various	Various:Various	15.978	0.000		0.000		0.000		-		0.000	0.000	15.978						
		Subtotal	47.849	1.535		1.475		0.971		0.000		0.971								

Management Services (\$ in Millions)			FY 2012		FY 2013		FY 2014 Base		FY 2014 OCO		FY 2014 Total				
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract
ACQ Workforce Fund	Various	Various:Various	0.071	0.000		0.000		0.000		-		0.000	0.000	0.071	
		Subtotal	0.071	0.000		0.000		0.000		0.000		0.000	0.000	0.071	

PE 0604707N: SEW Architecture/Eng Support Navy

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2014 Navy		DATE: April 2013	
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT	
1319: Research, Development, Test & Evaluation, Navy	PE 0604707N: SEW Architecture/Eng	2144: Space	ce & Elec Warfare Engineering
BA 4: Advanced Component Development & Prototypes (ACD&P)	Support		

	All Prior Years	FY 2012	FY 2013	FY 2014 Base	FY 2014 OCO	FY 2014 Total	Cost To	Total Cost	Target Value of Contract
							- cp.:		
Project Cost Totals	163.146	9.013	9.085	8.053	0.000	8.053			

Remarks

PE 0604707N: SEW Architecture/Eng Support Navy

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Exhibit R-4, RDT&E Schedule	e Pro	file:	PB 2	014 N	lavy										1							DA	TE:	April	2013			
APPROPRIATION/BUDGET A 1319: <i>Research, Development</i> BA 4: <i>Advanced Component D</i>	, Tes	t & E					D&P))		l l	R-1 I 7 PE 06 Supp	60470					ure/E	ng		PRO 2144			& Ele	c Wa	rfare	Engii	neerir	ng
Project 2144																												
	FY 2012 FY 2013		FY :	2014			FY 2	2015			FY 2	2016			FY 2	2017		Ь	FY 2	Y 2018								
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Coalition Warrior Interoperability																												
Demonstration (CWID)/	L	-		_	_				_				_									<u> </u>		—	—			7
Coalition Warrior Interoperability Experiment (CWIX)	H	\vdash																				\vdash		\vdash	\vdash			1
FMB 2014 - 0604707N - 2144																												

PE 0604707N: SEW Architecture/Eng Support Navy

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DATE: April 2013 Exhibit R-4A, RDT&E Schedule Details: PB 2014 Navy

APPROPRIATION/BUDGET ACTIVITY R-1 ITEM NOMENCLATURE **PROJECT**

1319: Research, Development, Test & Evaluation, Navy PE 0604707N: SEW Architecture/Eng 2144: Space & Elec Warfare Engineering BA 4: Advanced Component Development & Prototypes (ACD&P) Support

Schedule Details

	St	art	E	nd
Events by Sub Project	Quarter	Year	Quarter	Year
Proj 2144				
Coalition Warrior Interoperability Demonstration/Coalition Warrior Interoperability Experiment (CWID/CWIX): Schedule as directed by the Joint Management Office (JMO) during execution year.	1	2012	4	2018

PE 0604707N: SEW Architecture/Eng Support Navy

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Exhibit R-2A, RDT&E Project J	ustification:	: PB 2014 N	Navy							DATE: Apr	il 2013		
APPROPRIATION/BUDGET AC 1319: Research, Development, 7 BA 4: Advanced Component Dev	Test & Evalua					NOMENCL D7N: S <i>EW A</i>		Æng	PROJECT 2356: Mari Developme	laritime Concept Generation &			
COST (\$ in Millions)	All Prior Years	FY 2012	FY 2013 [#]	FY 2014 Base	FY 2014 OCO ##	FY 2014 Total	FY 2015	FY 2016	FY 2017	FY 2018	Cost To Complete	Total Cost	
2356: Maritime Concept Generation & Development	0.000	0.000	8.323	17.194	-	17.194	17.750	8.458	8.738	8.888	Continuing	Continuing	
Quantity of RDT&F Articles	0	Λ	0	٥		0	0	n	0	0			

^{*}FY 2013 Program is from the FY 2013 President's Budget, submitted February 2012

Note

Navy

Beginning in FY 2013 this project is funded to replace Project 2357 (Maritime Battle Center), and more accurately reflect the current mission of Navy Warfare Development Command (NWDC) experimentation. Funding projected for Project 2357 will be moved to Project 2356.

A. Mission Description and Budget Item Justification

Funds the development of new or improved war fighting capabilities through the Concept Generation and Concept Development (CG/CD) program and the related experimentation. The priorities for the CG/CD program are to explore near/far-term technological and non-technological solutions to war fighting gaps across all naval warfare areas. The CG/CD experimentation efforts include planning, systems engineering and integration, execution, data collection, analysis, and assessment requirements for a wide range of experiment venues, such as workshops, seminars, wargames, limited objective experiments, limited technical experiments, and live force events. Where appropriate, CG/CD experimentation will be conducted in a joint, or coalition environment.

Also supports the fleet's experimentation program (Fleet Experimentation - FLEX) by providing planning, systems engineering and integration, execution, data collection, and analysis support to the Mission/Warfare Area Office of Primary Responsibility where appropriate and as available. This support conducts experimentation in support of the Comander's Guidance for Fleet Experimentation promulgated by Commander USFF. This program historically does not meet established execution benchmarks. It differs from other Research, Development, Test and Evaluation (RDT&E) programs because it relies upon fleet participation, and thus is scheduled around fleet or staff availability. Because that availability frequently occurs during the spring and summer operational schedules, the overall RDT&E obligation/expenditure rates do not align with OSD practice. As a result, this project's obligation rates do not begin to approach benchmark until the program nears the fiscal year's end while its expenditure rates generally do not approach benchmark until midway through the second year of its appropriation.

