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<b>Exhibit R-2, RDT&amp;E Budget Item Justification:</b> PB 2011 Defense Information Systems Agency	<b>DATE:</b> February 2010
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APPROPRIATION/BUDGET ACTIVITY				R-1 ITEM NOMENCLATURE							
0400: <i>Research, Development, Test &amp; Evaluation, Defense-Wide</i> BA 7: <i>Operational Systems Development</i>				PE 0303131K: <i>Minimum Essential Emergency Communications Network (MEECN)</i>							
COST (\$ in Millions)	FY 2009 Actual	FY 2010 Estimate	FY 2011 Base Estimate	FY 2011 OCO Estimate	FY 2011 Total Estimate	FY 2012 Estimate	FY 2013 Estimate	FY 2014 Estimate	FY 2015 Estimate	Cost To Complete	Total Cost
Total Program Element	9.615	9.789	9.529	0.000	9.529	9.996	9.998	10.351	10.506	Continuing	Continuing
T64: <i>Special Projects</i>	4.963	4.945	4.795	0.000	4.795	5.242	5.213	5.401	5.477	Continuing	Continuing
T70: <i>Strategic C3 Support</i>	4.652	4.844	4.734	0.000	4.734	4.754	4.785	4.950	5.029	Continuing	Continuing

**A. Mission Description and Budget Item Justification**

Minimum Essential Emergency Communications Network (MEECN) provides the Nuclear Command, Control, and Communications (NC3) engineer with plans and procedures; systems analysis; operational assessments; systems engineering; and development of concepts of operation and architectures. The NC3 System provides connectivity from the President and the Secretary of Defense through the National Military Command System (NMCS) to nuclear execution forces integral to fighting a "homeland-to-homeland," as well as theater nuclear war. MEECN includes the Emergency Action Message (EAM) dissemination systems and those systems used for integrated Tactical Warning/Attack Assessment (TW/AA), presidential decision-making conferencing, force report back, re-targeting, force management, and requests for permission to use nuclear weapons. Supporting efforts assure positive control of nuclear forces and connectivity between the Secretary of Defense and strategic and theater forces, and an informed decision-making linkage between the President, the Secretary of Defense, and the Combatant Commands. This capability provides the ability for our national leadership to ensure proper command and control of our forces during times of national emergency, up to and including nuclear war. Reduction or elimination of funding would seriously degrade DISA's ability to perform the systems engineering functions supporting the maintenance and evolution of MEECN. DISA would not be able to provide nuclear C3 planning assistance to the Joint Staff, nor perform assessments of the nuclear C3 system.

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<b>Exhibit R-2, RDT&amp;E Budget Item Justification:</b> PB 2011 Defense Information Systems Agency	<b>DATE:</b> February 2010
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<b>APPROPRIATION/BUDGET ACTIVITY</b> 0400: <i>Research, Development, Test &amp; Evaluation, Defense-Wide</i> BA 7: <i>Operational Systems Development</i>	<b>R-1 ITEM NOMENCLATURE</b> PE 0303131K: <i>Minimum Essential Emergency Communications Network (MEECN)</i>
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**B. Program Change Summary (\$ in Millions)**

	<u><b>FY 2009</b></u>	<u><b>FY 2010</b></u>	<u><b>FY 2011 Base</b></u>	<u><b>FY 2011 OCO</b></u>	<u><b>FY 2011 Total</b></u>
Previous President's Budget	9.659	9.830	0.000	0.000	0.000
Current President's Budget	9.615	9.789	9.529	0.000	9.529
Total Adjustments	-0.044	-0.041	9.529	0.000	9.529
• Congressional General Reductions		-0.041			
• Congressional Directed Reductions		0.000			
• Congressional Rescissions	0.000	0.000			
• Congressional Adds		0.000			
• Congressional Directed Transfers		0.000			
• Reprogrammings	0.000	0.000			
• SBIR/STTR Transfer	0.000	0.000			
• Other Adjustments	-0.044	0.000	9.529	0.000	9.529

**Change Summary Explanation**

In FY 2009, less funding (-\$0.044 million) was required to provide contract support to expand the development of an architecture decision support tool to assist OSD/NII in making better informed investment and budget decisions. The FY 2010 adjustments reflect of -\$0.041 million due to a Congressional reduction for Economic Assumptions. The DoD did not estimate FY 2011 cost when the FY 2010 President's Budget was prepared.

