This fact sheet highlights overall accomplishments and some weekly activities from USAID’s reconstruction efforts in Iraq. For more information on USAID’s programs in Iraq please see: www.usaid.gov/iraq

USAID assists Iraqis in reconstructing their country by working within the Coalition Provisional Authority (CPA). USAID programs are implemented in coordination with the United Nations, World Bank, International Monetary Fund (IMF), Coalition country partners, nongovernmental organizations (NGOs), and private sector partners. The USAID Mission in Iraq carries out programs in education, health care, food security, infrastructure reconstruction, airport and seaport management, economic growth, community development, local governance, and transition initiatives.

The USAID Mission in Iraq implements programs in four strategic areas:
1. Restoring Essential Infrastructure
2. Supporting Essential Health and Education
3. Expanding Economic Opportunity
4. Improving Efficiency and Accountability of Government

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Program Descriptions and Updates

1. Restore Essential Infrastructure

**Electricity** -- Objectives include the emergency repair or rehabilitation of power generation facilities and electrical grids. Teams of engineers from the Ministry of Electricity, USAID, the U.S. Army Corps of Engineers, and the CPA have been working since May to restore capacity to Iraq’s power system, which was dilapidated from decades of neglect and mismanagement and had been looted.

**Accomplishments to date:**
- Generated 4,518 MW on October 6—surpassing the pre-war level of 4,400 MW. Average production over the last seven days was 3,919 MW. Production has steadily increased as generators in scheduled maintenance come on-line.
- Installed independent sources of power (e.g., diesel generators) at Baghdad airport and Umm Qasr seaport.
- Conducting necessary long-term repairs and scheduled maintenance at plants throughout the country to build a sustainable power grid.
- Repairing thermal and gas turbine units—essential components required of stable power generation.
- Rehabilitating units 5 and 6 at Doura Thermal Power plant.
- Rehabilitating units 1,2,3,4, and 6 of Bayji Thermal Power Plant.
- Continuing reconstruction of the country’s 400kv transmission network by rebuilding 205 kilometers of Khor Az Zubayr - Nasiriyah 400kv line and the Baghdad East/South Ring.
- Installing new generating capacity at Kirkuk and South Baghdad Power Plants.

**Highlights this week:**
- The 400-kV Bayji-Mosul #1 line was brought back into service on January 24. The Mosul-Bayji line has two redundant, parallel conduits critical for the transmission of power from the north to the south.
Iraqi operating engineers will receive 175,000 hours of vocational training under the Iraq Infrastructure Reconstruction Program. The training sessions will combine classroom instruction with hands-on experience. This program will focus on sustaining the operation and maintenance of power, water, and wastewater treatment plants and telecommunications systems.

A new auxiliary boiler and fuel treatment facility have been commissioned at the Qudas plant allowing the facility to operate using crude oil instead of diesel. The conversion to crude oil will allow the plant to operate at a more consistent level since crude oil is currently more abundant than diesel. Work is scheduled to be completed in March.

Airports -- Objectives include: providing material and personnel for the timely repair of damaged airport facilities, rehabilitating airport terminals; facilitating humanitarian and commercial flights, and preparing the eventual handover of airport operations to the Iraqi Airport Commission Authority.

Accomplishments to Date:

- Processing non-military arrivals and departures at Baghdad International Airport.
  - More than 400 military and NGO flights processing 4,500 passengers have arrived and departed at Baghdad International Airport since July.
- Completed infrastructure work to prepare Baghdad International Airport for commercial air operations.
  - Repaired Terminal C and administration offices.
  - Installed three X-ray machines.
  - Installed Very Small Aperture Terminal (VSAT) communications systems and 6.5-megawatt power generators.
  - Rehabilitated Iraqi customs office in the arrival hall.
- Substantially prepared Al Basrah International Airport for commercial operations. Ongoing projects include:
  - Repairing runway, taxiway, and apron striping.
  - Installing two baggage x-ray units.
  - Repairing passenger support facilities.
  - Installing VSAT satellite communications.
  - Installing security fence
  - Repairing airport water and sewage treatment plants
- Completed evaluation of reconstruction requirements at Mosul Airport.

Bridges, Roads, and Railroads -- Objectives include: rehabilitating and repairing damaged transportation systems, especially the most economically critical networks.

