

## UNCLASSIFIED

PE NUMBER: 0302015F

PE TITLE: E-4B NATIONAL AIRBORNE OPERATIONS CENTER

## Exhibit R-2, RDT&amp;E Budget Item Justification

DATE

February 2005

BUDGET ACTIVITY

07 Operational System Development

PE NUMBER AND TITLE

0302015F E-4B NATIONAL AIRBORNE OPERATIONS CENTER

Cost (\$ in Millions)	FY 2004 Actual	FY 2005 Estimate	FY 2006 Estimate	FY 2007 Estimate	FY 2008 Estimate	FY 2009 Estimate	FY 2010 Estimate	FY 2011 Estimate	Cost to Complete	Total
Total Program Element (PE) Cost	34.661	11.074	18.909	6.489	8.436	13.034	17.476	0.000	0.000	210.293
4777 E-4B Aircraft Modernization	34.661	11.074	18.909	6.489	8.436	13.034	17.476	0.000	0.000	210.293

(U) **A. Mission Description and Budget Item Justification**

The E-4B National Airborne Operations Center (NAOC) modernization program upgrades the fleet of four highly modified Boeing 747-200 aircraft to add new capability and improve reliability for its two primary missions (nuclear command and control and senior national leader support). The E 4B NAOC fleet satisfies the military requirement to provide a survivable operations center as an alternate to the National Military Command Center (NMCC) located in the Pentagon. The E-4B NAOC fleet also satisfies the military need for an airborne operations center with communications capabilities that will permit senior national leadership to monitor and control military and civil national assets during all phases of national conflict or disaster. Developmental modifications include, but are not limited to, upgrades and enhancements to aircraft structures, propulsion system, fuel system, environmental control system, electrical generation and distribution systems, flight safety and navigation systems (with their associated communications equipment), and the related aircraft operations center facilities, equipment, and communications necessary for the E-4B fleet to execute its primary mission as an alternate NMCC.

Modifications currently underway or planned for accomplishment under this project in the next seven years include:

- Modification Block 1 (Mod Blk 1): A group designator for modifications being started and completed together on the same aircraft. The RDT&E elements of Mod Blk 1 include Audio Infrastructure Update (AIU) (formerly Block 5A) and Global Air Traffic Management (GATM) II. The Senior Leaders Communication System (SLCS) is also included in the Mod Blk 1 work, but is not considered R&D work. The SLCS modification is entirely funded with Aircraft Procurement (Aircraft Modification) funds.

-- Audio Infrastructure Update (AIU) affects the primary mission internal audio distribution and recording system. It replaces obsolete 1960s era analog equipment with digital technology that corrects a major sustainment issue associated with out-dated analog voice, data distribution, and recording equipment. The planning for the internal noise reduction modification of the senior leadership conference room (Area 4) was completed during FY03 as part of the "Block 5B - Data Concept Exploration." The exploration revealed installation of the Area 4 noise reduction would be most efficiently performed if done in conjunction with the AIU modification. Consequently, the internal noise reduction modification for Area 4 is being performed as part of the AIU modification.

-- Global Air Traffic Management (GATM) II is the second part of a 3-phased implementation of Global Access, Navigation, and Safety/Global Air Traffic Management modifications to permit unencumbered access to international airspace and to maintain the level of E-4B flight safety consistent with civil standards that become effective in CY05.

-- Senior Leader Communication System (SLCS): The FY02 Defense Emergency Response Funds (DERF) funded a SLCS study which concluded that the technical solution would not require research and development. Consequently, the SLCS modification is funded with Aircraft Procurement modification funds. SLCS will provide an 'office in the sky' capability for senior leaders that includes commercial Direct Broadcast Service (DBS), International Maritime Satellite (INMARSAT) access, and video teleconferencing capability, plus access to Defense Information System Network (DISN) and Public Switch Network (PSN) for secure/non-secure voice, video and data exchange on and off the airplane (external e-mail and Internet access).

