| EXHIBIT R-2, RDT&E Budget Item Justification            |            |         |         |         |                 |                    | DATE:                |             |
|---|------------|---------|---------|---------|-----------------|--------------------|----------------------|-------------|
| •   |            |         |         |         |                 |                    | Februa               | ry 2005     |
| APPROPRIATION/BUDGET ACTIVITY                           |            |         |         |         | R-1 ITEM NOMEN  | CLATURE            |                      |             |
| RESEARCH DEVELOPMENT TEST & EVALUATI                    | ON, NAVY / | BA-6    |         |         | 0605853N/Manage | ement, Technical a | nd International Sup | port        |
| COST (\$ in Millions)                                   | FY 2004    | FY 2005 | FY 2006 | FY 2007 | FY 2008         | FY 2009            | FY 2010              | FY 2011     |
| Total PE Cost   | 29.992     | 30.692  | 44.847  | 45.438  | 47.171          | 47.392             | 48.442               | 49.548      |
| 3039 CHENG  | 11.982     | 11.123  | 15.610  | 16.029  | 16.996          | 16.630             | 17.024               | 17.480      |
| 0149 International Cooperative RDT&E                    | 1.785      | 1.646   | 1.723   | 1.787   | 1.866           | 1.924              | 1.985                | 2.046       |
| 9263 Combating Terrorism Wargaming Research             | 1.223      | 0.000   | 0.000   | 0.000   | 0.000           | 0.000              | 0.000                | 0.000       |
| 1767 Naval War College/Center for Naval Warfare Studies | 2.964      | 2.353   | 3.311   | 3.276   | 3.420           | 3.500              | 3.540                | 3.609       |
| 3025 Capital Asset Management System                    | 0          | 4.012   | 2.038   | 1.600   | 1.628           | 1.630              | 1.666                | 1.705       |
| 2221 Assessment Program                                 | 12.038     | 11.558  | 22.165  | 22.746  | 23.261          | 23.708             | 24.227               | 24.708      |
|   |            |         |         |         |                 |                    |                      | <del></del> |

#### A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

Project 3039 funds the Assistant Secretary of the Navy for Research, Development and Acquisition, ASN RD&A Chief Engineer (RDA CHENG) to develop and implement architecture-based systems engineering processes, methods and tools that assure integrated and interoperable systems are delivered to the fleet. This project provides the mission-oriented technical basis for implementing capability-based acquisition management within the Department of Navy to engineer and field Navy and Marine Corps combat systems, weapon systems, and command, control, communication, computer and intelligence (C4I) programs that must operate as a family-of-systems (FoS) or system-of-systems (SoS) acquisition programs and systems. The focus of this project is on identifying the functions, relationships, and connections between systems at both the force and unit level and across warfare mission areas, and encompasses four key elements: System and Technical Architectures and Interoperability Assessments to provide the framework for making engineering decisions by warfighting capability at the FoS/SoS level, and to establish acquisition portfolios that deliver that capability based on the integration and interoperability requirements. Large-Scale Systems Engineering processes and system engineering integrated product teams are established to support consistent engineering and investment decision-making across Navy and Marine Corps programs within capability-based acquisition portfolios. Naval Collaborative Engineering Environment development and implementation as a DoN enterprise resource where all ASN (RDA) CHENG integration and interoperability information will be managed electronically to enable collaboration and decision support among Fleet organizations, Program Executive Offices, Program Managers, Systems Commands, prime contractors, Resource/Warfare Sponsors and Comptroller organizations. DoN Standards, Policies and Guidelines engineering and technical data standards. RDA CHENG was transferred to the Assistant for Administration to the

Project 0149 provides program management, execution, and support to implement a broad range of cooperative naval research and development (R&D) initiatives with allied and friendly nations. Potential cooperative programs are pursued to fulfill established operational requirements, enhance U.S./allied interoperability and standardization, obtain unique foreign technologies, and reduce U.S. developmental and production costs.

Project 1767, Naval War College (NWC) research, analysis and gaming activities serve as a focal point, stimulus, and major source of strategic and operational thought within the Navy, Joint and Interagency communities. These efforts generate strategic and operational alternatives, quantitative analysis, and political military assessments, and provide recommendations to the Chief of Naval Operations (CNO) and Fleet Commanders regarding the formulation and execution of options for the President of the United States.

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**UNCLASSIFIED** 

Exhibit R-2, RDTEN Budget Item Justification

#### CLASSIFICATION:

| EXHIBIT R-2, RDT&E Budget Item Justification        |                          | DATE:                             |
|---|--------------------------|-----------------------------------|
|   |                          | February 2005                     |
| APPROPRIATION/BUDGET ACTIVITY                       | R-1 ITEM NOMENCLATURE    |                                   |
| RESEARCH DEVELOPMENT TEST & EVALUATION, NAVY / BA-6 | 0605853N/Management, Ted | chnical and International Support |

### A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION (Cont.):

Project 9263, Combating Terrorism Wargaming Research: The Naval War College, Newport, RI will conduct a series of wargames and research projects to identify potential terrorist threats and develop scenarios to counter those threats.

Project 2221, Assessment Program, provides capability based planning assessment for Joint Capabilities Integration and Development System (JCIDS), conducts analysis to affect warfighting capability trades and enterprise resources, identify needs, gaps, and overlaps, and assess Alternative solutions to Joint needs. Manages Office of the Chief of Naval Operations (OPNAV) support to Office of the Secretary of Defense (OSD)/Navy's analytic Agenda. Provides overarching Planning, Programming and Budgeting System (PPBS) Analyses and Guidance Planning, Programming and Budgeting Execution (PPBE) with N80 and provides Gap analysis and Investment Strategy (Total Obligational Authority (TOA) allocation). Provides independent capability analysis directly to Chief of Naval Operations (CNO) and assists in structuring follow-on Office of the Chief of Naval Operations (OPNAV) analyses. The program coordinates Navy's position for the Enhanced Planning Process and conducts Net Assessments. This program sesments as the lead campaign analysis for Office of the Chief of Naval Operations (OPNAV) and supports Concept of Operations (CONOPS) analysis and Chief of Naval Operations Investment Strategy assessments, all of which prove analytical underpinnings/basis for programmatic decisions of the Navy's top leadership regarding the integration of all Navy warfare and support requirements. This program is dual-hated as the head of CNO's Capability Analysis Group (N00X) and serves the CNO directly as an independent assessor providing a broad-view perspective across the Navy staff apart from resource sponsors, with an integrated look at both warfighting support programs. Provides the CNO alternatives in assessing the implications imbedded within resource decisions in a quantified context of costs versus capability versus risk. This program provides independent analytic support to Navy leadership in conjunction with various executive level decision forums. The Assessment Program develops tools and analytical methodologies that assist in evalu

Project 3025, This project supports the RDT&E,N and Office of Naval Research (ONR) portion of the larger DoD and Navy-wide effort to implement the Financial Improvement Plan (FIP). Corrective actions required to resolve known deficiencies and determine resource requirements (people and systems) have been identified. Funding beyond FY 2007 is for the sustainment of the clean and auditable statements for RDT&E,N/ONR.

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#### **CLASSIFICATION:**

| E Project Justification |                    |                 |                     |                      |             |               |         | DATE: February 2005 |         |
|-------------------------|--------------------|-----------------|---------------------|----------------------|-------------|---------------|---------|---------------------|---------|
| TION/BUDGET ACTIVITY    | PROGRAM ELEMENT NU | JMBER AND NAME  |                     |                      | PROJECT NUI | MBER AND NAME |         |                     |         |
| RDT&E, N /              | BA-6               | 0605853N/Manage | ement, Technical ar | nd International Sup | port        | 3039 CHENG    |         |                     |         |
| COST (\$ in Millions)   |                    | FY 2004         | FY 2005             | FY 2006              | FY 2007     | FY 2008       | FY 2009 | FY 2010             | FY 2011 |
| Project Cost            |                    | 11.982          | 11.123              | 15.610               | 16.029      | 16.996        | 16.630  | 17.024              | 17.480  |
| RDT&E Articles Qty      |                    |                 |                     |                      |             |               |         |                     |         |

#### A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

Project 3039 funds the Assistant Secretary of the Navy for Research, Development and Acquisition, ASN RD&A Chief Engineer (RDA CHENG) to develop and implement architecture-based systems engineering processes, methods and tools that assure integrated and interoperable systems are delivered to the fleet. This project provides the mission-oriented technical basis for implementing capability-based acquisition management within the Department of Navy to engineer and field Navy and Marine Corps combat systems, weapon systems, and command, control, communication, computer and intelligence (C4I) programs that must operate as a family-of-systems (FoS) or system-of-systems (SoS) acquisition programs and systems. The focus of this project is on identifying the functions, relationships, and connections between systems at both the force and unit level and across warfare mission areas, and encompasses four key elements: System and Technical Architectures and Interoperability Assessments to provide the framework for making engineering decisions by warfighting capability at the FoS/SoS level, and to establish acquisition portfolios that deliver that capability based on the integration and interoperability requirements. Large-Scale Systems Engineering processes and system engineering integrated product teams are established to support consistent engineering and investment decision-making across Navy and Marine Corps programs within capability-based acquisition portfolios. Naval Collaborative Engineering Environment development and implementation as a DoN enterprise resource where all ASN (RDA) CHENG integration and interoperability information will be managed electronically to enable collaboration and decision support among Fleet organizations, Program Executive Offices, Program Managers, Systems Commands, prime contractors, Resource/Warfare Sponsors and Comptroller organizations. DoN Standards, Policies and Guidelines engineering and technical standards mandated by Joint and OSD initiatives and DoN acquisition requirements inc

