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<b>Exhibit R-2, RDT&amp;E Budget Item Justification</b>				<b>Date:</b> February 2006			
<b>APPROPRIATION/BUDGET ACTIVITY</b> RDT&E, Defense-Wide/05				<b>R-1 ITEM NOMENCLATURE</b> Defense Message System/PE 0303129K			
COST (in millions)	FY05	FY06	FY07	FY08	FY09	FY10	FY11
Defense Message System/DM01	9.179	13.176	11.202	7.621	7.596	7.822	8.113

**A. Mission Description and Budget Item Justification:**

The Defense Message System (DMS) provides secure and accountable messaging services to meet the full range of organizational and individual messaging needs throughout the Department of Defense (DoD). The Office of Assistant Secretary of Defense for Networks, Integration and Information (OASD/NII) directed development of DMS and mandated DoD's transition from legacy systems to DMS. DMS fulfills Joint Staff validated and prioritized operational requirements for an integrated writer-reader capable, organizational messaging system that is accessible worldwide (to include tactically deployed military personnel), and interfaces to Allies. DMS utilizes Commercial-Off-the-Shelf (COTS) and modified COTS components to provide multi-media messaging and directory capabilities that complement and leverage the Global Information Grid (GIG). DMS capability exceeds that of pure COTS applications with reliable handling of information at all classification levels, compartments, and handling instructions, thus meeting DoD's unique messaging requirements and maintaining interoperability with our Allies. DMS incorporates state-of-the-art information technologies, including the internationally developed Allied Communications Protocol (ACP) 120 implementation of the Common Security Protocol (CSP), which provides automated access controls for compartments, code words, and caveats. Public Key Infrastructure (PKI) certificates are used for authentication and access control. DMS utilizes DoD Class 4 PKI products developed by the National Security Agency (NSA) to provide message signature and encryption via approved algorithms and protocols (FORTEZZA). This is referred to as DMS "high grade" service and supports the level of protection required for unclassified and classified military organizational messaging. A key tenet of the DMS acquisition strategy was to leverage commercial products to the maximum extent possible. This strategy necessitates continued software integration and testing of commercial product updates (operating systems and applications) throughout the life cycle to avoid obsolescence and to ensure adequate life cycle support.

DISA is working with the Joint Staff, Services, Agencies, and industry to insure DoD's Command and Control (C2) messaging requirements are met through convergence with emerging commercial capabilities. This Program Element (PE) is under Budget Activity 5 and involves major upgrades that improve system performance and extend useful service life. A number of DMS products formerly provided by NSA will be maintained by DISA in FY 2006 as part of each maintenance release. While these products will become part of DMS releases (including operating system updates) and result in an increase to RDT&E within PE 0303129K, total Program budget has been reduced to sustainment levels based on an

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anticipated reduction in commercial technology refresh.

Accomplishments/Planned Program:

*DMS Maintenance Release	<u>FY 05</u>	<u>FY 06</u>	<u>FY 07</u>
Subtotal Cost	4.593	5.450	7.272

\*Note FY 2005 activity was dually funded through PE 0303129K and Information Assurance, PE 0303140K. Starting in FY 2006, the effort is funded from PE 0303129K only, with RDT&E funds increased accordingly to meet program requirements. While total DMS program budget has decreased, realignment of program elements within DISA has increased RDT&E funds in PE 0303129K.

RDT&E funds support software integration and developmental testing activities required to avoid complete divergence of DMS products from current commercial technology and activities required to meet evolving DoD security policies and counter evolving information warfare threats. Products newly implemented by the Services and Agencies must also be tested and integrated into the system to ensure compatibility and interoperability and for configuration management. System improvements, such as patches (for bug fixes), commercial service packs, and mitigation of emerging security vulnerabilities, are integrated and implemented through DMS software releases, which are similar to commercial Service Packs. During FY 2005, DMS RDT&E funds provided for the final phase of integration, and testing of major Directory Security Enhancements (DSE) resulting from an OSD mandated system security assessment (conducted by NSA). These enhancements increased the robustness of security for organizational messaging through Top Secret/SCI and are required for implementation of DMS within the Intelligence Community (IC).

Beginning in FY 2006, a number of DMS products formerly provided by NSA will begin to be maintained by DISA (updated and integrated as part of each DMS Release), including operating system updates. Future DMS releases will provide for engineering and integration of security, interoperability, and communications support capabilities and functionality unique to DMS operations in the IC and tactical environments. Areas of focus will be resolution of IC- functional

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capabilities and legacy interoperability issues that are identified as the IC increases their implementation of DMS. In addition, DMS security services (FORTEZZA) will be migrated from a principally client/server topology to a principally domain or "boundary server" topology. This represents a significant evolution of the DMS to provide a higher degree of user service while removing the complexities associated with FORTEZZA from the users' workstations. To allow full-scale implementation, existing products will require significant performance and scalability enhancements. In FY 2006 and FY 2007, the DMS program will continue to maintain a number of DMS products formerly provided by NSA in addition to the regular suite of DMS products originally developed and maintained by DISA. The full set of products required to provide the full range of DMS functionality will continue to update and integrate as part of each DMS Release (including operating system updates) until the system is replaced and/or users are migrated to another alternative command and control messaging solution.