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<b>Exhibit R-2A, RDT&amp;E Project Justification:</b> PB 2011 Defense Information Systems Agency								<b>DATE:</b> February 2010			
<b>APPROPRIATION/BUDGET ACTIVITY</b> 0400: <i>Research, Development, Test &amp; Evaluation, Defense-Wide</i> BA 7: <i>Operational Systems Development</i>				<b>R-1 ITEM NOMENCLATURE</b> PE 0303131K: <i>Minimum Essential Emergency Communications Network (MEECN)</i>				<b>PROJECT</b> T64: <i>Special Projects</i>			
<b>COST (\$ in Millions)</b>	<b>FY 2009 Actual</b>	<b>FY 2010 Estimate</b>	<b>FY 2011 Base Estimate</b>	<b>FY 2011 OCO Estimate</b>	<b>FY 2011 Total Estimate</b>	<b>FY 2012 Estimate</b>	<b>FY 2013 Estimate</b>	<b>FY 2014 Estimate</b>	<b>FY 2015 Estimate</b>	<b>Cost To Complete</b>	<b>Total Cost</b>
T64: <i>Special Projects</i>	4.963	4.945	4.795	0.000	4.795	5.242	5.213	5.401	5.477	Continuing	Continuing
Quantity of RDT&E Articles											
<b>A. Mission Description and Budget Item Justification</b> The mission is performing classified work. All aspects of this project are classified and require special access. Detailed information on this project is not contained in this document, but is available to individuals having special access to program details.											
<b>B. Accomplishments/Planned Program (\$ in Millions)</b>											
						<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011 Base</b>	<b>FY 2011 OCO</b>	<b>FY 2011 Total</b>	
Special Projects T64 Classified.  <i>FY 2009 Accomplishments:</i> Classified.  <i>FY 2010 Plans:</i> Classified.  <i>FY 2011 Base Plans:</i> Classified.						4.963	4.945	4.795	0.000	4.795	
Accomplishments/Planned Programs Subtotals						4.963	4.945	4.795	0.000	4.795	

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<b>Exhibit R-2A, RDT&amp;E Project Justification:</b> PB 2011 Defense Information Systems Agency		<b>DATE:</b> February 2010
<b>APPROPRIATION/BUDGET ACTIVITY</b> 0400: <i>Research, Development, Test &amp; Evaluation, Defense-Wide</i> BA 7: <i>Operational Systems Development</i>	<b>R-1 ITEM NOMENCLATURE</b> PE 0303131K: <i>Minimum Essential Emergency Communications Network (MEECN)</i>	<b>PROJECT</b> T64: <i>Special Projects</i>
<p><b><u>C. Other Program Funding Summary (\$ in Millions)</u></b> N/A</p> <p><b><u>D. Acquisition Strategy</u></b> Classified.</p> <p><b><u>E. Performance Metrics</u></b> Classified.</p>		

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<b>Exhibit R-3, RDT&amp;E Project Cost Analysis:</b> PB 2011 Defense Information Systems Agency											<b>DATE:</b> February 2010																																																										
<b>APPROPRIATION/BUDGET ACTIVITY</b> 0400: <i>Research, Development, Test &amp; Evaluation, Defense-Wide</i> BA 7: <i>Operational Systems Development</i>				<b>R-1 ITEM NOMENCLATURE</b> PE 0303131K: <i>Minimum Essential Emergency Communications Network (MEECN)</i>				<b>PROJECT</b> T64: <i>Special Projects</i>																																																													
<b>Product Development (\$ in Millions)</b> <table border="1" style="width:100%; border-collapse: collapse; margin-top: 10px;"> <tr> <th colspan="4"></th> <th colspan="2">FY 2010</th> <th colspan="2">FY 2011 Base</th> <th colspan="2">FY 2011 OCO</th> <th colspan="2">FY 2011 Total</th> <th colspan="2"></th> </tr> <tr> <th>Cost Category Item</th> <th>Contract Method &amp; Type</th> <th>Performing Activity &amp; Location</th> <th>Total Prior Years Cost</th> <th>Cost</th> <th>Award Date</th> <th>Cost</th> <th>Award Date</th> <th>Cost</th> <th>Award Date</th> <th>Cost</th> <th>Cost To Complete</th> <th>Total Cost</th> <th>Target Value of Contract</th> </tr> <tr> <td>Systems Engineering and Integration</td> <td>C/CPFF</td> <td>Verizon Arlington, VA</td> <td align="right">34.999</td> <td align="right">4.945</td> <td>Dec 2009</td> <td align="right">4.795</td> <td>Dec 2010</td> <td align="right">0.000</td> <td></td> <td align="right">4.795</td> <td>Continuing</td> <td>Continuing</td> <td>Continuing</td> </tr> <tr> <td align="right" colspan="3"><b>Subtotal</b></td> <td align="right">34.999</td> <td align="right">4.945</td> <td></td> <td align="right">4.795</td> <td></td> <td align="right">0.000</td> <td></td> <td align="right">4.795</td> <td></td> <td></td> <td></td> </tr> </table>																		FY 2010		FY 2011 Base		FY 2011 OCO		FY 2011 Total				Cost Category Item	Contract Method & Type	Performing Activity & Location	Total Prior Years Cost	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract	Systems Engineering and Integration	C/CPFF	Verizon Arlington, VA	34.999	4.945	Dec 2009	4.795	Dec 2010	0.000		4.795	Continuing	Continuing	Continuing	<b>Subtotal</b>			34.999	4.945		4.795		0.000		4.795			
				FY 2010		FY 2011 Base		FY 2011 OCO		FY 2011 Total																																																											
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<b>Remarks</b>																																																																					