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2012	FY 2013	FY 2014
Title: New Accomplishment/Planned Program Entry	0.000	8.323	17.194
Articles:		0	0
Description: The increase in funding from FY 2013 to FY 2014 reflects a new CNO directed effort to establish a CNO Rapid Innovation Cell (CRIC), managed by NWDC and supported by the Office of Naval Research. The CRIC is intended to identify			

PE 0604707N: SEW Architecture/Eng Support

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^{##} The FY 2014 OCO Request will be submitted at a later date

Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy		DAT	E: April 2013			
APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, Navy BA 4: Advanced Component Development & Prototypes (ACD&P)	R-1 ITEM NOMENCLATURE PE 0604707N: SEW Architecture/Eng Support	PROJECT 2356: Maritime Concept Generation & Development				
B. Accomplishments/Planned Programs (\$ in Millions, Article Qua	ntities in Each)	FY 2012	P FY 2013	FY 2014		
new, innovative ideas and technologies outside of the mainstream Nav the Fleet for rapid testing and evaluation.	y development and acquisition process, and get the	m to				
FY 2013 Plans: -Continue all FY 2012 efforts started under Project 2357 and carry forw	vard.					
 Continue participation in Joint Forces Command (JFCOM) experiments Continue Limited Objective Experiments. Continue CONOPS Development Experiments. Continue the Sonar/Radar Data Comparison experiment. Continue the Millimeter Wave Chaff experiment. Continue the Surface Action Group Modeling experiment. Continue the Harpoon Seeker Modeling in an Electronic Attack environg Continue the Fast Attack Craft/Fast Inshore Attack Craft experiment. Continue the multi-year series of Littoral Force Protection experiment. Continue the final spiral of the multi-year series of Tactical Tomahawler Continue the multi-year series of Submarine Unmanned Aerial Systems. Continue the multi-year series of Submarine Communications at Special Continue the multi-year series of Mine Countermeasures in Support of Continue the multi-year series of Littoral Combat Ship Mine Warfare Incontinue the multi-year series of SPIKE experiments. Continue the multi-year series of Project Guillotine experiments. Continue the multi-year series of Submarine/Unmanned Underwater Initiated and execute Sea Trial Experiments, War Games, and Semin developed. Initiate and execute experiments in support of the CNO-directed Contents of Continue all FY 2013 efforts and carry forward. 	onment experiment. s. k 3rd Party Targeting experiments. xperiments. m experiments. ed and Depth experiments. of Homeland Defense experiments. Mission Modules experiments. r Vehicle Communications experiments. ars based on the Execution Plan 13, currently being					
-Execute the CNO Rapid Innovation Cell (CRIC) projects.						

PE 0604707N: SEW Architecture/Eng Support Navy

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Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy			DATE: April 2013
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT	
1319: Research, Development, Test & Evaluation, Navy	PE 0604707N: SEW Architecture/Eng	2356: Mari	time Concept Generation &
BA 4: Advanced Component Development & Prototypes (ACD&P)	Support	Developme	ent

C. Other Program Funding Summary (\$ in Millions)

N/A

Navy

Remarks

D. Acquisition Strategy

There is no acquisition strategy - this is not an acquisition program nor is materiel purchased with this funding. This funding is used to buy people to generate/develop/validate concepts, or to build and analyze the results of experiments focused on improved processes and tactics/techniques/procedures to mitigate identified war fighting gaps. The majority of this funding buys a core group of contractors who provide experiment design, execution and analysis support while the remainder is used to buy specific skill sets that are not part of the core group, and also cover some of the engineering and integration costs associated with certain experiments.

E. Performance Metrics

Maritime Concept Generation and Development:

- Refine concepts and identify key performance levels necessary for implementation.
- Demonstrate feasibility and discriminate among competing concepts and implementation alternatives.
- Understand potential military effectiveness and risk.
- Evaluate how much of the new capability and attendant force structure is needed.
- Learn how to operate the new force and combine it with the legacy force.
- Develop recommended Doctrine, Organization, Training, Materiel, Leadership, and Personnel (DOTMLP) changes.
- Develop fleet war fighting requirements for submission to the OPNAV Navy Capabilities Development Process (NCDP) to inform Navy acquisition decisions.
- Integrate emergent concepts and technologies, leading to rapid introduction of needed war fighting capabilities in the fleet.
- Rapidly mature concepts, technologies, and doctrine.
- Focus on near, mid and long term war fighting challenges to realize increased war fighting effectiveness.

