Exhibit R-2, RDT&E Budget Item Justification: PB 2013 Defense Information Systems Agency

R-1 ITEM NOMENCLATURE

0400: Research, Development, Test & Evaluation, Defense-Wide

PE 0303150K: Global Command and Control System

DATE: February 2012

BA 7: Operational Systems Development

APPROPRIATION/BUDGET ACTIVITY

COST (\$ in Millions)	FY 2011	FY 2012	FY 2013 Base	FY 2013 OCO	FY 2013 Total	FY 2014	FY 2015	FY 2016	FY 2017	Cost To Complete	Total Cost
Total Program Element	26.183	56.680	36.575	-	36.575	23.694	14.000	11.368	10.423	Continuing	Continuing
CC01: Global Command and Control System-Joint (GCCS-J)	26.183	56.680	36.575	-	36.575	23.694	14.000	11.368	10.423	Continuing	Continuing

Note

*The FY 2012 total includes a request of \$2.000 million in OCO funding.

A. Mission Description and Budget Item Justification

Based on the termination of the Net Enabled Command Capability (NECC) Program and the renewed focus on the existing Global Command and Control System – Joint (GCCS-J), this submission reflects the shift in the GCCS-J program from funding only the GCCS-J Program Management Office (PMO) activities to sustaining a portfolio of Joint command and control (C2) activities within DISA in support of the overall Department. These Joint C2 activities include GCCS-J, Joint Planning and Execution Services (JPES), and the support to the development and sustainment of the Joint C2 architecture.

GCCS-J. The GCCS-J suite of mission applications/systems provides critical joint warfighting C2 capabilities by presenting an integrated, near real-time picture of the battle space for planning and execution of joint military and multinational operations. GCCS-J is used by all nine combatant commands (COCOMs) at sites around the world, supporting joint and coalition operations. Additionally, through the continued evolution of the GCCS Family of Systems (FoS), the Services are also utilizing components of the GCCS-J infrastructure to build their Service unique variants thus reducing the number of unique components. Funding will be used to evolve existing capabilities within the GCCS-J operational baselines with the goal of reducing cost to the field through the use of enterprise hosting and increasing data sharing through the availability of common services, while enhancing the existing functionality available to the user today. GCCS-J entered into sustainment with the closeout of Block V in August 2009.

JPES. JPES is a set of capabilities that address components of the DoD's Adaptive Planning Roadmap (13 Dec 2005) and Adaptive Planning II (5 Mar 2008). JPES produces enhancements to the Joint Operations Planning and Execution System (JOPES), focused adaptive planning capabilities, and provides a set of core infrastructure services necessary to provide the warfighter an interoperable environment where functionality can be easily added as mission needs dictate.

Joint C2 Architecture. The Joint C2 Architecture is a foundational element of the Joint C2 capabilities for the Department, containing a set of net-centric tenets associated with data, functional service and the C2 infrastructure that is based on a Service Oriented Architecture (SOA) design pattern. Each year, the DISA architecture team produces a transitional architecture that documents the current state of C2 capabilities and anticipated changes/enhancements either in progress or planned by the C2 community. The yearly updates document the use of enterprise services and standards in the development, integration and implementation of Joint C2 capabilities across the Department.

The GCCS-J Overseas Contingency Operations for Integrated Imagery and Intelligence (I3) provides operational enhancements to the existing GCCS-J I3/Common Operating Picture (COP) baseline in direct support of United States Central Command (USCENTCOM) identified requirements. This includes access to additional

PE 0303150K: Global Command and Control System Defense Information Systems Agency

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Exhibit R-2, RDT&E Budget Item Justification: PB 2013 Defense Information Systems Agency

R-1 ITEM NOMENCLATURE

0400: Research, Development, Test & Evaluation, Defense-Wide

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BA 7: Operational Systems Development

APPROPRIATION/BUDGET ACTIVITY

data sources or tracks, ensures visualization of this intelligence data on the COP, and enhancements to capabilities unique to the USCENTCOM Area of Responsibility (AOR).

B. Program Change Summary (\$ in Millions)	FY 2011	FY 2012	FY 2013 Base	FY 2013 OCO	FY 2013 Total
Previous President's Budget	26.247	56.739	44.762	-	44.762
Current President's Budget	26.183	56.680	36.575	-	36.575
Total Adjustments	-0.064	-0.059	-8.187	-	-8.187
 Congressional General Reductions 	-	-			
 Congressional Directed Reductions 	-	-			
 Congressional Rescissions 	-	-			
 Congressional Adds 	-	-			
 Congressional Directed Transfers 	-	-			
 Reprogrammings 	-	-			
SBIR/STTR Transfer	-	-			
Other Adjustment	-0.064	-0.059	-8.187	-	-8.187

Change Summary Explanation

The decrease in FY11 of -\$0.064 is due to realignment to higher Agency priorities.