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<b>Exhibit R-2A, RDT&amp;E Project Justification:</b> PB 2011 Defense Information Systems Agency								<b>DATE:</b> February 2010			
<b>APPROPRIATION/BUDGET ACTIVITY</b> 0400: <i>Research, Development, Test &amp; Evaluation, Defense-Wide</i> BA 7: <i>Operational Systems Development</i>				<b>R-1 ITEM NOMENCLATURE</b> PE 0303131K: <i>Minimum Essential Emergency Communications Network (MEECN)</i>				<b>PROJECT</b> T70: <i>Strategic C3 Support</i>			
<b>COST (\$ in Millions)</b>	<b>FY 2009 Actual</b>	<b>FY 2010 Estimate</b>	<b>FY 2011 Base Estimate</b>	<b>FY 2011 OCO Estimate</b>	<b>FY 2011 Total Estimate</b>	<b>FY 2012 Estimate</b>	<b>FY 2013 Estimate</b>	<b>FY 2014 Estimate</b>	<b>FY 2015 Estimate</b>	<b>Cost To Complete</b>	<b>Total Cost</b>
T70: <i>Strategic C3 Support</i>	4.652	4.844	4.734	0.000	4.734	4.754	4.785	4.950	5.029	Continuing	Continuing
Quantity of RDT&E Articles											
<b>A. Mission Description and Budget Item Justification</b> : This project supports the mission of the Nuclear Command Control and Communications (C3) Systems Engineer to the Joint Staff and provides Executive Leadership and C3 support for the Office of the Assistant Secretary of Defense (OASD), Networks and Information Integration (NII). Systems Analysis supports long range planning and vulnerability assessments to ensure the Nuclear C3 System is adequate under all conditions of stress or war and recommends investment strategies to evolve the Nuclear Command and Control System (NCCS) to achieve desired capabilities. Operational Assessments of fielded systems and weapon platforms provides the sole means for verification of nuclear C3 systems' performance in support of plans and procedures, operation orders, training, equipment, and end-to-end system configuration. Assessments provide strategic and theater level C3 interfaces into the Nuclear C3 System. Supporting efforts assure positive control of nuclear forces and connectivity between the Secretary of Defense and strategic and theater forces. Systems Engineering provides the Senior Leadership C3 System with technical and management advice, planning and engineering support, and Test & Evaluation (T&E). Leading Edge Command, Control, Communications, Computers, and Intelligence (C4I) technology is assessed for all communication platforms supporting Executive Travelers and Senior Leaders to include the interoperability of hardware and operational procedures. These elements support the President's and other DoD command centers and aircraft (e.g., Air Force One and the National Airborne Operations Center (NAOC)). Reduction or elimination of funding would seriously degrade DISA's ability to perform the systems engineering functions supporting the maintenance and evolution of MEECN. DISA would not be able to provide nuclear C3 planning assistance to the Joint Staff or NII, nor perform assessments of the nuclear C3 system.											
<b>B. Accomplishments/Planned Program (\$ in Millions)</b>											
						<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011 Base</b>	<b>FY 2011 OCO</b>	<b>FY 2011 Total</b>	
Systems Analysis						0.590	0.658	0.678	0.000	0.678	
<i>FY 2009 Accomplishments:</i> Funding provided contract support to complete the annual update to the Nuclear C3 System Program Tracking Report, updates to the NC3 Architecture Diagrams and updates to the NC3 Scenarios document. Funding also supported development and engineering of the future NC3 architecture.											

