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## Highlights

<table>
<thead>
<tr>
<th>CPA Priorities:</th>
<th>CPA Intermediate Objectives:</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Essential Services</td>
<td>• Improve Healthcare</td>
</tr>
<tr>
<td>• Security</td>
<td>• Provide Food Security</td>
</tr>
<tr>
<td>• Governance</td>
<td>• Support Development of Sustainable Political Parties and Associations</td>
</tr>
<tr>
<td>• Economy</td>
<td>• Build financial market structures</td>
</tr>
<tr>
<td>• Strategic Communications</td>
<td>• Prepare for 30 Jun transition</td>
</tr>
</tbody>
</table>

### Weekly Highlights:

- Total number of attacks highest recorded since tracking began
- Interagency Transition Planning Team led by AMB Ricciardone and LTG(Ret) Kicklighter are developing transition plan
- Extensive activities continue in support of political transition and the Transitional Administrative Law (TAL)
- Transfer of Ministry of Health and Ministry of Public Works responsibilities to full Iraqi control authority
- 1,064,000 telephone subscribers – 28% above pre-war active subscribers
- As of 28 Mar, estimated crude oil export revenue reached $3.7 billion for 2004
Electricity Overview

Goal June 04: 6,000 MW Peak Production Capacity

- Ambassador Bremer approved a new increase plan on 14 Jan to prevent current project delays from impacting the goal of 6,000 MW peak capacity and 120,000 MWH of production by 01 Jun.

- CPA Autumn Maintenance Program began in Oct 03, continued through the Winter, and transitioned into the Spring program in Feb 04. This has resulted in 1,907 MW in scheduled maintenance losses over the past week. Unscheduled generator maintenance continues with 410 MW out of service.

Data as of 08 Apr
Power Production

Mega Watt Hour Production

By Region

Data as of 08 Apr
Hours of Power – Week of 01 Apr

Average Hours of Electricity Available to Governorate Per Day Over a 7 Day Period

- 8 Hrs = Red
- 9 to 15 Hrs = Amber
- 16 Hrs = Green

Percent Change (7 Day)

<table>
<thead>
<tr>
<th>Governorate</th>
<th>Percent Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baghdad</td>
<td>-6.0%</td>
</tr>
<tr>
<td>Duhok</td>
<td>-0.5%</td>
</tr>
<tr>
<td>Naynawa</td>
<td>-5.4%</td>
</tr>
<tr>
<td>Tamim</td>
<td>-4.5%</td>
</tr>
<tr>
<td>Salah Ad Din</td>
<td>-4.5%</td>
</tr>
<tr>
<td>Anbar</td>
<td>-5.3%</td>
</tr>
<tr>
<td>Dyala</td>
<td>-7.9%</td>
</tr>
<tr>
<td>Babil</td>
<td>-5.1%</td>
</tr>
<tr>
<td>Karbala</td>
<td>-0.8%</td>
</tr>
<tr>
<td>Najaf</td>
<td>-6.2%</td>
</tr>
<tr>
<td>Qadisiyah</td>
<td>0.0%</td>
</tr>
<tr>
<td>Wasit</td>
<td>-3.2%</td>
</tr>
<tr>
<td>Muthanna</td>
<td>-9.0%</td>
</tr>
<tr>
<td>Dhi Qar</td>
<td>3.5%</td>
</tr>
<tr>
<td>Misan</td>
<td>1.8%</td>
</tr>
<tr>
<td>Basrah</td>
<td>7.6%</td>
</tr>
</tbody>
</table>
Crude Oil Production

Weekly Average of 2.480 MBPD Exceeds Target of 2.5 MBPD

- Long Term Target (Dec 04): 2.8 - 3.0 MBPD (Pre-War Capacity)
- Pre-War Peak: 2.5 MBPD in Mar 03
- Post-war Peak: 2.541 MBPD on 28 Feb 04
- Weekly average of crude exports: 1.603 MBPD
Diesel Production

- This week’s average production and imports are 110% of goal
- Goal changed from 18ML to 19.5 ML

Current Goal: 19.5 M Liters
Kerosene Production

- This week’s average production and imports are 100% of goal
- Goal changed from 18ML to 6ML
Gasoline / Benzene Production