PE 0604707N: SEW Architecture/Eng Support

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2014 Navy

APPROPRIATION/BUDGET ACTIVITY

1319: Research, Development, Test & Evaluation, Navy

BA 4: Advanced Component Development & Prototypes (ACD&P)

R-1 ITEM NOMENCLATURE

PE 0604707N: SEW Architecture/Eng

Support

PROJECT

2356: Maritime Concept Generation &

Development

	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		7,7,600 (7.10			30.000									
Test and Evaluation	(\$ in Milli	ons)		FY 2	2012	FY :	2013		2014 ase	FY 2	2014 CO	FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contrac
System Test and Evaluation	MIPR	Defense Technical Information Center:Ft Belvoir VA	0.000	0.000		2.000	Oct 2012	3.000	Oct 2013	-		3.000	Continuing	Continuing	Continuin
System Test and Evaluation	C/FFP	SPAWARSYSCEN Atlantoic:Charleston SC	0.000	0.000		2.195	Jan 2013	1.500	Jan 2014	-		1.500	Continuing	Continuing	Continuin
System Test and Evaluation	C/FFP	Naval Undesea Warfare Center:Newport RI	0.000	0.000		0.500	Mar 2013	0.300	Mar 2014	-		0.300	Continuing	Continuing	Continuin
System Test and Evaluation	C/FFP	Naval Postgraduate School:Monterey CA	0.000	0.000		0.500	May 2013	0.500	May 2014	-		0.500	Continuing	Continuing	Continuin
System Test and Evaluation	C/FFP	Navy Warfare Development Command:Norfolk VA	0.000	0.000		1.858	Nov 2012	9.315	Nov 2013	-		9.315	Continuing	Continuing	Continuin
		Subtotal	0.000	0.000		7.053		14.615		0.000		14.615			
Management Service	es (\$ in M	illions)		FY 2	2012	FY:	2013		2014 ase	FY 2	2014 CO	FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contrac
Program Management	C/FFP	Navy Warfare Development Command:Norfolk VA	0.000	0.000		1.270	Oct 2012	2.579	Oct 2013	-		2.579	Continuing	Continuing	Continuin
		Subtotal	0.000	0.000		1.270		2.579		0.000		2.579			
			All Prior Years	FY 2	2012	FY:	2013		2014 ase	FY 2	2014 CO	FY 2014 Total	Cost To	Total Cost	Target Value of Contrac
		Project Cost Totals	0.000	0.000		8.323		17.194		0.000		17.194			

Remarks

PE 0604707N: SEW Architecture/Eng Support Navy

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Exhibit R-4, RDT&E Schedule Profile: PB 2014 Navy DATE: April 2013 **R-1 ITEM NOMENCLATURE PROJECT** APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, Navy PE 0604707N: SEW Architecture/Eng 2356: Maritime Concept Generation & BA 4: Advanced Component Development & Prototypes (ACD&P) Development Support FY 2012 FY 2014 FY 2015 FY 2016 FY 2017 FY 2013 FY 2018 3 4 2 3 4 1 2 3 4 1 2 3 4 2 3 4 2 1 1 Proj 2356 Maritime Concept Generation and Development Efforts: Leveraging the Undersea Environment Concept Development Maritime Concept Generation and Development Efforts: Anti Access Area Denial Concept Development Maritime Concept Generation and Development Efforts: Command and Control in a Denied or Degraded Environment Concept Development Maritime Concept Generation and **Development Efforts: Advanced Capabilities** and Tactics (ACT) Campaign Maritime Concept Generation and **Development Efforts: Maritime Operations** Center (MOC) Load-Sharing Maritime Concept Generation and Development Efforts: Fleet Battle Experiment 12 Maritime Concept Generation and Development Efforts: CNO Rapid Innovation Cell (CRIC) Projects

PE 0604707N: SEW Architecture/Eng Support Navy

Exhibit R-4A, RDT&E Schedule Details: PB 2014 Navy

APPROPRIATION/BUDGET ACTIVITY R-1 ITEM NOMENCLATURE PROJECT

1319: Research, Development, Test & Evaluation, Navy

PE 0604707N: SEW Architecture/Eng

2356: Maritime Concept Generation &

BA 4: Advanced Component Development & Prototypes (ACD&P)

Support

Development

Schedule Details

	Sta	art	End		
Events by Sub Project	Quarter	Year	Quarter	Year	
Proj 2356					
Maritime Concept Generation and Development Efforts: Leveraging the Undersea Environment Concept Development	1	2013	4	2018	
Maritime Concept Generation and Development Efforts: Anti Access Area Denial Concept Development	2	2013	4	2018	
Maritime Concept Generation and Development Efforts: Command and Control in a Denied or Degraded Environment Concept Development	3	2013	4	2018	
Maritime Concept Generation and Development Efforts: Advanced Capabilities and Tactics (ACT) Campaign	3	2013	4	2018	
Maritime Concept Generation and Development Efforts: Maritime Operations Center (MOC) Load-Sharing	3	2013	4	2018	
Maritime Concept Generation and Development Efforts: Fleet Battle Experiment 12	3	2013	4	2018	
Maritime Concept Generation and Development Efforts: CNO Rapid Innovation Cell (CRIC) Projects	1	2014	4	2018	

Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy

APPROPRIATION/BUDGET ACTIVITY

1319: Research, Development, Test & Evaluation, Navy
BA 4: Advanced Component Development & Prototypes (ACD&P)

All Prior

All Prior

DATE: April 2013

R-1 ITEM NOMENCLATURE
PE 0604707N: SEW Architecture/Eng
Support

2357: Maritime Battle Center

Cost To Total

COST (\$ in Millions)	All Prior Years	FY 2012	FY 2013 [#]	FY 2014 Base	FY 2014 OCO ##	FY 2014 Total	FY 2015	FY 2016	FY 2017	FY 2018	Cost To Complete	Total Cost
2357: Maritime Battle Center	320.369	8.618	0.000	0.000	-	0.000	0.000	0.000	0.000	0.000	0.000	328.987
Quantity of RDT&E Articles	0	0	0	0		0	0	0	0	0		

[#] FY 2013 Program is from the FY 2013 President's Budget, submitted February 2012

Note

Navy

Sea Trial funding has been moved to a new project - 3319 Fleet Experimentation. The funding decrease in FY 2012 is due to realignment of funds to the new project.