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Exhibit R-2A, RDT&E Project Justification: PB 2011 Defense Information Systems Agency				DATE: February 2010		
APPROPRIATION/BUDGET ACTIVITY 0400: Research, Development, Test & Evaluation, Defense-Wide BA 7: Operational Systems Development		R-1 ITEM NOMENCLATURE PE 0303131K: Minimum Essential Emergency Communications Network (MEECN)		PROJECT T70: Strategic C3 Support		
B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
FY 2010 Plans: Funding will provide contracts for further updates to the Program Tracking Report, and the NC3 Architecture Diagrams and Scenarios document; and additional development of the NC3 future architecture.						
FY 2011 Base Plans: Funding will provide contracts to update the Program Tracking Report, NC3 Architecture Diagrams and NC3 Scenarios document; update the NC3 Thin-line Architecture, and produce the NC3 Electronic Warfare Assessment report. Additionally, funding will support updating the NC3 future architecture; and engineering, documenting, and assessing the nuclear and senior leadership C3 system architectures and vulnerabilities.						
Operational Assessments  FY 2009 Accomplishments: Funding provided contracts to plan and conduct recurring Strategic Operational Assessments of the NC3 system.  FY 2010 Plans: Funding is required for contract support to plan, conduct and analyze results of recurring Strategic Operational Assessments.  FY 2011 Base Plans: Funding is required for annual operational reports and assessment plans associated with planning, executing, analyzing and reporting on worldwide operational assessments of the NC3 system.		2.277	2.276	2.351	0.000	2.351
Systems Engineering		1.785	1.910	1.705	0.000	1.705

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Exhibit R-2A, RDT&E Project Justification: PB 2011 Defense Information Systems Agency				DATE: February 2010							
APPROPRIATION/BUDGET ACTIVITY 0400: Research, Development, Test & Evaluation, Defense-Wide BA 7: Operational Systems Development		R-1 ITEM NOMENCLATURE PE 0303131K: Minimum Essential Emergency Communications Network (MEECN)		PROJECT T70: Strategic C3 Support							
B. Accomplishments/Planned Program (\$ in Millions)											
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total					
<p><i>FY 2009 Accomplishments:</i> Funding provided contract support to expand the development of an architecture decision support tool to assist OSD/NII in making better informed investment and budget decisions, a baseline assessment of airborne communications for the Senior Leadership C3 System (SLC3S), and overarching systems engineering support to the Air Force for the National Airborne Operations Center and other aircraft.</p> <p><i>FY 2010 Plans:</i> Funding will provide for continued development and evolution of the decision support tool by certifying and accrediting the tool to operate on a classified network, and additional engineering support for airborne systems and command centers.</p> <p><i>FY 2011 Base Plans:</i> Funding will expand the architecture decision support capability by adding more mission areas, more agencies and components; modeling and simulation support for the SLC3S; and continued engineering for airborne command centers and other aircraft.</p>											
Accomplishments/Planned Programs Subtotals		4.652	4.844	4.734	0.000	4.734					
C. Other Program Funding Summary (\$ in Millions)											
Line Item	FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total	FY 2012	FY 2013	FY 2014	FY 2015	Cost To Complete	Total Cost
• O&M, DW/PE 0303131K: O&M, DW	8.981	5.571	4.851		4.851	4.949	5.027	5.189	5.300	Continuing	Continuing
D. Acquisition Strategy											
Full and open competition resulted in contract vehicles with Raytheon, Arlington, VA; Science Applications Int'l Corporation (SAIC), McLean, VA; SRA International, Fairfax, VA; Pragmatics, Mclean, VA; and Booz Allen & Hamilton (BAH), Falls Church, VA.											

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<b>Exhibit R-2A, RDT&amp;E Project Justification:</b> PB 2011 Defense Information Systems Agency		<b>DATE:</b> February 2010
<b>APPROPRIATION/BUDGET ACTIVITY</b> 0400: <i>Research, Development, Test &amp; Evaluation, Defense-Wide</i> BA 7: <i>Operational Systems Development</i>	<b>R-1 ITEM NOMENCLATURE</b> PE 0303131K: <i>Minimum Essential Emergency Communications Network (MEECN)</i>	<b>PROJECT</b> T70: <i>Strategic C3 Support</i>
<b>E. Performance Metrics</b> Performance is measured by compliance with contract deliverables schedules for specifically included products, such as: operational assessment plans, operational reports; revisions to the EAP-CJCS Volumes VI and VII; Nuclear C3 System Description documents, and Nuclear C3 Architecture Diagrams. In addition, performance of the Nuclear C3 System is directly measured by the operational assessments funded by this program element. These periodic assessments evaluate the connectivity used for the five functions of NC2: Situation Monitoring, Planning, Decision Making, Force Execution, and Force Management. Assessment results are used by the Joint Staff to direct changes in system engineering and integration, programmatic execution, and training.		