- This week’s average production and imports are 78% of goal
- Goal changed from 18ML to 21ML
Liquefied Petroleum Gas Production

- This week’s average production and imports are 77% of goal
- Goal changed from 6,000 to 4,800 tons
Essential Services - Education

• The Ministry of Education (MoE) launched its Education Management Information System, which will help rebuild comprehensive school and student data
  – Records were destroyed after the fall of the past regime.
  – This system will be a critical tool for MoH decision-making
• The Education Minister hosted the Second National Conference on Curriculum Reform 30 - 31 Mar
  – Attended by over 250 leaders representing the education, business, civic, religious and political sectors of Iraqi society
  – Conference produced a framework and process for curriculum reform that will be implemented over the next two to three years

CPA Education Objective: Improve Quality and Access to Education
• Reorganize and staff the Ministry of Education
• Rehabilitate school buildings and build new schools
• Advance national dialog on curriculum reform
• Continue and expand teacher training
Education

Current Activities
- School Renovation status:
  - USAID rehabilitated 2,350 schools
  - CPA refurbished 105 schools
  - 11,939 schools require repairs
  - 4,500 new schools are necessary
  - US Supplemental funds will rehabilitate at least 1,047 schools
  - World Bank may commit to rehabilitate another 1,000 schools
- Trained 32,000 secondary school teachers and administrative staff

CPA Education Objective: Improve Quality and Access to Education
- Reorganize and staff the Ministry of Education
- Rehabilitate school buildings and build new schools
- Advance national dialog on curriculum reform
- Continue and expand teacher training
Essential Services – Healthcare

- A 28 Mar ceremony transferring authority to the Ministry of Health (MoH), marked a milestone on the path toward Iraqi sovereignty
- Renovated 52 primary healthcare clinics and re-equipment 600 more to provide essential primary healthcare services
  - By the end of Apr, 50,000 residents in An Najaf City will have access to a newly rehabilitated primary healthcare clinic that includes an emergency ward and delivery room
- On 28 Mar, the MoH began a pilot for a disease surveillance system in Baghdad
  - This is part of a broader effort by CPA and USAID to build the capacity of the MoH to improve Iraq’s healthcare services

CPA Health Care Objective: Improve Quality and Access to Health Care
- Develop health care organizations, management, and infrastructure
- Train health care professionals
- Pharmaceutical logistics support
- Secure system
- Public health
Health Care

Current Activities

• Ministry of Health (MoH) assumed full Iraq authority on 28 Mar

• USAID continues primary health care training of trainers program which will reach 2,500 primary health care providers throughout Iraq
  – Program has helped 700 doctors to provide better primary and preventive care, especially for women and children

• Renovated 52 primary healthcare clinics and re-equipping 600 more to provide essential primary healthcare services

• On 28 Mar, the Ministry of Health began a pilot for a disease surveillance system in Baghdad
  – Part of a broader effort by CPA and USAID to build the capacity of the MoH to improve Iraq’s healthcare services

CPA Health Objective: Improve Quality and Access to Health Care
• Develop health care organizations, management, and infrastructure
• Train health care professionals
• Pharmaceuticals logistic support
• Secure system
• Public health

As of 13 Apr
Essential Services – Water

- Ministry of Public Works transferred to full Iraqi control on 05 Apr
- The Kerkh Wastewater Treatment plan, one of three in Baghdad, will begin operating at the end of Apr
  - will have a significant effect on health of children downstream
- Civil cleanup work at An Najaf water and wastewater treatment plants is nearly complete, other work to follow
  - will benefit 563,000 residents when completed in Aug 04
- Work is continuing on Baghdad’s three major wastewater treatment plants--Rustimiyah North, Rustimiyah South, and Kerkh wastewater treatment plant

CPA Water Objective: Provide Water Supply, Sewerage & Municipal Services; Improve Water Resource Management

Create viable organization to deliver water/ sewerage/ municipal services (WSMS) • Expand WSMS to meet national needs • Develop full range of municipal services & inclusive delivery mechanism • Improve Ministry processes in preparation for Iraq’s sovereignty • Infrastructure improvements to water resource system • Facilities improvements & capacity building within Ministry
Essential Services – Food Security