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| EXHIBIT R-2a, RDT&E Project Justification |  |                      | DATE:         |
|---|--|----------------------|---------------|
|   |  |                      | February 2005 |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME                      | PROJECT NUMBER AND N | AME           |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt | 3039 CHENG           |               |
|   |  |                      |               |

## **B. Accomplishments/Planned Program**

|                                    | FY 2004 | FY 2005 | FY 2006 | FY 2007 |
|------------------------------------|---------|---------|---------|---------|
| System and Technical Architectures | 3.092   | 3.023   | 3.310   | 3.329   |
|                                    |         |         |         |         |

#### FY 2004 ACCOMPLISHMENTS:

- Developed a DoN integrated architecture governance process in collaboration with DoN Chief Information Office, Systems Commands and Net Warfare Command.
- Implemented the use of a Common System Function List (CSFL) within the DoN as the basis for describing Naval capabilities for operational and system architectures.
- Initiated work with Joint Forces Command (JFCOM) to adapt the Navy list for use in Joint capabilities based acquisition.
- Developed an integrated architecture and executable model for the Expeditionary Strike Group Land Attack (ESG LA) acquisition program portfolio (based on POM 06 Fires and Maneuver mission capability within the Sea Strike Pillar) as part of the ESG LA System Engineering Integrated Product Team (SE IPT).
- Completed pilot work for creating ESG LA Capability Evolution Document (CED).

#### FY 2005 PLAN:

- Implement the integrated architecture governance process and CSFL configuration management with other DoN processes such as FORCEnet, Virtual Systems Command, and Command, Control, Communication, Computers and Intelligence (C4I) Support Plan review, and issue appropriate guidebooks within DoN.
- Integrate DoN architecture process with evolving Joint and OSD initiatives such as Joint Battle Management Command and Control (JBMC2) and Joint Functional Capabilities Board actions.
- Complete the process to integrate and validate Sea Power 21 pillar architectures against Joint and Global Information Grid (GIG) integrated architectures.
- Expand and evolve the ESG LA integrated architecture and the CED.
- Initiate activities on Naval Integrated Fire Control Counter Air (NIFC CA) integrated architecture using ESG LA lessons learned.

#### FY 2006 PLAN:

- Manage and evolve DoN architecture governance process, guidance and relationship with Joint and OSD architecture processes.
- Complete Sea Strike, Sea Shield, Sea Basing and FORCEnet integrated architecture assessments as the basis for representing a Naval architecture for use by Joint and OSD communities.
- Complete ESG LA CED.
- Expand scope of ESG LA integrated architecture to include the Carrier Strike Group (CSG) platforms and systems.
- Complete NIFC CA integrated architecture.

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| EXHIBIT R-2a, RDT&E Project Justification |  |                      | DATE:         |
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|   |  |                      | February 2005 |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME                      | PROJECT NUMBER AND N | İAME          |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt | 3039 CHENG           |               |

#### B. Accomplishments/Planned Program

|   | FY 2004 | FY 2005 | FY 2006 | FY 2007 |
|---|---------|---------|---------|---------|
| Naval Collaborative Engineering Environment (NCEE | 2.700   | 2.600   | 3.000   | 3.000   |
|   |         |         |         |         |

### FY 2004 ACCOMPLISHMENTS:

- Deployed a Navy Marine Corps Internet compliant external access capability for use of collaborative engineering tool suite.
- Created and maintained an the Expeditionary Strike Group Land Attack (ESG LA) System Engineering Integrated Product Team (SE IPT) work space to support architecture and assessment working groups, systems engineering tool products and management and documentation functions.
- Coordinated with The Technical Coalition Partners Technical Panel 4 (TTCP TP4) to establish a coalition collaborative engineering environment and established an interface with the NCEE.
- Developed an interface plug-in for Navy Open Architecture (OA) and Joint Service System Engineering Program Office / Integrated Air Picture (JESSO / SIAP) to facilitate the exchange of systems engineering data to support family of systems and system of systems assessments.

#### FY 2005 PLAN:

- Implement external interfaces to authoritative DoN data bases (e.g., Navy Tool for Interoperability and Risk Assessment (NTIRA)) to create an Interoperability Data Management and Analysis (IDMA) capability within the acquisition community that supports ASN (RD&A) and OPNAV decision making.
- Continue technical support to the ESG LA SE IPT with the integration of new engineering tools (e.g., system models and simulations) to support performance analyses and trade studies at the acquisition portfolio level.
- Provide technical support to Joint Forces Command (JFCOM) to establish a JFCOM CEE and implement appropriate Memoranda of Agreement (MOA) and interfaces for collaboration and mutual work sharing.
- Continue implementing MOAs and interfaces with TTCP TP4 member countries.

## FY 06 PLAN:

- Establish a Naval Integrated Fire Control Counter Air (NIFC CA) SE IPT workspace.
- Continue technical support to the ESG LA SE IPT in expanding its scope to include Carrier Strike Groups (CSGs) platforms and systems.
- Establish data requirements, MOAs and technical interfaces between authoritative Naval and Joint databases and the NCEE to facilitate family of systems and/or system of systems engineering assessments and integration and interoperability assessments.

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#### CLASSIFICATION:

| EXHIBIT R-2a, RDT&E Project Justification |  |                      | DATE:         |
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| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME                      | PROJECT NUMBER AND N | AME           |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt | 3039 CHENG           |               |
|   |  |                      |               |

## **B. Accomplishments/Planned Program**

|                                 | FY 2004 | FY 2005 | FY 2006 | FY 2007 |
|---------------------------------|---------|---------|---------|---------|
| Large Scale Systems Engineering | 3.400   | 2.900   | 4.400   | 4.700   |
|                                 |         |         |         |         |

#### FY 2004 ACCOMPLISHMENTS:

- Established the Expeditionary Strike Group Land Attack (ESG LA) System Engineering Integrated Product Team (SE IPT) under Program Executive Office for Integrated Warfare System (PEO IWS) leadership to serve as a pilot for implementing capability-based acquisition within DoN.
- Coordinated development of the preliminary System Engineering Plan (SEP) and System Performance Document (SPD) and built an executable model within the Naval Collaborative Engineering Environment (NCEE) for accessing the behavior and interoperability of the ESG LA system architecture in a scenario context.
- Completed initial draft family-of-systems / system-of-systems (FoS / SoS) guidebook based on the ESG LA pilot for use by ASN RD&A chartered SE IPTs.
- Provided technical support to PEO Command, Control, Communication, Computers and Information (C4I) in the development of a Communications Roadmap for ASN RD&A, and in the establishment of the Navy wideband waveform working group to represent Navy interests at the Joint Tactical Radio System (JTRS) Project Office.

#### FY 2005 PLAN:

- Continue ESG LA SE IPT activities: complete final SEP; complete and implement the analysis plan; issue the SPD version 1.0; perform integration and interoperability risk assessments to support scheduled program milestone reviews; and extend the executable model scope to include Carrier Strike Group (CSG) platforms and systems.
- Establish a Naval Integrated Fire Control Counter Air (NIFC CA) SE IPT.
- Continue support to PEO C4I for the Navy wideband waveform working group.

## FY 2006 PLAN:

- Continue ESG / CSG LA SE IPT activities: update the SEP, analysis plan and the SPD version 2.0 to reflect CSG platforms and systems, and conduct integration and interoperability risk assessments to support scheduled milestone reviews.
- Initiate NIFC CA SE IPT activities: prepare SEP and analysis plan, develop an executable model within the NCEE to assess the behavior and interoperability of the NIFC CA system architecture in a scenario context.
- Continue support to PEO C4I for the Navy wideband waveform working group.

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| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME                      | PROJECT NUMBER AND N | AME           |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt | 3039 CHENG           |               |
|   | _  | -                    | ·             |

#### B. Accomplishments/Planned Program

|                                   | FY 2004 | FY 2005 | FY 2006 | FY 2007 |
|-----------------------------------|---------|---------|---------|---------|
| Standards, Policy, and Guidelines | 2.800   | 2.600   | 4.900   | 5.000   |
|                                   |         |         |         |         |

#### FY 2004 ACCOMPLISHMENTS:

- Completed assessments of the Joint Capability Integration and Development System (JCIDS) process and associated documents (e.g., CJCSI/M 3170), DOD acquisition system process and associated documents (e.g., DODD/I 5000 and Defense Acquisition Guide), Interoperability documents (e.g., DODD/I 4630.5/8), Joint Technical Architecture version 5.0, DOD Architecture Framework version 1.0, DON CIO Architecture Policy, Combat Systems (IWS) Open Architectures, SIAP common systems functions, SECNAVINST 5000.2C and guidebook, FORCEnet Architecture and Standards and associated documents, SECDEF Strategic Planning Guidance, Joint Battle Management Command and Control (JBMC2) Roadmap, and many other guidelines, standards, and policy documents that potentially impact the DoN acquisition community.