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<b>Exhibit R-3, RDT&amp;E Project Cost Analysis:</b> PB 2011 Defense Information Systems Agency											<b>DATE:</b> February 2010		
<b>APPROPRIATION/BUDGET ACTIVITY</b> 0400: <i>Research, Development, Test &amp; Evaluation, Defense-Wide</i> BA 7: <i>Operational Systems Development</i>				<b>R-1 ITEM NOMENCLATURE</b> PE 0303131K: <i>Minimum Essential Emergency Communications Network (MEECN)</i>				<b>PROJECT</b> T70: <i>Strategic C3 Support</i>					
<b>Product Development (\$ in Millions)</b>													
				<b>FY 2010</b>		<b>FY 2011 Base</b>		<b>FY 2011 OCO</b>		<b>FY 2011 Total</b>			
<b>Cost Category Item</b>	<b>Contract Method &amp; Type</b>	<b>Performing Activity &amp; Location</b>	<b>Total Prior Years Cost</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Cost To Complete</b>	<b>Total Cost</b>	<b>Target Value of Contract</b>
Systems Engineering 1	TBD/CPAF	Science Applications Int'l. Corporation McLean, VA	3.663	0.658	Feb 2010	0.678	Feb 2011	0.000		0.678	Continuing	Continuing	5.048
Systems Engineering 2	TBD/CPAF	Raytheon Company Arlington, VA	11.380	2.276	Feb 2010	2.351	Feb 2011	0.000		2.351	Continuing	Continuing	16.052
Systems Engineering 3	TBD/CPFF	Booz Allen & Hamilton Falls Church, VA	3.538	0.450	Nov 2009	0.285	Nov 2010	0.000		0.285	Continuing	Continuing	4.273
Systems Engineering 4	TM	Raytheon Company Arlington, VA	1.688	0.460	Feb 2010	0.420	Feb 2011	0.000		0.420	Continuing	Continuing	2.618
Systems Engineering 5	TBD/CPFF	SRA Int'l Fairfax, VA	4.500	1.000	Oct 2009	1.000	Oct 2010	0.000		1.000	Continuing	Continuing	5.500
<b>Subtotal</b>			24.769	4.844		4.734		0.000		4.734			33.491
<b>Remarks</b>													
			<b>Total Prior Years Cost</b>	<b>FY 2010</b>		<b>FY 2011 Base</b>		<b>FY 2011 OCO</b>		<b>FY 2011 Total</b>	<b>Cost To Complete</b>	<b>Total Cost</b>	<b>Target Value of Contract</b>
<b>Project Cost Totals</b>			24.769	4.844		4.734		0.000		4.734			33.491
<b>Remarks</b>													

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Exhibit R-4, RDT&E Schedule Profile: PB 2011 Defense Information Systems Agency																DATE: February 2010							
APPROPRIATION/BUDGET ACTIVITY 0400: Research, Development, Test & Evaluation, Defense-Wide BA 7: Operational Systems Development								R-1 ITEM NOMENCLATURE PE 0303131K: Minimum Essential Emergency Communications Network (MEECN)								PROJECT T70: Strategic C3 Support							

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<b>Exhibit R-4A, RDT&amp;E Schedule Details:</b> PB 2011 Defense Information Systems Agency				<b>DATE:</b> February 2010	
<b>APPROPRIATION/BUDGET ACTIVITY</b> 0400: <i>Research, Development, Test &amp; Evaluation, Defense-Wide</i> BA 7: <i>Operational Systems Development</i>		<b>R-1 ITEM NOMENCLATURE</b> PE 0303131K: <i>Minimum Essential Emergency Communications Network (MEECN)</i>		<b>PROJECT</b> T70: <i>Strategic C3 Support</i>	

  

Schedule Details

Event	Start		End	
	Quarter	Year	Quarter	Year
NC3 Review Report	2	2009	3	2011
Systems Analysis Documents	2	2009	4	2011
Plans and Procedures	1	2009	3	2011
Operational Assessment	1	2009	4	2011
Staff Assistance Visits	3	2009	4	2011
Aircraft/Command Center Engineering	1	2009	4	2011

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