Accomplishments to Date:

Bridges:
- Demolished irreparable sections of three key bridges (Khazir, Tikrit, and Al Mat) and begun reconstruction.
  - Al Mat Bridge: A key link on Highway 10 that carries over 3,000 trucks daily on the main route between Baghdad and Jordan.
    - Reopened the south span of the bridge for two-way traffic in mid-February
  - Khazir Bridge: Critical to the flow of fuel and agricultural products to the north.
    - Repaired the south span of the bridge and reopened it for two-way traffic on January 16, allowing the military to remove its temporary bridge. Complete repairs are expected by March 2004.
  - Tikrit Bridge: An important link for passengers and commerce over the Tigris River between Tikrit and Tuz Khurmatu.
On the upstream side of Pier 7, steel beams have been erected and dowels are installed. Work is expected to finish in May 2004.

- Repaired a floating bridge on the Tigris River in Al Kut, improving traffic for approximately 50,000 travelers a day.

Railroads:
- The Iraqi Railway Administration contributes equipment and labor, while USAID contributes project management, material, and parts. Work on the railways includes:
  - Repairing 16 km of track in the port of Umm Qasr and 56 km of track between the port and Shuiaba Junction near Basrah to facilitate grain shipments from the seaport to mills.
  - Continuing disposal of explosive ordinance materials on the rail line near Shuiaba Junction (Al Basrah Governorate) in preparation for installation of new track.

Umm Qasr Seaport -- Objectives include: managing port administration, coordinating onward transport from the seaport, and facilitating cargo-handling services such as warehousing, shipment tracking, and storage.

Accomplishments to Date:
- Reopened to commercial traffic June 17; completed first passenger vessel on July 16.
- Over 40 ships per month are offloading.
- Dredged the port to an average depth of 12.5 meters. Previously, the port was 9-10 meters deep, and limited cargo could arrive only during high tide. All 21 berths are now open to deep-draft ships.
  - An Iraqi dredger, which is being rehabilitated, will assist in maintaining the harbor.
- Renovated grain-receiving facility, which can process up to 600 metric tons of grain an hour.
  - Over 200,000 tons of grain has been unloaded since the first bulk grain ship arrived in mid-November.
- Interim port tariffs provide a revenue stream for financially sustainable port operations.
- Installed generators, energizing all three ring mains and restoring power to most parts of the port.
- Completed security fencing at the old and new ports and grain facility.
- Renovating the administration building, passenger terminal, customs hall building, and electrical substations.
- Employing 500 Iraqi staff, the majority of which are in the Marine Department of the Port Authority.

Highlights this week:
- Rehabilitation to pre-1991 capacity is complete at most of Umm Qasr’s facilities. The grain-receiving facility is currently operating with three evacuators, and a fourth is being procured by the World Food Program. Over 100,000 tons of grain and foods are unloaded monthly.

Telecommunications -- Objectives include: installing switches to restore service to 230,000 telephone lines in Baghdad area; repairing the nation’s fiber optic network from north of Mosul through Baghdad and Nasiriyah to Umm Qasr by March 2004.

Accomplishments to Date:
- Purchased tools, equipment, and parts to enable Iraqi engineers to restore the network.
- Audited over 1200 km of the fiber optic backbone network.
- Repairing the national fiber optic network from Mosul to Umm Qasr, connecting 20 cities to Baghdad.
Reconstituting Baghdad area phone service by installing switches with 240,000 lines capacity. Installation is expected to be complete by March 2004. Installed switches and main distribution frames at 12 sites and fully integrated them with the 14 existing switches.
  o Opened Baghdad’s largest exchange, Al Mamoun, on December 13. To date, 15,500 subscriber lines have been connected to the Al Mamoun switch.
  o The Ministry of Communications is bringing in additional workers from outside Baghdad to expand the line-splicing workforce and accelerate progress.

Installed a satellite gateway system at Al Mamoun and restored international calling service to Iraq on December 30.

Training Iraqi Telephone and Postal Company operators and engineers at Al Mamoun continues on telecommunications site operations, maintenance, and repairs.

**Highlights this week:**

The Iraqi Telephone and Postal Company (ITPC) continues work at all 12 telecommunication exchanges being rehabilitated nation-wide to splice, connect, and activate telephone lines. As of this week, 80,000 subscribers were connected, and more than 30,000 were using their phones. In addition, all 30,000 fully operational subscriber lines nationwide have access to the satellite gateway, which allows customers to make international calls.

**Water and Sanitation -- Objectives include:** rehabilitation and repairing essential water infrastructure to provide potable water and sanitation to communities and improve irrigation.

