Exhibit R-2, RDT&E Budget Item Justification: PB 2013 Navy

R-1 ITEM NOMENCLATURE

1319: Research, Development, Test & Evaluation, Navy

APPROPRIATION/BUDGET ACTIVITY

PE 0603382N: Advanced Combat Systems Tech

BA 4: Advanced Component Development & Prototypes (ACD&P)

COST (\$ in Millions)	FY 2011	FY 2012	FY 2013 Base	FY 2013 OCO	FY 2013 Total	FY 2014	FY 2015	FY 2016	FY 2017	Cost To Complete	Total Cost
Total Program Element	1.613	1.418	1.506	-	1.506	1.571	1.733	1.762	1.793	Continuing	Continuing
0324: Adv Combat System Technology	1.613	1.418	1.506	-	1.506	1.571	1.733	1.762	1.793	Continuing	Continuing

#### A. Mission Description and Budget Item Justification

The Advanced Combat System Technology line is to evolve the technical and business practices for programs to change to an open architecture construct. The program was constructed to mature both technical and business model integration for C5I systems programs of record in an open architecture environment. The priority was incorporating the principles of modular design and design disclosure, reusable application software, interoperability and secure information exchange, lifecycle affordability and encouraging competition and collaboration.

Project Unit 0324: Funding is to maintain and update a repository environment to improve transparency of design disclosure and information exchange on past and current investments to support the principle of cross-program reuse, and to provide the tools and leadership for assisting programs through the transition to Naval Open Architecture (OA). The other elements of the OA transformation effort are being realized as management efficiencies within programs. Those elements include ensuring that all naval systems, families of systems, and programs move to modular OA in accordance with Department of Defense (DoD) Instruction 5000.1 dated 12 May 2003 which mandates that all DoD programs utilize open systems architectures to rapidly field affordable and interoperable systems. By direction of the Navy Service Acquisition Executive (SAE), PEO IWS is assigned overall responsibility and authority to direct the Navy's OA effort. That policy established a need to coordinate acquisition strategies, develop guidance and tools, and develop analysis of alternatives to determine OA software reuse practices within and across the Navy Communities of Interest (COI - Surface, Subsurface, Air, Space, C4I, USMC, and ONR). This project facilitates a strategic shift in the acquisition business process to facilitate cooperative competition in cross-domain/COI business relationships. This improves innovation and economies of scale throughout the Navy and Marine Corps. This leadership effort has identified the business case and potential return on investment for moving the Navy towards an open systems approach, supported the development of open systems technologies, and integrated best business and technical practices for open systems development within Naval acquisition. Naval OA ensures Navy-wide system architectures become extensible and scalable in functions, reuse methodologies, and extensible product lines. In summary, this funding supports the management of a reuse repository and reuse information exchange portal, and the evolving

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R-1 Line #34

**DATE:** February 2012

Navy

Exhibit R-2, RDT&E Budget Item Justification: PB 2013 Navy

R-1 ITEM NOMENCLATURE

APPROPRIATION/BUDGET ACTIVITY
1319: Research, Development, Test & Evaluation, Navy

PE 0603382N: Advanced Combat Systems Tech

BA 4: Advanced Component Development & Prototypes (ACD&P)

B. Program Change Summary (\$ in Millions)	FY 2011	FY 2012	FY 2013 Base	FY 2013 OCO	FY 2013 Total
Previous President's Budget	1.658	1.418	1.511	-	1.511
Current President's Budget	1.613	1.418	1.506	-	1.506
Total Adjustments	-0.045	-	-0.005	-	-0.005
<ul> <li>Congressional General Reductions</li> </ul>	-	-			
<ul> <li>Congressional Directed Reductions</li> </ul>	-	-			
<ul> <li>Congressional Rescissions</li> </ul>	-	-			
<ul> <li>Congressional Adds</li> </ul>	-	-			
<ul> <li>Congressional Directed Transfers</li> </ul>	-	-			
<ul> <li>Reprogrammings</li> </ul>	-	-			
SBIR/STTR Transfer	-0.037	-			
Rate/Misc Adjustments	-	-	-0.005	-	-0.005
Congressional General Reductions     Adjustments	-0.008	-	-	-	-

# **Change Summary Explanation**

Technical: Not applicable.