- Chart shows current stocks and scheduled arrivals for goods that Iraqis receive under the Public Distribution System as a % of estimated requirements on hand until 01 Jul
  - Having 100% of each commodity ensures sufficient stock through 01 Jul, plus a three month buffer
- CPA projects no shortages in the coming months given new procurements and accelerated delivery schedules

CPA Food Security Objective: Provide Food Security for all Iraqis
Enhance capacity of Ministry of Agriculture • Assure supply of inputs • Strengthen research system • Ensure adequate stocks for Public Distribution System (PDS) • Monitor food security • Hand over administration of system in the North • Initiate reform of rations basket • Environmental Initiatives
Essential Services – Telecommunications

- Total number of telephone subscribers is now over 1,064,000 (321,000 cell phone subscribers)—28% above active subscribers pre-war
- There are 743,000 active landline telephone subscribers in Iraq (833,000 pre-war)--2.8% of population
- The following chart shows percentage of operational landline telephone subscribers compared to the number of active subscribers in Apr 03
- Interim First Responder Network regulatory team preparing formal application to Internet Corporation for Assigned Names and Numbers (ICANN) for .IQ country code top level domain

Source: CPA Senior Advisor to Minister of Comm. & Iraqi Telephone & Postal Company (ITPC)

Percentage of Operational Telephone Subscribers (Baseline April 03)

- North: 96%
- Baghdad: 81%
- South Central: 100%
- South: 98%

CPA Objectives: Reconstruct Communications & Postal Systems
Build Iraq’s first responder network • Establish independent regulatory agency • Upgrade Iraqi Telephone and Postal Company (ITPC) network for interoperability • Build transmission component data network for Iraq, including international gateways • Restructure ITPC and its business operations • Upgrade and modernize postal systems • Upgrade ITPC outside plant for increased subscriber capacity and use
Essential Services – Transportation

• Reconstruction of three key bridges (Al Mat, Khazir, and Tikrit):
  – Al Mat bridge complete and open for traffic between Baghdad and Jordan (3,000 trucks daily)
  – Last major work to be completed for the Khazir bridge is paving of road surface – critical for flow of fuel and agriculture to the north
  – Tikrit bridge reconstruction experiencing delays due to flooding

• Preparing Baghdad International Airport (BIAP) for commercial operations:
  – Airport electrical generational capacity increasing to 23 MW
  – Representatives of Ministry of Transport met with Air Traffic Cell head to discuss the aviation transition plan during BIAP drawdown

• Iraq / Syria border closed affecting rail transportation
  – Weekly passenger train from Aleppo was turned back at the border
  – Freight trains, some with diesel fuel, were briefly delayed at Rabiya, Syria, to verify clearance authorization

CPA Objectives: Restore Economically Strategic Transportation Infrastructure
Enable Iraqi civil aviation to prepare for international commercial aviation and cargo service • Enable Iraqi Port Authority to administer a port of call with intermodal capabilities and inland container distribution • Enable Iraqi Republic Railways to provide domestic and international passenger and freight capabilities • Reform civil service at Ministry of Transportation
## Iraqi Security Forces Training Summary

<table>
<thead>
<tr>
<th>Service</th>
<th>Required</th>
<th>On Duty</th>
<th>In Academy Training</th>
<th>In TIP Training</th>
<th>Total On Duty &amp; In Training</th>
</tr>
</thead>
<tbody>
<tr>
<td>Iraqi Police Service</td>
<td>75,000</td>
<td>6,029</td>
<td>3,930</td>
<td>2,099</td>
<td>6,029</td>
</tr>
<tr>
<td>Dept of Border Enforcement</td>
<td>75,844</td>
<td>7,324</td>
<td>32,451 (OJT Continuous)</td>
<td>326</td>
<td>32,777</td>
</tr>
<tr>
<td>Total Required: 235,727</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Total on Duty and in Training: 208,055</td>
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</tbody>
</table>
## AMMO / Explosives / Weapons Captured (Weekly)