R-1 Shopping List - Item No. 169-2 of 169-14

Exhibit R-2 (PE 0302015F)

<b>Exhibit R-2, RDT&amp;E Budget Item Justification</b>		<b>DATE</b> <b>February 2005</b>
<b>BUDGET ACTIVITY</b> <b>07 Operational System Development</b>	<b>PE NUMBER AND TITLE</b> <b>0302015F E-4B NATIONAL AIRBORNE OPERATIONS CENTER</b>	
<p>- Data LAN Infrastructure (DLI) (formerly part of Block 5B): A primary mission equipment modification that will greatly improve the ability to receive, store, manipulate, distribute and view information related to the aircraft's primary mission. DLI will increase bandwidth onto, throughout, and from the aircraft for the movement of intelligence, organizational messaging, war planning, and operational information. These enhancements will increase the accuracy, timeliness, and throughput of tactical and strategic information presented to embarked military decision-making commanders. (Internal Noise Reduction moved to AIU portion of Mod Blk 1). This modification may be installed either during depot level maintenance or during field maintenance.</p> <p>- Communications, Navigation, Surveillance/Air Traffic Management (CNS/ATM-1): This modification is the third phase of implementing air traffic communications and management capabilities via a series DoD-wide projects formerly known as GATM. The CNS/ATM-1 modification implements capabilities that increases the precision of the E-4B air navigation thus permitting the aircraft to meet the evolving required navigation performance down to 0.3 nautical mile (RNP .3). This CNS/ATM I phase provides hardware, software and integration efforts for Automatic Dependent Surveillance-Broadcast (ADS-B), Wide Area Augmentation System (WAAS) and Local Area Augmentation System (LAAS). These modifications are required for compliance with both US and foreign air traffic management requirements. Failure to bring the E-4B into compliance with these requirements will result in circuitous routing and/or access denial to some air space typically used in support of E-4B missions. Installation of this modification requires a depot level maintenance availability.</p> <p>- C-3 Ultra High Frequency (UHF) Digitization: The UHF radio link between the airborne elements (which includes the E-4B) and the Northstar ground entry points (GEPs) is in the process of converting from an analog to a digital format to both reduce long term network costs and to provide additional communication capabilities to its users. The funds for this modernization is for work on just the E-4B aircraft and will provide Internet Protocol (IP) based connectivity to the Internet at both the unclassified and the secret classification levels. It will also provide Video Teleconference Conference (VTC) capabilities, Voice over IP (VoIP) and access to Secure Internet Protocol Router (SIPRNET) with data rate processing up to 1.544Mbps via the digital UHF link to the GEPs. This modification may be installed either during depot level maintenance or during field maintenance.</p> <p>- Super High Frequency (SHF) Multiplexer (MUX) Upgrade: This modification combines secure and non-secure digital signals into one data stream for transmission over the Frequency Division Multiple Access (FDMA) modem or USC-28. The multiplexer replacement is a dual V-100 MUX. The technical risk of integrating the new multiplexer into the E-4B communication suite is sufficiently high to justify the use of RDT&amp;E funding on the prototype aircraft. This modification may be installed either during depot level maintenance or during field maintenance.</p> <p>The E-4B program is categorized as a budget activity 7 - Operational System Development, because it develops modifications for a fielded system.</p>		

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07 Operational System Development

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(U) **B. Program Change Summary (\$ in Millions)**

	<u>FY 2004</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 2007</u>
(U) Previous President's Budget	44.000	11.172	6.323	0.286
(U) Current PBR/President's Budget	34.661	11.074	18.909	6.489
(U) Total Adjustments	-9.339	-0.098		
(U) Congressional Program Reductions				
Congressional Rescissions		-0.098		
Congressional Increases				
Reprogrammings	-8.040			
SBIR/STTR Transfer	-1.299			

(U) **Significant Program Changes:**

The Department has updated the estimated cost of the DLI project and has subsequently revised the mix of RDT&E and Procurement funds in FY06 and FY07. The increased amount of R&D requested in FY06 and FY07 is a reflection of the revised program estimate and is indicative of an expanded development to program to more thoroughly identify and solve technical problems associated with accreditation and operation of a COTS-based, airborne, multi-level secure (MLS) LAN. Additionally, a new project begins in FY06 to redesign and replace a component (multiplexer) in the aircraft's SHF communication system. This replacement is required to correct a design fault that has degraded the reliability of this mission critical communication system. The reprogramming of about \$8.0M of FY04 funds out of the program was done when contracts were awarded below estimated costs. No program content nor schedule change resulted from this transfer of funds.