- Represented ASN RD&A in the response to SECDEF Management Information Directive (MID) 912, for the alignment of FORCEnet and Navy programs to Joint Battle Management Command and Control (JBMC2).
- Represented ASN RD&A for the Air Missile Defense (AMD) Roadmap on Sea Shield and Navy program alignment to the Functional Capability Board (FCB) Force Protection Capability area.
- Assisted PEOs, PMs, and SYSCOMs in policy and standards compliance in the preparation of acquisition program documentation (e,g, C4ISPs and Information Assurance) prior to scheduled milestone reviews.
- Facilitated and collaborated with Systems Commands and Program Executive Offices on CNO-ASN RD&A Topside Integration policy.

#### FY 2005 PLAN:

- Continue representation in MID 912 JBMC2 and AMD alignment activities.
- Initiate representation on at least one additional Joint FCB (Force Application) for alignment of Navy Sea Strike programs.
- Establish a ready access and authoratative integration and interoperability standards, policy, and guidelines resource reference utilizing the NCEE.
- Assist PEOs, PMs, and SYSCOMs in policy and standards compliance.
- Initiate coordination among policies towards development of an integrated quick reference roadmap for acquisition programs on how the policies fit together.

#### FY 2006 PLAN:

- Continue representation in MID 912 JBMC2, AMD, and Force Application alignment activities.
- Initiate representation on at least one additional Joint Staff FCB (Net Centric) for alignment of Navy pillars and programs.
- Manage the integration and interoperability standards, policies, and guidelines .
- Assist PEOs, PMs, and SYSCOMs in policy and standards compliance.
- Continue development of an integrated quick reference roadmap for acquisition programs on how the policies fit together.
- Implement Anti-Tamper policy throughout DoN
- Develop Anti-Tamper database to meet user continuing requirements

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## CLASSIFICATION:

|  |                             |                       |          |              |            |    | February 2005 |
|--|-----------------------------|-----------------------|----------|--------------|------------|----|---------------|
| PROPRIATION/BUDGET ACTIVITY                      | PROGRAM ELEMENT NUMBE       | R AND NAME            |          | PROJECT NUME | BER AND NA | ME |               |
| DT&E, N / BA-6                                   | 0605853N/Management, Techr  | nical and Internation | onal Spt | 3039 CHENG   |            |    |               |
| C. PROGRAM CHANGE SUMMARY:                       |                             |                       |          |              |            |    |               |
| Funding:   |                             | FY 2004               | FY 2005  | FY 2006      | FY 2007    |    |               |
| Previous President's Budget: (FY 05 Pres Control | s)                          | 12.242                | 11.563   | 14.230       | 14.689     |    |               |
| Current President Budget: (FY06Pres Controls)    |                             | 11.982                | 11.123   | 15.610       | 16.029     |    |               |
| Total Adjustments                                |                             | -0.260                | -0.440   | 1.380        | 1.340      |    |               |
| Summary of Adjustments                           |                             |                       |          |              |            |    |               |
| FY 04 SBIR adjustments                           |                             | -0.175                | 0.000    | 0.000        | 0.000      |    |               |
| FY06 SRB - Anti Tamper                           |                             | 0.000                 | 1.500    | 1.500        | 1.600      |    |               |
| Congressional Recessions/Adjustmer               | ts/Undistributed Reductions | 0.000                 | -0.440   | 0.095        | 0.196      |    |               |
| Program Adjustment                               |                             | 0.000                 | 0.000    | -0.215       | -0.456     |    |               |
| Execution Realignment                            |                             | -0.085                | 0.000    | 0.000        | 0.000      |    |               |
| FY06 SBR- Anti Tamper adjustment                 |                             | 0.000                 | -1.500   | 0.000        |            |    |               |
| Subtotal   |                             | -0.260                | -0.440   | 1.380        | 1.340      |    |               |

Technical: "Not Applicable."

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## **CLASSIFICATION:**

| EXHIBIT R-2a, RDT&E Project Justification |                 |                     |                      |                    |                    | DATE:   |               |         |
|---|-----------------|---------------------|----------------------|--------------------|--------------------|---------|---------------|---------|
|   |                 |                     |                      |                    |                    |         | February 2005 |         |
| APPROPRIATION/BUDGET ACTIVITY             |                 |                     |                      | PROJECT NUMBE      | R AND NAME         |         |               |         |
| RDT&E, N / BA-6                           | 0605853N/Manage | ement, Technical, a | nd International Spt | R0149 Internationa | al Cooperative RDT | &E      |               |         |
| COST (\$ in Millions)                     | FY 2004         | FY 2005             | FY 2006              | FY 2007            | FY 2008            | FY 2009 | FY 2010       | FY 2011 |
| Project Cost                              | 1.785           | 1.646               | 1.723                | 1.787              | 1.866              | 1.924   | 1.985         | 2.046   |
| RDT&E Articles Qty                        |                 |                     |                      |                    |                    |         |               |         |

#### A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

This project provides program management, execution, and support to implement a broad range of cooperative Naval Research and Development (R&D) initiatives with allied and friendly nations. Potential cooperative programs are pursued to enhance U.S. and coalition warfighting capabilities, enhance U.S./allied interoperability and standardization, obtain unique foreign technologies, and reduce U.S. developmental and production costs. Such efforts result in:

- 1. Development and negotiation of approximately 50 International Research Development Test and Evaluation (RDT&E) Agreements annually with allied and friendly nations.
- 2. Execution of over 300 information exchange annexes.
- 3. Participation in armaments cooperation for including the Conference of North Atlantic Treaty Organization (NATO) Armaments Directors groups (e.g., the NATO Naval Armaments Group), Senior National Representative (SNR) meetings and The Technical Cooperative Program (TTCP).
- 4. Participation in the Engineering and Scientist Exchange Program (ESEP).

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#### CLASSIFICATION:

| EXHIBIT R-2a, RDT&E Project Justification |  |                             | DATE:         |
|---|--|-----------------------------|---------------|
|   |  |                             | February 2005 |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME                      | PROJECT NUMBER AND N        | AME           |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt | R0149 International Coopera | tive RDT&E    |
|   |  |                             |               |

#### B. Accomplishments/Planned Program

|                   | FY 04 | FY 05 | FY 06 | FY 07 |
|-------------------|-------|-------|-------|-------|
| DoN Participation | 1.785 | 1.646 | 1.723 | 1.787 |
|                   |       |       |       |       |

Brief Description of DoN Participation.

#### FY 2004 ACCOMPLISHMENTS:

Refocused efforts to emphasize cooperation in the Global War on Terrorism with existing and new allies. Worked with US DoD/State Department and other agencies to assess and prioritize potential new partners to develop capabilities in support of non-symmetrical warfare, anti-terrorism technologies. Focused on coalition interoperability and enhancing the ability of allies to integrate into a coalition battle force. Engaged in evolving the NATO Naval Armaments Group (NNAG) and Five Power Groups to focus on today's threat and ensuring coalition interoperability in the alliance.

Refocused international activities to obtain foreign technologies and capabilities that improve USN warfighting capabilities through collaboration and/or cooperative development. Conducted harmonization of requirements with critical allies to identify common areas of interest, particularly in littoral mine, anti-submarine warfare and non-conventional threats.

Reprioritized cooperative programs with foreign navies to focus on technology, techniques and equipment that improve/enhance coalition capability. Chief of Naval Operations (OPNAV) has increased its participation in Office of the Secretary of Defense Acquisition Technology and Logistics (OSD, AT&L's) Foreign Comparative Test (FCT) Program and the Coalition Warfare Program (CWP) to enhance synergy between these programs and warfighting requirements.

Continued to update the DoN data base for drafting, negotiating, managing and tracking of proposed International Agreements (IAs) for "high leverage/high payoff" R&D technology projects with key allies and friendly nations. Provided support to Acquisition Integrated Product Teams (IPTs) in evaluating international cooperative alternatives for development of DoN programs as well as support to the OSD International Cooperation Office

Increased the level of Navy Participation in the ESEP to four scientists/engineers. Continued to conduct post-assignment analysis of scientists/engineers to better target future opportunities for emerging technologies and programs at foreign research establishments.

#### FY 2005 PLANS:

Continue to emphasize cooperation in the Global War on Terrorism with allies. Work with US DoD/State Department and other agencies to assess and prioritize potential new partners with capabilities in non-symmetrical warfare, anti-terrorism technologies. Continue to focus on coalition interoperability and enhancing the ability of allies to integrate into a coalition battle force. Continue to work to evolve the NATO Naval Armaments Group (NNAG) and Five Power Groups to focus on future threats and ensuring coalition interoperability in the alliance.

Focus on international activities to obtain foreign technologies and capabilities that improve USN warfighting capabilities through collaboration and/or cooperative development. Conduct harmonization of requirements with critical allies to continue to improve coalition interoperability and develop interoperability with newly emerging allies and friendly nations.

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#### **CLASSIFICATION:**

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|---|--|--|-------------|-----|
|   |  |  | February 20 | 005 |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME PROJECT NUMBER AND NAME                                    |  |             |     |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt R0149 International Cooperative RDT&E |  |             |     |

### B. Accomplishments/Planned Program (Cont.)

Prioritize cooperative programs with foreign navies to focus on technology, techniques and equipment that improve/enhance coalition capability. Emphasize increased participation in the Office of the Under Secretary of Defense (OUSD) AT&L's Foreign Comparative Test (FCT) Program and the Coalition Warfare Program (CWP) to better influence program selection that could satisfy capability requirements.