Schedule: Not applicable.

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APPROPRIATION/BUDGET ACTIV		R-1 ITEM N	IOMENCLAT	TURE	<b>PROJECT</b>						
1319: Research, Development, Test	PE 060338	2N: <i>Advance</i>	d Combat S	Combat System Technology							
BA 4: Advanced Component Develo	Tech										
COST (¢ in Milliana)	FY 2013	FY 2013	FY 2013					Cost To			
COST (\$ in Millions)	FY 2011	FY 2012	Base	oco	Total	FY 2014	FY 2015	FY 2016	FY 2017	Complete	Total Cost
0324: Adv Combat System	1.613	1.418	1.506	-	1.506	1.571	1.733	1.762	1.793	Continuing	Continuing

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### A. Mission Description and Budget Item Justification

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Exhibit R-24 RDT&F Project Justification: PR 2013 Navy

Project Unit 0324: Funding is to maintain and update a repository environment to improve transparency of design disclosure and information exchange on past and current investments to support the principle of cross-program reuse, and to provide the tools and leadership for assisting programs through the transition to Naval Open Architecture (OA). The other elements of the OA transformation effort are being realized as management efficiencies within programs. Those elements include ensuring that all naval systems, families of systems, and programs move to modular OA in accordance with Department of Defense (DoD) Instruction 5000.1 dated 12 May 2003 which mandates that all DoD programs utilize open systems architectures to rapidly field affordable and interoperable systems. By direction of the Navy Service Acquisition Executive (SAE), PEO IWS is assigned overall responsibility and authority to direct the Navy's OA effort. That policy established a need to coordinate acquisition strategies, develop guidance and tools, and develop analysis of alternatives to determine OA software reuse practices within and across the Navy Communities of Interest (COI - Surface, Subsurface, Air, Space, C4I, USMC, and ONR). This project facilitates a strategic shift in the acquisition business process to facilitate cooperative competition in cross-domain/COI business relationships. This improves innovation and economies of scale throughout the Navy and Marine Corps. This leadership effort has identified the business case and potential return on investment for moving the Navy towards an open systems approach, supported the development of open systems technologies, and integrated best business and technical practices for open systems development within Naval acquisition. Naval OA ensures Navy-wide system architectures become extensible and scalable in function, capacity, and workload to meet Joint warfighting requirements. This also includes the identification and development of common software components, functions, reuse methodologies

B. Accomplishments/Planned Programs (\$ in Millions, Article Quantities in Each)	FY 2011	FY 2012	FY 2013
Title: Align the Naval Enterprise Across All Domains to Implement OA	0.200	0.150	0.150
Articles:	0	0	0
FY 2011 Accomplishments:  OA Enterprise Alignment: This funding supported the preparation and execution of the updated Assistant Secretary of the Navy for Research, Development, and Acquisition (ASN RD&A) Naval OA Policy and the subsequent update and execution of the Naval OA Strategy, including quarterly OA Enterprise Team (OAET) Lead Council meetings and reporting requirements of the OAET. Specifically, this includes OAET reporting of action items to Deputy Assistant Secretary of the Navy (DASN), quarterly OA Report to Congress, as well as the annual OA budget submission and financial reporting for this project. Alignment across the Naval Enterprise also includes the development and management of all other activities as the Lead Council directs. During FY 11, the asset repository SHARE II (Software Hardware Asset Reuse Enterprise, version 2), was upgraded from a low-activity repository			

