PE NUMBER: 0207412F

PE TITLE: Modular Control System

| ·   | Exhibit R-2, RDT&E Budget Item Justification |                   |                     |                     |                     |                     |                     |                     |                     |                     | DATE February 2005 |  |  |
|---|--|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|--|--|
| BUDGET ACTIVITY PE NUMBER AND TITLE 07 Operational System Development 0207412F Modular Control System |  |                   |                     |                     |                     |                     |                     |                     |                     |                     |                    |  |  |
|   | Cost (\$ in Millions)                        | FY 2004<br>Actual | FY 2005<br>Estimate | FY 2006<br>Estimate | FY 2007<br>Estimate | FY 2008<br>Estimate | FY 2009<br>Estimate | FY 2010<br>Estimate | FY 2011<br>Estimate | Cost to<br>Complete | Total              |  |  |
|   | Total Program Element (PE) Cost              | 17.313            | 11.369              | 9.289               | 9.390               | 16.621              | 23.628              | 21.406              | 23.359              | Continuing          | TBD                |  |  |
| 485L  | Theater Air Control System Imp (TACSI)       | 17.313            | 11.369              | 9.289               | 9.390               | 16.621              | 23.628              | 21.406              | 23.359              | Continuing          | TBD                |  |  |

## (U) A. Mission Description and Budget Item Justification

Battle Control System (BCS) Family of Systems (FOS) is comprised of fixed sites for Homeland Defense [Region/Sector Operation Control Center, PE 0102326F, called the Battle Control System-Fixed {BCS-F}] and mobile Theater Battle Management (TBM) Command and Control (C2) nodes [Modular Control system, PE 0207412F [(called the Battle Control System-Mobile {BCS-M}]. The BCS-M is the replacement of the legacy Control and Reporting Center (CRC).

The BCS-M is the tactical C2 execution element supporting the Joint Forces Air Component Commander (JFACC) and the North American Aerospace Defense/Combatant Commander (NORAD/CC) providing connectivity and interoperability among elements of the Theater Air Control System (TACS) to include United States Air Force, Navy, Marine Corps, Army, and allied/coalition assets. It is the execution arm of the Air and Space Operations Center (AOC), providing allied air defense coordination in Iraq and Afghanistan

BCS-M is a low density/high demand rapidly deployable ground C2 asset conducting both deployed theater operations and Homeland Defense. For Homeland Defense, it enables forward deployed C2 execution capability for activities such as NASA launches, Olympics, and security for the National Capital Region.

BCS-M is using an acquisition strategy designed to ensure technical coordination with the Airborne Warning And Control System (AWACS) 40/45 upgrade, interoperability with BCS-F and AOC, and to further advance C2 concepts supporting current and emerging aerospace operations. BCS-M acquisition activities include, but are not limited to requirements analysis, modeling and simulation, risk reduction, acquisition planning, enterprise integration, prototype development (i.e., product-izing, development suite, radio/radar/data link remoting, software development, radar development), transitioning Area Cruise Missile Defense (ACMD) technologies into BCS-M, and leveraging capabilities from BCS-F and AWACS 40/45. This program will participate in the development, testing, and implementation of international standards (to include NATO standardization agreements) to ensure joint, allied, and coalition interoperability.

The program is in Budget Activity 7 because Modular Control System (MCS) is a fielded, operational system.

Exhibit R-2 (PE 0207412F

| Exhibit R-2, RDT&E Budget Ite   | DATE February 2005                          |         |                |                |
|---|---|---------|----------------|----------------|
| UDGET ACTIVITY 7 Operational System Development                         | PE NUMBER AND TITLE 0207412F Modular Contro |         |                |                |
| U) B. Program Change Summary (\$ in Millions)                           |   |         |                |                |
|   | <u>FY 2004</u>                              | FY 2005 | <u>FY 2006</u> | FY 2007        |
| U) Previous President's Budget  | 15.868                                      | 11.634  | 9.412          | 9.360          |
| J) Current PBR/President's Budget                                       | 17.313                                      | 11.369  | 9.289          | 9.390          |
| J) Total Adjustments  | 1.445                                       | -0.265  |                |                |
| J) Congressional Program Reductions                                     |   |         |                |                |
| Congressional Rescissions   |   | -0.265  |                |                |
| Congressional Increases   |   |         |                |                |
| Reprogrammings  | 1.920                                       |         |                |                |
| SBIR/STTR Transfer  | -0.475                                      |         |                |                |
| U) Significant Program Changes:   |   |         |                |                |
| FY2004 increase is due to internal below threshold reprogramming (BTR). |   |         |                |                |
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| P 1 Shanning  | g List - Item No. 145-3 of 145-8            |         | Evhihit R-     | 2 (PE 0207412I |