## Exhibit R-2a, RDT&amp;E Project Justification

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## BUDGET ACTIVITY

07 Operational System Development

## PE NUMBER AND TITLE

0302015F E-4B NATIONAL AIRBORNE  
OPERATIONS CENTER

## PROJECT NUMBER AND TITLE

4777 E-4B Aircraft Modernization

Cost (\$ in Millions)	FY 2004 Actual	FY 2005 Estimate	FY 2006 Estimate	FY 2007 Estimate	FY 2008 Estimate	FY 2009 Estimate	FY 2010 Estimate	FY 2011 Estimate	Cost to Complete	Total
4777 E-4B Aircraft Modernization	34.661	11.074	18.909	6.489	8.436	13.034	17.476	0.000	0.000	210.293
Quantity of RDT&E Articles	0	0	0	0	0	0	0	0		

(U) **A. Mission Description and Budget Item Justification**

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## BUDGET ACTIVITY

07 Operational System Development

## PE NUMBER AND TITLE

0302015F E-4B NATIONAL AIRBORNE  
OPERATIONS CENTER

## PROJECT NUMBER AND TITLE

4777 E-4B Aircraft Modernization

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The E-4B program is categorized as a budget activity 7 - Operational System Development, because it develops modifications for a fielded system.

(U) <b>B. Accomplishments/Planned Program (\$ in Millions)</b>	<u>FY 2004</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 2007</u>
(U) Completed AIU (formerly part of Blk 5A, now a component of Mod Blk 1) System Engineering & Prototype Kit (MN-4381)	2.800			
(U) Completed GATM II System Engineering and Prototype Kit (MN-9709)	0.618			
(U) Contractor Technical and Program Management Support	2.371	1.504	1.185	0.165
(U) Mod Blk 1 - AIU prototype installation (formerly called Block 5A)	25.083	8.470		
(U) Mod Blk 1 - GATM II prototype installation	3.539	1.000		
(U) Began Data LAN Infrastructure (formerly part of Blk 5B) - Data Concept Exploration (MN-4381B)	0.250	0.100		

Project 4777

R-1 Shopping List - Item No. 169-6 of 169-14

Exhibit R-2a (PE 0302015F)

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BUDGET ACTIVITY					PE NUMBER AND TITLE			PROJECT NUMBER AND TITLE			
07 Operational System Development					0302015F E-4B NATIONAL AIRBORNE OPERATIONS CENTER			4777 E-4B Aircraft Modernization			
(U)	Engineering Development of DLI							10.872		1.368	
(U)	Hardware Purchase for DLI Prototype							5.782			
(U)	Install of DLI Prototype									0.951	
(U)	CNS/ATM-1 Requirements Study									0.286	
(U)	Engineering Development of SHF MUX Upgrade (MN-4391)							0.895		0.278	
(U)	Hardware Purchase for SHF MUX Prototype							0.175			
(U)	Install of SHF MUX Prototype									0.007	
(U)	Engineering Development of C-3 UHF Digitization (MN-4389)									1.839	
(U)	Hardware Purchase for C-3 UHF Digitization Prototype									1.595	
(U)	Total Cost					34.661		11.074	18.909	6.489	
(U)	C. Other Program Funding Summary (\$ in Millions)										
		<u>FY 2004</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Cost to</u>	<u>Total Cost</u>
		<u>Actual</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Complete</u>	
(U)	Aircraft Procurement AF, Budget Activity 5, Weapon System Code E00400, PE 0302015F; Mod 4381 (AIU--formerly Blk 5A); Mod 9709 (GATM Phase II)	28.504	75.325	63.235	28.570					0.000	195.634
(U)	Aircraft Procurement AF, Budget Activity 5, Weapon System Code E00400, PE 0302015F; Mod 4381 DLI				26.957	18.163				0.000	45.120
(U)	Aircraft Procurement AF, Budget Activity 5, Weapon System Code E00400, PE 0302015F; Mod 9709D							5.800	20.261	34.466	60.527
	Communciation Navigation Surveillance/Air Traffic Management -1										
(U)	Aircraft Procurement AF, Budget Activity 5, Weapon System Code E00400, PE				0.188	0.121					0.309