<table>
<thead>
<tr>
<th>Captured AMMO &amp; Explosives</th>
<th>15 - 21 Mar</th>
<th>22 - 28 Mar</th>
<th>29 Mar - 04 Apr</th>
<th>05 - 11 Apr</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assembled IED</td>
<td>56</td>
<td>56</td>
<td>54</td>
<td>62</td>
</tr>
<tr>
<td>RPG rounds, Grenades</td>
<td>881</td>
<td>1,204</td>
<td>442</td>
<td>425</td>
</tr>
<tr>
<td>MANPAD rounds</td>
<td>4</td>
<td>412</td>
<td>38</td>
<td>1</td>
</tr>
<tr>
<td>Mortar, Artillery, Rocket Rounds</td>
<td>9,092</td>
<td>2,909</td>
<td>2,691</td>
<td>918</td>
</tr>
<tr>
<td>Mines</td>
<td>47</td>
<td>35</td>
<td>63</td>
<td>22</td>
</tr>
<tr>
<td>Pounds of Explosives</td>
<td>300</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Anti-Aircraft rounds</td>
<td>305</td>
<td>410</td>
<td>2,554</td>
<td>334</td>
</tr>
</tbody>
</table>

### Captured Weapons

<table>
<thead>
<tr>
<th>Weapon Type</th>
<th>15 - 21 Mar</th>
<th>22 - 28 Mar</th>
<th>29 Mar - 04 Apr</th>
<th>05 - 11 Apr</th>
</tr>
</thead>
<tbody>
<tr>
<td>RPG Launchers</td>
<td>57</td>
<td>92</td>
<td>49</td>
<td>21</td>
</tr>
<tr>
<td>MANPAD Launchers</td>
<td>1</td>
<td>8</td>
<td>37</td>
<td>4</td>
</tr>
<tr>
<td>Small Arms</td>
<td>313</td>
<td>228</td>
<td>151</td>
<td>173</td>
</tr>
<tr>
<td>Crew Served Weapons</td>
<td>7</td>
<td>8</td>
<td>13</td>
<td>17</td>
</tr>
</tbody>
</table>

Data from CJTF-7 as of 11 Apr
### Stability Contributors-OIF

#### Countries with forces in Iraq

<table>
<thead>
<tr>
<th>Country</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Albania</td>
<td></td>
</tr>
<tr>
<td>Australia</td>
<td></td>
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<tr>
<td>Azerbaijan</td>
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<tr>
<td>Bulgaria</td>
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<tr>
<td>Czech Rep</td>
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<td>Denmark</td>
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<td>Dom Rep</td>
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<tr>
<td>El Salvador</td>
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<tr>
<td>Estonia</td>
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<tr>
<td>Honduras</td>
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<tr>
<td>Hungary</td>
<td></td>
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<tr>
<td>Italy</td>
<td></td>
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<tr>
<td>Japan</td>
<td></td>
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<tr>
<td>Kazakhstan</td>
<td></td>
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<tr>
<td>Korea</td>
<td></td>
</tr>
<tr>
<td>Latvia</td>
<td></td>
</tr>
<tr>
<td>Lithuania</td>
<td>TOTAL ~24K</td>
</tr>
<tr>
<td>Macedonia</td>
<td></td>
</tr>
<tr>
<td>Moldova</td>
<td></td>
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<tr>
<td>Mongolia</td>
<td></td>
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<tr>
<td>Netherlands</td>
<td></td>
</tr>
<tr>
<td>New Zealand</td>
<td></td>
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<tr>
<td>Norway</td>
<td></td>
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<tr>
<td>Philippines</td>
<td></td>
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<tr>
<td>Poland</td>
<td></td>
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<tr>
<td>Portugal</td>
<td></td>
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<tr>
<td>Romania</td>
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<tr>
<td>Singapore</td>
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<tr>
<td>Slovakia</td>
<td></td>
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<tr>
<td>Spain</td>
<td></td>
</tr>
<tr>
<td>Thailand</td>
<td></td>
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<tr>
<td>Ukraine</td>
<td></td>
</tr>
<tr>
<td>UK</td>
<td></td>
</tr>
</tbody>
</table>

