

UNCLASSIFIED
FISCAL YEAR (FY) 2009 BUDGET ESTIMATES

Exhibit R-2, RDT&E Budget Item Justification							Date: February 2008
Appropriation/Budget Activity RDT&E, Defense-Wide Budget Activity BA: 3				R-1 Item Nomenclature: PROGRAM: Logistics R&D Technology Demonstration PROGRAM ELEMENT: 0603712S			
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Total PE Cost	56.532	55.859	19.375	19.473	20.183	20.607	20.951
Project 1: Medical Logistics Network (MLN)	2.882	2.882	2.945	2.822	2.896	2.953	3.000
Project 2: Weapon System Sustainment (WSS)	5.335	5.395	5.550	5.599	5.758	5.872	5.965
Project 3: Supply Chain Management (SCM)	3.637	2.655	2.931	3.041	3.271	3.337	3.387
Project 4: Strategic Distribution & Reutilization (SDR)	3.023	3.369	3.513	3.553	3.679	3.776	3.854
Project 5: Energy Readiness Program (ERP)	1.801	2.050	2.152	2.165	2.226	2.270	2.306
Project 6: Defense Logistics Information Research (DLIR)	2.282	2.267	2.284	2.293	2.353	2.399	2.439
Project 7: Other Congressional Adds (OCAs)	33.670	33.266	0	0	0	0	0
Project 8: Continuous Acquisition Lifecycle Support (CALS)	3.902	3.975	0	0	0	0	0

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Exhibit R-2, RDT&E Budget Item Justification				Date: February 2008
Appropriation/Budget Activity RDT&E, Defense-wide Budget Activity BA: 3		R-1 Item Nomenclature: PROGRAM: Logistics R&D Technology Demonstration PROGRAM ELEMENT: 0603712S		
B. Program Change Summary:				
	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY2010</u>
Previous PB 08	58.838	18.736	19.314	19.637
Current BES	56.532	55.859	19.375	19.473
Total Adjustments	-2.306	37.123	0.061	-0.164
SBIR	-1.106			
Reprogram to PE 0708011S PRO-ACT	-1.200			
Congressional Adds		33.480		
Reprogram from BA 6 PE 0603712S		4.000		
Adjustments for Economic Assumptions and Inflation Savings			0.061	
Adjustment for Economic Assumptions				-0.164
Change Summary Explanation:				
FY 2007: \$1.200 Reprogrammed from Agent Based Logistics Processes to PRO-ACT project in IP/Mantech PE 0708011S. \$1.2M moved to Small Business Innovative Research program PE 0605502S				
FY2008 - \$.357M reduction due to Economic Assumptions and Contractor Efficiencies, plus Congressional Adds of \$33.266M.				
FY2009 - \$.061M increase due to a decrease for Economic Assumptions, offset by an increase for Inflation Savings.				
FY2010 - \$.164M reduction due to Economic Assumptions.				
C. Other Program Funding Summary: N/A				
D. Acquisition Strategy: N/A				
E. Performance Metrics: N/A				

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Exhibit R-2a, RDT&E Project Justification						Date: February 2008	
Appropriation/Budget Activity RDT&E, Defense-wide Budget Activity BA: 3				Project Name and Number Medical Logistics Network (MLN), Project 1 PROGRAM ELEMENT: 0603712S			
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project 1: Medical Logistics Network	2.882	2.882	2.945	2.822	2.896	2.953	3.000
RDT&E Articles Quantity - N/A							
A. Mission Description and Budget Item Justification:							
Defense Medical Logistics Transformation (DMLT) provides a comprehensive, standardized, unified, and policy compliant enterprise architecture, plan and implementation of initiatives to further unify the Medical Logistics Enterprise. The medical logistics community requires a multi-organizational, multi-disciplinary approach to future healthcare supply that spans the military services, the Office of the Secretary of Defense, our coalition partners, and commercial industry and involves diverse, yet complimentary functional disciplines such as cost estimating/financial management, system architecture and design, functional process mapping, transportation, telecommunication, networking, program management, contracting, engineering, and supply chain management.							
Netcentric Infrastructure and Implementation (NII) The Netcentric Infrastructure and Implementation initiative will provide DOD Medical enterprise with a .NET web service provisioning framework based on Service-Oriented Architecture. A services-based information environment extends effectively to outer reaches of the network, and allows the timely exchange of data among the various business systems and databases in an efficient and effective manner. Authoritative data sources distributed throughout the Enterprise can be leveraged, and unnecessary replication of data repositories will be reduced. Data services will reach a broader customer base compared to current technical solutions because data access will no longer be limited to the capabilities that are under direct command; rather, the partnering systems will benefit from a global, trusted, and reliable network. Adherence to the guidelines of Netcentric Operations will limit ad hoc design, discourage stove-pipe development, and reduce the development lifecycle. Metrics will provide feedback on value added and support the identification of further enhancement of this capability.							
Average Cost for Alternate Commercial Product Ordering Program (ACPOP) for Medical and Surgical Items: DLA emphasizes centralized procurement to reduce overall procurement costs. Some medical products are purchased locally although the same items may be available on centralized contracts or through Alternate Commercial Product Ordering Program (ACPOP). This project will develop a pilot to compare the average cost per transaction for items purchased through ACPPOP to local purchase of items through distributors to determine the cost avoidance for purchases under ACPPOP. It is anticipated that the results of this project will support future DLA initiatives to procure medical supplies in the most cost effective manner.							
Controlled Room Temperature Cold Chain Packaging Protocol Development: DLA purchases a large variety of pharmaceutical products requiring special environmental handling from distributor to the battlefield. This project will develop a pilot protocol to control packaging and shipping conditions for these medical items. Examples of these products are TamiFlu and Nerve Agent Antidote Auto-Injectors. These procedures will ensure that medical items reach the Warfighter in useable condition.							
Frozen Material Packaging Protocol Development To develop an Engineered/Third Party validated packaging protocol for frozen materials that can not be shipped on dry ice (-80 degrees C). Protocol would adhere to FDA-defined range of -25 to -10 degrees C. Currently, DLA Cold Chain Packaging locations only have the option to maintain frozen materials for shipment at Dry Ice temperatures (-80 degrees C), which is frequently							