Project 4777

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Exhibit R-2a (PE 0302015F)

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## Exhibit R-2a, RDT&amp;E Project Justification

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February 2005

BUDGET ACTIVITY

07 Operational System Development

PE NUMBER AND TITLE

0302015F E-4B NATIONAL AIRBORNE  
OPERATIONS CENTER

PROJECT NUMBER AND TITLE

4777 E-4B Aircraft Modernization

(U) **C. Other Program Funding Summary (\$ in Millions)**

0302015F; Mod 4391 SHF

MUX Upgrade

Aircraft Procurement AF,

Budget Activity 5, Weapon

(U) System Code E00400, PE

3.258

2.894

6.152

0302015F; Mod 4389 C-3

UHF Digitization

(U) **D. Acquisition Strategy**

The E-4B is executing an incremental improvement of E-4B capabilities and in some cases replacing components due to aging aircraft sustainment issues. System engineering, design, and prototype installations will be obtained under a directed award (sole source), Cost Plus Incentive Fee (CPIF) contract.

## UNCLASSIFIED

Exhibit R-3, RDT&E Project Cost Analysis												DATE February 2005			
BUDGET ACTIVITY 07 Operational System Development						PE NUMBER AND TITLE 0302015F E-4B NATIONAL AIRBORNE OPERATIONS CENTER						PROJECT NUMBER AND TITLE 4777 E-4B Aircraft Modernization			
(U) <u>Cost Categories</u> (Tailor to WBS, or System/Item Requirements) (\$ in Millions)	<u>Contract Method &amp; Type</u>	<u>Performing Activity &amp; Location</u>	<u>Total Prior to FY 2004 Cost</u>	<u>FY 2004 Cost</u>	<u>FY 2004 Award Date</u>	<u>FY 2005 Cost</u>	<u>FY 2005 Award Date</u>	<u>FY 2006 Cost</u>	<u>FY 2006 Award Date</u>	<u>FY 2007 Cost</u>	<u>FY 2007 Award Date</u>	<u>Cost to Complete</u>	<u>Total Cost</u>	<u>Target Value of Contract</u>	
(U) <u>Product Development</u> Boeing - Wichita	Sole Source CPIF	Witchita Development & Modificaiton Center	29.506	32.241	Nov-03	9.570	Nov-04	17.724	Nov-05	6.324	Nov-06	36.101	131.466	TBD	
Subtotal Product Development			29.506	32.241		9.570		17.724		6.324		36.101	131.466	TBD	
Remarks:															
(U) <u>Support</u> Communications interoperability engineering and requirements development	Various MIPRs	DISA and other DoD Activities at Arlington, VA	1.742	0.673	Feb-04	0.115	Jan-05	0.100	Nov-05				2.630	TBD	
Requirements development and programming support	MIPR	Air Combat Command (ACC) at Hampton, VA	0.364	0.185	Nov-05	0.377	Jan-05	0.200	Jan-06				1.126	TBD	
DLI MLS Testing	MIPR	Space and Naval Warfare Systems Command (SPAWARS YSCOM) at San Diego, CA		0.240	Feb-04								0.240	TBD	
Mod Blk 1 Test Development and Execution	MIPR	Joint Interoperability Test Command (JITC) at Fort Huachuca, AZ				0.079	Jan-05						0.079	TBD	
Subtotal Support			2.106	1.098		0.571		0.300		0.000		0.000	4.075	TBD	
Remarks:															
(U) <u>Test &amp; Evaluation</u> Mod Blk 1 test plan development and test execution	Project Order	605th Flight Test	0.443	0.288	Oct-03	0.299	Nov-04	0.109	Nov-05				1.139	TBD	
Project 4777			R-1 Shopping List - Item No. 169-9 of 169-14											Exhibit R-3 (PE 0302015F)	