| Exhibit R-2a, RDT&E Project Justification |  |         |          |          |          |                                    |                  |          |          | DATE February 2005                                       |       |  |
|---|--|---------|----------|----------|----------|------------------------------------|------------------|----------|----------|--|-------|--|
|   | T ACTIVITY<br>erational System Development |         |          |          |          | BER AND TITLI<br><b>2F Modular</b> | E<br>Control Sys | stem 48  |          | ECT NUMBER AND TITLE  Theater Air Control System Im  SI) |       |  |
|   | Cost (\$ in Millions)                      | FY 2004 | FY 2005  | FY 2006  | FY 2007  | FY 2008                            | FY 2009          | FY 2010  | FY 2011  | Cost to  | Total |  |
|   | Theater Air Control System Imp             | Actual  | Estimate | Estimate | Estimate | Estimate                           | Estimate         | Estimate | Estimate | Complete   |       |  |
| 485L                                      | (TACSI)                                    | 17.313  | 11.369   | 9.289    | 9.390    | 16.621                             | 23.628           | 21.406   | 23.359   | Continuing   | TBD   |  |
|   | Quantity of RDT&E Articles                 | 0       | 0        | 0        | 0        | 0                                  | 0                | 0        | 0        |  |       |  |

## (U) A. Mission Description and Budget Item Justification

Battle Control System (BCS) Family of Systems (FOS) is comprised of fixed sites for Homeland Defense [Region/Sector Operation Control Center, PE 0102326F, called the Battle Control System-Fixed {BCS-F}] and mobile Theater Battle Management (TBM) Command and Control (C2) nodes [Modular Control system, PE 0207412F [(called the Battle Control System-Mobile {BCS-M}]. The BCS-M is the replacement of the legacy Control and Reporting Center (CRC).

The BCS-M is the tactical C2 execution element supporting the Joint Forces Air Component Commander (JFACC) and the North American Aerospace Defense/Combatant Commander (NORAD/CC) providing connectivity and interoperability among elements of the Theater Air Control System (TACS) to include United States Air Force, Navy, Marine Corps, Army, and allied/coalition assets. It is the execution arm of the Air and Space Operations Center (AOC), providing allied air defense coordination in Iraq and Afghanistan

BCS-M is a low density/high demand rapidly deployable ground C2 asset conducting both deployed theater operations and Homeland Defense. For Homeland Defense, it enables forward deployed C2 execution capability for activities such as NASA launches, Olympics, and security for the National Capital Region.

BCS-M is using an acquisition strategy designed to ensure technical coordination with the Airborne Warning And Control System (AWACS) 40/45 upgrade, interoperability with BCS-F and AOC, and to further advance C2 concepts supporting current and emerging aerospace operations. BCS-M acquisition activities include, but are not limited to requirements analysis, modeling and simulation, risk reduction, acquisition planning, enterprise integration, prototype development (i.e., product-izing, development suite, radio/radar/data link remoting, software development, radar development), transitioning Area Cruise Missile Defense (ACMD) technologies into BCS-M, and leveraging capabilities from BCS-F and AWACS 40/45. This program will participate in the development, testing, and implementation of international standards (to include NATO standardization agreements) to ensure joint, allied, and coalition interoperability.

The program is in Budget Activity 7 because Modular Control System (MCS) is a fielded, operational system.

| (U) | B. Accomplishments/Planned Program (\$ in Millions)  | FY 2004 | FY 2005 | FY 2006         | FY 2007      |
|-----|--|---------|---------|-----------------|--------------|
| (U) |  |         |         |                 |              |
| (U) | Continue concept definition & development of evolutionary upgrades to the BCS to include, but not    | 16.447  | 10.722  | 8.695           | 8.305        |
|     | limited to, advanced planning, Modular Control System (MCS) upgrades, enhanced radio/radar/data link |         |         |                 |              |
|     | remoting, transition of ACMD technology into BCS-M, leveraging capabilities from BCS-F and AWACS     |         |         |                 |              |
|     | 40/45, integrating evolutionary upgrades into BCS-M, sensor replacement/upgrade, and misc.           |         |         |                 |              |
| (U) | Continue Program Support (i.e., travel, supplies, equipment, miscellaneous)                          | 0.559   | 0.329   | 0.267           | 0.750        |
| (U) | Continue Systems Engineering   | 0.307   | 0.318   | 0.327           | 0.335        |
| (U) |  |         |         |                 |              |
| Pro | oject 485L R-1 Shopping List - Item No. 145-4 of 145-8   |         |         | Exhibit R-2a (I | PE 0207412F) |