**Accomplishments to Date:**

- **Nationwide:** Untreated sewage generated by over 4 million people bypasses non-functional treatment plants and flows into the Tigris and Euphrates Rivers.
  o Repairing and rehabilitating water systems throughout central and southern Iraq increasing access to clean water for rural populations, with a special focus on providing clean water to rural schools and rural health centers.
  o Repaired hundreds of critical breaks in Iraq’s water network immediately after the war, significantly increasing water flow.

- **Baghdad:** Expanding one water plant and rehabilitating three sewage plants.
  o Rehabilitating and adding capacity to Baghdad’s Sharkh Dijlah water plant (previously named Saba Nissan water plant) to add 225,000 cubic meters a day to the water supply by May 2004—a 45 percent increase in water supply to Baghdad residents, mostly in the overpopulated eastern sections.
  o Installing back-up electrical generators at 39 Baghdad water facilities and pumping stations to ensure continuous water supply.
  o Rehabilitating Baghdad’s sewage treatment plants—Old Rustimiyah, Rustimiyah 3, and Kerkh. The plants will be able to treat nearly 800 million liters of wastewater a day, benefiting 3.2 million people by October 2004.
  o Rehabilitated 70 of Baghdad’s non-functioning waste pumping stations.

- **South Central:** Rehabilitating one water plant and four sewage plants.
  o Rehabilitated 48 compact village water treatment plants in An Najaf and Karbala’, providing potable water to 100,000 people.
  o Rehabilitating An Najaf municipal water treatment plant. The project will be completed by June 2004.
  o Rehabilitating Ad Diwaniyah and Karbala’ sewage treatment plants, which serve 200,000 residents and currently discharge untreated waste into the Euphrates River. These projects are expected to be completed by May 2004 and October 2004, respectively.
Rehabilitating An Najaf and Al Hillah sewage treatment plants to serve 194,000 residents. These projects are expected to be completed December 2004 and the end of February 2004, respectively.

**South:** Rehabilitating the entire Sweet Water Canal system, including the canal, its reservoirs, and 14 water treatment plants and pumping stations
- The system provides drinking water to 1.75 million residents of Basrah City. It had been operating at less than half capacity.
- Completed the restoration of the Safwan water system. All 40,000 residents now have access to potable drinking water.
- Rehabilitated and removed 34,000 cubic meters of sand and silt from the west settling-reservoir of the Canal, allowing it to be refilled with clean water.
- Beginning work on Basrah’s 14 water treatment plants in January. By summer 2004, water quality and volume will surpass prewar levels.

**North:** Rehabilitating two water plants and one solid waste collection system.
- Constructing 400 solid waste collection points in Kirkuk (At Tamim Governorate) to improve sanitation.
- Rehabilitating Mosul and Kirkuk Water Treatment facilities.

**Highlights this week:**

- Removal of silt from the east settling reservoir of the Sweet Water Canal is 45 percent complete. Approximately 70,290 cubic meters of material have been removed. Last cleaned in 1999, the east settling reservoir is filled with about two meters (150,000 cubic meters) of sediment with vegetation growing at the surface. Lack of maintenance dredging has negated the effectiveness of the reservoir.
- Work continues at Baghdad’s Kerkh wastewater treatment plant. Dredging and concrete liner repair is largely complete on all six water treatment streams. The plant is expected to be returned to service in April 2004.

**2. Support Essential Health and Education**

**Health -- Objectives include:** supporting a reformed Iraqi Ministry of Health; delivering essential health services; funding medicines and supplemental nutrients; establishing a rapid referral and response system for the most serious cases; providing medical equipment and supplies; training and recruiting health staff; providing health education and information; and determining the specific needs of the health sector and of vulnerable populations such as women and children.