PE 0603382N: Advanced Combat Systems Tech

DATE: February 2012

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Technology

Quantity of RDT&E Articles

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Exhibit R-2A, RDT&E Project Justification: PB 2013 Navy			DATE: Fe	bruary 2012				
APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, Navy BA 4: Advanced Component Development & Prototypes (ACD&P)	R-1 ITEM NOMENCLATURE PE 0603382N: Advanced Combat Systems Tech		PROJECT 0324: Adv Combat System Technology					
B. Accomplishments/Planned Programs (\$ in Millions, Article Qua	antities in Each)		FY 2011	FY 2012	FY 2013			
of selected assets for which the Navy owned Government Purpose Ri Program Managers can discover and make use of existing DoD inves marketplace. Additionally, as a leader of the Office of the Secretary of paid to investigate and promulgate the true nature and proper application industry's intellectual property rights, develop business case analysis Management Guidebook.	stments within the normal operating parameters of of Defense's 'Better Buying Power' initiative, this fun- tion of government rights and responsibilities cond	the nding erning						
FY 2012 Plans:  OA Enterprise Alignment: This funding supports the maintenance and quarterly OAET Lead Council meetings and reporting requirements. Sto DASN, quarterly OA Report to Congress, as well as the annual OA Alignment across the Naval Enterprise also includes the development directs. Specific goals for FY 12 include development of OA product I Handbook, and re-establishment of the OPNAV OA Cross-Functional and resources.	Specifically, this includes OAET reporting of action budget submission and financial reporting for this tand management of all other activities as the Lea line pilot projects, publication of a Program Manag	items project. d Council er's OA						
FY 2013 Plans:  OA Enterprise Alignment: This funding supports the maintenance and quarterly OAET Lead Council meetings and reporting requirements. Sto DASN, quarterly OA Report to Congress, as well as the annual OA Alignment across the Naval Enterprise also includes the development directs.	Specifically, this includes OAET reporting of action budget submission and financial reporting for this	items project.						
Title: Change the Naval and Marine Corps Cultures to Institutionalize	OA Principle		0.317	0.300	0.311			
FY 2011 Accomplishments:  OA Enterprise Communications and Training: This funding supported and practices through stakeholder management, communications, an new OA Contracting course, continued education of program office are business and technical methodologies, and numerous one-on-one see leadership personnel. This included participation, liaison, and coordin Information Officer (CIO), Naval Postgraduate School, symposia and communication vehicles to promulgate OA standards and methodologia draft Program Manager's OA Handbook to share information and gu	d training. Key activities include the development and contract management personnel on OA principlessions with DoD and Department of the Navy (DOI nation with multiple stakeholders including the DOI panels to discuss OA implementation, and use of gies for inclusion into Naval systems acquisition.	of a es and N) I Chief other	0	0	0			
FY 2012 Plans:								

PE 0603382N: Advanced Combat Systems Tech

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Exhibit R-2A, RDT&E Project Justification: PB 2013 Navy			DATE: Fe	bruary 2012	
APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, Navy BA 4: Advanced Component Development & Prototypes (ACD&P)	R-1 ITEM NOMENCLATURE PE 0603382N: Advanced Combat Systems Tech	<b>PROJEC</b> 0324: <i>Adv</i>		stem Technol	logy
B. Accomplishments/Planned Programs (\$ in Millions, Article Qua	antities in Each)		FY 2011	FY 2012	FY 2013
OA Enterprise Communications and Training: This funding supports t and practices through stakeholder management, communications, and to Defense Acquisition University online OA training modules, present symposia and panels to discuss OA implementation, and use of other methodologies for inclusion into Naval systems acquisition.	d training. Key activities include reorganization an ation of existing training courses, and participation	d update in			
FY 2013 Plans:  OA Enterprise Communications and Training: This funding supports t and practices through stakeholder management, communications, and Acquisition University online OA training modules, presentation of exist panels to discuss OA implementation, and use of other communication for inclusion into Naval systems acquisition.	d training. Key activities include maintenance of Disting training courses, and participation in symposi	efense a and			
Title: OA Systems Engineering Leadership		Articles:	0.440	0.368 0	0.350
FY 2011 Accomplishments:  Systems Engineering: This funding provided OA Systems Engineering: Period (MFOP) pilot study (primarily funded via Congressional Add) lift learned and participate in publishing a report, identify methods to exterexisting Information Assurance and Offboard Vehicle Control program produce the presentation given to OA Lead Council in April 2011; c) pilot Mellon University's Software Engineering Institute systems engineering environment; and d) provide OA Systems Engineering expertise to the ensure the delivery of open and interoperable solutions to the MTMD.	recycle alternative cost analysis, capture MFOP leadend MFOP principles to other Naval programs; b) as from which to develop proposed OA product line ublish a study on OA Product Lines, extending the practices with reuse and cost savings to the Nave Maritime Theater Missile Defense (MTMD) Forur	erating ssons nalyze es and Carnegie		0	
FY 2012 Plans: Systems Engineering: This funding supports systems engineering col fielding of interoperable capabilities, including a) the further alignment Warrant Holders who oversee OA implementation efforts to ensure state services are utilized; c) working with the Science and Technology (S& technologies; and d) working with the Test and Evaluation (T&E) compoperation of the state of the systems as a result of OA.  FY 2013 Plans: Systems Engineering: This funding supports systems engineering col fielding of interoperable capabilities, including a) the further alignment	of PEO architectures; b) providing guidance to Te andardized and disciplined processes, interfaces, a.T) community to ensure OA is incorporated into er munity, academia, and industry partners to identify llaboration across the Naval Enterprise to facilitate	chnical and nerging , the			