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Project 1: Medical Logistics Network	2.882	2.882	2.945	2.822	2.896	2.953	3.000
RDT&E Articles Quantity - N/A							
too cold for many items due to physical structure weaknesses. As a result, we are forced to "borrow" resources from non-DLA entities to support shipping these types of materials. This protocol would allow us to use an FDA/USP compliant packaging protocol to move ALL temperature sensitive materials within DLA supply chains.							
Optimize Source Identification for DoD Readiness Requirements: Optimize identification and integration of best commercially available medical readiness items and provide a proactive approach to NSN management coupled with operational changes in DMLIIS processing, to enable focused and ongoing review and cleanup of NSN sourcing data. Develop and implement system data services that will review and evaluate, by NSN, current FLIS source references and compare against MEDPDB and automatically create source reference change actions (add, update and delete) in the DMLIIS application for review and approval by the NSN management community. Work with Theaters (Warfighters) to identify and standardize relationships between NSNs used in theater, TEWLS and in readiness assemblages, and provide best available commercial items and most advantageous procurement contract. This initiative will enhance bridging the gap between theater requirements and the commercially sourced wholesale supply chain also greatly improving the quality of NSN source reference information with associated impacts in downstream systems. Directly supports DLA Strategic Plan FY07-FY13; Goals 1 (Warfighter) and Goal 2 (Internal Process).							
B. Accomplishments/Planned Program:							
	FY 07	FY 08	FY 09	FY 10			
Accomplishment/ Effort/Subtotal Cost	2.882	2.882	2.945	2.822			
RDT&E Articles Quantity – N/A							
FY 2007 Accomplishments: (\$2.882) - - Continued Defense Medical Logistics Transformation (DMLT) Initiatives to incorporate the structure and architecture necessary to support expeditionary, modular force concepts integrating the end-to-end Medical Logistics Supply Chain. (\$2.659) - Completed architectural models to support BRAC-related integration of medical logistics activities. Analysis results being implemented at San Antonio Military Medical Center (SAMMC) BRAC location. Process improvements were implemented to enable more effective shared equipment procurement and lay foundations for regional consolidation of equipment requirements. Systems changes to DMLSS were identified to realize manpower efficiencies. The SAMMC equipment requirements initiative supports DoD and VA collaboration on shared procurement of medical capital equipment.							

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Project 1: Medical Logistics Network	2.882	2.882	2.945	2.822	2.896	2.953	3.000
RDT&E Articles Quantity - N/A							
- Completed initial phase of Defense Medical Materiel Standardization Program (DMMSP) to improve commonality of medical products used in institutional and operational missions. Identified common process and data-sharing needs to enable coordinated efforts among TRBOs, PEC and DMSB. Engaged DLIS in planning for more effective use of UDR data to support standardization activities. DMMSP supports DLA's Medical Materiel Executive Agent (MMEA) responsibilities for improving efficiency and effectiveness of Class VIII supply chain. - Completed Assemblage Life-Cycle Management (ALCM) process reengineering to coordinate efforts of Service Combat Developers, Service Materiel Developers, DSCP and DMSB in design, production and sustainment of medical sets, kit outfits and deployable assemblages. Resulting processes enable increased standardization of common medical capabilities for similar phases of care, and improved interoperability of clinical capabilities and assemblages in joint operations. ALCM supports the MMEA by reducing duplication and redundancy in the Class VIII supply chain for expeditionary operations as well as in management of surge and sustainment requirements. - Integrated process and systems architectural requirements from the MMEA Requirements Work Group into the DML Enterprise Architecture to support surge and sustainment planning. - Completed initial planning and methodology for Master Data Management (MDM), the implementation of Service-Oriented Architecture and web-services applications for future linkage of DSCP medical data to retail customers. • Initiated Average Cost for Alternate Commercial Product Ordering Program (ACPOP) pilot to develop an independently determined average cost to customers per item ordered via Prime Vendor ACPPOP vs. local purchase direct from manufacturers or distributors. This pilot will support future DLA initiatives to procure medical supplies in the most cost effective manner. (\$.196) • Initiated Controlled Room Temperature Cold Chain Packaging Protocol Development pilot to create procedures to control packaging and shipping conditions for pharmaceutical products requiring special environmental handling from distributor to the battlefield. This pilot will result in protocols that will ensure that medical items reach the Warfighter in useable condition, and reduce the spoilage and loss rate. (\$0.027) FY 2008 Plans: (\$2.882) Provide Medical Logisticians the architecture capabilities to support future Medical Logistics operations and ultimately the Defense Medical Logistics Transformation. Continue Defense Medical Logistics Transformation Initiatives to incorporate the structure and architecture necessary to support expeditionary, modular force concepts integrating the end-to-end Medical Logistics Supply Chain. Continue design and development of net-centric sharing of authoritative medical product data, support to standardization process, sharing of business intelligence and warehouse data, and support to Combatant Commanders' logistics dashboards. Complete enterprise architectural support for planning,							