A. Mission Description and Budget Item Justification

Funds the development of new or improved war fighting capabilities through the Concept Generation and Concept Development (CG/CD) program. The priorities for the CG/CD program are to explore near-/far-term technological and non-technological solutions to war fighting gaps across all naval warfare areas. The CG/CD experimentation efforts include planning, systems engineering and integration, execution, data collection, analysis, and assessment requirements for a wide range of experiment venues, such as workshops, seminars, wargames, limited objective experiments, limited technical experiments, and live force events. Where appropriate, CG/CD experimentation will be conducted in a joint, or coalition environment.

Also supports the fleet's experimentation program (Sea Trial) by providing planning, systems engineering and integration, execution, data collection, and analysis support to the Sea Trial Operational Agents where appropriate and as available. This support is focused on experimentation contained in the annual Sea Trial Execution Plan.

This program historically does not meet established execution benchmarks. It differs from other Research, Development, Test and Evaluation (RDT&E) programs because it relies upon fleet participation, and thus is scheduled around fleet or staff availability. Because that availability frequently occurs during the spring and summer operational schedules, the overall RDT&E obligation/expenditure rates do not align with OSD practice. As a result, this project's obligation rates do not begin to approach benchmark until the program nears the fiscal year's end while its expenditure rates generally do not approach benchmark until midway through the second year of its appropriation.

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2012	FY 2013	FY 2014
Title: FBE Analysis and Core Support	8.618	0.000	0.000
Articles:	0		
Description: Because of the synergistic relationship between Maritime Battle Center experimentation efforts and the fleet's Sea Trial experimentation efforts, funding for both endeavors have been combined under one project, the Maritime Battle Center. The			

PE 0604707N: SEW Architecture/Eng Support

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^{##} The FY 2014 OCO Request will be submitted at a later date

Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy		DATE:	April 2013	
APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, Navy BA 4: Advanced Component Development & Prototypes (ACD&P)		PROJECT 2357: <i>Maritime Ba</i>	ttle Center	
B. Accomplishments/Planned Programs (\$ in Millions, Article Quan	tities in Each)	FY 2012	FY 2013	FY 2014
Sea Trial aspect of this project's mission is driven by annual priorities. T Sea Trial Executive Steering Group (STESG).	he priorities are further prioritized and approved by th	е		
FY 2012 Accomplishments:				
 Continued participation in Joint Forces Command (JFCOM) experimer Continued Limited Objective Experiments. 	ntation continuum			
- Continued Cirilled Objective Experiments Continued CONOPS Development Experiments.				
- Continued the Sonar/Radar Data Comparison experiment.				
- Continued the Millimeter Wave Chaff experiment.				
- Continued the Surface Action Group Modeling experiment.				
- Continued the Harpoon Seeker Modeling in an Electronic Attack enviro	onment experiment.			
- Continued the Fast Attack Craft/Fast Inshore Attack Craft experiment.				
- Continued the multi-year series of Littoral Force Protection experiment				
- Continued the final spiral of the multi-year series of Tactical Tomahaw				
- Continued the multi-year series of Surface Ship Periscope Detection e				
- Continued the multi-year series of Submarine Unmanned Aerial System	·			
- Continued the multi-year series of Submarine Communications at Spe				
- Continued the multi-year series of Mine Countermeasures in Support of Countermeasures in Suppo	•			
- Continued the multi-year series of Littoral Combat Ship Mine Warfare	viission iviodules experiments.			
Continued the multi-year series of SPIKE experiments.Continued the Sonar Active Target Evaluation experiment.				
- Continued the Sonar Active Target Evaluation experiment Continued the multi-year series of Project Guillotine experiments.				
- Continued the multi-year series of Submarine/Unmanned Underwater	Vehicle Communications experiments			
- Initiated and executed Sea Trial Experiments, War Games, and Semin				
developed.	and based on the Excountry half 12, currently being			
 Initiated and executed experiments in support of the CNO-directed Co 	ncept Generation and Concept Development effort.			
, ,,	Accomplishments/Planned Programs Subt	otals 8.618	0.000	0.00

C. Other Program Funding Summary (\$ in Millions)

N/A

Remarks

PE 0604707N: SEW Architecture/Eng Support Navy

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Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy		DATE: April 2013
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT
1319: Research, Development, Test & Evaluation, Navy	PE 0604707N: SEW Architecture/Eng	2357: Maritime Battle Center
BA 4: Advanced Component Development & Prototypes (ACD&P)	Support	

D. Acquisition Strategy

There is no acquisition strategy - this is not an acquisition program nor is materiel purchased with this funding. This funding is used to buy people to generate/develop/validate concepts, or to build and analyze the results of experiments focused on improved processes and tactics/techniques/procedures to mitigate identified war fighting gaps. The majority of this funding buys a core group of contractors who provide experiment design, execution and analysis support while the remainder is used to buy specific skill sets that are not part of the core group, and also cover some of the engineering and integration costs associated with certain experiments.