Maintain and evolve the DoN database for drafting, negotiating, managing and tracking of proposed International Agreements (IAs) for "high leverage/high payoff" R&D technology projects with key allies and friendly nations. Integrate DoN international databases ensuring sharing of critical data in order to enhance cooperative opportunities leveraging scarce program dollars. Provide support to Acquisition Integrated Product Teams (IPTs) in evaluating international cooperative alternatives for development of DoN programs as well as support to the Office of the Secretary of Defense (OSD) International Cooperation Office.

Evaluate foreign research establishments and emerging technologies to best determine placement of US Navy ESEP placements to best leverage their expertise. Conduct competitive screening to select scientists/engineers in order to maintain Navy participation in the ESEP at two to three scientists/engineers. Conduct post-assignment analysis of scientists/engineers to better integrate the technologies assimilated while on assignment at a foreign research establishment.

#### FY 2006 PLANS:

Continue to emphasize cooperation in the Global War on Terrorism with allies. Work with US DoD/State Department and other agencies to assess and prioritize potential new partners with capabilities in non-symmetrical warfare, anti-terrorism technologies. Continue to focus on coalition interoperability and enhancing the ability of allies to integrate into a coalition battle force. Continue to work to evolve the NATO Naval Armaments Group (NNAG) and Five Power Groups to focus on future threats and ensuring coalition interoperability in the alliance. Focus on international activities to obtain foreign technologies and capabilities that improve USN warfighting capabilities through collaboration and/or cooperative development. Conduct harmonization of requirements with critical allies to continue to improve coalition interoperability and develop interoperability with newly emerging allies and friendly nations.

Prioritize cooperative programs with foreign navies to focus on technology, techniques and equipment that improve/enhance coalition capability. Emphasize increased participation in OUSD AT&L's Foreign Comparative Test (FCT) Program and the Coalition Warfare Program (CWP) to better influence program selection that could satisfy capability requirements.

Maintain and evolve the DoN database for drafting, negotiating, managing and tracking of proposed International Agreements (IAs) for "high leverage/high payoff" R&D technology projects with key allies and friendly nations. Integrate DoN international databases ensuring sharing of critical data in order to enhance cooperative opportunities leveraging scarce program dollars. Provide support to Acquisition Integrated Product Teams (IPTs) in evaluating international cooperative alternatives for development of DoN programs as well as support to the Office of the Secretary of Defense (OSD) International Cooperation Office.

Evaluate foreign research establishments and emerging technologies to best determine placement of US Navy ESEP placements to best leverage their expertise. Conduct competitive screening to select scientists/engineers in order to maintain Navy participation in the ESEP at two to three scientists/engineers. Conduct post-assignment analysis of scientists/engineers to better integrate the technologies assimilated while on assignment at a foreign research establishment.

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## **CLASSIFICATION:**

| EXHIBIT R-2a, RDT&E Project Justificat   | iion   |   | DATE: February 2005  |
|--|--|---|--|
| APPROPRIATION/BUDGET ACTIVITY  | PROGRAM ELEMENT NUMBER AND NAME  | PROJECT NUMBER AND I  | •  |
| RDT&E, N / BA-6  | 0605853N/Management, Technical and International   | Spt R0149 International Cooper  | rative RDT&E   |
| B. Accomplishments/Planned Program (Cont.)  FY 2007 PLANS: Continue to emphasize cooperation in the Glol capabilities in non-symmetrical warfare, anti-te Continue to work to evolve the NATO Naval Al Focus on international activities to obtain foreign harmonization of requirements with critical allie Prioritize cooperative programs with foreign na AT&L's Foreign Comparative Test (FCT) Programing Maintain and evolve the DoN database for drawith key allies and friendly nations. Integrate I Provide support to Acquisition Integrated Prod Secretary of Defense (OSD) International Cooperalized foreign research establishments and screening to select scientists/engineers in order | pal War on Terrorism with allies. Work with US DoD/State Departments Group (NNAG) and Five Power Groups to focus on technologies and capabilities that improve USN warfighting as to continue to improve coalition interoperability and developing to focus on technology, techniques and equipment that it may another Coalition Warfare Program (CWP) to better influence that it is a mand the Coalition Warfare Program (CWP) to better influence that it is a mand the coalition warfare Program (CWP) to better influence that it is a managed to the coalition warfare Program (CWP) to be the coalition warfare Program (CWP) to b | epartment and other agencies to rability and enhancing the ability future threats and ensuring coag capabilities through collaboration interoperability with newly ememprove/enhance coalition capatence program selection that coutional Agreements (IAs) for "high order to enhance cooperative natives for development of DoN avy ESEP placements to best le | o assess and prioritize potential new partners with y of allies to integrate into a coalition battle force. alition interoperability in the alliance. ion and/or cooperative development. Conduct erging allies and friendly nations. bility. Emphasize increased participation in OUSD ald satisfy capability requirements. In leverage/high payoff" R&D technology projects opportunities leveraging scarce program dollars. programs as well as support to the Office of the everage their expertise. Conduct competitive |

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## CLASSIFICATION:

| EXHIBIT R-2a, RDT&E Project Justification  |                                   |  |         |         |         |                            | DATE:    | February 2005  |
|--|-----------------------------------|--|---------|---------|---------|----------------------------|----------|----------------|
| APPROPRIATION/BUDGET ACTIVITY              | PROGRAM ELEMENT NUM               | BER AND NAM  | IE      |         | 1       | PROJECT NUMBER AND N       | <br>NAME | 1 ebidary 2005 |
| RDT&E, N / BA-6                            | 0605853N/Management. Tec          | 0605853N/Management, Technical and International Spt |         |         |         | R0149 International Cooper |          |                |
| C. PROGRAM CHANGE SUMMARY:                 | ,                                 |  | ·       |         | - 1     | ,                          |          |                |
| Funding:                                   |                                   | FY 2004  | FY 2005 | FY 2006 | FY 2007 |                            |          |                |
| Previous President's Budget: (FY 05 Pres C | Controls)                         | 1.864  | 1.669   | 1.714   | 1.756   |                            |          |                |
| Current President's Budget: (FY06 Pres Co  | ntrols)                           | 1.785  | 1.646   | 1.723   | 1.787   |                            |          |                |
| Total Adjustments                          | _                                 | -0.079   | -0.023  | 0.009   | 0.031   |                            |          |                |
| Summary of Adjustments                     |                                   |  |         |         |         |                            |          |                |
| SBIR Assessment                            |                                   | -0.034   | 0.000   | 0.000   | 0.000   |                            |          |                |
| Execution Adjustments                      |                                   | -0.045   | 0.000   | 0.000   | 0.000   |                            |          |                |
| Congressional Rescissions/Adju             | ustments/Undistributed Reductions | 0.000  | -0.023  | 0.000   | 0.000   |                            |          |                |
| Non-Pay Inflation Adjustments              |                                   | 0.000  | 0.000   | 0.009   | 0.012   |                            |          |                |
| Rate Adjustments                           |                                   | 0.000  | 0.000   | 0.000   | 0.019   |                            |          |                |
| Subtotal                                   |                                   | -0.079   | -0.023  | 0.009   | 0.031   |                            |          |                |
|  |                                   |  |         |         |         |                            |          |                |
| Schedule:                                  |                                   |  |         |         |         |                            |          |                |
| Not Applicable.                            |                                   |  |         |         |         |                            |          |                |
|  |                                   |  |         |         |         |                            |          |                |
|  |                                   |  |         |         |         |                            |          |                |
|  |                                   |  |         |         |         |                            |          |                |
|  |                                   |  |         |         |         |                            |          |                |
| Technical:                                 |                                   |  |         |         |         |                            |          |                |
| Not Applicable.                            |                                   |  |         |         |         |                            |          |                |
|  |                                   |  |         |         |         |                            |          |                |
|  |                                   |  |         |         |         |                            |          |                |
|  |                                   |  |         |         |         |                            |          |                |

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UNCLASSIFIED

## **CLASSIFICATION:**

| EXHIBIT R-2a, RDT&E Project Justification   |                 |  |         |         |         |         | DATE:   |          |       |
|---|-----------------|--|---------|---------|---------|---------|---------|----------|-------|
|   |                 |  |         |         |         |         | Februa  | ary 2005 |       |
| APPROPRIATION/BUDGET ACTIVITY PROGRAM ELEMENT NUMBER AND NAME PROJECT NUMBER AND NAME |                 |  |         |         |         |         |         |          |       |
| RDT&E, N / BA-6   | 0605853N/Manage | 0605853N/Management, Technical and International Support R1767 Naval Warfare Studies |         |         |         |         |         |          |       |
| COST (\$ in Millions)   | FY 2004         | FY 2005  | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011  |       |
| Project Cost  | 2.964           | 2.353  | 3.311   | 3.276   | 3.420   | 3.500   | 3.540   | )        | 3.609 |
| RDT&E Articles Qty  |                 |  |         |         |         |         |         |          |       |

## A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

Naval War College (NWC) research, analysis and gaming activities serve as a focal point, stimulus, and major source of strategic and operational thought within the Navy, Joint and Interagency communities. These efforts generate strategic and operational alternatives, quantitative analysis, and political military assessments, and provide recommendations to the Chief of Naval Operations (CNO) and Fleet Commanders regarding the formulation and execution of options for the President of the United States.