PE 0603382N: Advanced Combat Systems Tech

Navy

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Exhibit R-2A, RDT&E Project Justification: PB 2013 Navy			DATE: Fe	bruary 2012						
APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, Navy BA 4: Advanced Component Development & Prototypes (ACD&P)	319: Research, Development, Test & Evaluation, Navy PE 0603382N: Advanced Combat Systems 03									
B. Accomplishments/Planned Programs (\$ in Millions, Article Qua	antities in Each)		FY 2011	FY 2012	FY 2013					
Warrant Holders who oversee OA implementation efforts to ensure state services are utilized; c) working with the Science and Technology (S& technologies; and d) working with the Test and Evaluation (T&E) comportunities to reduce T&E expenses as a result of OA.	T) community to ensure OA is incorporated into en	merging								
Title: Change Naval Processes and Business Practices			0.656	0.600	0.695					
		Articles:	0	0	0					
Naval Business Practices: This funding supported changing software is socialization, and publication of OA Rules for inclusion in the Departm Enterprise Architecture (EA) Compliance Process; b) maintenance and Reuse Enterprise (SHARE) repository; and c) publication of Version 3 before transitioning this product to the DoD OA Team for issuance as Naval Processes through a) development of draft OA policies for the N Development, and Acquisition (ASN RD&A), and multiple Program Ex Business Case Analysis Guide for OA Decision Making.	ent of the Navy (DON) Chief Information Officer's d administration of the OA Software Hardware Ass. 0 of the OA Contract Guidebook for Program Mar a Joint Guidebook. This funding also supported clayy, for the Assistant Secretary of the Navy for R	DON set nagers hanging esearch,								
FY 2012 Plans: Naval Business Practices: This funding supports changing software reand refinement of policies, guidance, and terminology required to estab) the development and maintenance of analytical toolsets to assist M Resource Sponsors in assessing program openness and making infor design disclosure, information sharing, and cross-domain component insertion, including the administration of the OA Software Hardware As	ablish a consistent approach for OA across the Entilestone Decision Authorities, Program Managers, med OA investment decisions; and c) the facilitative to reduce costs and enable more effective to	terprise; and on of echnology								
FY 2013 Plans: Naval Business Practices: This funding supports changing software reand refinement of policies, guidance, and terminology required to estab) the development and maintenance of analytical toolsets to assist M Resource Sponsors in assessing program openness and making infor design disclosure, information sharing, and cross-domain component insertion, including the administration of the OA Software Hardware As	euse Naval Business Practices including a) the dealblish a consistent approach for OA across the Entilestone Decision Authorities, Program Managers, med OA investment decisions; and c) the facilitative to reduce costs and enable more effective to	evelopment terprise; and on of echnology								
	Accomplishments/Planned Programs	Subtotals	1.613	1.418	1.506					

PE 0603382N: Advanced Combat Systems Tech Navy UNCLASSIFIED
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Exhibit R-2A, RDT&E Project Justification: PB 2013 Navy	DATE: February 2012		
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT	
1319: Research, Development, Test & Evaluation, Navy	PE 0603382N: Advanced Combat Systems	0324: <i>Adv</i> (	Combat System Technology
BA 4: Advanced Component Development & Prototypes (ACD&P)	Tech		