DMS Systems Engineering	<u>FY 05</u>	<u>FY 06</u>	<u>FY 07</u>
Subtotal Cost	2.283	4.261	0.000

RDT&E funds support system engineering activities associated with DMS releases (above), and activities required in support of evolving DoD security policies and to counter evolving information warfare threats. The supported tasks include program and systems management, technical assessments of system performance against operational requirements, and analysis of recommended solutions to any identified deficiencies or security vulnerabilities. During FY 2005, the primary systems engineering focus was translation of top-level requirements for improved system level and directory security into more detailed specifications and product plans. Focus for FY 2006 will be assessment of and resolution of system scalability issues. As systems engineering functions become more maintenance oriented in the sustainment phase of the DMS life cycle, these functions will be performed with O&M.

*Test Support	<u>FY 05</u>	<u>FY 06</u>	<u>FY 07</u>
Subtotal Cost	2.303	3.465	3.930

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DMS releases undergo developmental, operational, and security testing before widespread fielding. The Joint Interoperability Test Command (JITC) provides DMS test support for all new releases, including correction of problems identified with product functionality or system capability. Information Assurance Vulnerability Alerts (IAVAs) are continuously assessed and often require product changes either within a software release or asynchronously. Requisite product changes are tested and delivered to protect and sustain the fielded system. In FY 2005, DMS Release 3.1 (which included final implementation of DSE mandated by OSD) underwent initial operational testing and implementation at operational test sites. In FY 2006 and FY 2007, changes identified through operational usage will be implemented after completion of appropriate developmental and operational tests.

B. Program Change Summary:

	<u>FY 05</u>	<u>FY 06</u>	<u>FY 07</u>
Previous President's Budget	5.584	13.367	11.050
Current Submission	9.179	13.176	11.202
Total Adjustments	3.595	-0.191	0.152

Change Summary Explanation:

FY 2005 change was due to below threshold reprogramming; FY2006 change is due to undistributed congressional reductions to the Defense-wide RDT&E appropriation; FY2007 change is due to revised fiscal guidance.

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**C. Other Program Funding Summary:**

	<u>FY 05</u>	<u>FY 06</u>	<u>FY 07</u>	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>To Complete</u>	<u>Total Cost</u>
Procurement, DW	4.675	8.792	6.247	4.351	4.842	5.093	4.999	Contg	Contg
O&M, DW	24.993	20.262	18.121	15.664	17.878	17.983	17.761	Contg	Contg

**D. Acquisition Strategy:** The overall strategy is based upon the fundamental premise that Commercial-Off-the-Shelf products will continue their evolution through the constant refresh of commercial technology. To maintain an interoperable system, DMS will continue to use a single contractor as an overall integrator. Contract Administration is under a fee for service arrangement by the DMS Contracting Office, which is based at Maxwell Air Force Base - Gunter Annex, Alabama. Additionally, DMS utilizes contract vehicles within DISA to acquire other equipment and services to support the implementation of DMS such as the Next Generation Contract. Contracts have been competitively awarded and provide support in the following areas: program planning and control; analytic services of the DMS system integration; organizational messaging; tactical deployment; operations; configuration management; and training and logistics. These contracts also provide support for the fielding of Virtual Private Networking (VPN) technology that provides protection for specific aspects of the DMS backbone. The DMS employs several strategies for the acquisition of products and services:

1. Ordering of DMS hardware, software, integration, engineering and technical services from the DMS integration contract.
2. Standard commercial products and services required to accomplish DMS implementation are procured via existing GSA Schedule or other high volume/ID-IQ contract vehicles. Specialized security products (libraries/drivers) are currently provided by NSA and incorporated as Government Furnished Equipment (GFE) by the integrator. Beginning in FY 2006, a number of DMS products formerly provided by NSA will begin to be maintained by DISA as part of the competed follow-on integration contract support.

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E. Performance Metrics:

Key Performance Parameters (KPPs) were established to ensure DMS system performance meets or exceeds critical operational requirements contained in the validated Joint Staff requirements document. For each KPP, an objective and threshold value has been established, and measures are monitored each month. There are 24 KPPs for DMS, as defined in the DMS Acquisition Program Baseline. A subset of these KPP's is described below.