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RDT&E Articles Quantity - N/A							
• execution and sustainment phases of medical logistics expeditionary operations. This work will document and improve processes and data-sharing requirements to link activities of COCOM medical planners and logisticians, DSCP, Theater Lead Agents for Medical Materiel (TLAMMs), TRANSCOM and forward medical logistics elements to improve end-to-end supply chain management in Joint and Coalition Operations. Develop architectural products supporting the establishment of authoritative sources for medical product data and linking those sources to the order fulfillment processes use in institutional and operational environments. Continue architectural support for DMMSP development and assemblage life-cycle management. (\$2.357) • Develop Netcentric Infrastructure and Implementation to provide DOD Medical enterprise with a .NET web service provisioning framework based on Service-Oriented Architecture. This initiative will support the timely exchange of data among the various business systems and databases in an efficient and effective manner effectively throughout the outer reaches of the network. Authoritative data sources distributed throughout the Enterprise can be leveraged, and unnecessary replication of data repositories will be reduced. Data services will reach a broader customer base than through current technical solutions because data access will no longer be limited to the capabilities that are under direct command; rather, the partnering systems will benefit from a global, trusted, and reliable network. (\$0.425) • Develop and validate packaging protocol for frozen materials within the FDA-defined range of -25 to -10 degrees C. Currently, DLA Cold Chain Packaging locations only have the option to maintain frozen materials for shipment at Dry Ice temperatures (-80 degrees C), which is frequently too cold for many items due to physical structure weaknesses. This protocol would allow us to use an FDA/USP compliant packaging protocol to move ALL temperature sensitive materials within DLA supply chains. . (\$0.035) • Optimize identification and integration of best commercially available medical readiness items and provide a proactive approach to NSN management coupled with operational changes in DMLIIS processing, to enable focused and ongoing review and cleanup of NSN sourcing data. Develop and implement system data services that will review and evaluate, by NSN, current FLIS source references and compare against MEDPDB and automatically create source reference change actions for review and approval by the NSN management community. Work with Theaters (Warfighters) to identify and standardize relationships between NSNs used in theater, TEWLS and in readiness assemblages, and provide best available commercial items and most advantageous procurement contract. (\$0.065)							

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Project 1: Medical Logistics Network	2.882	2.882	2.945	2.822	2.896	2.953	3.000
RDT&E Articles Quantity - N/A							
FY 2009 Plans: (\$2.945) - Provide Medical Logisticians the architecture capabilities to support future Medical Logistics operations and ultimately the Defense Medical Logistics Transformation. Continue Defense Medical Logistics Transformation Initiatives to incorporate the structure and architecture necessary to support expeditionary, modular force concepts integrating the end-to-end Medical Logistics Supply Chain. Continue design and development of net-centric sharing of authoritative medical product data, support to standardization process, sharing of business intelligence and warehouse data, and support to Combatant Commanders' logistics dashboards. Identify system architecture requirements to enable medical logistics capabilities in a net-centric operational warfighting environment. Plan enterprise architectural requirements for increased integration of DMLSS family of systems to include those in DMLSS-DLA, DMLSS retail and TEWLS systems. (\$2.448) - Continue to develop and expand capabilities of Netcentric Infrastructure . (\$0.497) FY 2010 Plans: (\$2.822) - Complete architectural planning for an enterprise-wide DMLSS solution that fulfills the DLA's MMEA responsibility for integration of systems supporting end-to-end Class VIII supply chain management. (\$2.273) - Continue to develop and expand capabilities of Netcentric Infrastructure operational capability. (\$.549) C. Other Program Funding Summary: N/A D. Acquisition Strategy: N/A E. Major Performers: Karta Technologies, Inc of San Antonio, TX is developing the architectural artifacts and process maps of the current and future Medical Logistics Supply Chain. These artifacts will guide the transformation of DMLSS-DLA and the medical logistics supply chain to meet the requirements of the future. Option 2 of the contract was exercised in April 2007 and the next Option is scheduled for January 2008.							

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Appropriation/Budget Activity RDT&E, Defense-wide Budget Activity BA: 3				Project Name and Number Weapon System Sustainment (WSS), Project 2 PROGRAM ELEMENT: 0603712S			
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project 2: Weapon System Sustainment	5.335	5.395	5.550	5.599	5.758	5.872	5.965
RDT&E Articles Quantity - N/A							
A. Mission Description and Budget Item Justification: Support Defense Logistics Agency (DLA) Strategic Plans Goals 1 and 2. The program spans multiple weapon systems and supply chains to improve internal processes, provide methods, reduce costs and lead times, and ultimately, improve readiness for DLA customers.							
The program is focused in four initiatives:							
• Planning Process Improvement: The program improves elements of current inventory policy models, assesses potential benefits of new technologies and seeks more efficient approaches to deliver customer requirements while reducing inventory and order fulfillment costs. • Weapon System Supply Chain Improvement: The program will reduce the effects of supply chain constraints to reduce production lead time (PLT) and backorders by focusing on particular classes of items whose performance is heavily impacted by market, materials and processes factors external to DLA. • Technical/Quality Process Improvement: The program improves internal efficiency and customer satisfaction through new tools and methods to proactively address supply issues resulting from current technical/quality processes. • Supplier Collaboration Process Improvement: The program will demonstrate tailored business processes for well-defined subsets of suppliers to improve quality and reduce cycle time and cost.							
B. Accomplishments/Planned Program							
	FY 07	FY 08	FY 09	FY 10			
Accomplishment/ Effort/Subtotal Cost	5.335	5.395	5.550	5.599			
RDT&E Articles Quantity – N/A							
FY 2007 Accomplishments: (\$5.335)							
• Planning Process Improvement: Accomplishments in this initiative were headlined by DLA acceptance of the Peak Policy for infrequently-demanded items to be used all high priority weapon systems for reduced inventory costs, backorders and procurement workload. Initial phases of projects to improve lead-time demand estimates, to assess the potential of a next generation inventory model and to investigate stocking options for very low cost items were completed successfully. Follow-on activities for lead-time demand and stocking low cost items were initiated because of their potential to reduce backorders and inventory cost. The next generation inventory model shows enormous potential to reduce backorders and inventory cost, and development will be continued in FY2008 after substantial socialization. Activities were initiated to harmonize the peak policy with the economic retention policy, to establish the basis for a new non-stocked versus “N” boundary and “N” versus “R” boundary so as to make the desired tradeoffs between customer service, inventory investment, and procurement actions, and to							