E. Performance Metrics

Maritime Battle Center:

- Refine concepts and identify key performance levels necessary for implementation.
- Demonstrate feasibility and discriminate among competing concepts and implementation alternatives.
- Understand potential military effectiveness and risk.
- Evaluate how much of the new capability and attendant force structure is needed.
- Learn how to operate the new force and combine it with the legacy force.
- Develop recommended Doctrine, Organization, Training, Materiel, Leadership, and Personnel (DOTMLP) changes.
- Develop fleet war fighting requirements for submission to the OPNAV Navy Capabilities Development Process (NCDP) to inform Navy acquisition decisions.
- Integrate emergent concepts and technologies, leading to rapid introduction of needed war fighting capabilities in the fleet.
- Rapidly mature Sea Shield, Sea Strike, Sea Basing, and FORCEnet concepts, technologies, and doctrine.
- Focus on near, mid and long term war fighting challenges to realize increased war fighting effectiveness.

Exhibit R-3, RDT&E Project Cost Analysis: PB 2014 Navy

R-1 ITEM NOMENCLATURE

DATE: April 2013

APPROPRIATION/BUDGET ACTIVITY

1319: Research, Development, Test & Evaluation, Navy

PE 0604707N: SEW Architecture/Eng

PROJECT

BA 4: Advanced Component Development & Prototypes (ACD&P)

Support

2357: Maritime Battle Center

Test and Evaluation	(\$ in Milli	ons)		FY 2	2012	FY 2	013	FY 2 Ba		1	2014 CO	FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
System Test and Evaluation	MIPR	Defense Technical Information Center:Ft Belvoir VA	248.277	0.000		0.000		0.000		-		0.000	0.000	248.277	248.277
System Test and Evaluation	C/FFP	NAVSEA:Washington DC	2.000	0.000		0.000		0.000		-		0.000	0.000	2.000	2.000
System Test and Evaluation	C/FFP	SPAWAR:San Diego CA	2.000	2.012	Jan 2012	0.000		0.000		-		0.000	0.000	4.012	4.012
System Test and Evaluation	C/FFP	SPAWARSYSCEN Atlantic:Charleston SC	3.500	2.270	Mar 2012	0.000		0.000		-		0.000	0.000	5.770	5.770
System Test and Evaluation	C/FFP	SPAWARSYSCEN Pacific:San Diego CA	2.000	0.000		0.000		0.000		-		0.000	0.000	2.000	2.000
System Test and Evaluation	C/FFP	Naval Underwater Warfare Center:Newport RI	1.000	0.000		0.000		0.000		-		0.000	0.000	1.000	1.000
System Test and Evaluation	C/FFP	Naval Surface Warfare Center:CA, IN, MD, VA	1.500	0.000		0.000		0.000		-		0.000	0.000	1.500	1.500
System Test and Evaluation	C/FFP	Naval Postgraduate School:Monterey CA	2.000	0.000		0.000		0.000		-		0.000	0.000	2.000	2.000
System Test and Evaluation	C/FFP	Navy Warfare Development Command:Norfolk VA	3.882	3.000	Jan 2012	0.000		0.000		-		0.000	0.000	6.882	6.882
		Subtotal	266.159	7.282		0.000		0.000		0.000		0.000	0.000	273.441	273.44

Management Service	ost Category Item & Type Activity & Loc ram Management C/FFP Navy Warfare			FY 2	2012	FY 2	2013		2014 ise	FY 2	2014 CO	FY 2014 Total			
Cost Category Item	Method	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Program Management	C/FFP	Navy Warfare Development	51.063	1.336	Jan 2012	0.000		0.000		-		0.000	0.000	52.399	52.399

PE 0604707N: SEW Architecture/Eng Support

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Navy

Exhibit R-3, RDT&E Project Cost Analysis: PB 2014 Navy

DATE: April 2013

APPROPRIATION/BUDGET ACTIVITY

R-1 ITEM NOMENCLATURE

PROJECT

1319: Research, Development, Test & Evaluation, Navy

PE 0604707N: SEW Architecture/Eng

2357: Maritime Battle Center

BA 4: Advanced Component Development & Prototypes (ACD&P)

Support

Management Services	s (\$ in M	illions)		FY 2	2012	FY 2	013	FY 2 Ba		FY 2		FY 2014 Total			
	Contract Method & Type	Performing Activity & Location Command:Norfolk VA	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Program Management	C/FFP	Naval Postgraduate School:Monterey CA	1.000	0.000		0.000		0.000		-		0.000	0.000	1.000	1.000
Program Management	C/FP	SPAWAR:San Diego CA	1.999	0.000		0.000		0.000		-		0.000	0.000	1.999	1.999
ACQ Workforce Fund	Various	Various:Various	0.148	0.000		0.000		0.000		-		0.000	0.000	0.148	0.148
		Subtotal	54.210	1.336		0.000		0.000		0.000		0.000	0.000	55.546	55.546
			All Prior Years	FY 2	2012	FY 2	013	FY 2 Ba		FY 2		FY 2014 Total	Cost To	Total Cost	Target Value of Contract
		Project Cost Totals	320 369	8 618	•	0,000		0.000		0.000		0.000	0.000	328 987	328 987