The decrease in FY12 of -\$0.059 supports higher Agency priorities.

The decrease of -\$8.187 million in base funding is due to curtailed development of the C2 Adaptive Planning tools and movement of selected Joint Planning and Execution System applications to sustainment.

PE 0303150K: Global Command and Control System **Defense Information Systems Agency**

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Exhibit R-2A, RDT&E Project Justification: PB 2013 Defense Information Systems Agency									DATE: February 2012			
APPROPRIATION/BUDGET ACTIVITY 0400: Research, Development, Test & Evaluation, Defense-Wide BA 7: Operational Systems Development					I OMENCLAT OK: <i>Global C</i>		d Control	PROJECT CC01: Glob Joint (GCC		d and Contro	l System-	
COST (\$ in Millions)	FY 2011	FY 2012	FY 2013 Base	FY 2013 OCO	FY 2013 Total	FY 2014	FY 2015	FY 2016	FY 2017	Cost To Complete	Total Cost	
CC01: Global Command and Control System-Joint (GCCS-J)	26.183	56.680	36.575	-	36.575	23.694	14.000	11.368	10.423	Continuing	Continuing	
Quantity of RDT&E Articles												

A. Mission Description and Budget Item Justification

Global Command and Control System – Joint (GCCS-J) is DOD's Joint Command and Control (C2) system of record and provides the foundation for migration of service-unique C2 systems into a Joint, interoperable environment. GCCS-J incorporates the core planning and assessment tools required by combatant commanders and their subordinate the Joint Task Force (JTF) Commanders while meeting the readiness support requirements of the Services. Adaptive Planning and Execution Joint Planning Services are being developed to modernize the adaptive planning functions in a net centric environment. GCCS-J is focused on funding a portfolio of C2 activities within DISA in support of the overall Department. Additionally, DISA continues to provide support for the operational system to ensure continued access to information integration and decision-support capabilities that enable the exercise of authority and direction over assigned and attached forces, while operating in a net-centric, collaborative information environment. DISA, through its Joint C2 entities, continues to provide critical C2 capabilities to the Commander-in-Chief, Secretary of Defense, National Military Command Center, Combatant Commands (COCOMs), Joint Force Commanders, and Service Component Commanders. The DISA portfolio includes funding in support of GCCS-J, Joint Planning and Execution Services (JPES), and the development and sustainment of the Joint C2 Architecture.

Based on the termination of the Net Enabled Command Capability (NECC) Program and the renewed focus on the existing Global Command and Control System – Joint (GCCS-J), this budget submission reflects the shift in the GCCS-J program element from funding only the GCCS-J Program Management Office (PMO) activities to sustaining a portfolio of Joint Command and Control (C2) activities within DISA in support of the overall DoD. These Joint C2 activities include GCCS-J, Joint Planning and Execution Services (JPES), and the support to the development and sustainment of the Joint C2 architecture.

GCCS-J. The GCCS-J suite of mission applications/systems provides critical joint warfighting C2 capabilities by presenting an integrated, near real-time picture of the battle space for planning and execution of joint military and multinational operations. GCCS-J is used by all nine combatant commands at sites around the world, supporting joint and coalition operations. Additionally, through the continued evolution of the GCCS Family of Systems (FoS), the Services utilize components of the GCCS-J infrastructure to build their Service unique variants thus reducing the number of unique components. Funding will be used to evolve existing capabilities within the GCCS-J operational baselines with the goal of reducing cost to the field through the use of enterprise hosting and increasing data sharing through the availability of common services, while enhancing the existing functionality available to the user today.

JPES. JPES is a set of capabilities that address components of the DOD's Adaptive Planning Roadmap (13 December 2005) and Adaptive Planning Roadmap II (5 March 2008). JPES produces enhancements to the Joint Operations Planning and Execution System (JOPES), focused adaptive planning capabilities, and provides a set of core infrastructure services necessary to provide the warfighter a fully interoperable environment where functionality can be easily added as mission needs dictate.