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#### **CLASSIFICATION:**

| EXHIBIT R-2a, RDT&E Project Justification |  |                      | DATE:         |  |
|---|--|----------------------|---------------|--|
|   |  |                      | February 2005 |  |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME  | PROJECT NUMBER AND N | AME           |  |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt R1767 Naval Warfare Studies |                      |               |  |

## B. Accomplishments/Planned Program

|                   | FY04  | FY05  | FY06  | FY07  |
|-------------------|-------|-------|-------|-------|
| Strategic Studies | 1.573 | 1.219 | 1.533 | 1.516 |
|                   |       |       |       |       |

Brief Description of Strategic Studies. NWC conducts research in strategic studies in response to taskings from the Secretary of the Navy (SECNAV), CNO, Fleet and Combatant Commanders. NWC also hosts the activities of the CNO's Strategic Studies Group (SSG). The CNO SSG is a select group of senior naval officers handpicked by the CNO, who report to him in the development of revolutionary warfighting and operational concepts, such as Sea Strike and FORCEnet.

#### FY 2004 ACCOMPLISHMENTS:

NWC conducted strategic research, analysis and studies in response to SECNAV, CNO, Fleet and Combatant Commander tasking in such areas as maritime strategy, decision support, and direct fleet support. Efforts included research and analysis support for "40+ knot" Concept of Operations, Nuclear Guided Missile Submarines (SSGN) future capabilities, Future Fleet Architecture and the Proliferation Security Initiative. SSG completed an examination of the Naval Force for SEA POWER 21 and beyond, to determine maritime operational concepts needed to conduct joint warfare in 2030 and beyond.

#### FY 2005 PLANS:

Continue to conduct strategic studies in response to SECNAV, CNO, Fleet and Combatant Commander tasking in the areas of maritime strategy, decision support, and direct fleet support. Continue to conduct warfighting innovation and revolutionary concept generation in response to direct tasking from the CNO.

#### FY 2006 PLANS:

Continue to conduct strategic studies in response to SECNAV, CNO, Fleet and Combatant Commander tasking in such areas as maritime strategy, decision support, and direct fleet support. Continue to conduct warfighting innovation and revolutionary concept generation in response to direct tasking from the CNO.

#### FY 2007 PLANS:

Continue to conduct strategic studies in response to SECNAV, CNO, Fleet and Combatant Commander tasking in such areas as maritime strategy, decision support, and direct fleet support. Continue to conduct warfighting innovation and revolutionary concept generation in response to direct tasking from the CNO.

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#### **CLASSIFICATION:**

| EXHIBIT R-2a, RDT&E Project Justification |  |                      | DATE:         |  |
|---|--|----------------------|---------------|--|
|   |  |                      | February 2005 |  |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME  | PROJECT NUMBER AND N | AME           |  |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt R1767 Naval Warfare Studies |                      |               |  |

## B. Accomplishments/Planned Program (Cont.)

|                         | FY04  | FY05  | FY06  | FY07  |
|-------------------------|-------|-------|-------|-------|
| Naval Wargaming Support | 1.313 | 1.085 | 1.714 | 1.696 |
|                         |       |       |       |       |

Brief Description of Naval Wargaming Support. As the nation's premier defense wargaming center, NWC conducts strategic and operational wargaming and research for OPNAV, the numbered Fleets, Fleet Commanders, and the Combatant Commanders. Each year, 50 - 60 major wargames and associated events provide support to efforts that explore and analyze military, political and economic impacts resulting from differing strategic and operational scenarios.

#### FY 2004 ACCOMPLISHMENTS:

Conducted 40-50 wargaming and associated activities in support of OPNAV staff, NWDC and the numbered Fleets, Fleet Commanders, and the Combatant Commanders. Major wargaming efforts included games in support of SEATRIAL, advanced Command and Control, 40+ Knot CONOPS, and SSGN future capabilities.

#### FY 2005 PLANS:

Conduct 30-40 major wargames and related events in support of OPNAV, the numbered Fleets, Fleet Commanders, and the Combatant Commanders.

#### FY 2006 PLANS:

Conduct 50-55 major wargames and related events in support of OPNAV, the numbered Fleets, Fleet Commanders, and the Combatant Commanders. Begin implementation of Joint Warfare System (JWARS) to replace the Navy Simulation System.

### FY 2007 PLANS:

Conduct 50-55 major wargames and related events in support of OPNAV, the numbered Fleets, Fleet Commanders, and the Combatant Commanders. Continue implementation of Joint Warfare System (JWARS) to replace the Navy Simulation System.

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#### **CLASSIFICATION:**

| EXHIBIT R-2a, RDT&E Project Justification |  |                      | DATE:         |  |
|---|--|----------------------|---------------|--|
|   |  |                      | February 2005 |  |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME  | PROJECT NUMBER AND N | AME           |  |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt R1767 Naval Warfare Studies |                      |               |  |

## B. Accomplishments/Planned Program (Cont.)

|                               | FY04  | FY05  | FY06  | FY07  |
|-------------------------------|-------|-------|-------|-------|
| NWC Student Research Projects | 0.078 | 0.049 | 0.064 | 0.064 |
|                               |       |       |       |       |

Brief Description of NWC Student Research Projects. Selected, top-performing NWC students conduct focused research and analysis of current and future strategic and operational challenges. These students are organized under the supervision of the Mahan Scholars Program and the Halsey Group Program.

#### FY 2004 ACCOMPLISHMENTS:

Conducted focused research and analysis of current and future strategic and operational challenges under the Mahan Scholars and Halsey Group programs. Completed projects that have been presented to the CNO include a Theater Ballistic Missile Defense Concept of Operations and a Theater Anti Submarine Warfare (ASW) Concept of Operations. Both represent real world operational challenges of concern to the CNO.

#### FY 2005 PLANS:

Continue to conduct focused research and analysis of current and future strategic and operational challenges under the Mahan Scholars and Halsey Group programs.

#### FY 2006 PLANS:

Continue to conduct focused research and analysis of current and future strategic and operational challenges under the Mahan Scholars and Halsey Group programs.

#### FY 2007 PLANS:

Continue to conduct focused research and analysis of current and future strategic and operational challenges under the Mahan Scholars and Halsey Group programs.

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#### CLASSIFICATION:

| EXHIBIT R-2a, RDT&E Project Justification                   |  |             |        |             |                       | DATE:   |               |
|---|--|-------------|--------|-------------|-----------------------|---------|---------------|
|   |  |             |        |             | 1                     |         | February 2005 |
| APPROPRIATION/BUDGET ACTIVITY                               | PROGRAM ELEMENT NUM                          | BER AND NAM | E      |             | PROJECT NUMBER A      | ND NAME |               |
| RDT&E, N / BA-6   | DT&E, N / BA-6 0605853N/Management, Technica |             |        |             | R1767 Naval Warfare S | Studies |               |
| C. PROGRAM CHANGE SUMMARY:                                  |  |             |        |             |                       |         |               |
| Funding:  |  | FY 2004     | FY2005 | FY2006      | FY2007                |         |               |
| Previous President's Budget: (FY05 Pres Co                  |  | 2.980       | 2.376  | 2.539       | 2.495                 |         |               |
| Current President's Budget: (FY06 Pres Cor                  | ntrols)                                      | 2.964       | 2.353  | 3.311       |                       |         |               |
| Total Adjustments   |  | -0.016      | -0.023 | 0.772       | 0.781                 |         |               |
| Summary of Adjustments                                      |  |             |        |             |                       |         |               |
| PME Strategy  |  | 0.000       | 0.000  | 0.774       | 0.783                 |         |               |
| SBIR Assessment   |  | -0.016      | 0.000  | 0.000       |                       |         |               |
| Congressional Rescissions/Adjustment<br>Program Adjustments | stments/Undistributed Reductions             | 0.000       | -0.022 | 0.000       |                       |         |               |
|   |  | 0.000       | -0.001 | -0.002      |                       |         |               |
| Subtotal  | _  | -0.016      | -0.023 | 0.772       | 0.781                 |         |               |
|   |  |             |        |             |                       |         |               |
| Schedule:   |  |             |        |             |                       |         |               |
| Not Applicable.   |  |             |        |             |                       |         |               |
|   |  |             |        |             |                       |         |               |
|   |  |             |        |             |                       |         |               |
|   |  |             |        |             |                       |         |               |
|   |  |             |        |             |                       |         |               |
|   |  |             |        |             |                       |         |               |
| Technical:  |  |             |        |             |                       |         |               |
| Not Applicable.   |  |             |        |             |                       |         |               |
|   |  |             |        |             |                       |         |               |
|   |  |             |        |             |                       |         |               |
|   |  |             |        |             |                       |         |               |
|   |  |             |        |             |                       |         |               |
|   |  |             |        |             |                       |         |               |
|   |  |             |        |             |                       |         |               |
|   |  |             |        |             |                       |         |               |
|   |  |             |        | 11 IF ITE 1 |                       |         |               |

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#### CLASSIFICATION:

| EXHIBIT R-2, RDT&E Budget Item Justification                                   |        |        |        |        |                 |                   | DATE:          |                      |
|--|--------|--------|--------|--------|-----------------|-------------------|----------------|----------------------|
|  |        |        |        |        |                 |                   |                | ry 2005              |
| APPROPRIATION/BUDGET ACTIVITY  |        |        |        |        | R-1 ITEM NOMEN  | CLATURE           |                |                      |
| RESEARCH DEVELOPMENT TEST & EVALUATION, NA                                     | VY /   | BA-6   |        |        | Program Element | (PE) No. and Name | 0605853N/Mgmt, | Tech. and Intl. Spt. |
| COST (\$ in Millions)  | FY2004 | FY2005 | FY2006 | FY2007 | FY2008          | FY2009            | FY2010         | FY2011               |
| Total PE Cost  |        |        |        |        |                 |                   |                |                      |
| R9263/Combating Terrorism Wargaming and Research 1.223 N/A N/A N/A N/A N/A N/A |        |        |        |        |                 |                   | N/A            | N/A                  |
|  |        |        |        |        |                 |                   |                |                      |

## A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

Combatting Terrorism Wargaming Research: The Naval War College conducted a series of wargames and research projects to identify potential terrorist threats and develop options to counter those threats.