**Accomplishments to Date:**
- Procured more than 30 million doses of vaccines since July with support from the Ministry of Health and UNICEF.
- Vaccinated three million children under the age of five through the Expanded Immunization Program since June. USAID will provide vaccines for a total of 4.2 million children under five and 700,000 pregnant women.
- Continuing a monthly immunization campaign with UNICEF and the Ministry of Health with 4,000 health workers and 124 supervisors.
- Preparing to print 5,000 registry books for immunization recording under a grant to UNICEF. The registry books will be distributed to 1,000 health centers in Iraq.
- Rehabilitated 20 delivery rooms serving more than 300,000 residents of Basrah.
- Awarded 35 small grants worth almost $2 million to support Iraqi NGO healthcare efforts throughout Iraq.
- Developed a hospital and clinic facility database for the Ministry of Health on facility type, location, service distribution, cost information, and building condition.
- Renovated 52 primary health clinics and re-equipping over 600 to provide essential primary health care services including training of staff in essential primary health care service delivery.
- Distributed high-protein supplementary food rations to more than 240,000 pregnant and nursing mothers and malnourished children under five.
• Evaluated 18 national and regional public health laboratories for equipment needs.
• Rehabilitated the National Polio Laboratory.
• Training more than 8,000 health workers to identify and treat acutely malnourished children.
• Working with the Iraqi Ministry of Health to develop a Master Plan that will reduce child mortality and increase the level of preventative care available to the Iraqi people through assistance to their nine working groups which address: public health, health care delivery, health information systems, pharmaceuticals, medical supplies and equipment, health care finance, education and training, human resources, legislation and regulation, licensing and accreditation.
• Conducted the first master training of medical professionals in public health, community medicine, and health care delivery. The master trainers have trained an additional 140 health professionals; the exercise will ultimately branch out to 2,500 medical staff.
• Working with the Ministry of Health to assist in the delegation of functions to other entities in the health sector such as NGOs, professional associations, community organizations, and businesses.

**Highlights this week:**

- Two small grants to Iraqi nongovernmental organizations will build the capacity of the institutions to assume functions decentralized from the Ministry of Health. The Ibn Al Haitham Organization, an Iraqi nongovernmental organization, received a grant to repair the Rusafa water pumping station in northern Baghdad, creating clean water for approximately two million people. The NGO Hospital Radiology Group received a grant to provide 300 x-ray suits to five hospitals in Wasit Governorate and to 15 hospitals in Baghdad.
- A new prototype rapid-response disease surveillance system in Al Basrah and Baghdad is being launched and will enable rapid reporting on selected communicable diseases with real-time data entry and availability. Health care workers will be able to track the path of diseases and respond more quickly and effectively to protect other people from becoming infected.
- Six hundred primary healthcare clinics countrywide are receiving equipment and training. The first delivery of equipment will go to 304 primary healthcare clinics in Al Basrah, Dhi Qar, Karbala’, At Tamim, Ninawa’, Wasit, and An Najaf governorates. The remaining kits will be distributed to 296 clinics throughout Iraq. The kits will include 58 types of medical supplies, including furniture, lab supplies and basic equipment and instruments.

**Education -- Objectives include:** increasing enrollment and improving the quality of primary and secondary education, ensuring that classrooms have sufficient materials, facilitating community involvement, training teachers, implementing accelerated learning programs, and establishing partnerships between U.S. and Iraqi colleges and universities.

**Accomplishments to Date:**

- **Immediate Aftermath of the Conflict**
  - Provided technical assistance for the resumption of the Ministry of Education functions.
  - Provided assistance for resumption of Ministry salaries.
  - Funded 5.5 million examinations for transitional grades, which ensured the smooth continuation of school.
  - Conducted a survey of secondary schools in all permissive areas in the country (3,300 schools total).
- **Facilities and Supplies**
  - Rehabilitated 2,299 schools during the first term of school year 2003-04.
• Awarded 503 grants worth $5,649,659 to rehabilitate schools and education Directorate General Offices countrywide.

• Provided materials, equipment and supplies:
  o Distributed 1,493,923 secondary school kits that include pens, pencils, paper, math equipment, and other supplies.
  o Distributed 156,068 student desks, 26,347 teacher desks, 56,466 teacher chairs, 24,802 metal cabinets and 61,500 chalkboards.
  o Delivered 808,000 primary student kits.
  o Delivered 81,735 primary teacher kits.

• In consultation with the Iraqi Ministry of Education, reviewed 48 math and science textbooks for grades 1-12.

• Institutional Strengthening
  o Training for approximately 33,000 secondary school teachers and administration staff continued during February mid-term holidays. Remaining staff will be trained during the summer holidays.
  o Began accelerated learning program in Baghdad, Nasiriyah, Ad Diwaniyah, and Karbala’ on November 15 and in Arbil on November 22. Of the 699 students registered, 616 are attending the program. Fifty-two percent are boys and 48 percent are girls.