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Exhibit R-2A, RDT&E Project Justification: PB 2013 Defense Informa	DATE: February 2012		
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT	
0400: Research, Development, Test & Evaluation, Defense-Wide	PE 0303150K: Global Command and Control	CC01: Glob	pal Command and Control System-
BA 7: Operational Systems Development	System	Joint (GCC	S-J)

Joint C2 Architecture. The Joint C2 Architecture is a foundational element of the Joint C2 capabilities for the Department, containing a set of net-centric tenets associated with data, functional service and the C2 infrastructure that is based on a Service Oriented Architecture (SOA) design pattern. Each year, the DISA architecture team produces a transitional architecture that documents the current state of C2 capabilities, anticipated changes/enhancements either in progress or planned by the C2 community. The yearly updates document the use of enterprise services and standards in the development, integration and implementation of Joint C2 capabilities across the Department.

The GCCS-J Overseas Contingency Operations (OCO) for Integrated Imagery and Intelligence (I3) provides operational enhancements to the existing GCCS-J I3/ Common Operating Picture (COP) baseline in direct support of United States Central Command (USCENTCOM) identified requirements. This includes access to additional data sources or tracks, ensures visualization of this intelligence data on the COP, and enhancements to capabilities unique to the USCENTCOM Area of Responsibility (AOR).

	FY 2011	FY 2012	Base	OCO	Total
Title: Development and Strategic Planning	12.492	21.364	18.406	-	18.406
Description: This area primarily supports the GCCS-J suite of mission applications/systems to provide critical joint warfighting C2 capabilities and battlespace awareness to the warfighters. The Services utilitze modernized components of the GCCS-J framework to help improve the capabilities of their unique service variants.					
FY 2011 Accomplishments: GCCS-J executed modernization activities which resulted in significant progress for the Joint C2 Common User Interface, Cross Domain Services, and Enterprise Common Operational Picture (COP) initiatives. This progress included the synchronization of two common client frameworks and the elimination of duplicative client functions.					
FY 2012 Plans: Continued migration to Net-centric Joint C2 capabilities and migration from local enclaves to reusable enterprise software deployments. Continued integration, testing and fielding of technical refresh activities in support of the GCCS-J baselines (Global & JOPES) required to maintain the security posture of the system and provide critical operational support for the combatant commands. Continued support for the interoperability between GCCS-J and the FoS to ensure access of joint command and control data by the combatant commands, external interfaces and Services who are now using the Global infrastructure components to put Service unique applications on top of. This includes software fixes, integration and testing necessary to maintain interoperability between GCCS-J and the FoS. Provide integration of Global Force management Data Initiative (GFM DI) to support creation of authoritative data sources for all authorized Department of Defense (DoD) force structure data, facilitating the unique identification of organizations, billets, crews, and chain of command links within the GCCS-J system for display and consumption.					

PE 0303150K: Global Command and Control System Defense Information Systems Agency

B. Accomplishments/Planned Programs (\$ in Millions)

FY 2013

FY 2013 | FY 2013

Exhibit R-2A, RDT&E Project Justification: PB 2013 Defense Information	mation Systems Agency		D	ATE: Febru	ary 2012	
APPROPRIATION/BUDGET ACTIVITY 0400: Research, Development, Test & Evaluation, Defense-Wide BA 7: Operational Systems Development	R-1 ITEM NOMENCLATURE PE 0303150K: Global Command and Co System	ntrol PROJECT CC01: Global Command and Control Joint (GCCS-J)			l System-	
B. Accomplishments/Planned Programs (\$ in Millions)		FY 2011	FY 2012	FY 2013 Base	FY 2013 OCO	FY 2013 Total
The increase of +\$8.872 from FY 2011 to FY 2012 will support techni FoS interoperability between GCCS-J and the Service GCCS system implementation of GFM DI data within the GCCS-J system to support enhanced mission tracks and operational information updates.	s and external applications; and					
If not funded for FY 2012, critical C2 mission enhancements supported the Combatant Commands will not be achieved. Failure to fund these USCENTCOM, USEUCOM, and USSOUTHCOM who are using agile exercises. It would result in limited data access and impair their ability on different security domains. These domains were requested by misunanticipated operational needs such as coalition tracks to help reduced.	e enhancements especially impact e client to conduct operations and field y to share and visualize data residing ssion operators to support emerging and					
FY 2013 Base Plans: Continued integration, testing and fielding of technical refreshment accommands. Continue transition of local global enclaves to reusable eand integration necessary to maintain interoperability between GCCS	enterprise deployments. Continue testing					
The decrease of -\$2.958 from FY 2012 to FY 2013 will be transferred system reliability at a mission acceptable level. GCCS-J RDT&E mod replacement of expensive, legacy COTS products with more cost effer software alternatives, and client consolidation. They will also enable the Services to leverage components of the GCCS-J infrastructure to effort also includes activities necessary to effectively transition the FC development, integration and test of GCCS-J modernization efforts spenterprise COP, and infrastructure components necessary to shift C2 for increased efficiency and cost avoidance.	dernization efforts are targeted to identify ective open source COTS hardware and the GCCS-J Family of Systems (FoS), and build their Service-unique variants. This DS in synch with GCCS-J to accelerate pecifically related to JC2CUI, Agile Client,					
Title: Joint Planning and Execution Services (JPES)		13.69	35.316	18.169	-	18.169
Description: JPES is a collection of capabilities supporting joint police structures, that are supported by communications and information ted Execution Community (JPEC). JPEC uses these capabilities to monite employment, and sustainment, redeployment, and demobilization activated activates a capabilities will be integrated with other adaptives.	chnology used by the Joint Planning and tor, plan, execute mobilization, deployment, ivities associated with joint operations.					