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#### **CLASSIFICATION:**

| EXHIBIT R-2a, RDT&E Project Justification |                  |                        |                 |                    |                     | DATE:   |               |         |
|---|------------------|------------------------|-----------------|--------------------|---------------------|---------|---------------|---------|
|   |                  |                        |                 |                    |                     |         | February 2005 |         |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMI    | ENT NUMBER AND         | NAME            | PROJECT NUMBE      | R AND NAME          |         |               |         |
| RDT&E, N / BA-6                           | 0605853N/Managem | ent, Technical, and In | ternational Spt | R3025 Mid-Range Fi | nancial Improvement | Plans   |               |         |
| COST (\$ in Millions)                     | FY 2004          | FY 2005                | FY 2006         | FY 2007            | FY 2008             | FY 2009 | FY 2010       | FY 2011 |
| Project Cost                              | 0.000            | 4.012                  | 2.038           | 1.600              | 1.628               | 1.630   | 1.666         | 1.705   |
| RDT&E Articles Qty                        |                  | ·                      |                 |                    |                     |         |               |         |

#### A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

One of the DoD's and Navy's priority goals is to gain a clean and auditable financial statement by FY 2007. The OSD Comptroller, in his 8 August 2003 memorandum, directed the Military Departments and Defense Agencies, in coordination with the Defense Finance and Accounting Service (DFAS), to prepare a comprehensive mid-range financial improvement plan to identify measurable steps to ensure each material line is auditable, and ensure all major deficiencies are resolved.

This project supports the RDT&E,N and Office of Naval Research (ONR) portion of the larger DoD and Navy-wide effort to implement the Financial Improvement Plan (FIP). Corrective actions required to resolve known deficiencies and determine resource requirements (people and systems) have been identified. Funding beyond FY 2007 is for the sustainment of the clean and auditable statements for RDT&E,N/ONR.

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#### CLASSIFICATION:

| EXHIBIT R-2a, RDT&E Project Justification |  |                           | DATE:            |
|---|--|---------------------------|------------------|
|   |  |                           | February 2005    |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME                      | PROJECT NUMBER AND N      | AME              |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt | R3025 Mid-Range Financial | mprovement Plans |

#### B. Accomplishments/Planned Program

|                   | FY 04 | FY 05 | FY 06 | FY 07 |
|-------------------|-------|-------|-------|-------|
| DoN Participation | 0.000 | 4.012 | 2.038 | 1.600 |
|                   |       |       |       |       |

Brief Description of DoN Participation.

FY 2004 Accomplishments:

Not applicable

#### FY 2005 Plans:

- Post obligations within the reporting period in which they were incurred. Pursue expanding the practice of having major contracting activities post awards electronically to STARS.
- Perform obligation validations to ensure that posted obligations are accurate. With the sheer volume of obligation documents to validate, this is a labor intensive effort requiring follow-up work to electronically requested validations.
- Accounts Receivable Revise process to more accurately record collections. Venture to utilize the newly created Overnight Collections History special reports available via the East Coast Computer Associates (CA)-View region.
- Manually record accounts payable (AP) when material or service is received and accepted. Assuming a functional AP input screen is available in the accounting system (STARS-HCM), develop process to gather receipt/acceptance data from logistical operations side of the house and/or contractors. Monitor to prevent duplication in vendor pay accounting system, STARS One Pay, as invoices are settled.
- Eliminate problem disbursements older than 120 days, narrowing to 60 days and potentially narrowing even further.

- Continue to post obligations within the reporting period in which they were incurred. Continue to pursue and expand the practice of having major contracting activities post awards electronically to STARS.
- Continue to perform obligation validations to ensure that posted obligations are accurate. With the sheer volume of obligation documents to validate, this is a labor intensive effort requiring follow-up work to electronically requested validations.
- Accounts Receivable Continue to revise process to more accurately record collections. Venture to utilize the newly created Overnight Collections History special reports available via the East Coast Computer Associates (CA)-View region.
- Continue to manually record accounts payable (AP) when material or service is received and accepted. Assuming a functional AP input screen is available in the accounting system (STARS-HCM), develop process to gather receipt/acceptance data from logistical operations side of the house and/or contractors. Continue monitoring to prevent duplication in vendor pay accounting system, STARS One Pay, as invoices are settled.

Continue to eliminate problem disbursements older than 120 days, narrowing to 60 days and potentially narrowing even further.

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## CLASSIFICATION:

| EXHIBIT R-2a, RDT&E Project Justif | DATE: February 2005  |       |                        |       |        |
|------------------------------------|--|-------|------------------------|-------|--------|
| PROPRIATION/BUDGET ACTIVITY        | DN/BUDGET ACTIVITY PROGRAM ELEMENT NUMBER AND NAME PROJECT NUMBER AND NAME         |       |                        |       |        |
| T&E, N / BA-6                      | 0605853N/Management, Technical and International Spt  R3025 Mid-Range Financial In |       | cial Improvement Plans |       |        |
| Accomplishments/Planned Program    |  |       |                        |       |        |
|                                    | FY 04  | FY 05 | FY 06                  | FY 07 | $\neg$ |
| DoN Participation                  | 0.000  | 4.012 | 2.038                  | 1.600 |        |
| L                                  |  |       |                        |       |        |
| FY 2007 Plans:                     |  |       |                        |       |        |

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## CLASSIFICATION:

| BIT R-2a, RDT&E Project Justification    |                                     |                 |               |         |         | DATE:                                   | Fabruary 2005 |
|--|-------------------------------------|-----------------|---------------|---------|---------|---|---------------|
| OPRIATION/BUDGET ACTIVITY                | PROGRAM ELEMENT NUM                 | BED AND NAM     | <b>л</b> ⊏    |         |         | PROJECT NUMBER AND NAME                 | February 2005 |
|  |                                     |                 |               |         |         |   |               |
| kE, N / BA-6                             | 0605853N/Management, Tec            | hnical and Inte | rnational Spt |         |         | R3025 Mid-Range Financial Improvement P | lans          |
| C. PROGRAM CHANGE SUMMARY:               |                                     |                 |               |         |         |   |               |
| Funding:                                 |                                     | FY 2004         | FY 2005       | FY 2006 | FY 2007 |   |               |
| Previous President's Budget (FY05 Pres C | Controls)                           | 0.000           | 4.055         | 2.038   | 1.598   | <b>(</b>                                |               |
| Current President's Budget (FY06 Pres Co | ontrols)                            | 0.000           | 4.012         | 2.038   | 1.600   | 1                                       |               |
| Total Adjustments                        | <u>-</u>                            | 0.000           | -0.043        | 0.000   | 0.002   | ·                                       |               |
| Summary of Adjustments                   |                                     |                 |               |         |         |   |               |
|  | djustments/Undistributed Reductions | 0.000           | -0.042        | 0.000   | 0.000   | 1                                       |               |
| Program Adjustments                      |                                     | 0.000           | -0.001        | 0.000   | 0.000   | )                                       |               |
| Rate Adjustments                         |                                     | 0.000           | 0.000         | 0.000   | 0.002   |   |               |
| Subtotal                                 |                                     | 0.000           | -0.043        | 0.000   | 0.002   |   |               |
| Schedule:                                |                                     |                 |               |         |         |   |               |
|  |                                     |                 |               |         |         |   |               |
| Not Applicable.                          |                                     |                 |               |         |         |   |               |
|  |                                     |                 |               |         |         |   |               |
|  |                                     |                 |               |         |         |   |               |
|  |                                     |                 |               |         |         |   |               |
|  |                                     |                 |               |         |         |   |               |
| Technical:                               |                                     |                 |               |         |         |   |               |
| Not Applicable.                          |                                     |                 |               |         |         |   |               |
|  |                                     |                 |               |         |         |   |               |
|  |                                     |                 |               |         |         |   |               |

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UNCLASSIFIED

#### CLASSIFICATION:

| EXHIBIT R-2a, RDT&E Project Justification |   |                    |                      |         |                 |         | DATE:   |         |
|---|---|--------------------|----------------------|---------|-----------------|---------|---------|---------|
|   |   |                    |                      |         |                 |         | Februa  | ry 2005 |
| APPROPRIATION/BUDGET ACTIVITY             | APPROPRIATION/BUDGET ACTIVITY PROGRAM ELEMENT NUMBER AND NAME PROJECT NUMBER AND NAME |                    |                      |         |                 |         |         |         |
| RDT&E, N / BA-6                           | 0605853N/Manage   | ment, Technical ar | nd International Spt |         | 2221 Assessment | Program |         |         |
| COST (\$ in Millions)                     | FY 2004   | FY 2005            | FY 2006              | FY 2007 | FY 2008         | FY 2009 | FY 2010 | FY2011  |
| Project Cost                              | 12.038  | 11.558             | 22.165               | 22.746  | 23.261          | 23.708  | 24.227  | 24.708  |
| RDT&E Articles Qty                        |   |                    |                      |         |                 |         |         |         |