### C. Other Program Funding Summary (\$ in Millions)

	- '	,	FY 2013	FY 2013	FY 2013					<b>Cost To</b>	
<u>Line Item</u>	FY 2011	FY 2012	<b>Base</b>	OCO	<u>Total</u>	FY 2014	FY 2015	FY 2016	FY 2017	Complete	<b>Total Cost</b>
• R&D/0604307N /1447: <i>AEGIS</i>	195.569	223.217	260.217	0.000	260.217	253.166	226.221	263.670	142.545	Continuing	Continuing
Surf Combatant Combat Sys Imp											
• R&D/0604755N /2178: Ship Self	35.754	64.360	81.106	0.000	81.106	60.922	50.497	48.118	49.054	Continuing	Continuing
Defense System											
• R&D/0603658N /2039:	57.198	54.783	56.512	0.000	56.512	71.776	64.469	86.867	77.385	Continuing	Continuing
Cooperative Engagement											

Cooperative Engagement

Capability

Navy

### **D. Acquisition Strategy**

This risk reduction effort evolved and shifted from a PEO IWS 1.0 task to Naval Surface Warfare Center (NSWC)/Dahlgren to an Assistant Secretary of the Navy, Research, Development & Acquisition (ASN-RDA) directed task to fund the Navy's OA Enterprise effort from this core OA. Budget line (policy statement dated 5 August 2004). The strategy was further refined in the Deputy Chief of Naval Operations (DCNO) requirement of 23 December 2005 (N6/7) with guidance for this effort to assist the Milestone Decision Authority (MDA), program managers, and resource sponsors in assessing enterprise program assets where appropriate. Office of the Chief of Naval Operations (OPNAV) has directed this program to provide objective, measurable, performance based assessments as Business Case Analysis (BCA) baselines for future system changes and spiral developments.

### **E. Performance Metrics**

Change Naval Processes and business practices to cost-effectively innovate and deploy improved warfighting capability based on fleet requirements. Provide OA Systems Engineering to field common, interoperable capabilities; Change Navy and Marine Corps Business Cultures to Institutionalize OA Principles.

PE 0603382N: Advanced Combat Systems Tech

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2013 Navy

APPROPRIATION/BUDGET ACTIVITY

1319: Research, Development, Test & Evaluation, Navy

BA 4: Advanced Component Development & Prototypes (ACD&P)

R-1 ITEM NOMENCLATURE

PE 0603382N: Advanced Combat Systems

Tech

**DATE:** February 2012

PROJECT

0324: Adv Combat System Technology

<b>Product Development</b>	roduct Development (\$ in Millions)				FY 2012		FY 2013 Base		FY 2013 OCO				
Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
SE/OA Domain Support	C/FP	APL:Baltimore, MD	0.725	-		-		-		-	0.000	0.725	Continuing
Systems Engineering	WR	NSWC / Dahlgren:Dahlgren, VA	12.658	0.300	Jan 2012	0.695	Oct 2012	-		0.695	Continuing	Continuing	Continuing
Systems Engineering	WR	NSWC/CRANE, Carderock, DISA:VARIOUS	2.062	0.300	Feb 2012	0.060	Oct 2012	-		0.060	0.000	2.422	Continuing
Systems Engineering	C/CPAF	ASSETT; Lockheed Martin, NJ; Gartner, VA:Washington DC	4.859	0.261	Feb 2012	-		-		-	0.000	5.120	Continuing
OA DOMAIN SUPPORT	WR	NUWC/Newport, Spawar, Navair:VARIOUS	11.931	-		-		-		-	0.000	11.931	Continuing
SE/Signal Processor	C/CPAF	Lockheed Martin:VARIOUS	6.000	-		-		-		-	0.000	6.000	Continuing
SE/Signal Processor	C/CPAF	BAE:VARIOUS	0.300	-		-		-		-	0.000	0.300	Continuing
SE/Signal Processor	C/CPAF	Raytheon:VARIOUS	0.100	-		-		-		-	0.000	0.100	Continuing
SE/Signal Processor	WR	NSWC/DD, NRL, PHD:VARIOUS	0.600	-		-		-		-	0.000	0.600	Continuing
		Subtotal	39.235	0.861		0.755		-		0.755			