KPP Name	Objective	Threshold	Status
Backbone System Availability	≥ 99% availability of Regional Node	99.67%	Green
Local Site Availability	≥ 99% availability of Commissioned Sites	99.4%	Green
Directory Search, Level 5-8	≤ 5 sec for DMS user over Network LAN	0.82 sec	Green
Directory Browse, Level 5-8	≤ 20 Sec for DMS user over Network LAN	9.74 sec	Green
Backbone Speed of Service	Normal - ≤ 20 min for speed of service	1.53 min	Green
Directory Accuracy (Data Errors)	≤ 2% detected via scan	1.3%	Green

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Exhibit R-3 Cost Analysis						DATE: February 2006				
APPROPRIATION/BUDGET ACTIVITY			PROGRAM ELEMENT					PROJECT NAME AND NUMBER		
RDT&E, Defense-Wide/05			Defense Message System (DMS)/PE 0303129K					Defense Message System/DM01		
Cost Category	Contract Method & Type	Performing Activity & Location	Total PYs Cost	FY 06 Cost	FY 06 Award Date	FY 07 Cost	FY 07 Award Date	Cost To Complete	Total Cost	Target Value of Contract
<u>Product Development</u>										
Maintenance Release & Sys Engineering	CPAF/C	Lockheed Martin, Manassas, VA	27.652	9.511	05/06	7.272	05/07	0	44.435	44.435
Systems Engineering	MIPR	Field Security Ops/ DISA, Letterkenny Army Depot, PA	0.000	0.100	06/06	0.000	N/A	0	0.100	0.100
	MIPR	Joint Inter-Operability Test Command (JITC), Indian Head, MD	0.000	0.100	04/06	0.000	N/A	0	0.100	0.100
Subtotal Product Development			27.652	9.711		7.272				
<u>Test and Evaluation</u>										
Developmental Test & Evaluation	MIPR	Joint Inter-Operability Test Command (JITC), Indian Head, MD	6.696	2.915	10/05	2.750	10/06	0	12.361	12.361
	CPAF/SS	Data Systems Analysts Fairfax, VA	1.570	0.000	01/06	0.550	01/07	0	2.120	2.120
Conduct ST&E	MIPR	Field Security Ops/ DISA, Letterkenny Army Depot, PA	0.000	0.000	06/06	0.080	06/07	0	0.080	0.080
Operational Test & Evaluation	MIPR	JITC Ft Huachuca, AZ	1.050	0.550	10/05	0.550	10/06	0	2.150	2.150
Subtotal Test and Evaluation			9.316	3.465		3.930				

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APPROPRIATION/BUDGET ACTIVITY			PROGRAM ELEMENT				PROJECT NAME AND NUMBER			
RDT&E, Defense-Wide/05			Defense Message System (DMS)/PE 0303129K				Defense Message System/DM01			
Cost Category	Contract Method & Type	Performing Activity & Location	Total PYs Cost	FY 06 Cost	FY 06 Award Date	FY07 Cost	FY 07 Award Date	Cost To Complete	Total Cost	Target Value of Contract
TOTAL			36.968	13.176		11.202				



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Exhibit R-4 Schedule Profile																Date: February 2006															
APPROPRIATION/BUDGET ACTIVITY RDT&E, Defense-Wide/05								Program Element Number and Name Defense Message System PE 0303129K																Project Number and Name DMS/DM01							
Fiscal Year	2005				2006				2007				2008				2009				2010				2011						
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4			
DMS Product Development and Testing Assessment (DMS R3.1 Maintenance Release and yearly Updates)	△	△	△		△		△		△		△		△		△		△		△		△		△		△		△				
Security Product Development and Testing		△				△				△				△				△				△				△					

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Exhibit R-4 Schedule Profile																Date: February 2006												
APPROPRIATION/BUDGET ACTIVITY RDT&E, Defense-Wide/05								Program Element Number and Name Defense Message System PE 0303129K												Project Number and Name DMS/DM01								
Fiscal Year	2005				2006				2007				2008				2009				2010				2011			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
DMS Product Operational Assessment (DMS R3.1 Maintenance Release and yearly Updates)			△		△			△	△			△	△			△	△			△	△			△	△			△
	△		△		△			△	△			△	△			△	△			△	△			△	△			△
Implementation to Infrastructure	△		△		△			△	△			△	△			△	△			△	△			△	△			△

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Exhibit R-4a Schedule Detail				DATE: February 2006			
APPROPRIATION/BUDGET ACTIVITY		PROGRAM ELEMENT			PROJECT NAME AND NUMBER		
RDT&E, Defense-Wide/05		Defense Message System / PE 0303129K			DMS / DM01		
<u>Schedule Profile</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
Begin Development and Testing of DMS R3.1 MR & yearly Updates	1Q - 3Q	1Q & 3Q	1Q & 3Q	1Q & 3Q	1Q & 3Q	1Q & 3Q	1Q & 3Q
Security Product Development & Testing	2Q	2Q	2Q	2Q	2Q	2Q	2Q
R3.1 & R3-1 Update Operational Assessment	3Q	1Q & 4Q	2Q & 4Q	2Q & 4Q	2Q & 4Q	2Q & 4Q	2Q & 4Q
Implementation To Infrastructure	1Q & 3Q	1Q & 3Q	1Q & 3Q	1Q & 3Q	1Q & 3Q	1Q & 3Q	1Q & 3Q