Remarks

PE 0604707N: SEW Architecture/Eng Support Navy

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				,	JINC	LAS	SIFI	Ľυ															
Exhibit R-4, RDT&E Schedule Pro	ofile: PB 2014 Nav	у															D	ATE:	Apr	il 20	13		
APPROPRIATION/BUDGET ACTIV 1319: Research, Development, Tes BA 4: Advanced Component Develo	t & Evaluation, Na		& <i>P)</i>		P		0470		ENCLA SEW A			e/En	g		PRC 2357			ne Ba	attle	Cent	er		_
Experimentation Efforts	FY 2011	FY 2	012		FY 20	013		F	Y 2014	ı		FY 2	2015			FY 2	016			FY 2	2017		
	1Q 2Q 3Q 4Q	1Q 2Q	3Q 40	1Q	2Q	3Q 4	IQ 1	Q 2	Q 3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
	Navy Contine Training Enviro																						
	Distributed N Systems in the co Anti-Submarine	nduct of																					
	Modeling and sir of events and wa	mulation rgaming																					
2013PB - 0604707N - 2357																							

PE 0604707N: SEW Architecture/Eng Support Navy

Exhibit R-4A, RDT&E Schedule Details: PB 2014 Navy

DATE: April 2013

APPROPRIATION/BUDGET ACTIVITY R-1 ITEM NOMENCLATURE PROJECT

1319: Research, Development, Test & Evaluation, Navy PE 0604707N: SEW Architecture/Eng 2357: Maritime Battle Center

BA 4: Advanced Component Development & Prototypes (ACD&P) Support

Schedule Details

	St	art	E	nd
Events by Sub Project	Quarter	Year	Quarter	Year
Experimentation Efforts				
Navy Continuous Training Environment	1	2012	2	2012
Distributed Netted Systems in the conduct of Anti-Submarine Warfare	1	2012	2	2012
Modeling and simulation of events and wargaming	1	2012	2	2012

Exhibit R-2A, RDT&E Project Ju	ustification	: PB 2014 N	Navy							DAIE: Api	11 2013	
APPROPRIATION/BUDGET ACT	TIVITY				R-1 ITEM I	NOMENCL	ATURE		PROJECT			
1319: Research, Development, To	est & Evalua	ation, Navy			PE 060470	7N: <i>SEW A</i>	Architecture.	/Eng	3319: Flee	t Experime	ntation	
BA 4: Advanced Component Dev	elopment &	Prototypes	(ACD&P)		Support							
COST (\$ in Millions)	All Prior	->/-0-/-	- >4.004.0#	FY 2014	FY 2014	FY 2014	->/-0-/-	->//		->//-	Cost To	Total

COST (\$ in Millions)	All Prior Years	FY 2012	FY 2013 [#]	FY 2014 Base	FY 2014 OCO ##	FY 2014 Total	FY 2015	FY 2016	FY 2017	FY 2018	Cost To Complete	Total Cost
3319: Fleet Experimentation	0.700	20.847	13.369	12.301	-	12.301	12.551	14.307	13.880	14.140	Continuing	Continuing
Quantity of RDT&E Articles	0	0	0	0		0	0	0	0	0		

[#] FY 2013 Program is from the FY 2013 President's Budget, submitted February 2012

Note

Since FY 2006 the funding for Fleet Experimentation (Sea Trial) has been contained in Project 2357 - Maritime Battle Center. In FY 2012 Project 2357 has been split with the funding for Navy Warfare Development Command (NWDC) experimentation remaining in 2357 while Fleet Experimentation (Sea Trial) funding has been moved to this new project - 3319 Fleet Experimentation. The funding beginning in FY 2012 is due to that realignment and is a transfer from Project 2357.

A. Mission Description and Budget Item Justification

The mission of the Sea Trial (Fleet Experimentation) program is the development of new or improved war fighting capabilities. Sea Trial evaluates and validates emerging Navy concepts, concepts of operations (CONOPS), doctrine and technologies through focused experimentation, rigorous analysis, and assessment and is dedicated to providing solutions to near term (within the Fiscal Year Defense Plan) war fighting gaps. Sea Trial efforts are prioritized by the flag level Sea Trial Executive Steering Group (STESG), approved by Commander, U.S. Fleet Forces, and contained in the Sea Trial annual execution plan.

Sea Trial conducts experiments that examine both technological and non-technological solutions to war fighting gaps across all naval warfare areas. Sea Trial experiments run the gamut from workshops and seminars to fleet experiments, and involve all facets of experimentation including planning, systems engineering and integration, execution, data collection, analysis, and assessment. While Navy-centric, Sea Trial efforts include joint and coalition partners when appropriate.

This program historically does not meet established execution benchmarks. Sea Trial experimentation differs from other Research, Development, Test and Evaluation (RDT&E) programs because it is based upon Fleet operational availability vice independently scheduled through war fighting labs. Because Fleet experimentation frequently must occur during the spring and summer operational schedules, the overall RDT&E obligation/expenditure rates do not align with OSD practice. As a result, Sea Trial's obligation rates do not begin to approach benchmark until the program nears the fiscal year's end while its expenditure rates generally do not approach benchmark until midway through the second year of its appropriation.