• Higher Education
  o After a 14-year absence, the Fulbright Scholarship Program has returned to Iraq. The program awarded at least 25 scholarships for Iraqis to study in the United States in 2004. USAID participated in the bi-national review committee for Iraq.
  o Launched Higher Education and Development (HEAD) Program. Awarded five grants worth an estimated $20 million for U.S.-Iraqi university partnerships:
    1) A consortium led by Research Foundation of the State University of New York at Stony Brook partnering with Baghdad University, Al Mustansiriya University/Baghdad, and Mosul University in archeology and environmental research.
    2) The University of Hawaii College of Agriculture and Human Resources partnering with the University of Mosul Hamam Al-Alil for strengthening academic, research, and extension programs.
    3) The Human Rights Institute at DePaul University College of Law and the International Institute of Higher Studies in Criminal Sciences (Italy) partnering with University of Baghdad to reform legal education.
    4) Jackson State University partnering with University of Mosul for public health and sanitation.
    5) The University of Oklahoma partnering with Al Anbar University, Basrah University, and the University of Salah ad Din in higher education initiatives.
  o The Ministry of Higher Education and Scientific Research will purchase 8,000 student desks for classrooms in three universities in southern Iraq. The desks will be assembled and delivered in February 2004. The $200,000 grant to the Ministry complements five partnership grants made by USAID to U.S. universities to help Iraqi universities re-establish their academic programs and to strengthen partnerships between American and Iraqi universities.
3. Expand Economic Opportunity

Economic Growth -- Objectives include: currency conversion and development of economic statistics, small businesses credits, commercial legislation, a national employment program, micro-finance programs, a bank-to-bank payment system, a computerized financial management information system, tax policy and administration, budget planning, insurance, telecommunications reform and electricity reform.

Accomplishments to Date:
- Began facilitating the Central Bank program to exchange new dinars for old on October 15, 2003, at a rate of 2,000 Iraqi dinars per dollar. The program was completed on January 15, 2004, unifying and strengthening Iraq’s currency, a critical component of sustained economic growth.
  - 100% of the 6.36 trillion new Iraqi dinars are now in country and 4.62 trillion Iraqi dinars are in circulation--106 percent of the original demand estimate of 4.36 trillion. To date, 3,410 tons of old currency—more than a third of the 9,000 tons that exist—have been destroyed.
  - The overall management plan for the currency exchange operation was developed by BearingPoint, including security and logistics.
  - Monetary authorities influence the exchange rate by conducting a daily auction in which banks exchange Iraqi dinars and U.S. dollars.
- Assisted the Central Bank in procuring and managing a bank-to-bank payment system that allows banks to conduct transactions and other business. Eighty branches were part of the system by late October. Basic training was also provided to bank staff.
- Assisting CPA in strengthening bank credit underwriting capacity to increase lending to small and medium-sized enterprises. Two state-owned banks and seven private sector banks have been recommended for the program.
- Assisting CPA in expanding Iraqi employment. More than 80,000 jobs have been created through the CPA-funded National Employment Program, a pilot public works program that intends eventually to generate at least 100,000 temporary jobs.
- Supporting CPA’s Oil for Food (OFF) Program in planning, program management, logistics, database applications, and communications to support the CPA OFF Coordination Center in the north and south.
- Reforming and updating commercial laws that will encourage private sector participation, including foreign investment.
- Supporting the development of a new accounting and reporting system called the Financial Management Information System (FMIS) to be running in the Ministry of Finance by the end of March. After implementation in the Ministry of Finance, it will also be extended to other ministries and governorates.

Highlights this week:
- Representatives from USAID are developing the capacity of the Central Bank of Iraq in bank supervision. They are also strengthening commercial banks’ operational activities, accounting, management information systems, auditing, and credit activities. Many of these activities focus on the state-owned Rasheed and Rafidain banks, Iraq’s two largest banks.
- USAID completed its contribution to the Coalition Provisional Authority’s National Employment Program. The program created jobs for rubble removal, park and road maintenance, and neighborhood beautification. From September to January, 77,000 public works jobs were created with a 13-billion dinar ($9.6 million) expenditure.

Food Security -- Objectives include: providing oversight support for the countrywide public distribution system, which provides basic food and non-food commodities to an estimated 25 million Iraqis; participating in the design of a monetary assistance program to replace the commodity-based distribution system to support local production and free-market infrastructure; and promoting comprehensive agriculture reform to optimize private participation in production and wholesale markets.
Accomplishments to Date:

- Worked with the U.N. World Food Program (WFP) and Coalition Forces to re-establish Iraq’s public distribution system in less than 30 days, avoiding a humanitarian food crisis and maintaining food security.
- Contributed cash and food aid in the amount of $425 million to WFP’s emergency operations immediately following the conflict, making the U.S. the foremost contributor to WFP emergency operations in Iraq.
- Placed food specialists in Baghdad, Al Basrah, Al Hillah, and Arbil to support food operations immediately after the conflict.
- Provided ongoing support and technical assistance to WFP and local Iraqi authorities in the Ministry of Trade and the Kurdish Food Departments to ensure the smooth transition of public distribution system management tasks to the Iraqi government. Special attention was given to the transition phase in the northern governorates of Dahuk, Sulaymanyah, and Arbil. The initial handover of responsibilities occurred on November 21 without significant problems.
- Played a role in negotiating a Memorandum of Understanding that has been signed by the CPA, the MOT of Iraq and the World Food Program that details WFP’s areas of responsibility to include: capacity building and training, procurement of food commodities, the renegotiation of certain food contracts, shipment and overland transport of food commodities, and pipeline management. The World Food program will now continue to assist with supporting the public distribution system through June 2004 and will begin work immediately to assure continuation of food deliveries.
- Currently providing food aid expertise to CPA and MOT in Baghdad and assisting with the CPA OFF Coordination Center as WFP and CPA/MOT continue to distribute food to all Iraqis.

Agriculture – Objectives include: expanding agricultural productivity, restoring the capacity of agroenterprises to produce, process and market agricultural goods and services, nurturing access to rural financial services and improving land and water resource management.

Accomplishments to Date:

Since October, USAID partner DAI has been implementing the Agricultural Reconstruction and Development Program for Iraq (ARDI) to formulate a long-term vision for the sector, while designing activities for quick impact, including:

- **Winter Crop Technology Demonstrations:** On 334 hectares in 15 governorates, 128 farm families are establishing plots with new crop varieties for extension field days.
- **Kirkuk Veterinary Hospital Renovation:** Fifty communities will benefit from a $96,000 grant to renovate a hospital that serves more than 100,000 livestock in the area.
- **Taza and Rashad Veterinary Clinic Rehabilitation:** A $50,000 grant will be matched by supplies and equipment from the Ministry of Agriculture. These rural clinics are the two principal sources of vaccines and medicines for animals in 125 local communities.
- **Internet Connectivity and Repairs to a Student Union Building:** The Baghdad University School of Agriculture will receive a $75,000 grant that will benefit 4,509 students.
Highlights this week:

- To further efforts to develop a privatized agricultural system, the Agriculture Reconstruction and Development Program for Iraq is developing an agricultural strategy and transition plan for the Ministry of Agriculture. This strategy will:
  o Outline the steps needed to create a transition from a government-controlled agricultural economy to one that is controlled by markets and the private sector.
  o Identify the steps that the Ministry needs to take to transform itself into an institution to support a market economy.
- The Ministry of Agriculture has designated the rehabilitation of Iraq’s date palms as a priority for the agricultural sector. Increased date palm yields will create jobs for agricultural workers and generate income from exports. Dates are Iraq’s largest export after oil.

Marshlands – Objectives include: construct environmental, social and economic baselines for the remaining and former marshlands; assist marsh dwellers by creating economic opportunities and viable social institutions; improve the management of marshlands and expand restoration activities

Goals to Date:

- The $4-million Marshland Restoration and Management Program will promote wetlands restoration and provide social and economic assistance to marsh dwellers. Initiatives include:
  o Creating a hydraulic model of the marshes to improve water management.
  o Equipping a soil and water quality lab at the new Center for Iraq Marshlands Restoration.
  o Implementing pilot projects to improve treatment of waste and drinking water.
  o Providing social economic assistance through job- and income-generating activities in fisheries, aquaculture, livestock production, and date-palm reproduction.
  o Monitoring water quality in reflooded sites.
  o Extending healthcare services to marsh dwellers.
  o Building local capacity by partnering with Iraqi institutions such as the Ministry of Water Resources, the Ministry of the Environment, the University of Basrah College of Agriculture, the AMAR Charitable Trust, and the Iraq Foundation, and the governments of Canada, Italy, the United Kingdom, and Australia.

4. Improve Efficiency and Accountability of Government

Local Governance -- Objectives include: promoting diverse and representative citizen participation in provincial, municipal and local councils; strengthening the management skills of city and provincial administrations, local interim representative bodies, and civic institutions to improve the delivery of essential municipal services; promoting effective advocacy and participation of civil society organizations; enhancing leadership skills; and serving as a recruiting tool for future leaders.