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Exhibit it Ent, its rate i rojout duotinoation i is 20 to Bolonoo illion	mation Systems Agency	<u></u>	D	ATE: Febru	ary 2012	
APPROPRIATION/BUDGET ACTIVITY 0400: Research, Development, Test & Evaluation, Defense-Wide BA 7: Operational Systems Development	R-1 ITEM NOMENCLATURE PE 0303150K: Global Command and Co	Control PROJECT CC01: Global Command and Control Joint (GCCS-J)				l System-
B. Accomplishments/Planned Programs (\$ in Millions)		FY 2011	FY 2012	FY 2013 Base	FY 2013 OCO	FY 2013 Total
facilitate the rapid development and sustainment of plans and a sean net-centric environment. The JPES program consists of a core set of JPES Framework (JFW) and a variety of mission applications to inclinteractive Gaming System (IGS), Joint Force Protection (JFP) and to (JCRM).	of infrastructure services referred to as the ude the Rapid TPFDD Builder (RTB), the					
FY 2011 Accomplishments: JPES funding was used to continue development of the RTB, IGS and a net-centric service that assists the Combatant Commanders, their sin day-to-day operations, crisis action planning and contingency plan management services that provide a bridge between current policy for where access is based on attributes of the individual and the creation data and selected other JPES applications. Additionally, the Integrate enhanced to provide a web-based Course of Action (COA) developm (M&S) enabling better analysis and increased planning fidelity.	service components and DoD joint activities ning. JFW focused on creating permissions or role-based access and future policy of a data virtualization layer for JOPES ed Gaming System (IGS) application was					
FY 2012 Plans: In FY 2012, the JCRM application will transition to DISA from the Jointesting and release of enhancements identified by the Adaptive Plans						
The increase of +\$21.625 between FY 2011 and FY 2012 is associated development activities for the JPES Capabilities. This funding will activities for the JPES Capabilities. This funding will active Development and Analysis Tool (RFFDAT). RFFDAT is a redefeand capabilities not currently present in RTB. Funds will also support that will be merged with RFFDAT. Enhancements will be made to the support the accelerated development of the JPES Framework (JFW) of the broader Adaptive Planning Community.	celerate development of the Rapid Force fined version of RTB with additional features rt the enhancements of IGS services e Joint Force Projection (JFP) tool and to					
FY 2013 Base Plans:						

PE 0303150K: *Global Command and Control System* Defense Information Systems Agency

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Exhibit R-2A, RDT&E Project Justification: PB 2013 Defense Information	DATE: February 2012		
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT	
0400: Research, Development, Test & Evaluation, Defense-Wide	PE 0303150K: Global Command and Control	CC01: Glob	pal Command and Control System-
BA 7: Operational Systems Development	System	Joint (GCC	S-J)

B. Accomplishments/Planned Programs (\$ in Millions)	FY 2011	FY 2012	FY 2013 Base	FY 2013 OCO	FY 2013 Total
The decrease of -\$17.147 from FY 2012 to FY 2013 is due to an OSD-directed slow-down in the development of planning applications residing within the JPES program. Beginning in FY 2013.					
Accomplishments/Planned Programs Subtotals	26.183	56.680	36.575	-	36.575

C. Other Program Funding Summary (\$ in Millions)

		-	FY 2013	FY 2013	FY 2013					Cost To	
<u>Line Item</u>	FY 2011	FY 2012	Base	OCO	<u>Total</u>	FY 2014	FY 2015	FY 2016	FY 2017	Complete	Total Cost
 PE 0303150K: Operation & 	92.077	112.666	129.080	18.000	147.080	130.890	132.025	127.642	127.961	Continuing	Continuing
Maintenance, Defense-Wide											
Procurement, DW/PE 0303150K:	6.246	5.324	0.000		0.000	0.000	0.000	0.000	0.000	Continuing	Continuing
Procurement, Defense-Wide											