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Appropriation/Budget Activity RDT&E, Defense-wide Budget Activity BA: 3				Project Name and Number Weapon System Sustainment (WSS), Project 2 PROGRAM ELEMENT: 0603712S			
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project 2: Weapon System Sustainment	5.335	5.395	5.550	5.599	5.758	5.872	5.965
RDT&E Articles Quantity - N/A							
establish the feasibility of a new approach to forecasting system usage, subsystem replacements, and associated Class IX maintenance parts consumption for Army helicopters in variable operating environments. (\$2.161)							
• Weapon System Supply Chain Improvement: The joint effort with Warner Robins ALC (WRALC) to identify the root causes of Awaiting Parts (AWP) conditions with DLA-managed parts was successfully completed, and a follow-on effort to pursue its key recommendations in the area of improved forecasting was initiated. An effort was initiated to understand the supply chain constraints in production of high temperature turbine engine parts and to make recommendations for actions DLA could take to mitigate the financial impact within DSCR of long production lead-times for these parts. (\$.839) • Technical/Quality Process Improvement: The Generic Compound Analysis Tool (GCAT) was completed and is already in daily use at DSCP to make substitution and item reduction recommendations on O-rings. DSPO and J-334 accepted the responsibility for ownership, operation and maintenance of GCAT, and efforts were initiated to plan activities to broaden the utility of the GCAT concept across many different DLA commodities. A simulation model was completed and used to forecast savings of approximately \$20M annually from the use of modern technical data rather than the paper documents used today. Efforts were initiated to pilot a new business process to eliminate, or reduce the impact of, long backorders for FSC 5340 orders at DSCP, to develop recommendations for improvements to the Source Approval Request (SAR) process at DSCR, to recommend improvements to reduce the impact of other sources of cost, time and/or backorders such as: packaging and marking problems; disconnect between managing NIINs and managing customer orders; workload/budget/production/prioritization; and data scrubbing. (\$1.745) • Supplier Collaboration Process Improvement: A fast-paced effort was initiated and concluded to determine the potential value of adding selected vendors having catalogs containing commodity Class IX parts to the DoD EMALL. The conclusion was that Class IX commodity items could easily be added to the EMALL, and if these sources were accessed through the EMALL, savings in excess of \$30M annually could be realized instead of stocking these items and purchasing them through PACE or manual purchase. An effort was initiated to understand how the DLA and Boeing processes address solicitations for sole or restricted-source parts and to make recommendations for changes that will reduce the number of no-bid situations. Another effort was initiated to determine if and how DLA can contract for parts support for a group of FMS parts whose sole or principal customers are foreign countries. (\$.590)							
FY 2008 Plans: (\$5.395)							
• Planning Process Improvement: The projects initiated in FY2007 will be completed and several new projects will be initiated. Successful results in leadtime demand, economic retention and peak policy and stocking thresholds will be advocated for acceptance and implementation. A follow-on effort to the next generation inventory policy project completed in FY2007 will be initiated to mature this technology quickly so							

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Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project 2: Weapon System Sustainment	5.335	5.395	5.550	5.599	5.758	5.872	5.965
RDT&E Articles Quantity - N/A							
that the Agency can begin realizing the benefits sooner. New efforts will begin a thrust into aspects of inventory holding cost valuation and inclusion of storage volume considerations in stock level determination. (\$2.041)							
• Weapon System Supply Chain Improvement: The projects initiated in FY2007 will be completed and advocated for implementation in DSCR. Two new joint efforts with WRALC will be initiated. One of those efforts will address identified deficiencies in collaboration on demand issues, and the other will focus on piloting benefits to DLA and the Air Force from joint sustainment planning with the C-5 program office. Constraints on the supply chain providing specialized bearings or fasteners likely also will be assessed and recommendations made to reduce the effects of current long lead-times. (\$.972) • Technical/Quality Process Improvement: Five projects initiated in FY07 will be completed and successful results advocated for implementation in DSCP, DSCR and DSCC. Several new projects will be initiated including an effort to pilot the use of modern technical data as part of an effort to expand access to organic manufacturing sources where industrial capability is lacking. Another new effort will provide a tool to focus management attention on PQDRs that indicate particular source or industrial base sector trends. (\$2.152) • Supplier Collaboration Process Improvement: The project focused on FMS parts will be completed and a pilot test of the recommended approach conducted. If successful, implementation of the pilot approach will be pursued at DSCP, and implementation potential assessed at DSCC and DSCR. If the FY2007 project with Boeing to assess how to reduce the incidence of no bids from OEMs is successful and implementation is proceeding at DSCR, consideration will be given to broadening the approach, with modifications as required, to other OEMs whose circumstances and part portfolios are substantially different from those of Boeing. (\$.230)							
FY 2009 Plans: (\$5.550)							
• Planning Process Improvement: The projects initiated in FY2007 and 2008 will be completed and efforts instituted where warranted to assist in their implementation within DLA. New projects will continue to focus on improvements to internal processes, especially those involving demand planning, forecasting and inventory management. Benefits will continue to be better support to weapon systems with reduced inventory procurement and holding costs. (\$1.655) • Weapon System Supply Chain Improvement: This initiative will continue to focus on uniquely constrained supply chain situations within the industrial base and on particular customers where unique situations exist. The focus on program office centric joint sustainment planning will continue, applying lessons learned from the FY2008 project with the C-5 program office. Benefits will be realized in improved support to weapon systems through reduced backorders and reduced customer wait time. (\$1.599) • Technical/Quality Process Improvement: The prior emphasis on reducing backorder ages through better prediction of upcoming backorder and resolution of root causes will diminish. New projects will greatly expand the aspect of implementing modern technical data capabilities							