#### Countries considering decision to provide forces for Iraq

- Albania
- Australia
- Azerbaijan
- Bulgaria
- Czech Rep
- Denmark
- Dom Rep
- El Salvador
- Estonia
- Honduras
- Hungary
- Italy
- Japan
- Kazakhstan
- Korea
- Latvia
- Lithuania
- Macedonia
- Moldova
- Mongolia
- Netherlands
- New Zealand
- Norway
- Philippines
- Poland
- Portugal
- Romania
- Singapore
- Slovakia
- Spain
- Thailand
- Ukraine
- UK

**38 Countries Potentially Supporting Iraqi Stability and Humanitarian Relief**

Data as of 09 Apr
Governance – National Transition

2004

- 08 Mar: Transitional Administrative Law signed
- Early-May: Annex to TAL released describing selection process and powers of Interim Government (approximate date)
- End-May: Establishment of Election Commission (approximate date)
- End-May: Selection of Interim Government (approximate date)

2005

- 30 Jun: Iraqi Interim Government takes power
- 31 Jan: Elections for the National Assembly complete: NLT 31 Jan 05 (31 Dec 04 if possible)

Early '05

- Iraqi Transitional Government takes power
- 15 Aug: National Assembly completes draft of permanent constitution
- 15 Oct: Referendum for constitution
- 15 Dec: Elections for permanent government completed
- 31 Dec: Permanent government assumes office
Governance (cont)

- Two teams from the United Nations arrived in Iraq on 26 Mar to assist in the transition to sovereignty.
  - By 29 Jun, the electoral team must establish an independent electoral commission, draft election law, political parties law, and a law addressing media treatment of elections
  - The second team, led by Ambassador Brahimi, will work to assemble an interim government

- Process to select Baghdad’s Mayor continues with list of suitable candidates reduced to 28

- Leader of the Iraqi Democratic Conference, organized a conference for 192 political parties and movements, civil society organizations and unions, 27 - 29 Mar in Baghdad
Economics

Building Financial Markets

• North Bank, the first new private bank chartered since the liberation, held its grand opening at its new headquarters in Baghdad
• The Trade Bank of Iraq has issued 132 letters of credit, totaling $519 million, covering imports from 24 countries
• CPA has issued more than 1,800 loans totaling $3.5 million to micro and small enterprises throughout Iraq

Other Developments

• As of 02 Apr, the DFI balance was $9.3 billion (payments out of the DFI amounted to $7.6 billion)
• As of 28 Mar, estimated crude oil export revenue was $3.7 billion for 2004
• CPA has created nearly 400,000 jobs for Iraqis
Eleven of the eligible private banks signed up for the Visa payment system.

North Bank, the first new private bank chartered since the liberation, held its grand opening at its new headquarters in Baghdad. It plans to open four branches in Kirkuk, Irbil, Suli, and Dahouk in the near future.

Planning has begun for a Private Bankers Association to be established by mid-April. It will be limited to private banks and act as a compliment to the Iraqi Bankers Association.

The Trade Bank of Iraq has issued 132 letters of credit, totaling $519 million, covering imports from 24 countries.

CPA has issued more than 1,800 loans totaling $3.5 million to micro and small enterprises throughout Iraq.

The New Iraq Dinar (NID) has been stable for the past two months at around 1,425 NID to the US Dollar.

CPA Economic Objective: Build Financial Market Structures

- Modernize the Central Bank
- Commercial Banking System
- Re-establish Baghdad Stock Exchange
- Restructure National Debt
Economics – Other Developments

• As of 03 Apr, the CPA Administrator had appointed Inspectors General (IG) in 23 of 26 Ministries

• Development Fund for Iraq (DFI) balance was $9.3 billion (payments out of the DFI amounted to $7.6 billion) as of 02 Apr

• Estimated crude oil export revenue reached $3.7 billion for 2004 on 28 Mar

• Combined Joint Task Force 7 (CJTF-7) estimate that the CPA has created nearly 400,000 jobs for Iraqis (46 percent of the CJTF-7 target of 850,000)

• A Nationwide Credit Demand Survey of 2,352 small to medium-sized enterprises was completed
  – Survey reveals there is limited experience with formal loans
  – Results will help microfinance institutions meet potential clients needs