#### A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

Project 2221, Assessment Program, provides capability based planning assessment for Joint Capabilities Integration and Development System (JCIDS), conducts analysis to affect warfighting capability trades and enterprise resources, identify needs, gaps, and overlaps, and assess Alternative solutions to Joint needs. Manages Office of the Chief of Naval Operations (OPNAV) support to Office of the Secretary of Defense (OSD)/Navy's analytic Agenda. Provides overarching Planning, Programming and Budgeting System (PPBS) Analyses and Guidance Planning, Programming and Budgeting Execution (PPBE) with N80 and provides Gap analysis and Investment Strategy (Total Obligational Authority (TOA) allocation). Provides independent capability analysis directly to Chief of Naval Operations (CNO) and assists in structuring follow-on Office of the Chief of Naval Operations (OPNAV) analyses. The program coordinates Navy's position for the Enhanced Planning Process and conducts Net Assessments. This program serves as the lead campaign analysis for Office of the Chief of Naval Operations (OPNAV) and supports Concept of Operations (CONOPS) analysis and Chief of Naval Operations Investment Strategy assessments, all of which prove analytical underpinnings/basis for programmatic decisions of the Navy's top leadership regarding the integration of all Navy warfare and support requirements. This program is dual-hated as the head of CNO's Capability Analysis Group (N00X) and serves the CNO directly as an independent assessor providing a broad-view perspective across the Navy staff apart from resource sponsors, with an integrated look at both warfighting and warfighting support programs. Provides the CNO alternatives in assessing the implications imbedded within resource decisions in a quantified context of costs versus capability versus risk. This program provides independent analytic support to Navy leadership for the analysis functional area of Naval Modeling and Simulation.

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#### CLASSIFICATION:

| EXHIBIT R-2a, RDT&E Project Justification |  |                         | DATE: |               |
|---|--|-------------------------|-------|---------------|
|   |  |                         |       | February 2005 |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME                      | PROJECT NUMBER AND N    | IAME  |               |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt | 2221 Assessment Program |       |               |
|   |  |                         |       |               |

## **B. Accomplishments/Planned Program**

|                         | FY 04 | FY 05 | FY 06 | FY 07 |
|-------------------------|-------|-------|-------|-------|
| Navy Standard Scenarios | 1.230 | 1.232 | 1.330 | 1.451 |
|                         |       |       |       |       |

## FY 2004 ACCOMPLISHMENTS:

Developed, updated and maintained detailed level Navy Standard scenarios based on Defense Planning Guidance. Developed Alternative Scenarios in Support of Quadrennial Defense Review (QDR), Joint Studies, and Navy Resource Analyses.

## FY 2005 PLAN:

Continue to develop, update and maintain detailed level Navy Standard scenarios based on Defense Planning Guidance. Develop Alternative Scenarios in Support of Quadrennial Defense Review (QDR), Joint Studies, and Navy Resource Analyses.

#### FY 2006 PLAN:

Continue to develop, update and maintain detailed level Navy Standard scenarios based on Defense Planning Guidance. Develop Alternative Scenarios in Support of Quadrennial Defense Review (QDR), Joint Studies, and Navy Resource Analyses.

### FY 2007 PLAN:

Continue to develop, update and maintain detailed level Navy Standard scenarios based on Defense Planning Guidance. Develop Alternative Scenarios in Support of Quadrennial Defense Review (QDR), Joint Studies, and Navy Resource Analyses.

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#### CLASSIFICATION:

| EXHIBIT R-2a, RDT&E Project Justification |  |                         | DATE: |               |
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|   |  |                         |       | February 2005 |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME                      | PROJECT NUMBER AND N    | IAME  |               |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt | 2221 Assessment Program |       |               |
|   |  |                         |       |               |

## **B. Accomplishments/Planned Program**

|                              | FY 04 | FY 05 | FY 06 | FY 07 |
|------------------------------|-------|-------|-------|-------|
| Capability Based Assessments | 2.308 | 2.321 | 2.506 | 2.732 |

#### FY 2004 ACCOMPLISHMENTS:

Capability Sponsors' Products. Collaborative assessment with capability sponsors. Proactively participated in Capability Sponsors' Integrated Processing Teams (IPTs). Presented opposing, analytically-based points of view. Performed analytically-based decision recommendations to CNO for both warfighting and support areas. Developed CNO Investment Strategy recommendations and performed assessments and developed the Chief of Naval Operations Program Analysis Memoranda (CPAM). Assessed capability sponsor products for senior leadership decision forums. Verification, Validation & Accreditation (VV&A) of warfare/performance/pricing models. Assessed all results relating to Sea Enterprise initiatives and led where appropriate (Skunkworks, Level of Effort (LOE) review, etc).

## FY 2005 PLAN:

Continue Capability Sponsors' Products. Collaborative assessment with capability sponsors. Proactively participate in Capability Sponsors' Integrated Processing Teams (IPTs). Present opposing, analytically-based points of view. Perform analytically-based decision recommendations to CNO for both warfighting and support areas. Develop CNO Investment Strategy recommendations and perform assessments and develop the Chief of Naval Operations Program Analysis Memoranda (CPAM). Assess capability sponsor products for senior leadership decision forums. Verification, Validation & Accreditation (VV&A) of warfare/performance/pricing models. Assess all results relating to Sea Enterprise initiatives and lead where appropriate (Skunkworks, Level of Effort (LOE) review, etc).

#### FY 2006 PLAN:

Continue Capability Sponsors' Products. Collaborative assessment with capability sponsors. Proactively participate in Capability Sponsors' Integrated Processing Teams (IPTs). Present opposing, analytically-based points of view. Perform analytically-based decision recommendations to CNO for both warfighting and support areas. Develop CNO Investment Strategy recommendations and perform assessments and develop the Chief of Naval Operations Program Analysis Memoranda (CPAM). Assess capability sponsor products for senior leadership decision forums. Verification, Validation & Accreditation (VV&A) of warfare/performance/pricing models. Assess all results relating to Sea Enterprise initiatives and lead where appropriate (Skunkworks, Level of Effort (LOE) review, etc).

#### FY 2007 PLAN:

Continue Capability Sponsors' Products. Collaborative assessment with capability sponsors. Proactively participate in Capability Sponsors' Integrated Processing Teams (IPTs). Present opposing, analytically-based points of view. Perform analytically-based decision recommendations to CNO for both warfighting and support areas. Develop CNO Investment Strategy recommendations and perform assessments and develop the Chief of Naval Operations Program Analysis Memoranda (CPAM). Assess capability sponsor products for senior leadership decision forums. Verification, Validation & Accreditation (VV&A) of warfare/performance/pricing models. Assess all results relating to Sea Enterprise initiatives and lead where appropriate (Skunkworks, Level of Effort (LOE) review, etc).

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#### **CLASSIFICATION:**

| EXHIBIT R-2a, RDT&E Project Justification |  |                         | DATE: |               |
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|   |  |                         |       | February 2005 |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME                      | PROJECT NUMBER AND N    | AME   |               |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt | 2221 Assessment Program |       |               |
| 1   |  |                         |       |               |

## **B. Accomplishments/Planned Program**

|   | FY 04 | FY 05 | FY 06 | FY07  |
|---|-------|-------|-------|-------|
| Campaign Analysis - Modeling and Simulation | 7.034 | 6.496 | 6.700 | 6.581 |

#### FY 2004 ACCOMPLISHMENTS:

Developed and maintained common baselines from which campaign excursions and mission-level analyses were executed. Identified, developed, and improved data and modeling. Led Navy's participation in Office of the Secretary of Defense (OSD)/Joint Staff analytic agenda, baseline development, and collection of data. Provided path and structure for coordination across the Navy. Broker agreed upon assumptions, Concept of Operations (CONOPS), scenarios and data.

#### FY 2005 PLAN:

Continue to develop and maintain common baselines from which campaign excursions and mission-level analyses are executed. Identify, develop, and improve data and modeling. Lead Navy's participation in Office of the Secretary of Defense (OSD)/Joint Staff analytic agenda, baseline development, and collection of data. Provide path and structure for coordination across the Navy. Broker agreed upon assumptions, Concept of Operations (CONOPS), scenarios and data.

#### FY 2006 PLAN:

Continue to develop and maintain common baselines from which campaign excursions and mission-level analyses are executed. Identify, develop, and improve data and modeling. Lead Navy's participation in Office of the Secretary of Defense (OSD)/Joint Staff analytic agenda, baseline development, and collection of data. Provide path and structure for coordination across the Navy. Broker agreed upon assumptions, Concept of Operations (CONOPS), scenarios and data.

#### FY 2007 PLAN:

Continue to develop and maintain common baselines from which campaign excursions and mission-level analyses are executed. Identify, develop, and improve data and modeling. Lead Navy's participation in Office of the Secretary of Defense (OSD)/Joint Staff analytic agenda, baseline development, and collection of data. Provide path and structure for coordination across the Navy. Broker agreed upon assumptions, Concept of Operations (CONOPS), scenarios and data.