Accomplishments to Date:

- Implementing local governance activities in 18 governorates. More than 19 million people are engaging in local policy discourse through local government entities and civil society organizations to:
  o Enhance transparency and participation in local decision-making processes.
  o Restore basic services.
  o Improve the effectiveness and efficiency of local service delivery.
  o Establish, develop, and expand the number of civil society organizations that can interact with local government entities.
• Assisted in establishing interim governorate councils, representing citizens in 18 governorates, including Baghdad. Additional local councils that have been established include 78 city councils, 54 district councils, 48 sub-district councils, and 138 neighborhood councils.
• Awarded more than 139 grants to local government agencies and civil society organizations totaling $10.6 million strengthen the capacity of municipal authorities to deliver core municipal services.
• Established the Iraqi Women in Local Governance Group in response to the challenge of women’s gross under-representation in political processes across Iraq. The group will develop and guide program activities in order to expand women’s participation at all levels.
• Awarded two grants worth $475,000 to the Ministry of Human Rights for the rehabilitation of buildings to house the National Evidence Storage Facility (NESF). The NESF will serve as a venue to analyze recovered documents and store forensic evidence of mass graves and human rights abuses of the Ba’ath government. The facility is part of a larger effort to help build Iraq’s capacity to investigate complex crimes and implement international law enforcement best practices.
• By working with local governance service departments to plan, budget, and manage their resources, and providing training on transparency and accountability in the use of those resources, the local governance team’s assistance to officials in Dhi Qar resulted in more efficient delivery of public services to over 390,000 residents.
• Employed 868 Iraqi workers, of which more than half are senior and mid-level professionals.
• A civic education task force is implementing a nationwide campaign to educate Iraqis on democracy. The Civic Education Campaign conducts a range of activities including convening focus groups and town hall meetings and assisting in distribution of hand bills and posters.

**Highlights this week:**

• Plans to install new sewer mains in seven key areas of Mosul (Ninawa’ Governorate) are complete. When completed, the project will alleviate flooding for more than 200,000 Mosul residents.
• Seventy-six Iraqis, along with USAID Local Governance Program staff, participated in a discussion about democracy in Iraq. Participants observed that, with seven million potential female voters in Iraq, it is necessary to find a way to mobilize women to vote.
• The “Training the Trainers” program for the Civic Education Campaign continued in Al Hillah, focusing on the fundamentals of democracy and how to maximize use of the “democracy toolkit” that has been developed to assist those implementing democracy dialogue outreach. Once their training is complete, the trainers will plan seminars, workshops, and public meetings to discuss democracy in Iraq.
• The Local Governance Program facilitated seven selection procedures in Al Anbar Governorate Council in coordination with CPA. In the governorate’s Habbaniyah district, committees were briefed on the selection procedures and on the CPA Civic Education Program. The selections went smoothly and the proceedings were filmed by media. Approximately 250 people participated in each selection process.
• Candidates for governor of Al Qadisiyah were presented to the members of the Governorate Council at a January 26 meeting at Ad Diwaniyah Women’s Rights Center. Iraqi civil society organizations and local councils are participating in “meet the candidate” forums to develop relationships between constituents and candidates.
• Over 300 teachers and administrators from the Babil Directorate of Education attended a presentation on democracy and civil society in Al Hillah on January 28. The educators reviewed examples from world history to illustrate Iraq’s move toward an open and democratic society. A synopsis of the event was provided to local newspapers for publication.
The Baghdad Women’s Center Initiative will establish a women’s center in Baghdad’s Al Mansour district to increase the participation of women in the social, economic, and political life of the community. A USAID grant will assist the center by providing office equipment and supplies.

Community Action Program — Objectives include promoting diverse, representative citizen participation in and among communities to identify, prioritize, and satisfy critical community needs, while utilizing local resources. CAP is implemented by five U.S. NGOs with offices in nine major Iraqi cities. Each concentrates on one region in Iraq: ACDI/VOCA (North), International Relief and Development--IRD (Baghdad), Cooperative Housing Foundation International--CHF (Southwest Central), Mercy Corps (Southeast Central), and Save the Children (South).

