Exhibit R-2, RDT&E Budget Item Justificati	on.	DATE: February 2006								
APPROPRIATION/BUDGET ACTIVITY		R-1 ITEM NOMENCLATURE								
RDT&E, Defense-Wide/07		National Military Command System (NMCS) / PE 0302016K								
COST (in Millions)	FY05	FY06	FY07	FY08	FY09	FY10	FY11			
NMCS Command Center	1.209	.649	.721	.720	.625	.584	.534			
Engineering / S32										

A. Mission Description and Budget Item Justification:

The National Military Command System (NMCS) provides the President of the United States, the Secretary of Defense, National Military Command Center (NMCC) and NMCC Site R, Executive Travel Fleet, Office of the Secretary of Defense (OSD), and Chairman, Joint Chiefs of Staff with the ability to maintain Command and Control (C2) capabilities, ensure continuous availability of emergency messaging, and maintain situational and operational awareness. Additionally, the NMCS provides informed, decision-making linkage between the President, the Secretary of Defense, and the Combatant Commanders. The NMCS program utilizes improved C2 methodologies and technology insertion opportunities to meet the command, control and information requirements for all crises and security threats involving US military forces.

DISA Command Center Engineering, within the Strategic Communications Office, provides innovative and cost-effective engineering solutions to ensure that the NMCS components and facilities located at the NMCC and NMCC Site R provide the Joint Staff with the necessary emergency messaging, situation awareness, crisis action, and operational capabilities. The NMCS engineering program provides concept development, requirements definition and calibration, technical specifications, proofs-of-concept, testing, rapid prototyping, technology insertions, systems engineering and integration and technical assessments. The projects comprising NMCS support provide C4I systems engineering for the NMCS in direct execution of Director, DISA's role as the DoD systems engineer, IAW Department of Defense Directive 5105.19. Furthermore, these projects support the Director's objective to provide responsive, timely, and accurate information to the warfighter. Support is provided to the Joint Staff in configuration management of over 150 systems and to the planning and implementation of the relocation of the NMCC as part of the Pentagon renovation. All efforts emphasize interoperability and are designed to contribute directly to the achievement of the global information infrastructure. This program element is under Budget Activity 07 because it involves efforts supporting operational systems development.

Accomplishments/Planned Program:

NMCS Systems Engineering	FY 05	<u>FY 06</u>	FY 07
Subtotal Cost	1.209	.649	.721

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COST (in Millions)	FY05	FY06	FY07	FY08	FY09	FY10	FY11			
NMCS Command Center	1.209	.649	.721	.720	.625	.584	.534			
Engineering / S32										

Specific accomplishments in FY 2005 included initial fielding and continued design of NMCS Information Resource Management (IRM) portal and Master Reference Guide, technical insertion evaluations, engineering studies/analyses/designs for NMCS component system upgrades/modernization included the Site R Integration Program (SRIP), and configuration management of NMCS systems and facilities. The continuations of these efforts are planned outputs for FY 2006-FY 2011.

B. Program Change Summary:

	FY 05	<u>FY 06</u>	FY 07
Previous President's Budget	1.209	0.659	0.711
Current Submission	1.209	0.649	0.721
Total Adjustments	0.0	(.010)	0.010

Change Summary Explanation:

FY 2006 reduction is due to undistributed congressional reductions to the Defense-wide RDT&E appropriation. FY 2007 increase is due to revised fiscal guidance.

C. Other Program Funding Summary:

								10	Total
	FY 05	FY 06	FY 07	FY 08	FY 09	FY 10	FY 11	Complete	Cost
O&M DW	4.038	4.274	4.562	4.745	4.939	5.053	5.182	Contg	Contg

D. Acquisition Strategy:

Full and open competition; currently work is tasked via cost plus fixed fee contract.