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Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project 2: Weapon System Sustainment	5.335	5.395	5.550	5.599	5.758	5.872	5.965
RDT&E Articles Quantity - N/A							
and streamlining the current procedures for securing and funding required engineering support from the Service Engineering Support Activities (ESAs). Benefits from this new emphasis principally will be reduced PLT and parts costs, along with access to additional sources. (\$1.799)							
Supplier Collaboration Process Improvement: The on-going process of EBS maturation is expected to open up consideration of improvements identified by functional users in new business processes associated with EBS. Particular emphasis will be placed on tailoring supply chain management processes for particular situations and needs. Benefits are expected in shorter ALTs and PLTs, lower acquisition unit costs, and reduced incidence of quality problems. (\$.497)							
FY 2010 Plans: (\$5.599)							
- Planning Process Improvement: The emphasis on forecasting and demand and supply planning in this initiative will diminish in FY2010, with efforts in those areas largely consisting of any wrap-up activities to foster implementation of the next generation inventory model. New projects will emphasize innovative approaches to improving inventory cost and performance through consideration of weapon system usage experience and plans by customers. (\$.793) - Weapon System Supply Chain Improvement: This initiative will continue to focus on uniquely constrained supply chain situations within the industrial base and on particular customers where unique situations exist. The focus on program office centric joint sustainment planning will increase with involvement of program offices in all three Services. (\$2.293) - Technical/Quality Process Improvement: This initiative will continue an emphasis on the use of modern technical in parts acquisition and on specific tools for specific tech/quality functions. Included in the latter category could be policies and enabling tools to harmonize parts ordering between managing NIINs and managing customer orders. (\$1.993) - Supplier Collaboration Process Improvement: by 2010 the program will move into piloting improvements to the business processes which manage the relationship between the customer-facing organizations, the supplier-facing organizations and the budgeting functions in order to demonstrate efficiencies that could be realized by implementing alternate strategies. (\$.520)							
C. Other Program Funding Summary: N/A							
D. Acquisition Strategy: N/A							
E. Major Performers: N/A							

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Project 3: Supply Chain Management	3.637	2.655	2.931	3.041	3.271	3.337	3.387
RDT&E Articles Quantity - N/A							
A. Mission Description and Budget Item Justification: DLA has organized along Supply Chains to provide an integrated, combat logistics solution that is coordinated among the services and across DoD. There is a need for the Agency to stay abreast of the latest supply chain management principals and techniques that will improve the supply availability of DLA-managed items by managing supply chains to shorten lead times and reduce costs. The dynamic nature of DLA's mission requires a flexible R&D mechanism to rapidly take advantage of the evolving supply chain improvements and innovations.							
B. Accomplishments/Planned Program							
	FY 07	FY 08	FY 09	FY 10			
Accomplishment/ Effort/Subtotal Cost	3.637	2.655	2.931	3.041			
RDT&E Articles Quantity – N/A							
FY 2007 Accomplishments: (\$3.637) - TentNet Efforts to enhance the supply chain for portable shelters so that peacetime and wartime supply availability can be raised to reasonable levels. (\$.833) - Support DLA's Advanced Concept Technology Demonstration by developing supply requirements for Node Management from the perspective of the DLA Logistics Operations Center. (\$2.804) FY 2008- 2010 Plans: Supply Chain Initiatives and opportunities continue to develop and pursue emerging Supply Chain Management opportunities as they evolve.							
C. Other Program Funding Summary: N/A							
D. Acquisition Strategy: N/A							

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Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project 3: Supply Chain Management	3.637	2.655	2.931	3.041	3.271	3.337	3.387
RDT&E Articles Quantity - N/A							
E. Major Performers: - Bondcote Corporation – Coated Industrial Fabrics - Omnova Solutions – Coated Industrial Fabrics - Johnson Outdoors – Eureka! Tents - TopTec Tents – Tent Manufacturing - Outdoor Venture Corporation – Tent Manufacturing - Anchor Industries – Tent Manufacturing - FTL Design Engineering Studio – Design							