D. Acquisition Strategy

All development, integration, and migration efforts within the portfolio are primarily supported through Cost Reimbursable Task Orders issued under competitively awarded contracts. Use of performance-based contract awards is maximized while use of Time and Material (T&M) contracts is minimized to those providing programmatic support versus software development, integration, or testing. Acquisition Strategies are structured to retain contractors capable of satisfying cost, schedule, and performance objectives. Contract awards incorporate provisions requiring contractors to establish and manage specific earned value data. This strategy mitigates risk by requiring monthly Contract Performance Reviews (CPRs) and utilizing award fee contracts where appropriate to incentivize performance. Both GCCS-J and JPES apply formal acquisition rigor to include reporting requirements, as appropriate, by acquisition program designation.

E. Performance Metrics

Global Command and Control System-Joint (GCCS-J) assesses performance using the sustainment and synchronization activities in FY 2011 – FY13. Each activity addresses outstanding high priority requirements, while continuing to implement enhancements to fielded capabilities. These enhancements may modify existing mission applications, new candidate solutions provided by executive agents, technical refresh actions to minimize COTS end-of-life issues, and/or interfacing with additional high value data sources.

Cost & Schedule Management: The GCCS-J program employs a tailored subset of earned value concepts that fit within American National Standards Institute (ANSI) Standard 748. Contractors are required to plan, budget, and schedule resources in time-phased "planned value" increments constituting a cost and schedule measurement baseline. This approach encourages contractors to use effective internal cost and schedule management control systems. The PMO evaluates performance by conducting thorough Post-award Contract Reviews (PCRs) and monthly CPRs. The GCCS-J Program Manager (PM) also conducts weekly critical path reviews of the GCCS-J release schedules to ensure tasks are on track and to mitigate risk across the entire program. Management structure for JPES and the Joint C2 architecture are similar to the standards identified above for GCCS-J.

PE 0303150K: Global Command and Control System Defense Information Systems Agency

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Exhibit R-2A, RDT&E Project Justification: PB 2013 Defense Informa	DATE: February 2012			
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT		
0400: Research, Development, Test & Evaluation, Defense-Wide	PE 0303150K: Global Command and Control	CC01: Glob	pal Command and Control System-	
BA 7: Operational Systems Development	System	Joint (GCC	S-J)	

Activity: Effectively communicate with external command and control systems

FY11(Results) All interfaces passed testing and completed releases:

- Global 4.2.0.7
- JOPES 4.2.1 in progress
- JOPES 4.2.1 Update 1 in progress
- · Audit log and RAS Query Tool (RQT) fixes
- SORTS 4.2.0.1
- GCCS-J PMO transferred SORTS to OUSD (P&R) DIO effective 1 Oct 11

FY12(Planned) 100% successful test of new critical system interfaces, as well as continued 100% successful test of critical current system interfaces.

FY13 (Estimated) 100% successful test of new critical system interfaces, as well as continued 100% successful test of critical current system interfaces.

Activity: Fuse select C2 capabilities into a comprehensive, interoperable system eliminating the need for inflexible, duplicative, stovepipe C2 systems

FY11(Results) GCCS-J executed modernization activities which resulted in significant progress for the Joint C2 Common User Interface, Cross Domain Services, and Enterprise COP initiatives. This progress includes the synchronization on two common client frameworks and the elimination of duplicative client functions resulting in direct sustainment cost reduction for reinvestment in capability modernization.

- Global 4.2.0.7 Update 1 (combined with Up 3)
- Global 4.2.0.7 Update 2
- # Fixes to the POINT/Like-Associations issue; synchronization of event records between the GMI and POINT DBs
- Global 4.2.0.7 Update 3
- #JOPES 4.2.1 client compatibility for FFWEB, JRE, TPLNC &JFRG. To be released in conjunction with JOPES 4.2.1
- Global 4.2.0.7 Update 4
- # SA fixes (IPTH 2.4.0.12 & 4.2.0.7 fixes)
- Global 4.2.0.7 Emergency Patches
- # ITS Middle Tier Fix (ITSMT) and ITS Web (ITSWEB)
- # MSFIX (addresses Nodal Storm/Missile fix)

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- # ATO fix
- # CTI Hotfix FAA transition to TFMGD
- # IGC Fix: Transition from GTN to IGC
- SORTS 4.2.0.1 Update 1
- # Resolves problems associated with the historic database update
- # Update provides SQL scripts to create a data update of the historic database from the Master SORTS database

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Exhibit R-2A, RDT&E Project Justification: PB 2013 Defense Information	DATE: February 2012			
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT		
0400: Research, Development, Test & Evaluation, Defense-Wide	PE 0303150K: Global Command and Control	CC01: Glob	pal Command and Control System-	
BA 7: Operational Systems Development	System	Joint (GCC	S-J)	

- Releases in progress
- # SORTS 4.2.0.1 Update 2
- # Contains fixes to SORTS, SORTDB, RAS-IT and RAS-JT
- # Based on Priority PBIs submitted by users and validated by JSJ3

FY12(Planned) GCCS-J to continue planned migration to Net-centric Joint C2 capabilities while reducing sustainment costs for reinvestment in modernization with the transition from use of local Global enclaves to reusable enterprise deployments.