Exhibit R-2, RDT&E Budget Item Justificati	on.	DATE: February 2006								
APPROPRIATION/BUDGET ACTIVITY		R-1 ITEM NOMENCLATURE								
RDT&E, Defense-Wide/07		National Military Command System (NMCS) / PE 0302016K								
COST (in Millions)	FY05	FY06	FY07	FY08	FY09	FY10	FY11			
NMCS Command Center	1.209	.649	.721	.720	.625	.584	.534			
Engineering / S32										

E. Performance Metrics:

The NMCS Command Center Engineering team conducts regularly scheduled In-progress Program Reviews (IPRs) and Configuration Control Board (CCB) meetings to monitor status of engineering projects/tasks. Each current project/task is evaluated in terms of how well the technical work is progressing and how allocated resources are being utilized. Adjustments to resources, schedules, and technical directions are made, as required. Future projects/tasks are also discussed, thereby ensuring an integrated approach is maintained across all related project/task areas.

To further increase the utility of the IPR/CCB structure, the Joint Staff customer participates in the project/task reviews. The result of this approach is a truly integrated effort of NMCS Command Center Engineering, contractor, and Joint Staff working together to achieve common program goals.

Exhibit R-3 Cost Ana	alysis			DATE: February 2006									
APPROPRIATION/BUDGET	r ACTIVITY		PROGRAM ELEMENT		PROJE	ECT NAME	AND NUI	MBER					
RDT&E, Defense-Wide,	/07		National Military Comma	and System	NMCS	Command	Center	Engineer	ing / S	32			
			(NMCS) / PE 0302016K										
Cost Category	Contract Method & Type	Performi Activity Location	y & PYs	FY 06 A		FY 07 A		Cost to	Total Cost	Target Value of Contract			
Support Costs Engineering/ Tech Services	CPFF/C	Raytheon E-Sys	n 1.169	0.312				Contg	Contg	1.846			
Systems Engineering	CPFF/C	Arlingto VA SRA Fair VA		0.337 (04/06	0.356 (04/07	Contg	Contg	2.865			
Total Cost			3.341	0.649		0.721							

Appropriation/Budget Activity RDT&E, Defense-Wide/07					N:	Program Element Number and National Military Command Systen								nd N	d Name				Project Number and Name NMCS Command Center									
					PE 0302016K								,,,,,,,		1							ring/						
Fiscal Year		2	005			20	006			2	007			20	800			200	9			2	010			20	011	
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Update Info Resource Mgt Sys			Δ	<u> </u>			Δ				\triangle				Δ				Δ				Δ			Ž	Δ	
Revise Master Ref Guide/Info Portal		4	\triangle	Δ			Δ	Δ			Δ	Δ			\triangle	Δ			Δ	Δ			Δ	Δ		\triangle_{i}	Δ	
Tech Insertion Evaluations					Δ				Δ				Δ			4						<u>.</u>		4	\triangle			
NMCC/Site R Conf Mgt Reviews			Δ	<u>.</u>	Δ		Δ		Δ		\triangle		Δ		Δ	4			Δ			<u>.</u>	Δ		\triangle	ž	\triangle	
Site R Integration Prog Assessments		Δ		Δ	,	Δ		Δ		Δ		Δ		Δ		Δ		Δ		Δ		Δ		Δ		Δ		\triangle
Command Center Engineering Analysis		Δ				Λ				Λ				Λ				\wedge				\wedge				Λ		

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Exhibit R-4a Schedule De	tail		DATI	E: February 20	006						
APPROPRIATION/BUDGET ACT RDT&E, Defense-Wide/07	IVITY	PROGRAM ELEM National Mil PE 0302016K	ENT itary Command	System (NMCS)		PROJECT NAME AND NUMBER NMCS Command Center Engineering / S32					
Schedule Profile	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011				
Update Info Resource Mgt System	3Q	3Q	3Q	3Q	3Q	3Q	3Q				
Revise Master Ref Guide/Info Portal	3Q,4Q	3Q,4Q	3Q,4Q	3Q,4Q	3Q,4Q	3Q,4Q	3Q,4Q				
Tech Insertion Evals	1Q	1Q	1Q	1Q	1Q	1Q	1Q				
NMCC Configuration Management Reviews	1Q, 3Q	1Q, 3Q	1Q, 3Q	1Q, 3Q	1Q, 3Q	1Q, 3Q	1Q, 3Q				
Site R Integration Program Assessments	2Q, 4Q	2Q, 4Q	2Q, 4Q	2Q, 4Q	2Q, 4Q	2Q, 4Q	2Q, 4Q				
Command Center Engineering Analysis	2Q	2Q	2Q	2Q	2Q	2Q	2Q				