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Exhibit R-2a, RDT&E Project Justification						Date: February 2008	
Appropriation/Budget Activity RDT&E, Defense-wide Budget Activity BA: 3				Project Name and Number Strategic Distribution & Reutilization (SDR), Project 4 PROGRAM ELEMENT: 0603712S			
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project 4: Strategic Distribution & Reutilization	3.023	3.369	3.513	3.553	3.679	3.776	3.854
RDT&E Articles Quantity - N/A							
A. Mission Description and Budget Item Justification: This project consists of two thrusts: Node Management and Deployable Depot (NoMaDD) and Reutilization Risk Reduction (R3). NoMaDD is an approved FY 2006-FY 2008 Advanced Concept Technology Demonstration (ACTD) that will develop, integrate, demonstrate, and transition Information Technology (IT) and field-operable material management that transforms logistics support of expeditionary warfare and humanitarian operations. Reutilization Risk Reduction is focused on reducing risks that militarily-sensitive equipment will be sold to potential enemies or other parties that could use the surplus material for nefarious purposes.							
B. Accomplishments/Planned Program							
	FY 07	FY 08	FY 09	FY 10			
Accomplishment/ Effort/Subtotal Cost	3.023	3.369	3.513	3.553			
RDT&E Articles Quantity – N/A							
FY 2007 Accomplishments: Continued spiral development/demonstration of NM capabilities, including tools for distribution pipeline management, fuels distribution, and joint asset visibility. Completed procurement of Deployable Distribution Center (DDXX) equipment and continue training, test, and evaluation. CONOPS, TTPs, IAPs, and transition plans were refined. Proven NM capabilities will move into the Army's Battle Command Sustainment Support System (BCS3) for disconnected users and into USTRANSCOM's Intelligent Road/Rail Information Server (IRRIS) for those with worldwide web access. (\$3.023)							
FY 2008-2010 Plans: Conduct NoMaDD Military Utility Assessments and Extended User Evaluations, correct deficiencies, and complete transition. Test and implement baseline retrograde and reutilization capabilities. Develop tools to extend and improve deployable distribution capabilities, including retrograde, inventory planning tools, and systems to synchronize supply chain and distribution center workloads. (\$10.435)							
C. Other Program Funding Summary: NoMaDD is jointly funded with United States Transportation Command (USTRANSCOM) funding (Program Element 0603713) in FY 2006 (\$1.5M), FY 2007 (\$2M), FY2008 (\$2.95M), and FY2009 (\$2.6M). The program has been approved as an Office of the Secretary of Defense (OSD) sponsored Advanced Concept Technology Demonstrations (ACTD) and OSD will contribute \$6M through FY 2008.							
D. Acquisition Strategy: N/A							
E. Major Performers: PMO BCS3, PMO IRRIS and NSWC CRANE							

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Exhibit R-2a, RDT&E Project Justification						Date: February 2008	
Appropriation/Budget Activity RDT&E, Defense-wide Budget Activity BA: 3				Project Name and Number Energy Readiness Program (ERP), Project 5 PROGRAM ELEMENT: 0603712S			
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project 5: Energy Readiness Program	1.801	2.050	2.152	2.165	2.226	2.270	2.306
RDT&E Articles Quantity - N/A							
A. Mission Description and Budget Item Justification: • Program Management Office Support (PMO) for developing program strategies and goals, preparing documentation for the program, and performing quick reaction studies and analysis. • Alternate Energy Development (AED) to include synthetic fuel specifications and acquisition plan; renewable fuels studies and planning, continued study of the use of hydrogen by DoD, and other directives specified in the Energy Policy Act (EPA) of 2005. • Testing and approving of additional +100 Thermal Stability Additives (TSA) for use in Jet Propulsion Fuel (JP-8), and additional additive studies for +100 Low Temperature and Static Dissipater. • Study and implementation of Automated Information and Data Collection (AIDC) to Defense Energy Supply Center (DESC) business processes, and automated adaptive planning tool to optimize the class III supply chain.							
B. Accomplishments/Planned Program							
	FY 07	FY 08	FY 09	FY 10			
Accomplishment/ Effort/Subtotal Cost	1.801	2.050	2.152	2.165			
RDT&E Articles Quantity – N/A							
FY 2007 Accomplishments: (\$1.801) - Continued PMO support in program implementation and planning (\$.326 PMO), Operational Manager (OM) support to the NoMaDD ACTD (\$.400) Final report of the Additive Study and initial testing of Low Temperature additive and Static Dissipater additive (\$.1.075 TSA)							
FY 2008 Plans: (\$2.050) - Continued PMO support in program implementation and planning (\$.223 PMO), Operational Manager (OM) support to the NoMaDD ACTD (\$.400)							
FY 2009 Plans: (\$2.158) - Continued PMO support in program implementation and planning (\$.232 PMO), Full scale testing of synthetic fuel under assured fuels initiative and continued implementation of Hydrogen Logistics Strategy (\$1.498 AED), Conduct studies and analysis on initial roll out and deployment of RFID capability (\$.428 AIDC).							
FY 2010 Plans: (\$2.152) This is still in development							

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Exhibit R-2a, RDT&E Project Justification							Date: February 2008
Appropriation/Budget Activity RDT&E, Defense-wide Budget Activity BA: 3				Project Name and Number Energy Readiness Program (ERP), Project 5 PROGRAM ELEMENT: 0603712S			
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project 5: Energy Readiness Program	1.801	2.050	2.152	2.165	2.226	2.270	2.306
RDT&E Articles Quantity - N/A							
C. Other Program Funding Summary: N/A D. Acquisition Strategy: N/A E. Major Performers: - Logistics Management Institute (awarded 04/06) - Supporting DLA/DESC with general office support coupled with detailed studies and analysis (PMO), as well as hydrogen and fuel cells related studies and strategic planning (AED). - Air Force Research Lab (AFRL) and NAVAIR - Supporting studies and testing of thermal stability additive (TSA) and additive detection.							