|              |  | DATE                                | DATE February 2005         |                  |                  |                                |                  |                     |  |                  |            |
|--------------|--|-------------------------------------|----------------------------|------------------|------------------|--------------------------------|------------------|---------------------|--|------------------|------------|
|              |  |                                     |                            |                  |                  | NUMBER AND TIT<br>7412F Modula |                  |                     | CT NUMBER AND TITLE Theater Air Control System Imp SI) |                  |            |
| (U)          | Total Cost   |                                     |                            |                  |                  |                                | 17.3             | 313                 | 11.369   | 9.289            | 9.390      |
| ( <b>U</b> ) | C. Other Program Funding Sur   | mmary (\$ in N<br>FY 2004<br>Actual | Millions) FY 2005 Estimate | FY 2006 Estimate | FY 2007 Estimate | FY 2008<br>Estimate            | FY 2009 Estimate | FY 2010<br>Estimate |  | Cost to Complete | Total Cost |
| (U)<br>(U)   | Other APPN OPAF PE 0207412F (Other Procurement Air Force, WSC 833040, Theater Air Control System Improvement | 82.422                              | 30.654                     | 49.506           | 42.784           | 32.041                         | 64.097           | 68.157              | 7 85.009   | Continuing       | TBD        |
| (U)          | D. Acquisition Strategy  |                                     |                            |                  |                  |                                |                  |                     |  |                  |            |

The Battle Control System (BCS) Program Family of Systems is utilizing a spiral development acquisition strategy to further advance C2 concepts supporting future aerospace operations.

Project 485L

|   | Exhib                        | it R-3, RD   | T&E Proj                     | ect Co                  | st Ana                   | lysis                   |                          |   |                          |                         | DATE                     |  | ıary 200          | )5                       |
|---|------------------------------|--|------------------------------|-------------------------|--------------------------|-------------------------|--------------------------|---|--------------------------|-------------------------|--------------------------|--|-------------------|--------------------------|
| BUDGET ACTIVITY<br>07 Operational System Developm   |                              | • • • • • • • • • • • • • • • • • • •  |                              |                         |                          |                         |                          | ECT NUMBER AND TITLE Theater Air Control System Imp |                          |                         |                          |  |                   |                          |
| (U) Cost Categories (Tailor to WBS, or System/Item Requirements) (\$\\$ in Millions) (U) Product Development                | Contract<br>Method &<br>Type | Performing Activity & Location   | Total Prior to FY  2004 Cost | FY 2004<br>Cost         | FY 2004<br>Award<br>Date | FY 2005<br>Cost         | FY 2005<br>Award<br>Date | FY 2006<br>Cost                                     | FY 2006<br>Award<br>Date | FY 2007<br>Cost         | FY 2007<br>Award<br>Date | Cost to<br>Complete                    | Total Cost        | Target Value of Contract |
| Rome Labes & Naval Air Warfare Center/Aircraft Division (NAWC/AD) - Concept Definition/Development of Evolutionary Upgrades | MIPR                         | Naval Air<br>Warfare<br>Center/Aircra<br>ft Division,<br>Patuxent<br>River, MD | 16.028                       | 14.438                  | Nov-03                   | 2.866                   | Apr-05                   | 3.486   | Oct-05                   | 3.675                   | Oct-06                   | Continuing                             | TBD               | TBD                      |
| TBD-BCS-M<br>Risk Reduction activity (Thales Raytheon<br>BCS-F)   | TBD<br>FFP                   | TBD<br>Fullerton, CA   | 0.000<br>0.000               | 2.009                   | May-04                   | 7.856                   | May-05                   | 3.828   | Oct-05                   | 2.630                   | Oct-06                   | Continuing 0.000                       | TBD 2.009         | TBD<br>2.009             |
| TBD-Sensor Replacement/Upgrade<br>Subtotal Product Development<br>Remarks:  | TBD                          | TBD  | 16.028                       | 16.447                  |                          | 10.722                  |                          | 1.381<br>8.695                                      | Oct-05                   | 2.000<br>8.305          | Oct-06                   | Continuing<br>Continuing               | TBD<br>TBD        | TBD<br>TBD               |
| (U) Support Program Office Support Systems Engineering. Subtotal Support Remarks:   | Various<br>Various           | Various<br>Various   | 2.225<br>1.234<br>3.459      | 0.559<br>0.307<br>0.866 | Nov-03<br>Feb-04         | 0.329<br>0.318<br>0.647 | Nov-04<br>Feb-05         | 0.267<br>0.327<br>0.594                             | Nov-05<br>Jan-06         | 0.750<br>0.335<br>1.085 |                          | Continuing<br>Continuing<br>Continuing | TBD<br>TBD<br>TBD | TBD<br>TBD<br>TBD        |
| (U) Total Cost  |                              |  | 19.487                       | 17.313                  |                          | 11.369                  |                          | 9.289   |                          | 9.390                   |                          | Continuing                             | TBD               | TBD                      |
|   |                              |  |                              |                         |                          |                         |                          |   |                          |                         |                          |  |                   |                          |