Support (\$ in Millions)					FY 2012		FY 2013 Base		FY 2013 OCO				
Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Industry Development	C/FP	IBM, ANGLE:VARIOUS	8.856	0.557	Feb 2012	0.300	Nov 2012	-		0.300	0.000	9.713	Continuing
Technical Data-Academia	WR	NPS-Monterey/ DAU:MONTEREY, CA	1.876	-		-		-		-	0.000	1.876	Continuing
Software Development	C/FP	MITRE, SEI, Trident, ASSETT:VARIOUS	0.309	-		0.451	Nov 2012	-		0.451	0.000	0.760	Continuing
		Subtotal	11.041	0.557		0.751		-		0.751	0.000	12.349	

PE 0603382N: Advanced Combat Systems Tech Navy

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2013 Navy

APPROPRIATION/BUDGET ACTIVITY

1319: Research, Development, Test & Evaluation, Navy

BA 4: Advanced Component Development & Prototypes (ACD&P)

R-1 ITEM NOMENCLATURE

PE 0603382N: Advanced Combat Systems

Tech

**DATE:** February 2012

PROJECT

0324: Adv Combat System Technology

Test and Evaluation (\$ i	Test and Evaluation (\$ in Millions)					FY 2013 Base		FY 2013 OCO		FY 2013 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Operational Test & Evaluation	WR	NSWC/ DD:DAHLGREN, VA	2.216	-		-		-		-	0.000	2.216	Continuing
OA Asset Repository (SBIR Account)	WR	Miscellaneous:VARIOUS	0.150	-		-		-		-	0.000	0.150	Continuing
Subtotal 2.366			-		-		-		-	0.000	2.366		

Management Services (\$ in Millions)		FY 2012		FY 2013 Base		FY 2013 OCO		FY 2013 Total					
Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Program Management Support	C/CPAF	Miscellaneous:VARIOUS	3.021	-		-		-		-	Continuing	Continuing	Continuing
SBIR Assessment (Cong Add)	WR	NSWC/ DD:DAHLGREN, VA	4.748	-		-		-		-	0.000	4.748	Continuing
DAWDF	TBD	TBD:TBD	0.021	-		-		-		-	0.000	0.021	Continuing
		Subtotal	7.790	-		-		-		-			

				-							
	Total Prior										Target
	Years			FY	2013	FY	2013	FY 2013	Cost To		Value of
	Cost	FY 2	2012	Ва	ise	0	CO	Total	Complete	Total Cost	Contract
Project Cost Totals	60.432	1.418		1.506		-		1.506			

Remarks

PE 0603382N: Advanced Combat Systems Tech Navy

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Exhibit R-4, RDT&E Schedule Profile: PB 2013 Navy		DATE: February 2012
APPROPRIATION/BUDGET ACTIVITY 1319: Research, Development, Test & Evaluation, Navy	R-1 ITEM NOMENCLATURE PE 0603382N: Advanced Combat Systems	PROJECT 0324: Adv Combat System Technology
BA 4: Advanced Component Development & Prototypes (ACD&P)	Tech	0324. Adv Combat System Technology

PE 0603382N: Advanced Combat Systems Tech Navy

**DATE:** February 2012 Exhibit R-4A, RDT&E Schedule Details: PB 2013 Navy

APPROPRIATION/BUDGET ACTIVITY R-1 ITEM NOMENCLATURE PROJECT

1319: Research, Development, Test & Evaluation, Navy PE 0603382N: Advanced Combat Systems 0324: Adv Combat System Technology BA 4: Advanced Component Development & Prototypes (ACD&P)

Tech

# Schedule Details

	St	art	End		
Events by Sub Project	Quarter	Year	Quarter	Year	
Proj 0324		-			
Incorporate OA Principles in Acquisition Strategies and Contracts	1	2011	3	2017	
Change Culture through OA Education, Outreach and Training	1	2011	4	2017	
Conduct Program Assessments	2	2011	2	2017	
Adapt ONR Technologies	1	2011	3	2017	
Publish Contract Guidebook Update	3	2012	3	2016	
Host Contracting/Industry Symposium	4	2011	4	2017	
Deliver Report to Congress	1	2011	4	2017	
Host OA Lead Council Meeting	1	2011	4	2017	