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Exhibit R-2a, RDT&E Project Justification						Date: February 2008	
Appropriation/Budget Activity RDT&E, Defense-wide Budget Activity BA: 3				Project Name and Number Defense Logistics Information Research (DLIR), Project 6 PROGRAM ELEMENT: 0603712S			
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project 6: Defense Logistics Information Research	2.282	2.267	2.284	2.293	2.353	2.399	2.439
RDT&E Articles Quantity - N/A							
A. Mission Description and Budget Item Justification: The Defense Logistics Information Research (DLIR) program objective is to research, identify, and implement potential or existing technologies using high-risk, high-payoff tools, methods, techniques, and products. The DLIR program partners with commercial industry to perform short-term projects (STPs) in various logistics business areas which align with the Defense Logistics Agency’s (DLA’s) strategic vision. DLIR improves functional and business processes using the latest technologies available, which support the nation’s warfighter. The technical areas of interest are: - o Enhancement of Federal Catalog & Related Logistics Information: Researches and identifies avenues to increase the technical value and quality of logistics data while the core process is applying customer-focused advancements to the supply chain. - o Development of Logistics Data Interoperability & Availability. Enhances the functionality and compatibility of data in a complex data environment using supply chain relationships and lifecycle management to allow flexible visibility. - o Relate Government/Commercial Item Descriptions & Taxonomies to Supplier Capabilities: Enhances DLA’s visibility, functionality, and compatibility of end items to allow automated sourcing to commercial industry. It further focuses on the taxonomies to enable a diverse and comprehensive understanding to deliver supply chain excellence.							
B. Accomplishments/Planned Program. Three Technical Solutions Council meetings in each of the focus areas involving the 17 industry partners were held. The purpose of these council meetings was to exchange information on technology problems facing both government and industry and to discuss possible solutions using new technology.							
	FY 07	FY 08	FY 09	FY 10			
Accomplishment/ Effort/Subtotal Cost	2.282	2.267	2.284	2.293			
RDT&E Articles Quantity – N/A							
FY 2007 Accomplishments: (\$2.282) • Continued focus on Technical Solutions Councils to address new technology and methodology in each area. • Focused on capability gap areas which included customer-focused supply chain and logistics data and addressed the best-of-breed processes, practices and technology, and supply chain visibility and availability. • Awarded seven (7) STPs based on industry opportunity briefings. The STPs goals are to: - Use intelligent technologies (focused web crawlers, ontology directed extraction, and optical character recognition) to enrich the Federal Cataloging System (FCS).							

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Exhibit R-2a, RDT&E Project Justification						Date: February 2008	
Appropriation/Budget Activity RDT&E, Defense-wide Budget Activity BA: 3				Project Name and Number Defense Logistics Information Readiness (DLI), Project 6 PROGRAM ELEMENT: 0603712S			
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project 6: Defense Logistics Information Readiness	2.282	2.267	2.284	2.293	2.353	2.399	2.439
RDT&E Articles Quantity - N/A							
FY 2008-2010 Plans, con't: - Re-solicit Broad Agency Announcement (BAA). The Defense Logistics Information Service (DLIS), as a corporate entity, will review progress and impact of Technical Solutions Councils and address possible new technical areas and continue to focus on capability gap areas such as: - o Customer-focused supply chain & logistics data and best-of-breed processes, practices & technology - o Comprehensive supply chain visibility & availability - o Logistics data functionality and compatibility to commercial industry data. - o Environmental and Green programs							
- Award short-term R&D projects in each reviewed technical area of interest after opportunity briefings.							
C. Other Program Funding Summary: N/A							
D. Acquisition Strategy: N/A							
E. Major Performers: N/A							

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Exhibit R-2a, RDT&E Project Justification						Date: February 2008	
Appropriation/Budget Activity RDT&E, Defense-wide Budget Activity BA: 3				Project Name and Number Other Congressional Adds (OCAs), Project 7 PROGRAM ELEMENT: 0603712S			
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project 7: Other Congressional Adds	33.670	33.266	0	0	0	0	0
RDT&E Articles Quantity - N/A							
A. Mission Description and Budget Item Justification: Congressionally added programs for the Logistics Research and Development (Log R&D) program element, along with explanation, are provided below. B. Accomplishments/Planned Program							
	FY 07	FY 08	FY 09	FY 10			
Accomplishment/ Effort/Subtotal Cost	33.670	33.266	0	0			
RDT&E Articles Quantity – N/A							
FY 2007 Accomplishments: • E/CIT Program - Embedded Passives R&D Testbed (EPT) - Funds provided for the Emerging/Critical Interconnection Technology (ECIT) program. The ECIT program facilitates the emergence of new interconnect technologies within North America and accelerates application into Warfighter applications through industrial and academic extension. • Vehicle Fuel Cell (VFC) - Commercialized the use of fuel cells in transportation applications to promote early adoption among military administrative vehicles. • New England Manufacturing (NEM) - Improve DoD access to Small and Medium sized Manufacturers (SMEs) in the New England area; This includes Maine, Vermont, New Hampshire, Massachusetts, Rhode Island and Connecticut. • Distributed Inventory Management System (DIM) - Cal State University Long Beach (CSULB) has developed an innovative approach to managing large-scale ad hoc inventory environments known as the Distributed Inventory Management System (DIMS). DIMS combine proprietary location techniques with distributed information nodes to form a self-organized network to track inventory. The combination of these techniques can provide decision makers, material handling workers, and operational personnel with location information within a staging area or warehouse as well as essential information about content and status of the inventory. • Hydrogen Logistics Fuel Initiative (HLF) - Funds provided for awards against for H2 forklift Pilots and the Solid Hydrogen • Solid Hydrogen Storage and Fuel Cell Systems (SHS) - Forklift/GSE Solid Hydrogen Storage and Fuel Cell technologies. Integration, demonstration, evaluation and manufacturing readiness assessment of components and systems for DoD adoption • Solid Hydrogen Storage Initiative (SHI) - Funds provided for awards against for H2 forklift Pilots and the Solid Hydrogen • Spray Technique Analysis & Research/Defense (STR) - Funds are provided to extend the Spray Technique & Research for Defense (STAR4D) effort through January 2009, exercising the first contract option.							