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2012	FY 2013	FY 2014
Title: Fleet Experimentation	20.847	13.369	12.301
Articles:	0	0	0
Description: Decrease in funding from FY 2012 to FY 2013 is due to completion of the CNO sponsored 4G Demo Load.			
FY 2012 Accomplishments:			

PE 0604707N: SEW Architecture/Eng Support

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Navy

^{***} The FY 2014 OCO Request will be submitted at a later date

Exhibit R-2A, RDT&E Project Justification: PB 2014 Navy		DATE: April 2013
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT
1319: Research, Development, Test & Evaluation, Navy	PE 0604707N: SEW Architecture/Eng	3319: Fleet Experimentation
BA 4: Advanced Component Development & Prototypes (ACD&P)	Support	

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2012	FY 2013	FY 2014
 Initiate and complete experiments in support of the CNO-directed Concept Generation and Concept Development program. Initiate and complete experiments tasked by U.S. Fleet Forces in support of Fleet Experimentation. 			
FY 2013 Plans: - Initiate and complete experiments in support of the CNO-directed Concept Generation and Concept Development program Initiate and complete experiments tasked by U.S. Fleet Forces in support of Fleet Experimentation			
FY 2014 Plans: - Initiate and complete experiments in support of the CNO-directed Concept Generation and Concept Development program Initiate and complete experiments tasked by U.S. Fleet Forces in support of Fleet Experimentation			
Accomplishments/Planned Programs Subtotals	20.847	13.369	12.301

C. Other Program Funding Summary (\$ in Millions)

N/A

Navy

Remarks

D. Acquisition Strategy

There is no acquisition strategy - this is not an acquisition program nor is materiel purchased with this funding. This funding is used for between 30 and 40 experimental initiatives annually, focused on addressing fleet identified capability gaps, and primarily buys the people to design and execute the experiments and analyze the results.

E. Performance Metrics

Fleet Experimentation:

- Refine concepts and identify key performance levels necessary for implementation.
- Demonstrate feasibility and discriminate among competing concepts and implementation alternatives.
- Understand potential military effectiveness and risk.
- Evaluate how much of the new capability and attendant force structure is needed.
- Learn how to operate the new force and combine it with the legacy force.
- Develop recommended Doctrine, Organization, Training, Materiel, Leadership, and Personnel (DOTMLP) changes.
- Develop fleet war fighting requirements for submission to the OPNAV Navy Capabilities Development Process (NCDP) to inform Navy acquisition decisions.
- Integrate emergent concepts and technologies, leading to rapid introduction of needed war fighting capabilities in the fleet.
- Rapidly mature Sea Shield, Sea Strike, Sea Basing, and FORCEnet concepts, technologies, and doctrine.

PE 0604707N: SEW Architecture/Eng Support

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2014 Navy

R-1 ITEM NOMENCLATURE

DATE: April 2013

APPROPRIATION/BUDGET ACTIVITY

PROJECT

1319: Research, Development, Test & Evaluation, Navy

PE 0604707N: SEW Architecture/Eng Support

3319: Fleet Experimentation

BA 4: Advanced Component Development & Prototypes (ACD&P)

			1,7,000 (,	· · · /		00.000	•								
Test and Evaluation	(\$ in Milli	ons)		FY 2	2012	FY 2	2013		2014 ise		2014 CO	FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract
Systems Test and Evaluation	MIPR	Defense Technical Information Center:Ft Belvoir VA	0.000	1.000	Jan 2012	1.350	Oct 2012	1.200	Oct 2013	-		1.200	Continuing	Continuing	Continuing
Systems Test and Evaluation	C/FFP	NAVSEA:Washington DC	0.000	2.000	Jun 2012	0.600	Jun 2013	1.500	Oct 2013	-		1.500	Continuing	Continuing	Continuing
Systems Test and Evaluation	C/FFP	SPAWAR:San Diego CA	0.000	1.838	Mar 2012	2.000	Oct 2012	1.200	Oct 2013	-		1.200	Continuing	Continuing	Continuing
Systems Test and Evaluation	C/FFP	SPAWARSYSCEN Atlantic:Charleston SC	0.000	1.823	Mar 2012	1.250	Jan 2013	0.600	Feb 2014	-		0.600	Continuing	Continuing	Continuing
Systems Test and Evaluation	C/FFP	SPAWARSYSCEN Pacific:San Diego CA	0.000	2.300	Mar 2012	2.200	Oct 2012	1.000	Oct 2013	-		1.000	Continuing	Continuing	Continuing
Systems Test and Evaluation	C/FFP	Naval Undersea Warfare Center:Newport RI	0.000	0.500	Jan 2012	0.750	Nov 2012	0.700	Mar 2014	-		0.700	Continuing	Continuing	Continuing
Systems Test and Evaluation	C/FFP	Naval Surface Warfare Center:CA, IN, MD, VA	0.000	1.000	Jun 2012	0.401	Mar 2013	0.500	Oct 2013	-		0.500	Continuing	Continuing	Continuing
Systems Test and Evaluation	C/FFP	Naval Postgraduate School:Monterey CA	0.000	1.500	Jun 2012	1.400	Jan 2013	1.000	Jan 2014	-		1.000	Continuing	Continuing	Continuing
Systems Test and Evaluation	C/FFP	Navy Warfare Development Command:Norfolk VA	0.000	0.500	Mar 2012	0.358	Mar 2013	0.500	Oct 2013	-		0.500	Continuing	Continuing	Continuing
Systems Test and Evaluation	C/FFP	Naval Research Laboratory:Washingto DC	n 0.000	0.000		0.000		1.000	Oct 2013	-		1.000	Continuing	Continuing	Continuing
System Test and Evaluation	C/FFP	Naval Air Warfare Center:Point Mugu CA	0.000	0.000		0.000		0.600	Jan 2014	-		0.600	Continuing	Continuing	Continuing
Systems Test and Evaluation	C/FFP	Fleet Industrial Supply:Norfolk VA	0.000	0.000		0.000		0.200	Oct 2013	-		0.200	Continuing	Continuing	Continuing