• Inauguration of the 5% Reconstruction Levy on imported commodities has been deferred until 15 Apr

CPA Economic Objective: Pursue National Strategy for Human Resources Development
Program Management Office (PMO)

Construction Tasks Committed by 01 Jul

Data as of 8 Apr

Target
Committed

PMO Web-site Portal:
www.rebuilding-iraq.net
Program Management Office (PMO) (cont)

Non-Construction Procurement by 01 Jul

Data as of 8 Apr
## Program Management Office (PMO) (cont)

<table>
<thead>
<tr>
<th>Sector</th>
<th>2007 Report</th>
<th>Apportioned $M</th>
<th>Committed $M</th>
<th>Obligated $M</th>
</tr>
</thead>
<tbody>
<tr>
<td>Security and Law Enforcement</td>
<td>3,243</td>
<td>2,483</td>
<td>1,222</td>
<td>496</td>
</tr>
<tr>
<td>Electricity Sector</td>
<td>5,560</td>
<td>1,708</td>
<td>1,412</td>
<td>1,191</td>
</tr>
<tr>
<td>Oil Infrastructure</td>
<td>1,701</td>
<td>1,600</td>
<td>908</td>
<td>455</td>
</tr>
<tr>
<td>Justice, Public Safety, and Civil Society</td>
<td>1,018</td>
<td>526</td>
<td>149</td>
<td>37</td>
</tr>
<tr>
<td>Democracy</td>
<td>458</td>
<td>458</td>
<td>341</td>
<td>260</td>
</tr>
<tr>
<td>Education, Refugees, Human Rights, Governance</td>
<td>280</td>
<td>203</td>
<td>22</td>
<td>22</td>
</tr>
<tr>
<td>Roads, Bridges, and Construction</td>
<td>370</td>
<td>119</td>
<td>34</td>
<td>8</td>
</tr>
<tr>
<td>Health Care</td>
<td>793</td>
<td>330</td>
<td>31</td>
<td>0</td>
</tr>
<tr>
<td>Transportation and Telecommunications</td>
<td>500</td>
<td>165</td>
<td>137</td>
<td>22</td>
</tr>
<tr>
<td>Water Resources and Sanitation</td>
<td>4,332</td>
<td>496</td>
<td>277</td>
<td>41</td>
</tr>
<tr>
<td>Private Sector Development</td>
<td>184</td>
<td>70</td>
<td>15</td>
<td>0</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>18,439</strong></td>
<td><strong>8,158</strong></td>
<td><strong>4,548</strong></td>
<td><strong>2,532</strong></td>
</tr>
<tr>
<td><strong>CONSTRUCTION</strong></td>
<td><strong>12,611</strong></td>
<td><strong>3,950</strong></td>
<td><strong>2,383</strong></td>
<td><strong>1,490</strong></td>
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<tr>
<td><strong>NON-CONSTRUCTION</strong></td>
<td><strong>5,370</strong></td>
<td><strong>4,280</strong></td>
<td><strong>1,824</strong></td>
<td><strong>782</strong></td>
</tr>
<tr>
<td><strong>DEMOCRACY</strong></td>
<td><strong>458</strong></td>
<td><strong>458</strong></td>
<td><strong>341</strong></td>
<td><strong>260</strong></td>
</tr>
<tr>
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<td><strong>8,158</strong></td>
<td><strong>4,548</strong></td>
<td><strong>2,532</strong></td>
</tr>
</tbody>
</table>

Data as of 8 Apr
Strategic Communication

- Extensive activities continue in support of political transition and the Transitional Administrative Law (TAL), including:
  - Distribution of booklets and leaflets on the TAL
  - Numerous focus groups, seminars, public forums, and town hall meetings across Iraq

- Access to USAID project worksites in Fallujah and Salad ad Din Governorate has become limited
  - USAID is implementing or has completed almost 250 separate projects in flashpoint locations of Fallujah, Ramadi, Najaf, Salah ad Din, and the Baghdad neighborhood of Sadr City
  - Activities have ranged from rehabilitating water treatment centers and rebuilding schools, to creating centers for women and youth