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|   |  |                         |       | February 2005 |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME                      | PROJECT NUMBER AND N    | IAME  |               |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt | 2221 Assessment Program |       |               |
|   |  |                         |       |               |

## B. Accomplishments/Planned Program (Cont.)

|   | FY 04 | FY 05 | FY 06 | FY 07 |
|---|-------|-------|-------|-------|
| OSD/Joint Staff Study Analysis & Assessment | 1.466 | 1.509 | 1.629 | 1.772 |
|   |       |       |       |       |

### FY 2004 ACCOMPLISHMENTS:

Continued to lead Joint requirements Oversight Council (JROC), Joint Capabilities Board (JCB), Functional Capabilities Board (FCB), and Joint Warfighting Capabilities Assessment (JWCA) participation. Led Requirements and Acquisition for Office of Chief of Naval Operations (OPNAV). Coordinated/led Navy role in Defense Planning Guidance (DPG), Program Decision Memoranda (PDM), Joint Warfighting Capabilities Assessment (JWCA), Quadrennial Defense Review (QDR), and Defense Science Board (DSB) studies. Promoted and defended Navy Program Objectives Memorandum (POM). Provided participation in Office of the Secretary of Defense (OSD) and Joint Staff analysis assessment and provided structure for coordination across the Navy.

## FY 2005 PLAN:

Continue to lead Joint requirements Oversight Council (JROC), Joint Capabilities Board (JCB), and Functional Capabilities Board (FCB), participation. Lead Requirements and Acquisition for Office of the Chief Naval Operations (OPNAV). Coordinate/lead Navy role in Defense Planning Guidance (DPG), Program Decision Memoranda (PDM), Quadrennial Defense Review (QDR), and Defense Science Board (DSB) studies. Promote and defend Navy Program Objectives Memorandum (POM). Provide participation in Office of the Secretary of Defense (OSD) and Joint Staff analysis assessment and provide structure for coordination across the Navy. Establish and manage authoritative data repository by locating best quality data for Modeling and Simulation (M&S) for use by Office of the Chief of Naval Operations (OPNAV) and Navy-Wide organizations. Create an analytic infrastructure of data of forces, units, equipment, data, Read and Blue Concept of Operations (CONOPS). Continue to coordinate/support Joint Analytical Model Improvement Program (JAMIP).

## FY 2006 PLAN:

Coordinate/Lead Office of the Secretary of Defense (OSD)/Navy's Analytic Agenda in Defense Planning Scenario (DPS), Multi-Service Force Deployment (MSFD), Enhanced Planning Process (EPP), Strategic Planning Process (SPG), and participate in Capability Sponsors' Integrated Processing Teams (IIPTs). Lead Campaign Analysis for Office of the Chief of Naval Operations (OPNAV). Provide overarching Planning, Programming and Budgeting System (PPBS) analyses and guidance. Perform analytically-based decision recommendations to Chief of Naval Operations (CNO) for both warfighting and support areas. Develop CNO Investment Strategy. Conduct Net assessments and provide independent analytic support to Navy leadership in conjunction with various executive level decision forums.

### FY 2007 PLAN:

Continue to coordinate/Lead coordinate/Lead Office of the Secretary of Defense (OSD)/Navy's Analytic Agenda in Defense Planning Scenario (DPS), Multi-Service Force Deployment (MSFD), Enhanced Planning Process (EPP), Strategic Planning Process (SPG), and participate in Capability Sponsors' Integrated Processing Teams (IIPTs). Lead Campaign Analysis for Office of the Chief of Naval Operations (OPNAV). Provide overarching Planning, Programming and Budgeting System (PPBS) analyses and guidance. Perform analytically-based decision recommendations to Chief of Naval Operations (CNO) for both warfighting and support areas. Develop CNO Investment Strategy. Conduct Net assessments and provide independent analytic support to Navy leadership in conjunction with various executive level decision forums.

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|---|--|-------------------------|-------|---------------|
|   |  |                         |       | February 2005 |
| APPROPRIATION/BUDGET ACTIVITY             | PROGRAM ELEMENT NUMBER AND NAME                      | PROJECT NUMBER AND N    | AME   |               |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical and International Spt | 2221 Assessment Program |       |               |

## B. Accomplishments/Planned Program (Cont.)

|  | FY 04 | FY 05 | FY 06  | FY 07  |
|--|-------|-------|--------|--------|
| World Class Modeling, Simulation, and Capability |       |       |        |        |
| Analysis   | 0.000 | 0.000 | 10.000 | 10.210 |

## FY 2006 PLAN:

Takes the Navy to the next level of achieving a "World Class" modeling, simulation, and analysis capability and represents a major move in the direction of integrating all Department of the Navy Modeling and Simulation (M&S) activities to support the Office of the Chief of Naval Operations (OPNAV) staff and the Joint Analytic Agenda. It also includes the development of new models in new mission areas (including Expeditionary Warfare (EXWAR), Command, Control, Communication, Computers, Intelligence, Surveillance & Reconnaissance (C4ISR), Force Protection/Anti-Terrorism (FP/AT), Information Operations (IO), & Global War on Terrorism (GWOT)), assessments and improvements of current models to better reflect Navy's developing capabilities, provision for rigorous Verification, Validation, and Accreditation of Navy models.

Provides the Navy with concise and innovative analyses and assessment to help guide Navy Programs and investment decision while transitioning to and implementing the Sea Power 21 Concepts of Operations. Support next generation research that emphasizes combat modeling, simulation, wargaming, and analysis in support of strategic, operational, and tactical decision making and experimentation. Develop a plan to execute new Validation, Verification and Accreditation (VV&A) suite of models to meet model and simulation at the mission and campaign level. Evaluate new models that are able to capture ground force Command, Control, Communication, Computers, Intelligence, Surveillance & Reconnaissance (C4ISR) interaction with sea based forces to evaluate requirements to support Global Information grid for expeditionary warfare. Conduct Zero Base Reviews (ZBRs) to evaluate new warfare models for campaign analysis to baseline the process.

## FY 2007 PLAN:

Continue to provide the Navy with concise and innovative analyses and assessment to help guide Navy Programs and investment decision while transitioning to and implementing the Sea Power 21 Concepts of Operations. Support next generation state-of-the-art research that emphasizes combat modeling, simulation, wargaming, and analysis in support of strategic, operational, and tactical decision making and experimentation. Develop a plan to execute into new Validation, Verification and Accreditation (VV&A) suite of models to meet model and simulation at the mission and campaign level. Evaluates new models that are able to capture ground force Command, Control, Communication, Computers, Intelligence, Surveillance & Reconnaissance (C4ISR) interaction with sea based forces to evaluate requirements to support Global Information grid for expeditionary warfare. Conduct Zero Base Reviews (ZBRs) to evaluate new warfare models for campaign analysis to baseline the process. Development of new analytic tools for the Quadrennial Defense Review (QDR) and continued development of a robust library of scenarios. Assess analytical models relevant for current and future Joint warfare.

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## **CLASSIFICATION:**

| EXHIBIT R-2a, RDT&E Project Justification |                                |                |         |                      | DATE: February 2005 |
|---|--------------------------------|----------------|---------|----------------------|---------------------|
| PPROPRIATION/BUDGET ACTIVITY              | PROGRAM ELEMENT NUMBER A       | ND NAME        |         | PROJECT NUMBER A     |                     |
| RDT&E, N / BA-6                           | 0605853N/Management, Technical | and Internatio | nal Spt | 2221 Assessment Prog | ogram               |
| C. PROGRAM CHANGE SUMMARY:                |                                |                |         |                      |                     |
| Funding:                                  | FY 2004                        | FY 2005        | FY 2006 | FY 2007              |                     |
| FY05 President's Budget                   | 12.579                         | 11.744         | 12.023  |                      |                     |
| FY06 President's Budget Submit            | 12.038                         | 11.558         | 22.165  |                      |                     |
| Total Adjustments                         | -0.541                         | -0.186         | 10.142  |                      |                     |
| Summary of Adjustments                    |                                |                |         |                      |                     |
| Joint Mission Assessment Studies          |                                |                | 10.000  | 10.210               |                     |
| FY04 Technology Transfer                  | -0.005                         |                |         |                      |                     |
| FY04 SBIR (9Apr04)                        | -0.317                         |                |         |                      |                     |
| Sec 8105 Reduce IT Dev Cost               |                                | -0.001         |         |                      |                     |
| Sec 8122 Assumed Mgmt Improvments         |                                | -0.035         |         |                      |                     |
| Sec 8131 Non-Statutory Funding Set Aside  |                                | -0.068         |         |                      |                     |
| FY05 Sec 8028 FFRDC Reduction             |                                | -0.079         |         |                      |                     |
| Program Adjustments                       | -0.219                         | -0.003         | 0.142   | 0.241                |                     |
| Total                                     | -0.541                         | -0.186         | 10.142  | 10.451               |                     |
| Schedule: Not Applicable                  |                                |                |         |                      |                     |
| Technical: Not Applicable                 |                                |                |         |                      |                     |
|   |                                |                |         |                      |                     |
|   |                                |                |         |                      |                     |
|   |                                |                |         |                      |                     |
|   |                                |                |         |                      |                     |
|   |                                |                |         |                      |                     |
|   |                                |                |         |                      |                     |

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