Project 485L R-1 Shopping List - Item No. 145-6 of 145-8

#### DATE **Exhibit R-4, RDT&E Schedule Profile** February 2005 PROJECT NUMBER AND TITLE BUDGET ACTIVITY PE NUMBER AND TITLE 07 Operational System Development 0207412F Modular Control System 485L Theater Air Control System Imp (TACSI) Exhibit R-4 – PE 0207412F – Modular Control System Fiscal Year FY06 FY04 **FY05** FY07 FY08 FY09 **FY10 FY11** BCS-M Blk 10 - Remote Radio Spiral 2 DT/OUE FIeld BCS-M Blk 20 松 $\triangle \Delta$ - Remote Radio Spiral 3 Deslan Review DTOLETOC FOC MS 8 - BCC Inc 1 Risk Realication D'TOA MS C (Spiral 3 S/W) CA Design Review IOTEE. - BCC Inc 2 公公 △☆☆ (Spiral 4 S/W) NSB CA DTYCA FIDE IOC BCS-M Blk 30 -BCS-M Blk 30 Radar Sensor Repl/Up NS B DTOA OA TOC DAS A RR- Ramota Radio Major Event or Milestone BC S-M- Battle Control System-Mobile Ongoing Activity that is on-going Sensor Repl/Up- Sensor Replacement/Upgade MS- Milectone Ongoing Activity that is Complete Inc-Incoment Completed Event OUE- Openional utility Evaluation Planned Task(s) DLOA- Development factOperational Assessment FOC- Final Operational Capabilities FDE- Force Deployment Evaluation CA- Contract Award IOC: Initial Operations Capability Project 485L R-1 Shopping List - Item No. 145-7 of 145-8 Exhibit R-4 (PE 0207412F)

|   |   | Februa  | DATE February 2005 |                   |  |  |
|---|---|---|--------------------|-------------------|--|--|
| BUDGET ACTIVITY  07 Operational System Development                | PE NUMBER AND TITLE 0207412F Modular Co | PROJECT NUMBER AND TITE 485L Theater Air Cont (TACSI) |                    |                   |  |  |
| (U) Schedule Profile  | <u>FY 2004</u>                          | FY 2005   | FY 2006            | FY 2007           |  |  |
| (U) BCS-M Blk 10 Radio Remote (RR) Spiral 2 DT/OUE                | 4Q                                      |   |                    |                   |  |  |
| (U) BCS-M Blk 10 RR Spiral 2 Field                                | _                                       | 1Q  |                    |                   |  |  |
| (U) BCS-M Blk 20 RR Spiral 3 Design Review                        | 2Q                                      |   |                    |                   |  |  |
| (U) BCS-M Blk 20 RR Spiral 3 DT/OUE                               |   |   | 1Q                 |                   |  |  |
| (U) BCS-M Blk 20 RR Spiral 3 IOC                                  |   |   | 2Q                 |                   |  |  |
| (U) BCC-M Blk 20 Battle Control Center (BCC) Inc 1 Risk Reduction | 2-4Q                                    |   |                    |                   |  |  |
| (U) BCC-M Blk 20 BCC Inc 1 (Spiral 3 software Milestone B)        |   | 3Q  |                    |                   |  |  |
| (U) BCC-M Blk 20 BCC Inc 1 Contract Award                         |   | 3Q  |                    |                   |  |  |
| (U) BCC-M Blk 20 BCC Inc 1 Design Review                          |   | 4Q  |                    |                   |  |  |
| (U) BCC-M Blk 20 BCC Inc 1 (Spiral 3 software DT/OA)              |   |   |                    | 1Q                |  |  |
| (U) BCC-M Blk 20 BCC Inc 1 (Spiral 3 software Milestone C)        |   |   |                    | 2Q                |  |  |
| (U) BCC-M Blk 20 BCC Inc 1 (Spiral 3 software IOT&E)              |   |   |                    | 4Q                |  |  |
| (U) BCC-M Blk 20 BCC Inc 2 (Spiral 4 software Milestone B)        |   |   |                    | 1Q                |  |  |
| (U) BCC-M Blk 20 BCC Inc 2 (Spiral 4 software Contract Award)     |   |   |                    | 2Q                |  |  |
| (U) BCS-M Blk 30 Sensor Repl/Up Milestone A                       |   |   | 2Q                 | 20                |  |  |
| (e) Bes will bik 30 sensor kepirop winestone it                   |   |   | 20                 |                   |  |  |
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| Project 485L R-1 Shopping   | List - Item No. 145-8 of 145-8          |   | Evhihit D          | -4a (PE 0207412F) |  |  |