FY13(Estimated) GCCS-J to continue planned migration to Net-centric Joint C2 capabilities while reducing sustainment costs for reinvestment in modernization with the transition from use of local Global enclaves to reusable enterprise deployments.

Activity: The availability of the Strategic Server Enclaves enable enhanced capabilities to the user community

FY11(Results) New software release was implemented to the Enclaves.

FY12(Planned) A release of emerging warfighter requirements to Strategic Server Enclaves in FY12

- Three JOPES updates and software patches (FY 12)
- JOPES 4.2.1.1 (FY 12)

Emergent release to support the Air Force Deliberate and Crisis Action Planning and Execution Segments (DCAPEs), interface changes and emerging requirements

FY13(Estimated) A release of emerging warfighter requirements to Strategic Server Enclaves in FY13.

Exhibit R-3, RDT&E Project Cost Analysis: PB 2013 Defense Information Systems Agency

APPROPRIATION/BUDGET ACTIVITY

0400: Research, Development, Test & Evaluation, Defense-Wide

BA 7: Operational Systems Development

R-1 ITEM NOMENCLATURE

PE 0303150K: Global Command and Control

System

PROJECT

CC01: Global Command and Control System-

DATE: February 2012

Joint (GCCS-J)

Product Development (S	\$ in Millio	ns)		FY 2	2012	FY 2 Ba	2013 se		2013 CO	FY 2013 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Product Development 1	C/CPFF	NGMS:Reston, VA	14.834	2.155	Nov 2011	3.300	Nov 2012	-		3.300	Continuing	Continuing	20.289
Product Development 2	FFRDC	MITRE:McLean, VA	6.918	0.159	Mar 2012	-		-		-	0.00	7.077	7.077
Product Development 3	SS/FFP	Dynamic Systems:Los Angeles, CA	3.189	-		-		-		-	0.00	3.189	3.189
Product Development 4	C/CPFF	Pragmatics:McLean, VA	27.239	1.500	Mar 2012	2.500	Mar 2013	-		2.500	Continuing	Continuing	31.239
I3 Engineering Services & SW Development	C/TBD	NGIT:Various	0.811	1.000	Jan 2012	-		-		-	Continuing	Continuing	1.811
Product Development 6	C/CPIF	BAH:McLean, VA	3.369	-		-		-		-	0.00	3.369	3.369
Product Development 7	TBD	JPES Framework:Various	4.378	6.018	Jan 2012	5.300	Dec 2012	-		5.300	Continuing	Continuing	Continuing
Product Development 8	TBD	RTB Development:Various	4.976	12.807	Jan 2012	4.500	Jan 2013	-		4.500	Continuing	Continuing	Continuing
Product Development 9	TBD	IGS Development:Various	5.118	11.948	Jan 2012	4.700	Jan 2013	-		4.700	Continuing	Continuing	Continuing
Product Development 10	TBD	SAIC:Falls Church, VA	2.810	2.016	Jan 2012	-		-		-	Continuing	Continuing	Continuing
Product Development 11	MIPR	SSC:San Diego, CA	7.353	0.432	Jan 2012	5.700	Jan 2013	-		5.700	Continuing	Continuing	Continuing
Product Development 12	C/CPFF	NGMS:Reston, VA	53.352	4.049	Jan 2012	5.800	Dec 2012	-		5.800	Continuing	Continuing	Continuing
Product Development 13	MIPR	NGIT:Various	1.772	-		-		-		-	0.00	1.772	1.772
Product Development 14	C/CPFF	NGMS:Reston, VA	62.191	-		-		-		-	0.00	62.191	62.191
Product Development 15	C/CPIF	Booz Allen Hamilton:McLean, VA	3.283	-		-		-		-	0.00	3.283	3.283
Product Development 16	C/CPFF	Booz Allen Hamilton:Various	0.431	-		-		-		-	0.00	0.431	0.431
Product Development 17	C/CPAF	Booz Allen Hamilton:Falls Church, VA	1.229	-		-		-		-	0.00	1.229	1.229
Product Development 18	C/CPAF	AB Floyd:Alexandria, VA	12.477	-		-		-		-	0.00	12.477	12.477
Product Development 19	C/CPAF	Femme Comp Inc:Chantilly, VA	7.249	-		-		-		-	Continuing	Continuing	7.249
Product Development 20	C/CPFF	SAIC:Falls Church, VA	5.876	-		-		-		_	Continuing	Continuing	5.876