Accomplishments to Date:
- Established over 600 Community Action Groups in 16 governorates. The projects undertaken by the Community Action Groups are part of a campaign targeting grassroots democratic development.
- CAP has committed $44 million for 1,317 community projects across Iraq; 666 projects have already been completed.
- Iraqi communities have contributed more than $11 million—a quarter of the total project funding—to community projects. Contributions have included labor, land, buildings, and other in-kind assistance.
- Five U.S. NGOs each concentrate on a region: ACDI/VOCA (North), IRD (Baghdad), CHF (Southwest Central), Mercy Corps (Southeast Central), and Save the Children (South).
  - ACDI/VOCA focuses on the conflict prone areas of Mosul, Kirkuk, the area northwest of Baghdad, and the Iran-Iraq border. Their work bringing communities together has resulted in 122 completed projects and another 140 are in development. These include establishing a youth center in Huwija and establishing a new local water supply in Tikrit.
  - CHF has established a strong presence in the communities of the Shi’a holy cities of Najaf and Karbala, as well as Hillah by establishing very active community associations. An emphasis on critical infrastructure has provided these communities with access roads, sewage and water rehabilitation, school repairs, and swamp clean-up in addition to vital social infrastructure such as community centers and sports clubs. They have completed 73 projects which have contributed more than $3.12 million to local economies.
  - IRD has completed 183 projects and established 142 community action groups with a special emphasis on income generation. A marketplace that will serve 250,000 residents is being constructed, and crews are cleaning up medical waste dumps and educating medical personnel on proper disposal methods.
  - Mercy Corps has completed 49 projects and has 72 more in development. These projects focus on water, sewage, community clean-up, and school rehabilitation.
  - Save the Children has completed 239 projects through 138 community action groups in the south, which include about 40 percent female membership. Projects have focused primarily on immediate community needs such as sewage clean up, water treatment and distribution, public health, and girls’ access to education.

Highlights this week:
- Grants to organizations in northern Iraq will renovate offices, provide supplies, and allow expansion of services, which will build the capacity of the institutions to serve their communities. Grants recipients included: The Iraq Property Claims Commission in Ba’qubah (Diyala’ Governorate); The Directorate of
Sewage in Kirkuk (At Tamim Governorate) and The Kurdistan Women’s Union facilities in ’Aqrah (Arbil Governorate).

- Ibn Sina Secondary School in Al Hillah’s Al Akramin Al Thaniyah neighborhood rebuilt its run-down playground and cleared a swamp on the school grounds, which had been a source of malaria for the school’s 1,100 students.
- The Rikhaita neighborhood of Baghdad’s Karada district rehabilitated the offices of its local telephone exchange. Damaged during the war, the exchange had no place for its 250 employees to perform their work. Staff often sat on the ground during working hours. The project rehabilitated the building and supplied the office with computers, tables, and chairs.
- The Hurriya Hillsdale compound in Baghdad’s 9 Nissan district, home to 2,000 internally displaced people, will install potable and irrigation water systems and provide the materials to construct a bakery. The compound has little access to water or food markets, and the project supply drinking water, irrigation for gardens and a source for bread.
- Residents of An Najaf’s An Nazlah neighborhood are installing a rainwater drainage system and potable water network to improve their living conditions. The lack of a drainage system creates regular accumulation of rainwater, resulting in a serious public health risk for the community. The project will be completed by March 3, 2004 and will benefit the community’s 40,000 people.

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<th>Agency</th>
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| **State/PRM**  |                                                                                            | $38,935,691 |              |
| UNHCR          | Emergency assistance                                                                       |             | $21,000,000  |
| ICRC           | Emergency assistance                                                                       |             | $10,000,000  |
| IFRC           | Emergency assistance                                                                       |             | $3,000,000   |
| IOM            | TCN – transportation assistance                                                           |             | $3,630,000   |
| International Catholic Migration Commission | Humanitarian assistance to Iraqi refugees                                                   | Lebanon and Jordan | $1,305,691 |

| **US Aid/OTI** |                                                                                           | $104,269,750|              |
| Administrative | Administrative Costs                                                                      |             | $2,976,479   |
| IOM           | Iraq Transition Initiative                                                                 |             | $10,587,595  |
| DAI           | Iraq Transition Initiative                                                                 |             | $80,000,000  |
| Internews     | Media                                                                                     |             | $160,359     |
| Radio SAWA    | Media                                                                                     |             | $400,000     |
| NDI/IRI       | National Governance                                                                       |             | $400,000     |
| IFES          | National Governance                                                                       |             | $1,042,315   |
| Spa War       | Inter-Ministry Communications                                                              |             | $8,703,001** |

**TOTAL USAID ASSISTANCE TO IRAQ IN FY 2003/2004** $2,276,989,450
**TOTAL STATE ASSISTANCE TO IRAQ IN FY 2003** $38,935,691
**Total State/USAID Assistance to Iraq in FY 2003/2004** $2,315,925,141

*Figures in funding sheet are subject to change and do not represent a final official accounting of USG obligations.
**For accounting purposes, funding for this activity has been obligated by OFDA under an existing interagency agreement.