PE 0604707N: SEW Architecture/Eng Support Navy

UNCLASSIFIED

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2014 Navy

APPROPRIATION/BUDGET ACTIVITY

1319: Research, Development, Test & Evaluation, Navy

BA 4: Advanced Component Development & Prototypes (ACD&P)

R-1 ITEM NOMENCLATURE

PE 0604707N: SEW Architecture/Eng

Support

PROJECT

3319: Fleet Experimentation

DATE: April 2013

Test and Evaluation	(\$ in Milli	ons)		FY 2	2012	FY 2013		FY 2 Ba	2014 se	FY 2		FY 2014 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract
Systems Test and Evaluation	C/FFP	Naval Air Warfare Center Aircraft Divisiion:Patuxent River MD	0.000	6.609	Apr 2012	0.000		0.200	Dec 2013	-		0.200	Continuing	Continuing	Continuing
System Test and Evaluation	MIPR	Air Force Research Lab:Wright Patterson AFB OH	0.000	0.000		1.000	May 2013	1.000	Dec 2013	-		1.000	Continuing	Continuing	Continuing
		Subtotal	0.000	19.070		11.309		11.200		0.000		11.200			

Management Service	ces (\$ in Millions)		FY 2012		FY 2	2013	FY 2 Ba	-	FY 2		FY 2014 Total				
Cost Category Item	Contract Method & Type	Performing Activity & Location	All Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract
Program Management	C/FFP	SPAWAR:San Diego CA	0.000	1.527	Jan 2012	0.810	Dec 2012	0.500	Dec 2013	-		0.500	Continuing	Continuing	Continuing
Program Management	C/FFP	Naval Postgraduate School:Montery CA	0.700	0.000		0.750	Nov 2012	0.000		-		0.000	0.000	1.450	1.450
Program Managment	C/FFP	US Fleet Forces Command:Norfolk VA	0.000	0.000		0.500	Oct 2012	0.200	Nov 2013	-		0.200	Continuing	Continuing	Continuing
Program Management	C/FFP	Naval Air Warfare Center Aircraft Division:Patuxent River MD	0.000	0.250	Apr 2012	0.000		0.200	Oct 2013	-		0.200	Continuing	Continuing	Continuing
Program Management	C/FFP	Naval Surface Warfare Command:DahlgrenV	0.000 A	0.000		0.000		0.201	Dec 2013	-		0.201	Continuing	Continuing	Continuing
		Subtotal	0.700	1.777		2.060		1.101		0.000		1.101			

	All Prior Years	FY 2	012	FY 20	013	FY 2 Ba	2014 se		2014 CO	FY 2014 Total	Cost To	Total Cost	Target Value of Contract
Project Cost Totals	0.700	20.847		13.369		12.301		0.000		12.301			

PE 0604707N: SEW Architecture/Eng Support Navy

UNCLASSIFIED
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		U	INCLASSIFIED							
Exhibit R-3, RDT&E Project Cost Analysis: PB	2014 Navy	,					DATE	: April 201	3	
APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, BA 4: Advanced Component Development & Prote		D&P)	R-1 ITEM NOM PE 0604707N: Support	IENCLATURE SEW Architecture/Eng	1	PROJEC 3319: <i>Fle</i>	-	erimentation	n	
	All Prior Years	FY 2012	FY 2013	FY 2014 Base	FY 2		FY 2014 Total	Cost To Complete	Total Cost	Target Value of Contract
<u>Remarks</u>										

PE 0604707N: SEW Architecture/Eng Support Navy

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Exhibit R-4, RDT&E Schedule Profile: PB 2014 Navy

APPROPRIATION/BUDGET ACTIVITY

1319: Research, Development, Test & Evaluation, Navy

BA 4: Advanced Component Development & Prototypes (ACD&P)

DATE: April 2013

R-1 ITEM NOMENCLATURE
PE 0604707N: SEW Architecture/Eng
Support

Support

	FY 2012		FY 2013			3	FY 2014				FY 2015			5	FY 2016			FY 2017				FY 2018						
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Fleet Experimentation Efforts																												
Trident Warrior and Info Dominance experiments																												
Anti-Submarine Warfare experiments																												
Mine Warfare experiments																												
Integrated Air and Missile Defense experiments																												
Command and Control experiments																												
Unmanned Systems experiments																												

Exhibit R-4A, RDT&E Schedule Details: PB 2014 Navy

APPROPRIATION/BUDGET ACTIVITY R-1 ITEM NOMENCLATURE PROJECT

1319: Research, Development, Test & Evaluation, Navy

PE 0604707N: SEW Architecture/Eng

3319: Fleet Experimentation

BA 4: Advanced Component Development & Prototypes (ACD&P)

Support

Schedule Details

	S	E	ind	
Events by Sub Project	Quarter	Year	Quarter	Year
Fleet Experimentation Efforts				
Trident Warrior and Info Dominance experiments	2	2012	4	2018
Anti-Submarine Warfare experiments	3	2012	4	2018
Mine Warfare experiments	2	2012	4	2018
Integrated Air and Missile Defense experiments	1	2012	4	2018
Command and Control experiments	2	2012	4	2018
Unmanned Systems experiments	1	2012	4	2018