PE 0303150K: *Global Command and Control System* Defense Information Systems Agency

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2013 Defense Information Systems Agency

APPROPRIATION/BUDGET ACTIVITY

0400: Research, Development, Test & Evaluation, Defense-Wide

BA 7: Operational Systems Development

R-1 ITEM NOMENCLATURE

PE 0303150K: Global Command and Control

System

PROJECT

CC01: Global Command and Control System-

DATE: February 2012

Joint (GCCS-J)

Product Development	(\$ in Millio	ns)		FY 2	2012	FY 2 Ba			2013 CO	FY 2013 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Product Development 21	C/CPIF	Booz Allen Hamilton:McLean, VA	3.394	-		-		-		-	Continuing	Continuing	3.394
Product Development 22	MIPR	JDISS:Various	6.039	-		-		-		-	Continuing	Continuing	6.039
Product Development 23	C/FFP	NGMS:Reston, VA	4.790	-		-		-		-	Continuing	Continuing	4.790
Product Development 24	MIPR	SPAWAR:Charleston, SC	5.270	-		-		-		-	0.00	5.270	5.270
Product Development 25	MIPR	Dept of Energy, Army Research Lab, PD Intelligence Fusion, GSA/FAS:Various	5.710	-		-		-		-	0.00	5.710	5.710
Product Development 26	C/CPAF	Tactical 3-D COP:Various	3.200	-		-		-		-	0.00	3.200	3.200
Product Development 27	SS/FFP	JITC:Various	20.400	-		-		-		-	0.00	20.400	20.400
Product Development 28	TBD	TBD - JCRM:TBD	-	2.500	Jan 2012	-		-		-	Continuing	Continuing	2.500
		Subtotal	277.658	44.584		31.800		-		31.800			

Support (\$ in Millions)				FY 2	2012	FY 2 Ba			2013 CO	FY 2013 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Support 1	C/T&M	Oracle:Various	0.727	0.276	Jan 2012	-		-		-	Continuing	Continuing	Continuing
Support 2	TBD	JC2 Common Interface:Various	1.774	1.834	Jan 2012	1.200	Oct 2012	-		1.200	Continuing	Continuing	Continuing
Support Costs - Engineering Support 3	FFRDC	MITRE:Various	0.754	-		-		-		-	0.00	0.754	0.754
Support Costs - Engineering Support 4	C/CPFF	Pragmatics:McLean, VA	0.724	1.000	Nov 2011	0.850	Nov 2012	-		0.850	Continuing	Continuing	Continuing
Support Costs - Engineering Support 5	C/CPFF	IPA:College Park, MD	0.283	-		-		-		-	0.00	0.283	0.283
Support Cost 6	C/FFP	STA :Falls Church, VA	1.342	0.780	Dec 2011	-		-		-	Continuing	Continuing	Continuing
Support Cost 7	TBD	Pragmatics:McLean, VA	0.064	-		-		-		-	0.00	0.064	0.064

PE 0303150K: *Global Command and Control System* Defense Information Systems Agency

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2013 Defense Information Systems Agency

APPROPRIATION/BUDGET ACTIVITY

0400: Research, Development, Test & Evaluation, Defense-Wide

BA 7: Operational Systems Development

R-1 ITEM NOMENCLATURE

PE 0303150K: Global Command and Control

System

PROJECT

CC01: Global Command and Control System-

DATE: February 2012

Joint (GCCS-J)

Support (\$ in Millions)	\$ in Millions)		FY 2	FY 2012		2013 se		2013 CO	FY 2013 Total				
Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
		Subtotal	5.668	3.890		2.050		-		2.050			
Test and Evaluation (\$	in Millions)		FY 2	2012	FY 2 Ba			2013 CO	FY 2013 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract

Test and Evaluation (\$	in Millions	5)		FY 2	FY 2012		se	00	00	Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Test & Evaluation 1	C/TBD	SAIC:Falls Church, VA	0.744	-		-		-		-	0.00	0.744	0.744
Test & Evaluation 2	MIPR	JITC:Ft. Huachuca, AZ	20.424	3.655	Oct 2011	2.236	Oct 2012	-		2.236	Continuing	Continuing	Continuing
Test & Evaluation 3	MIPR	DIA:Various	6.854	0.370	Feb 2012	-		-		-	Continuing	Continuing	Continuing
Test & Evaluation 4	MIPR	DAA:Various	1.226	1.116	Apr 2012	-		-		_	Continuing	Continuing	Continuing
Test & Evaluation 5	C/CPFF	SAIC:Falls Church, VA	9.681	-		-		-		-	0.00	9.681	9.681
Test & Evaluation 6	C/CPAF	SAIC:Falls Church, VA	23.133	-		-		-		_	0.00	23.133	23.133
Test & Evaluation 7	C/CPFF	Pragmatics:McLean, VA	0.308	-		-		-		-	0.00	0.308	0.308
Test & Evaluation 8	MIPR	JITC:Various	0.005	-		-		-		-	0.00	0.005	0.005
Test & Evaluation 9	MIPR	JITC:Various	0.138	-		-		-		-	0.00	0.138	0.138
Test & Evaluation 10	MIPR	DISA FSO:Various	0.277	-		-		-		-	0.00	0.277	0.277
Test & Evaluation 11	MIPR	TEMC Test Support:Various	0.229	-		-		-		-	0.00	0.229	0.229
Test & Evaluation 12	MIPR	DISA TEMC:Falls Church, VA	0.643	0.328	Jan 2012	-		-		-	Continuing	Continuing	Continuing
Test & Evaluation 13	MIPR	STRATCOM:Offut, NE	0.770	0.385	Jan 2012	-		-		_	Continuing	Continuing	Continuing
Test & Evaluation 14	MIPR	DISA FSO:Falls Church, VA	0.800	0.400	Jan 2012	-		-		-	Continuing	Continuing	Continuing
Test & Evaluation 15	TBD	TQI :Falls Church, VA	0.849	0.849	Jan 2012	-		-		-	Continuing	Continuing	Continuing
Test & Evaluation 16	TBD	TQI:Falls Church, VA	0.494	-		-		-		_	Continuing	Continuing	0.494
Test & Evaluation 17	MIPR	Slidell:Various	0.436	-		-		-		_	0.00	0.436	0.436
	•	Subtotal	67.011	7.103		2.236		-		2.236			

Exhibit R-3, RDT&E Project Cost Analysis: PB 2013 Defense Information Systems Agency

APPROPRIATION/BUDGET ACTIVITY

0400: Research, Development, Test & Evaluation, Defense-Wide

BA 7: Operational Systems Development

R-1 ITEM NOMENCLATURE

PE 0303150K: Global Command and Control

System

PROJECT

CC01: Global Command and Control System-

DATE: February 2012

Joint (GCCS-J)

Management Services	(\$ in Millio	ons)		FY 2012		FY 2013 Base		FY 2013 OCO		FY 2013 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Management Services	MIPR	SSC Atlantic:Charleston, SC	1.412	1.103	Dec 2011	0.489	Dec 2012	-		0.489	Continuing	Continuing	Continuing
		Subtotal	1.412	1.103		0.489		-		0.489			
			Total Prior Years Cost	FY 2	2012	FY 2 Ba	2013 se	FY 2	2013 CO	FY 2013 Total	Cost To Complete	Total Cost	Target Value of Contract
		Project Cost Totals	351.749	56.680		36.575		-		36.575			

Remarks

PE 0303150K: Global Command and Control System **Defense Information Systems Agency**

Exhibit R-4, RDT&E Schedule Profile: PB 2013 Defense Informati	on Systems Age	ency			DATE: Februa	ry 2012		
APPROPRIATION/BUDGET ACTIVITY 0400: Research, Development, Test & Evaluation, Defense-Wide BA 7: Operational Systems Development		NOMENCLATUR 50K: Global Com	RE nmand and Contro	I CC01: GI	PROJECT CC01: Global Command and Control Sy Joint (GCCS-J)			
FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		

Development and Strategic Planning

Integration and Test

| 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1 | 2 | 3 | 4 | 1

Exhibit R-4A, RDT&E Schedule Details: PB 2013 Defense Information Systems Agency

APPROPRIATION/BUDGET ACTIVITY

0400: Research, Development, Test & Evaluation, Defense-Wide
BA 7: Operational Systems Development

R-1 ITEM NOMENCLATURE
PE 0303150K: Global Command and Control
System

PROJECT
CC01: Global Command and Control
System
Joint (GCCS-J)

Schedule Details

	St	art	E	nd
Events	Quarter	Year	Quarter	Year
Development and Strategic Planning	1	2011	4	2016
Integration and Test	1	2011	4	2016

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