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Exhibit R-2a, RDT&E Project Justification						Date: February 2008	
Appropriation/Budget Activity RDT&E, Defense-wide BA: 3				Project Name and Number Other Congressional Adds (OCAs), Project 7			
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project 7: Other Congressional Adds	33.670	33.266	0	0	0	0	0
RDT&E Articles Quantity - N/A							
Defense Tech Showcase Initiative (DTS) – TBD • Florida Defense Manufacturing Initiative (FDM) - • Advanced Mobile Gas-to-Liquid Fueller (GTL) - Funds are provided for the Defense Base Operating Power task. • Defense Fuel Cell Locomotive (FCL) - Phase 1 - Fuel Cell Hybrid Locomotive • High Energy Battery Development for Aerial Vehicles (HEB) - Develop an experimental High Energy lithium rechargeable battery for miniature Unmanned Aerial Vehicles (UAV). The battery will incorporate new cell technology referred to as ANLCC which will combine cathode material developed from research by Argonne National Laboratory and couple it with high capacity carbon material developed by EnerDel. • Next Generation Manufacturing Tech Initiatives (NGT) - The purpose of the NGMTI is to accelerate the development and implementation of breakthrough manufacturing technologies in support of the transformation of the defense industrial base. The NGMTI plan targets the Defense industry (cross-service/DoD-wide) from the perspective of providing quantifiable benefits to the warfighter. This is for work in the fuel cells area. Contract # N0016406D6655 • Emergence Power Source for National Guardsmen (EPS) - Emergency Back up Power Supply - 5KW Fuel Cells							
C. Other Program Funding Summary: N/A							
D. Acquisition Strategy: N/A							
E. Major Performers: See information associated with each project provided under 2007 Plans.							

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Exhibit R-2a, RDT&E Project Justification						Date: February 2008	
Appropriation/Budget Activity RDT&E, Defense-wide Budget Activity BA: 3				Project Name and Number Continuous Acquisition Lifecycle Support (CALs), Project #8 PROGRAM ELEMENT: 0603712S			
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project #8: Continuous Acquisition & Lifecycle Support	3.902	3.975	0	0	0	0	0
RDT&E Articles Quantity - N/A							
A. Mission Description and Budget Item Justification: Information and information technology impact almost every functional component of the DoD, from tactical units to the supply lines that support them. In fact, Joint Vision 2020’s central goal is the capability of collecting, processing, and disseminating a steady flow of information to U.S. forces, while exploiting or denying an adversary’s ability to access that information.							
To this end, the DoD has embarked on a set of critical and ambitious programs. These programs are to insure that information technology plays a key role in achieving war fighter superiority in the 21st century. Embodied in the DoD 2020 logistics vision are integrated supply chains focused on meeting war fighter requirements at the point of need. This, in turn has caused the DoD to insure that all automated information systems have a degree of “interoperability”.							
The main goal of the DoD’s Information Technology initiatives is a shared data environment. This environment supports the DoD 2020 Logistics Vision and all five key logistics initiatives. It provides users the capability to employ automated tools that accomplish tasks more effectively and efficiently and that exchange current and accurate information in a timelier manner across enterprises.							
B. Accomplishments/Planned Program							
	FY 07	FY 08	FY 09	FY 10			
Accomplishment/ Effort/Subtotal Cost	3.902	3.975	0	0			
RDT&E Articles Quantity – N/A							
FY 2007 Accomplishments (\$3.902):							
- On-going support to the Joint Logistics Vision 2020. - Continuation of the DoD Future Logistics Enterprise (FLE) initiative. - Supply Chain Management and Operational Reference Modeling implementation - DoD Enterprise Modeling and Performance Based Logistics - Net Centric Enterprise Services - DoD Corrosion Exchange Initiative - Satisfied the customer requirements at the point of need - Continue the initiative to reduce cycle times to meet dynamic warfighting requirements (i.e., customer wait time) -							

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Exhibit R-2a, RDT&E Project Justification						Date: February 2008	
Appropriation/Budget Activity RDT&E, Defense-wide Budget Activity BA: 3				Project Name and Number Continuous Acquisition Lifecycle Support (CALs), Project #8 PROGRAM ELEMENT: 0603712S			
Cost (\$ in millions)	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Project #8: CALs	3.902	3.975	0	0	0	0	0
RDT&E Articles Quantity - N/A							
- On-going efforts to replace large investments in infrastructure with information superiority, interoperability, information assurance, security, and accuracy - Continual support to provide a high degree of information security and audit capabilities							
FY 2008 Plans (\$3.975): • Continued support for TC AIMS II Single User Representative and Joint Requirements Support • Defense Collaboration Network/International Collaboration Network (DCN/ICN): • Internet Technologies Support - Continued support for DoD IT Standards Governance Support, the Joint • Logistics Vision 2020 and the DoD FLE Initiative - Ongoing effort for the DoD DISA Net Centric Enterprise Services Web • Services Technology Support - DoD Leverage Point Modeling and Dynamic Simulation Assessment - DoD Enterprise Modeling and Performance Based Logistics - Complete DoD Corrosion Exchange Initiative							
C. Other Program Funding Summary: N/A							
D. Acquisition Strategy: N/A							
E. Major Performers: N/A							