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Exhibit R-3, RDT&E Project Cost Analysis													DATE February 2005		
BUDGET ACTIVITY 07 Operational System Development						PE NUMBER AND TITLE 0302015F E-4B NATIONAL AIRBORNE OPERATIONS CENTER					PROJECT NUMBER AND TITLE 4777 E-4B Aircraft Modernization				
CNS/ATM I test plan development and execution		TBD	Squadron at Eglin AFB, FL TBD										0.000	TBD	
Subtotal Test & Evaluation				0.443	0.288		0.299		0.109		0.000		0.000	1.139	TBD
Remarks:															
(U)	<u>Management</u>														
E-4B Program Office contractor support		Sole Source T&M	Northrop Grumman at Oklahoma City, OK	2.956	1.034	Jan-04	0.634	Jan-05	0.776	Jan-06				5.400	TBD
Recompete of above E-4B Program Office support		TBD	TBD	0.000							0.165	Jan-07	2.717	2.882	
Subtotal Management				2.956	1.034		0.634		0.776		0.165		2.717	8.282	TBD
Remarks:															
(U)	Total Cost			35.011	34.661		11.074		18.909		6.489		38.818	144.962	TBD

## Exhibit R-4, RDT&amp;E Schedule Profile

DATE

February 2005

BUDGET ACTIVITY

07 Operational System Development

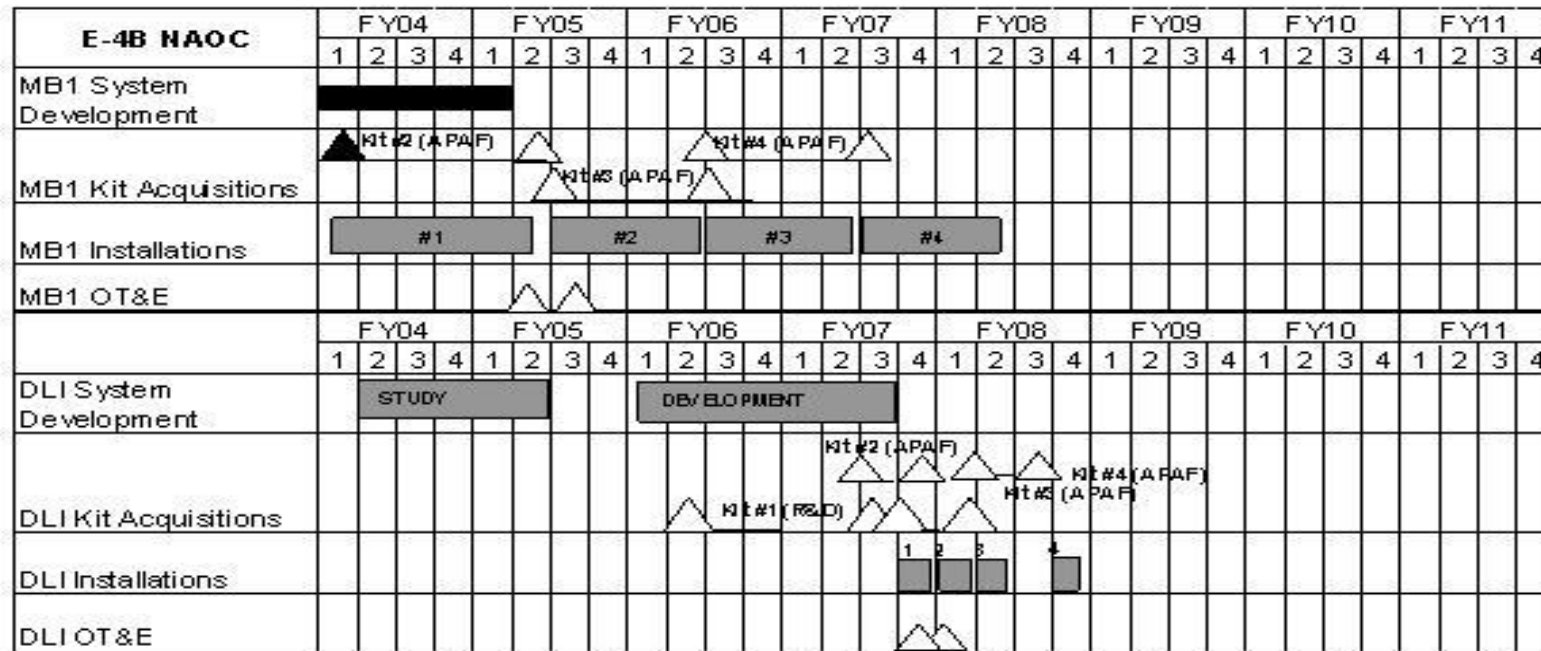
PE NUMBER AND TITLE





0302015F E-4B NATIONAL AIRBORNE  
OPERATIONS CENTER

PROJECT NUMBER AND TITLE

4777 E-4B Aircraft Modernization

## E-4B, National Airborne Operations Center (NAOC)



 Planned Activity(s)  
 Completed Activity  
 Completed Event  
 Planned Task(s)

ACRONYMS & ABBREVIATIONS  
 MB1: Modification Block 1  
 DLI: Data LAN Infrastructure  
 SHF: Super High Frequency  
 UHF: Ultra High Frequency  
 MUX: Multiplexer  
 CNS/ATM: Communications, Navigation, Surveillance/Air Traffic Management

19 Jan 05

## Exhibit R-4, RDT&amp;E Schedule Profile

DATE

February 2005

BUDGET ACTIVITY

07 Operational System Development

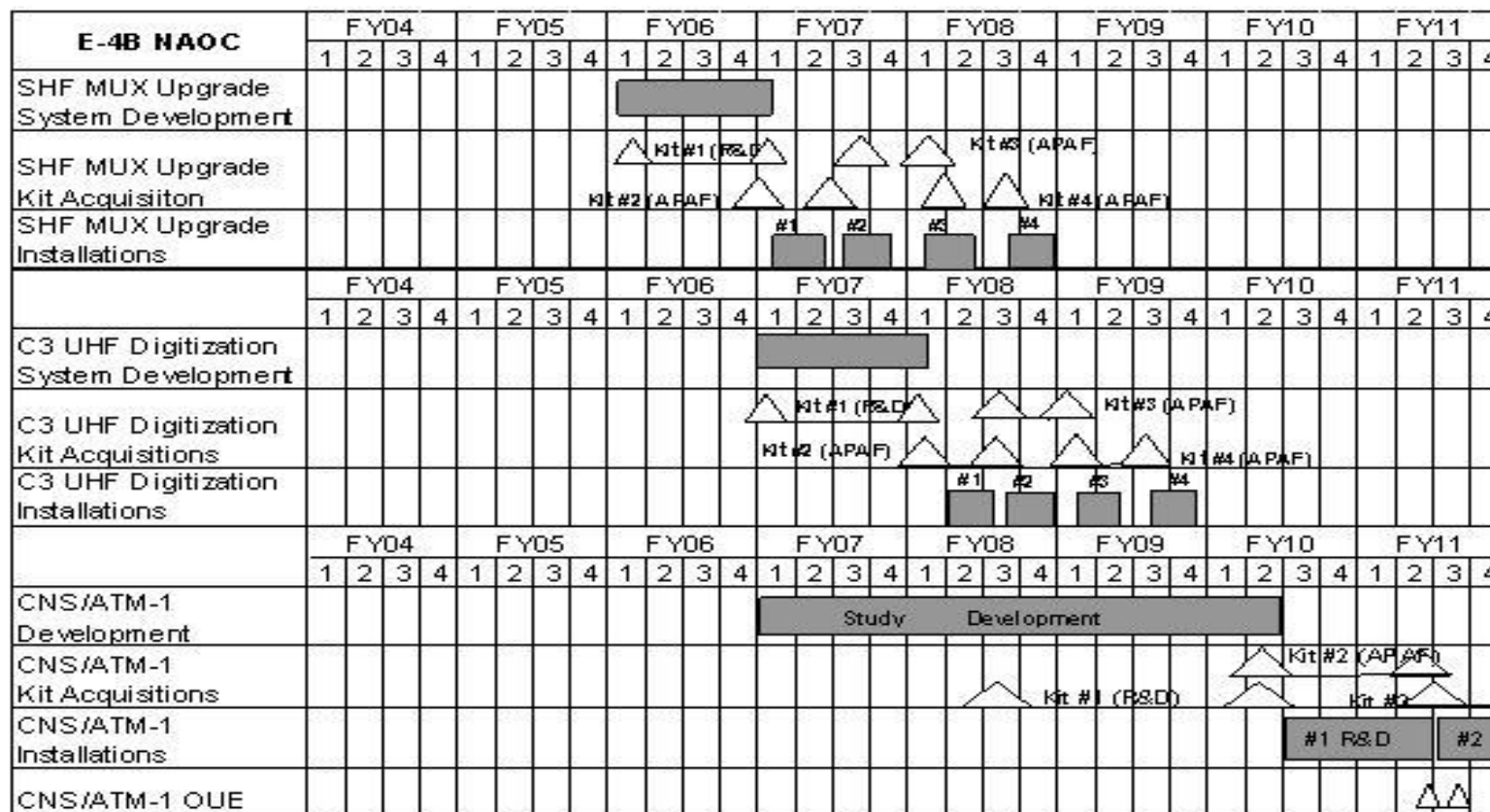
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4777 E-4B Aircraft Modernization

## E-4B, National Airborne Operations Center (NAOC) Con't



-  Planned Activity(s)  
 Completed Activity  
 Completed Event  
 Planned Task(s)

MB1: Modification Block 1  
 DLI: Data LAN Infrastructure  
 SHF: Super High Frequency  
 UHF: Ultra High Frequency  
 MUX: Multiplexer  
 CNS/ATM: Communications, Navigation, Surveillance/Air Traffic Management

## ACRONYMS &amp; ABBREVIATIONS

19 Jan 05

## UNCLASSIFIED

## Exhibit R-4a, RDT&amp;E Schedule Detail

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(U) **Schedule Profile**

	<u>FY 2004</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 2007</u>
(U) Modification Block I (Mod Blk 1)	1Q			
(U) -- Mod Blk 1 - System engineering Complete		2Q		
(U) -- Prototype Install Input	1Q			
(U) -- Prototype Delivers		2Q		
(U) -- Prototype OT&E		3Q		
(U) -- Production Kit #1 Ordered	2Q			
(U) -- Production Kit #1 Delivers		2Q		
(U) -- Production #1 Input		3Q		
(U) -- Production #1 Delivers			3Q	
(U) -- Production Kit #2 Ordered		2Q		
(U) -- Production Kit #2 Delivers			2Q	
(U) -- Production #2 Input			3Q	
(U) -- Production #2 Delivers				3Q
(U) -- Production Kit #3 Ordered			2Q	
(U) -- Production Kit #3 Delivers				2Q
(U) -- Production #3 Input				3Q
(U) Data LAN Infrastructure (DLI)	2Q			
(U) -- Multi-Level Security Testbed Study	2Q	2Q		1Q
(U) -- Dev Begins			1Q	
(U) -- System Engineering Complete				3Q
(U) -- Prototype Hardware Buy			2Q	
(U) -- Prototype Hardware Delivers				3Q
(U) -- Prototype Install Begins				4Q
(U) -- Production Kit #1 Buy				1Q
(U) -- Production Kit #1 Delivers				3Q
(U) -- Production #1 Install Begins				4Q
(U) Super High Frequency (SHF) Multiplexer Upgrade			1Q	
(U) -- Development Begins			1Q	
(U) -- System Engineering Complete				1Q
(U) -- Prototype Kit Ordered			3Q	
(U) -- Prototype Kit Delivers				1Q
(U) -- Prototype Install Begins				1Q

Project 4777

R-1 Shopping List - Item No. 169-13 of 169-14

Exhibit R-4a (PE 0302015F)

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## Exhibit R-4a, RDT&amp;E Schedule Detail

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BUDGET ACTIVITY

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**4777 E-4B Aircraft Modernization**

(U) -- Prototype Install Delivers	2Q
(U) -- Production Kit #1 Ordered	1Q
(U) -- Production Kit #1 Delivers	3Q
(U) -- Production #1 Install Begins	3Q
(U) -- Production #1 Delivers	4Q
(U) -- Production Kit #2 Ordered	3Q
(U) C3 UHF Digitization	1Q
(U) -- Development Begins	1Q
(U) CNS/ATM I	1Q
(U) -- Requirements Update Study Begins	1Q